















**RETHINK RETAIL** 

MAY 2023



























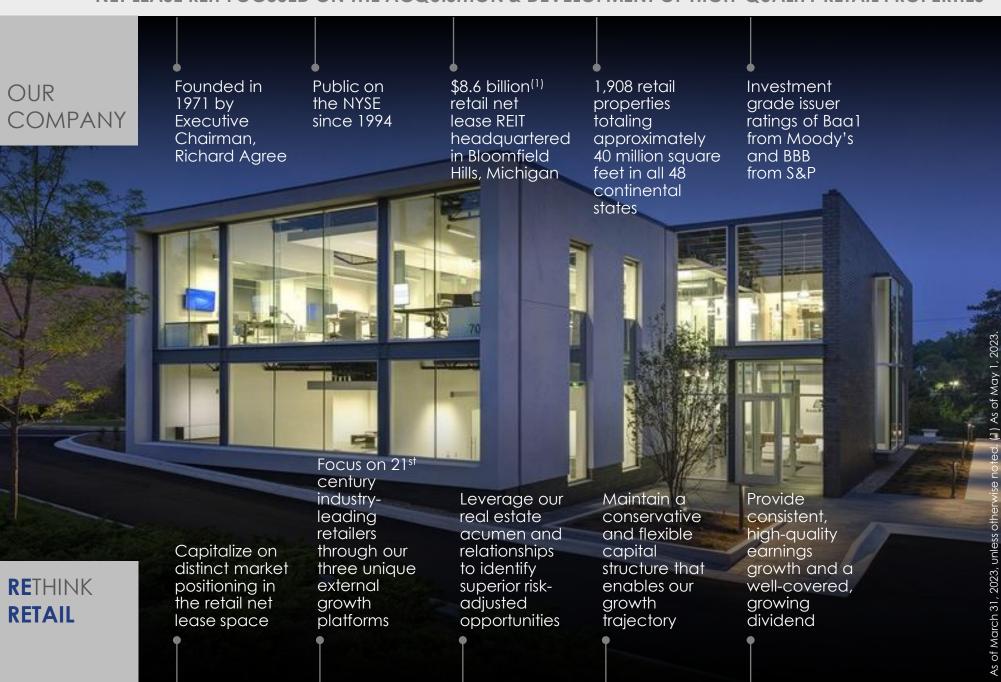






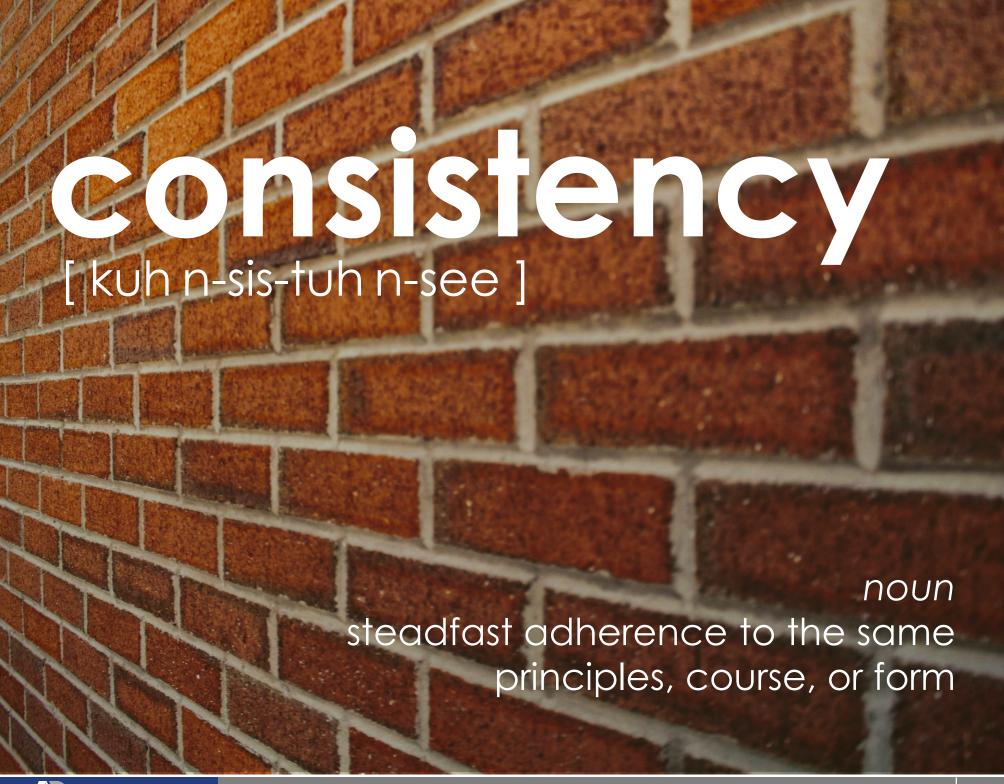
#### Agree Realty Overview (NYSE: ADC)

NET LEASE REIT FOCUSED ON THE ACQUISITION & DEVELOPMENT OF HIGH-QUALITY RETAIL PROPERTIES



# RETHINKING RETAIL





### **Recent Highlights**

Increased full-year 2023 acquisition guidance to at least \$1.2 billion of high-quality retail net lease assets(1)

- Acquired \$302 million of high-quality retail net lease assets in Q1 2023 at a weighted-average cap rate of 6.7%
- Properties acquired in Q1 2023 had a weighted-average lease term of approximately 13.1 years, the highest in five years
- 74.9% of base rents acquired in Q1 2023 derived from investment grade retailers<sup>(2)</sup>
- 29 development or PCS projects completed or under construction for more than \$115 million as of March 31st
- Ground lease portfolio represents 12.1% of annualized base rents as of March 31st

Fortress-like balance sheet with approximately \$1.2 billion of total liquidity as of March 31st (3)

Settled approximately 2.9 million shares of outstanding forward equity during Q1 2023 for net proceeds of approximately \$195 million

Approximately 5.3 million shares of outstanding forward equity available at quarter end for net proceeds of over \$362 million

Declared a monthly cash of dividend of \$0.243 per common share for April, representing a 3.8% year-over-year increase<sup>(4)</sup>

3.7x Proforma Net Debt to Recurring EBITDA as of March 31st(3)

As of March 31, 2023, unless otherwise noted. (1) Reflects increased full-year 2023 acquisition guidance provided by the Company on May 4, 2023. (2) Refer to footnote 1 on slide 7 for the Company's definition of Investment Grade. (3) Proforma for the settlement of the Company's outstanding forward equity as of March 31, 2023. (4) Declared by the Company on April 13, 2023.



# The Country's Leading Retail Portfolio



### **Agree Realty Snapshot**

#### **Company Overview**

Share Price <sup>(1)</sup>	\$67.41
Equity Market Capitalization(1)(2)	\$6.3 Billion
Property Count	1,908 properties
Net Debt to EBITDA	4.5x / 3.7x <sup>(3)</sup>
Investment Grade % <sup>(4)</sup>	68.0%

#### Retail Sectors (\$ in millions)

TENANT SECTOR	ANNUALIZED BASE RENT	% OF TOTAL
Grocery Stores	\$51.7	10.5%
Home Improvement	45.2	9.2%
Tire & Auto Service	43.1	8.8%
Dollar Stores	38.2	7.8%
Convenience Stores	36.0	7.3%
General Merchandise	31.1	6.3%
Off-Price Retail	28.9	5.9%
Auto Parts	28.0	5.7%
Farm & Rural Supply	23.5	4.8%
Consumer Electronics	21.7	4.4%
Other	144.7	29.3%
Total	\$492.1	100.0%

#### Tenants (\$ in millions)

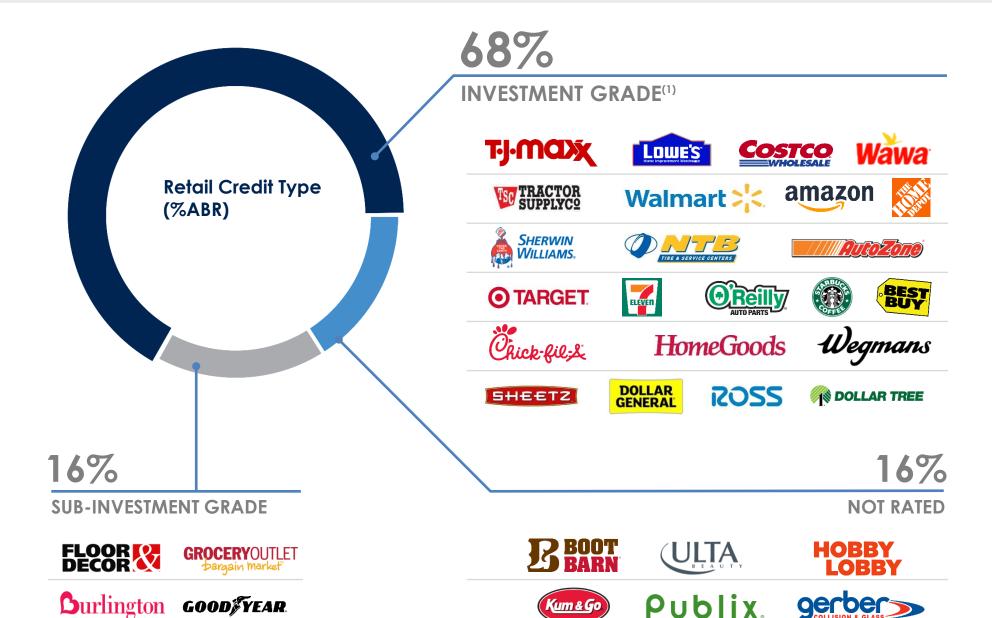
TENANT / CONCEPT	ANNUALIZED BASE RENT	% OF TOTAL
Walmart 💢	\$32.6	6.6%
DOLLAR GENERAL	23.8	4.8%
TRACTOR SUPPLY CO	21.8	4.4%
BEST	19.5	4.0%
Kroger	16.3	3.3%
DOLLAR TREE	15.9	3.2%
TJX	14.4	2.9%
PREIIIVAUTO PARTS	14.3	2.9%
<b>♥CVS</b> pharmacy	14.1	2.9%
HOBBY LOBBY	12.5	2.5%
LOWE'S	12.2	2.5%
<b>D</b> urlington	11.4	2.3%
SHERWIN-WILLIAMS.	10.9	2.2%
SUNBELT,	10.5	2.1%
Wawa	9.7	2.0%
	8.9	1.8%
CREATER AND SERVICE CONTRACT OF THE CONTRACT O	8.6	1.7%
gerber>	8.5	1.7%
	7.7	1.6%
GOOD YEAR.	7.5	1.5%
Other	210.9	43.1%

As of March 31, 2023, unless otherwise noted. Any differences are a result of rounding. (1) As of May 1, 2023. (2) Reflects common shares and OP units outstanding multiplied by the closing price as of May 1, 2023. (3) Proforma for the settlement of the Company's outstanding forward equity as of March 31, 2023. (4) Refer to footnote 1 on slide 7 for the Company's definition of Investment Grade.



### Strong Investment Grade Portfolio

**BEST-IN-CLASS RETAILERS WITH CONSERVATIVE BALANCE SHEETS** 

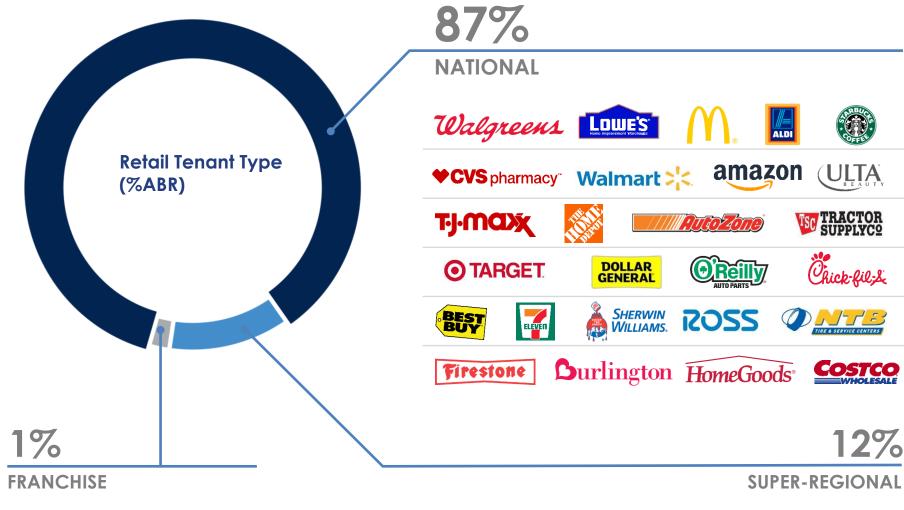


As of March 31, 2023. Any differences are a result of rounding. (1) Based on ABR derived from tenants, or parent entities thereof, with an investment grade credit rating from S&P Global Ratings, Moody's Investors Service, Fitch Ratings, or the National Association of Insurance Commissioners.



### National and Super-Regional Retailers

INDUSTRY-LEADERS OPERATING IN E-COMMERCE RESISTANT SECTORS

























As of March 31, 2023. Any differences are a result of rounding.



#### Ground Lease Portfolio Breakdown

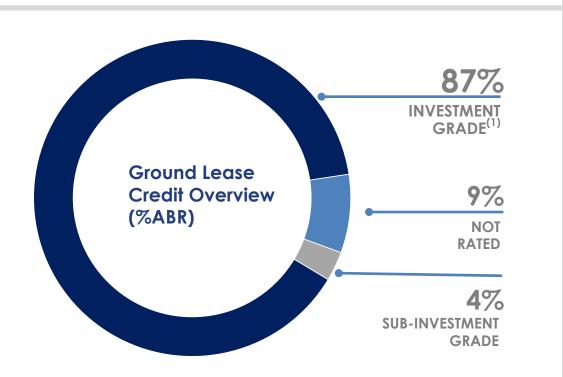
FEE SIMPLE OWNERSHIP + SIGNIFICANT TENANT INVESTMENT

#### **Ground Lease Portfolio Overview**









As of March 31, 2023. (1) Refer to footnote 1 on slide 7 for the Company's definition of Investment Grade. Any differences are a result of rounding.

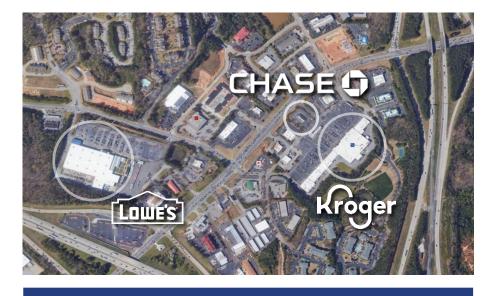
## Top Ground Lease Tenants (% ABR) LOWE'S 13% Wawa 13% Walmart :: 12% **CARMAX** 4% **CVS** pharmacy BANK OF AMERICA 2% DARDEN

#### **Ground Lease Value Creation**

FIRST EXPIRATION HIGHLIGHTS EMBEDDED VALUE WITH 159% RECAPTURE RATE

#### Chase Bank - Stockbridge, GA





Prior Lease	
Rent Per Square Foot	\$29.26
Remaining Lease Term(1)	0.1 years
Rental Increases	None Remaining
Options	None Remaining
Annualized Base Rent	\$110,007

New Lease									
Rent Per Square Foot	\$46.54								
New Lease Term	15 Years								
Rental Increases	10% Every 5 Years								
Options	3 x 5 Years x 10%								
Annualized Base Rent	\$193,083								

Note: Recapture rate reflects current rent per square foot vs. prior rent per square foot. (1) Reflects remaining lease term at the time the lease extension was executed.



# Disciplined Investment Strategy & Active Portfolio Management



### Our Investment Strategy

Agree leverages its three distinct investment platforms to target industry-leading retailers in e-commerce and recession resistant sectors

THREE-PRONGED GROWTH STRATEGY COMPREHENSIVE REAL ESTATE SOLUTIONS FOR LEADING RETAILERS

**ACQUISITIONS** 

**DEVELOPMENT** 

**RETAILER RELATIONSHIPS** 



Engage in consistent dialogue to understand store performance and tenant sustainability

Leverage relationships to identify the best risk-adjusted opportunities

































































### What Has ADC Been Investing In?

The retail landscape continues to dynamically evolve as market forces cause disruption and change. To mitigate risk in a period of continued disruption, the Company adheres to a number of investment criteria, with a **focus on four core principles**:



#### OMNI-CHANNEL CRITICAL (E-COMMERCE RESISTANCE)

Focus on leading operators that have matured in omnichannel structure or those in ecommerce resistant sectors



#### RECESSION RESISTANCE

Emphasize a balanced portfolio with exposure to counter-cyclical sectors and retailers with strong credit profiles



# AVOIDANCE OF PRIVATE EQUITY SPONSORSHIP

Strong emphasis on leading operators with strong balance sheets and avoidance of private equity sponsored retailers



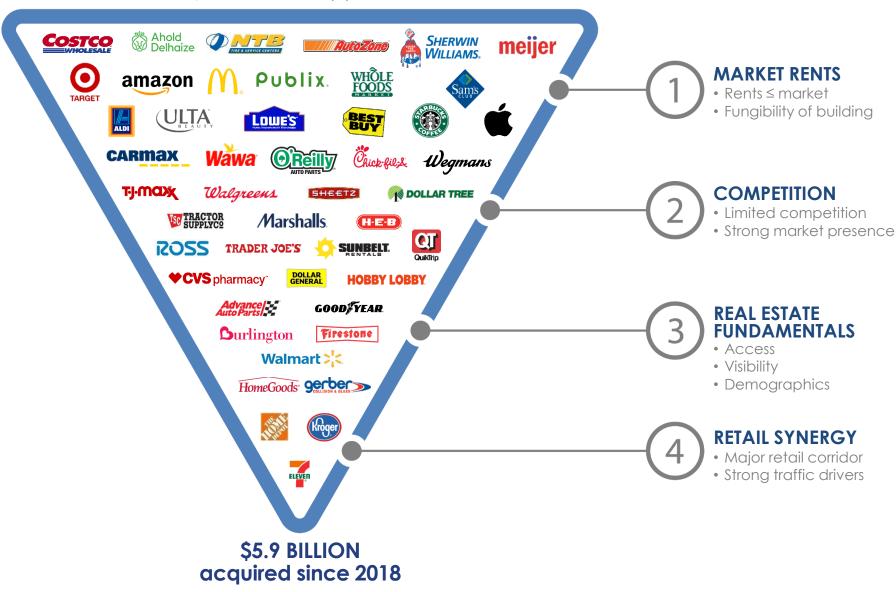
# STRONG REAL ESTATE FUNDAMENTALS & FUNGIBLE BUILDINGS

Protects against unforeseen changes to our top-down investment philosophy

### Large & Fragmented Opportunity Set

TOP-DOWN FOCUS ON LEADING RETAILERS IN THE U.S. PAIRED WITH A BOTTOMS-UP REAL ESTATE ANALYSIS

ADC reviewed \$60 billion of opportunities since 2018



AGREE REALTY

14

### Sandbox Offers Runway for Growth

162,000 NET LEASE OPPORTUNITIES AND GROWING WITH BEST-IN-CLASS RETAILERS

10,700+ Grocery Stores















9,200+ Home Improvement Stores









7,000+
Tire & Auto
Service Stores









24,100+ Convenience Stores















35,400+

**Stores** 







7,100+ General Merchandise Stores







6,100+ Off-Price Retail Stores









23,200+ Auto Parts Stores









2,300+ Farm & Rural

Farm & Rural Supply Stores



1,200+ Consumer Electronics Stores





900+ Crafts & Novelties Stores



1,000+ Equipment Rental Stores



1,400+ Warehouse Clubs







32,100+ Quick-Service

Restaurants





200+

**Dealerships** 



As of May 1, 2023. Store counts obtained from company filings and third-party sources including Chain Storeage, Convenience Store News, Deseret News, Insider, National Retail News, and Progressive Grocer

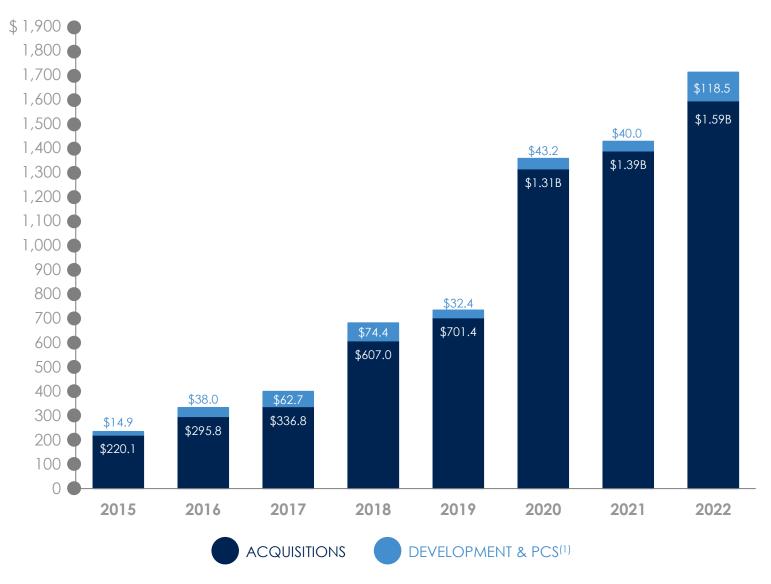


### **Robust Investment Activity**

ADC HAS INVESTED \$7.6 BILLION IN HIGH-QUALITY RETAIL NET LEASE PROPERTIES SINCE 2010

#### **Investment Activity**

(\$ in millions)







### **Active Portfolio Management**

FOCUSED ON NON-CORE ASSET SALES & CAPITAL RECYCLING

#### Total Dispositions 2010-2022: \$449 million



As of March 31, 2023. Graph is representative and does not include all dispositions.

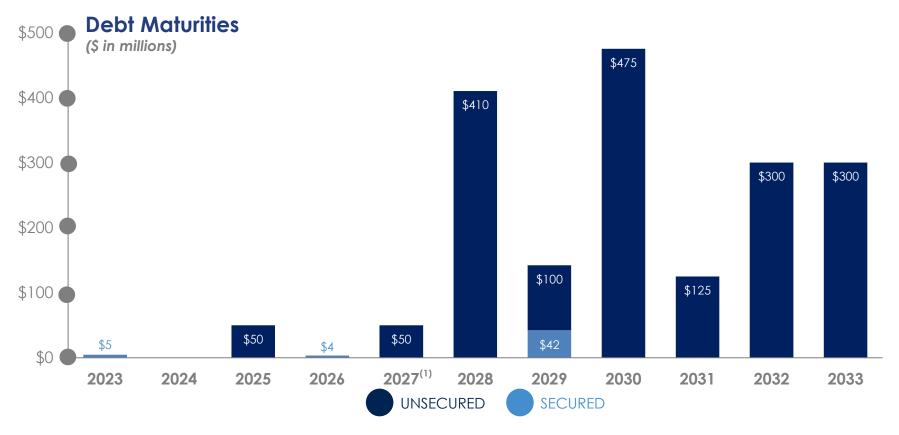


# Fortified Balance Sheet



### Leading With Our "Fortress" Balance Sheet

WEIGHTED-AVERAGE DEBT MATURITY OF APPROXIMATELY 8 YEARS & NO MATERIAL DEBT MATURITIES UNITL 2028



CAPITALIZATION STATISTICS									
Equity Market Capitalization <sup>(2)</sup>	\$6.3 Billion								
Enterprise Value <sup>(2)(3)</sup>	\$8.6 Billion								
Total Debt to Enterprise Value	23.8%								

CREDIT METRICS	
Fixed Charge Coverage Ratio	5.1x
Net Debt to Recurring EBITDA <sup>(4)</sup>	4.5x / 3.7x <sup>(5)</sup>
Issuer Ratings	Baa1 / BBB
Ratings Outlooks	Stable / Stable

As of March 31, 2023, unless otherwise noted. (1) Excludes \$196.0 million of borrowings outstanding under the Company's \$1.0 billion Revolving Credit Facility as of March 31, 2023; assumes two 6-month extension options are exercised. (2) As of May 1, 2023. (3) Enterprise value is calculated as the sum of net debt, the liquidation value of preferred equity and equity market capitalization. (4) Reflects net debt to annualized Q1 2023 recurring EBITDA. (5) Proforma for the settlement of the Company's outstanding forward equity as of March 31, 2023.

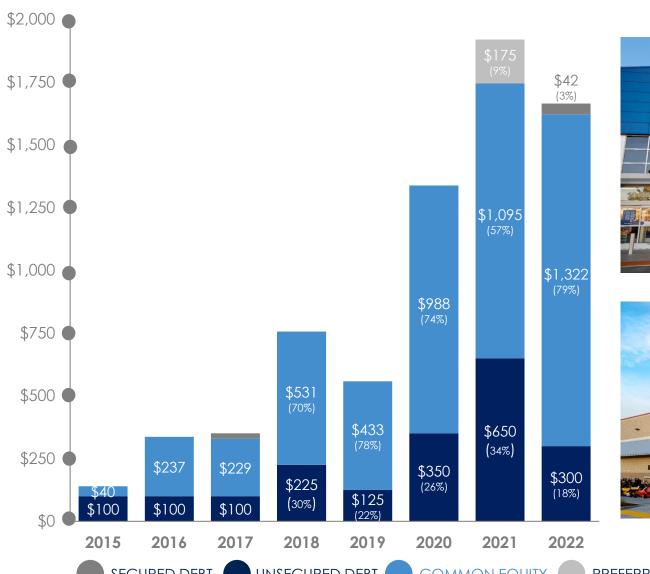


### Capital Markets Track Record

STRONG CAPITAL MARKETS EXECUTION HAS PROVIDED AMPLE LIQUIDITY; \$7.5 BILLION OF ACTIVITY SINCE 2010

#### **Capital Markets Activity**

(\$ in millions)









SECURED DEBT



**UNSECURED DEBT** 



**COMMON EQUITY** 



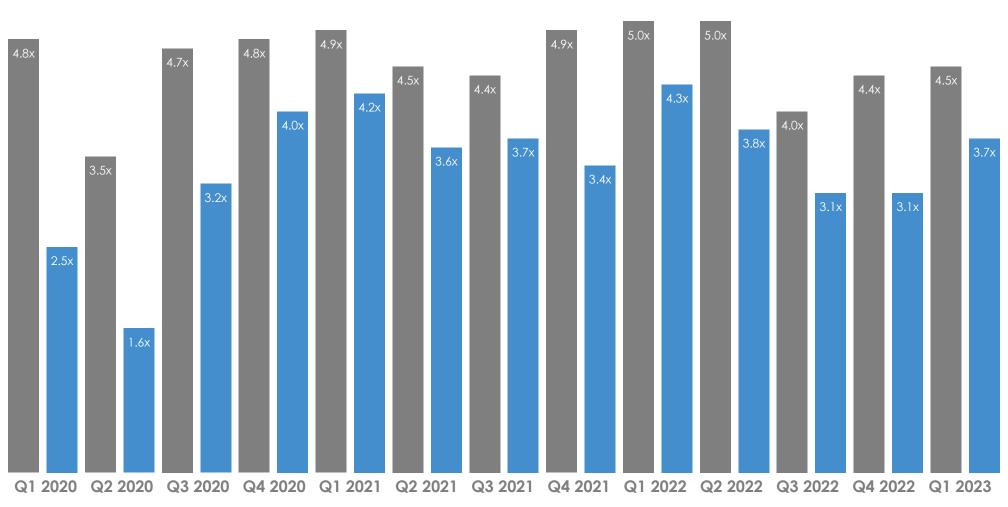
PREFERRED EQUITY

Reflects gross proceeds for equity and long-term debt raised through March 31, 2023. Forward equity offerings are shown in the year they were raised, rather than settled.



### Low Leverage = Strong Positioning

ADC HAS BEEN AT OR BELOW 4.3X PROFORMA NET DEBT TO RECURRING EBITDA SINCE 2018





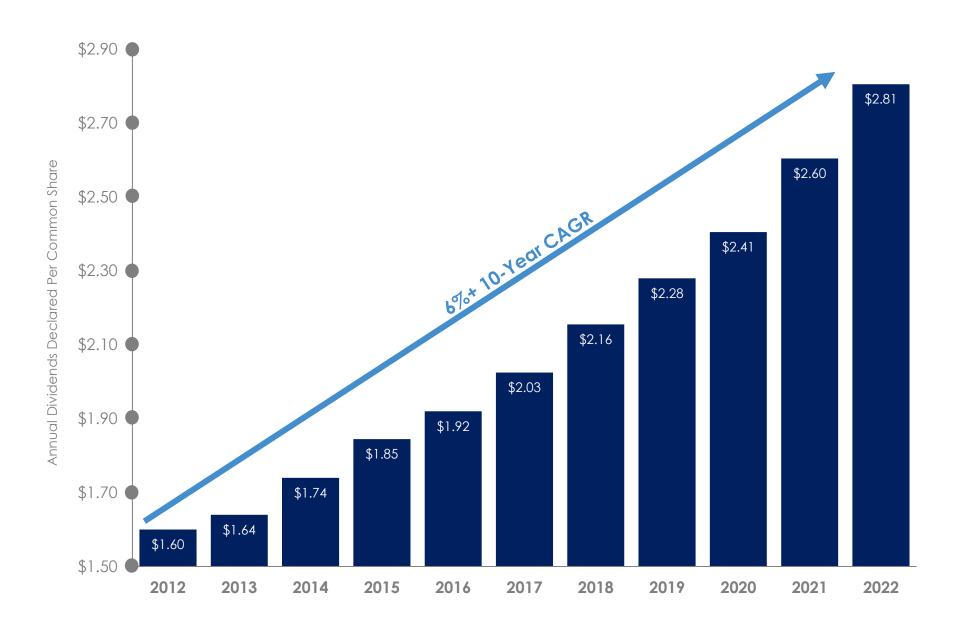


As of March 31, 2023, Proforma Net Debt to Recurring EBTIDA deducts the Company's outstanding forward equity offerings for each period from the Company's net debt for each period.



### Growing, Well-Covered Monthly Dividend

134 CONSECUTIVE COMMON DIVIDENDS PAID; AVERAGE AFFO PAYOUT RATIO OF 76% OVER PAST 10 YEARS



As of May 1, 2023. Reflects common dividends per share declared in each year, rounded to two decimals.



### Agree Realty's ESG Practices

#### DEDICATED TO SUSTAINABILITY AND GOOD CORPORATE CITIZENSHIP



#### ENVIRONMENTAL PRACTICES

Embraces responsibility to be a good steward of the environment and to use natural resources carefully

Focus on industry leading, national & super-regional retailers provides for a relationship with some of the most environmentally conscientious retailers in the world

The Company anticipates its new headquarters will be LEED certified upon completion, with features including EV charging stations, motion activated lighting and high-quality building materials



#### SOCIAL RESPONSIBILITY

The Agree Wellness program focuses on Health Wellness & Financial Wellness to enhance employee well-being

Ongoing professional development is offered to help all team members advance their careers

The Company has recently sponsored charities including Michigan Veteran's Foundation, Leader Dogs for the Blind and Kids Kicking Cancer

ADC has received awards from Globe St, Crain's Detroit Business, and Best and Brightest in Wellness recognizing its outstanding corporate culture and wellness initiatives









#### CORPORATE GOVERNANCE

ADC's Board has nine directors, seven of whom are independent; five new independent directors added since 2018

The Board has committed to adding a third female Director within the next two years

The Nominating & Governance Committee has formal oversight responsibility for the Company's ESG program

The Company adopted the Sustainability Accounting Standards Board and the Task Force on Climate-related Financial Disclosures frameworks to align our disclosures with the issues most relevant to our stakeholders

#### **Investment Summary Highlights**



# **APPENDIX**

### Forward-Looking Statements

This presentation contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended (the "Securities Act") and Section 21E of the Securities Exchange Act of 1934, as amended (the "Exchange Act"). The Company intends such forward-looking statements to be covered by the safe harbor provisions for forwardlooking statements contained in the Private Securities Litigation Reform Act of 1995 and includes this statement for purposes of complying with these safe harbor provisions. Forward-looking statements are generally identifiable by use of forward-looking terminology such as "may," "will," "should," "potential," "intend," "expect," "seek," "anticipate," "estimate," "approximately," "believe," "could," "project," "predict," "forecast," "continue," "assume," "plan," references to "outlook" or other similar words or expressions. Forward-looking statements are based on certain assumptions and can include future expectations, future plans and strategies, financial and operating projections and forecasts and other forward-looking information and estimates. These forward-looking statements are subject to various risks and uncertainties, many of which are beyond the Company's control, which could cause actual results to differ materially from such statements. Certain factors could occur that might cause actual results to vary, including the potential adverse effect of ongoing worldwide economic uncertainties, disruptions in the banking system and financial markets, lingering effects from the pandemic of the novel coronavirus, or COVID-19, increased inflation and interest rates on the financial condition, results of operations, cash flows and performance of the Company and its tenants, the real estate market and the global economy and financial markets, the general deterioration in national economic conditions, weakening of real estate markets, decreases in the availability of credit, increases in interest rates, adverse changes in the retail industry, the Company's continuing ability to qualify as a REIT and other risks and uncertainties as described in greater detail in the Company's filings with the Securities and Exchange Commission (the "SEC"), including, without limitation, the Company's Annual Report on Form 10-K and subsequent quarterly reports. Except as required by law, the Company disclaims any obligation to update any forward-looking statements, whether as a result of new information, future events or otherwise.

For further information about the Company's business and financial results, please refer to the "Management's Discussion and Analysis of Financial Condition and Results of Operations" and "Risk Factors" sections of the Company's SEC filings, including, but not limited to, its Annual Report on Form 10-K and Quarterly Reports on Form 10-Q, copies of which may be obtained at the Investors section of the Company's website at <a href="https://www.agreerealty.com">www.agreerealty.com</a>.

All information in this presentation is as of March 31, 2023, unless otherwise noted. The Company undertakes no duty to update the statements in this presentation to conform the statements to actual results or changes in the Company's expectations.

#### **Non-GAAP Financial Measures**

This presentation includes a non-GAAP financial measure, Net Debt to Recurring EBITDA, which is presented on an actual and proforma basis. A reconciliation of this non-GAAP financial measure to the most directly comparable GAAP measure is included in the following pages. The components of this ratio and their use and utility to management are described further in the section below.

#### Components of Net Debt to Recurring EBITDA

**EBITDAre** is defined by Nareit to mean net income computed in accordance with GAAP, plus interest expense, income tax expense, depreciation and amortization, any gains (or losses) from sales of real estate assets and/or changes in control, any impairment charges on depreciable real estate assets, and after adjustments for unconsolidated partnerships and joint ventures. The Company considers the non-GAAP measure of EBITDAre to be a key supplemental measure of the Company's performance and should be considered along with, but not as an alternative to, net income or loss as a measure of the Company's operating performance. The Company considers EBITDAre a key supplemental measure of the Company's operating performance because it provides an additional supplemental measure of the Company's performance and operating cash flow that is widely known by industry analysts, lenders and investors. The Company's calculation of EBITDAre may not be comparable to EBITDAre reported by other REITs that interpret the Nareit definition differently than the Company.

**Recurring EBITDA** The Company defines Recurring EBITDA as EBITDAre with the addback of noncash amortization of above- and below- market lease intangibles, and after adjustments for the run-rate impact of the Company's investment and disposition activity for the period presented, as well as adjustments for non-recurring benefits or expenses. The Company considers the non-GAAP measure of Recurring EBITDA to be a key supplemental measure of the Company's performance and should be considered along with, but not as an alternative to, net income or loss as a measure of the Company's operating performance. The Company considers Recurring EBITDA a key supplemental measure of the Company's operating performance because it represents the Company's earnings run rate for the period presented and because it is widely followed by industry analysts, lenders and investors. Our Recurring EBITDA may not be comparable to Recurring EBITDA reported by other companies that have a different interpretation of the definition of Recurring EBITDA. Our ratio of net debt to Recurring EBITDA is used by management as a measure of leverage and may be useful to investors in understanding the Company's ability to service its debt, as well as assess the borrowing capacity of the Company. Our ratio of net debt to Recurring EBITDA is calculated by taking annualized Recurring EBITDA and dividing it by our net debt per the consolidated balance sheet.

**Net Debt** The Company defines Net Debt as total debt less cash, cash equivalents and cash held in escrows. The Company considers the non-GAAP measure of Net Debt to be a key supplemental measure of the Company's overall liquidity, capital structure and leverage. The Company considers Net Debt a key supplemental measure because it provides industry analysts, lenders and investors useful information in understanding our financial condition. The Company's calculation of Net Debt may not be comparable to Net Debt reported by other REITs that interpret the definition differently than the Company. The Company presents Net Debt on both an actual and proforma basis, assuming the Anticipated Net Proceeds from Outstanding Forwards are used to pay down debt. The Company believes the proforma measure may be useful to investors in understanding the potential effect of the Anticipated Net Proceeds from Outstanding Forwards on the Company's capital structure, its future borrowing capacity, and its ability to service its debt.

Anticipated Net Proceeds from Outstanding Forwards Since the first quarter of 2018, the Company has utilized forward sale agreements to sell shares of common stock. Selling common stock through forward sale agreements enables the Company to set the price of such shares upon pricing the offering (subject to certain adjustments) while delaying the issuance of such shares and the receipt of the net proceeds by the Company. Given the Company's frequent use of forward sale agreements, the Company considers the non-GAAP measure of Anticipated Net Proceeds from Outstanding Forwards to be a key supplemental measure of the Company's overall liquidity, capital structure and leverage. The Company defines Anticipated Net Proceeds from Outstanding Forwards as the number of shares outstanding under forward sale agreements at the end of each quarter, multiplied by the applicable forward sale price for each agreement, respectively.

#### **Non-GAAP Financial Measures**

This presentation also includes the non-GAAP measures of Annualized Base Rent ("ABR"), Funds From Operations ("FFO" or "Nareit FFO"), Core Funds From Operations ("Core FFO") and Adjusted Funds From Operations ("AFFO"). ABR represents the annualized amount of contractual minimum rent required by tenant lease agreements, computed on a straight-line basis. ABR is not, and is not intended to be, a presentation in accordance with GAAP. The Company believes annualized contractual minimum rent is useful to management, investors, and other interested parties in analyzing concentrations and leasing activity. FFO, Core FFO and AFFO are reconciled to the most directly comparable GAAP measure in the following pages and are described in further detail below.

#### Components of Funds from Operations, Core Funds from Operations, and Adjusted Funds from Operations

Funds from Operations ("FFO" or "Nareit FFO") is defined by the National Association of Real Estate Investment Trusts, Inc. ("Nareit") to mean net income computed in accordance with GAAP, excluding gains (or losses) from sales of real estate assets and/or changes in control, plus real estate related depreciation and amortization and any impairment charges on depreciable real estate assets, and after adjustments for unconsolidated partnerships and joint ventures. Historical cost accounting for real estate assets in accordance with GAAP implicitly assumes that the value of real estate assets diminishes predictably over time. Since real estate values instead have historically risen or fallen with market conditions, most real estate industry investors consider FFO to be helpful in evaluating a real estate company's operations. FFO should not be considered an alternative to net income as the primary indicator of the Company's operating performance, or as an alternative to cash flow as a measure of liquidity. Further, while the Company adheres to the Nareit definition of FFO, its presentation of FFO is not necessarily comparable to similarly titled measures of other REITs due to the fact that all REITs may not use the same definition.

Core Funds from Operations ("Core FFO") The Company defines Core FFO as Nareit FFO with the addback of (i) noncash amortization of acquisition purchase price related to above- and below- market lease intangibles and discount on assumed debt and (ii) certain infrequently occurring items that reduce or increase net income in accordance with GAAP. Management believes that its measure of Core FFO facilitates useful comparison of performance to its peers who predominantly transact in sale-leaseback transactions and are thereby not required by GAAP to allocate purchase price to lease intangibles. Unlike many of its peers, the Company has acquired the substantial majority of its net-leased properties through acquisitions of properties from third parties or in connection with the acquisitions of ground leases from third parties. Core FFO should not be considered an alternative to net income as the primary indicator of the Company's operating performance, or as an alternative to cash flow as a measure of liquidity. Further, the Company's presentation of Core FFO is not necessarily comparable to similarly titled measures of other REITs due to the fact that all REITs may not use the same definition.

Adjusted Funds from Operations ("AFFO") is a non-GAAP financial measure of operating performance used by many companies in the REIT industry. AFFO further adjusts FFO and Core FFO for certain non-cash items that reduce or increase net income computed in accordance with GAAP. Management considers AFFO a useful supplemental measure of the Company's performance, however, AFFO should not be considered an alternative to net income as an indication of its performance, or to cash flow as a measure of liquidity or ability to make distributions. The Company's computation of AFFO may differ from the methodology for calculating AFFO used by other equity REITs, and therefore may not be comparable to such other REITs.

Reconciliation of Net Debt to Recurring EBITDA

Reconcilia	1011 01	ITCI D	50110	KCCOII	ing Ebii								
	Q1 2020	Q2 2020	Q3 2020	Q4 2020	Q1 2021	Q2 2021	Q3 2021	Q4 2021	Q1 2022	Q2 2022	Q3 2022	Q4 2022	Q1 2023
Net Income	\$21,370	\$25,424	\$21,416	\$23,760	\$30,278	\$22,461	\$36,830	\$33,306	\$36,289	\$36,130	\$39,577	\$41,039	\$41,774
Interest expense, net	9,670	8,479	10,158	11,791	11,653	12,549	13,066	13,111	13,931	15,512	17,149	16,843	17,998
Income tax expense	259	260	306	260	1,009	485	390	517	719	698	720	723	783
Depreciation of rental real estate assets	10,402	11,316	12,669	13,980	15,292	16,127	17,019	18,293	19,470	21,299	23,073	24,843	26,584
Amortization of lease intangibles - in-place leases and leasing costs	3,621	4,170	4,523	5,567	6,050	6,905	7,310	8,116	8,924	10,550	11,836	12,800	13,770
Non-real estate depreciation	109	121	135	144	147	156	159	156	167	101	248	261	292
Provision for impairment	0	1,128	2,868	141	0	0	0	1,919	1,015	0	0	0	0
(Gain) loss on sale of assets, net	(1,645)	(4,952)	(970)	(437)	(3,062)	(6,753)	(3,470)	(1,826)	(2,285)	8	(2,885)	(97)	0
EBITDAre	\$43,786	\$45,947	\$51,105	\$55,206	\$61,367	\$51,930	\$71,304	\$73,592	\$78,230	\$84,298	\$89,718	\$96,412	\$101,201
Run-Rate Impact of Investment, Disposition & Leasing Activity	\$1,160	\$3,015	\$5,093	\$3,973	\$4,175	\$3,939	\$3,491	\$3,372	\$4,654	\$4,104	\$4,217	4,742	4,147
Amortization of above (below) market lease intangibles, net	3,809	3,779	3,964	4,333	4,756	5,260	6,615	7,654	8,178	8,311	8,374	8,474	8,611
Other expense (income)	0	(23)	0	0	0	14,614	0	0	0	0	0	0	0
Recurring EBITDA	\$48,755	\$52,717	\$60,162	\$63,512	\$70,298	75,743	\$81,410	\$84,618	\$91,062	\$96,713	\$102,309	\$109,628	\$113,959
Annualized Recurring EBITDA	\$195,020	\$210,868	\$240,648	\$254,048	\$281,192	302,972	\$325,640	\$338,472	\$364,248	\$386,852	\$409,236	\$438,512	\$455,836
Total Debt	\$1,026,11 1	\$783,878	\$1,153,6 42	\$1,225,433	\$1,371,238	\$1,543,040	\$1,542,839	\$1,702,635	\$1,862,428	\$1,954,467	\$1,884,253	\$1,960,395	\$2,056,173
Cash, cash equivalents and cash held in escrows	(92,140)	(36,384)	(16,230)	(7,955)	(7,369)	(188,381)	(102,808)	(45,250)	(25,766)	(27,107)	(251,514)	(28,909)	(12,940)
Net Debt	\$933,971	\$747,494	\$1,137,412	\$1,217,478	\$1,363,869	\$1,354,659	\$1,440,031	\$1,657,385	\$1,836,662	\$1,927,360	\$1,632,738	\$1,931,486	\$2,043,233
Net Debt to Recurring	4.8x	3.5x	4.7x	4.8x	4.9x	4.5x	4.4X	4.9X	5.0X	5.0x	4.0x	4.4x	4.5x
EBITDA													
Anticipated Net Proceeds from Outstanding Forwards	\$437,765	\$411,062	\$376,396	\$203,211	\$189,577	\$258,749	\$226,455	\$519,183	\$262,940	\$475,768	\$381,708	\$557,364	\$362,125
Proforma Net Debt	496,206	336,432	\$761,016	\$1,014,267	\$1,174,291	\$1,095,909	\$1,213,576	\$1,138,202	\$1,573,722	\$1,451,592	1,251,031	\$1,374,122	\$1,681,108
Proforma Net Debt to Recurring EBITDA	2.5x	1.6x	3.2x	4.0x	4.2x	3.6x	3.7X	3.4X	4.3X	3.8x	3.1x	3.1x	3.7x

#### Reconciliation of Net Income to FFO, Core FFO and AFFO

	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
Net Income	\$18,604	\$20,190	\$18,913	\$39,762	\$45,797	\$58,790	\$58,798	\$80,763	\$91,972	\$122,876	\$153,035
Series A Preferred Stock Dividends	0	0	0	0	0	0	0	0	0	(2,148)	(7,437)
Net Income attributable to OP Common Unitholders	\$18,604	\$20,190	\$18,913	\$39,762	\$45,797	\$58,790	\$58,798	\$80,763	\$91,972	\$120,728	\$145,598
Depreciation of rental real estate assets	\$5,726	\$6,930	\$8,362	\$11,466	\$15,200	\$19,507	\$24,553	\$34,349	\$48,367	\$66,732	\$88,685
Amortization of lease intangibles - in-place leases and leasing costs	1,131	1,747	2,616	4,957	8,135	7,076	8,271	11,071	17,882	28,379	44,107
Provision for impairment	0	450	3,020	0	0	0	2,319	1,609	4,137	1,919	1,015
(Gain) loss on sale or involuntary conversion of assets, net	(2,097)	(946)	405	(12,135)	(9,964)	(14,193)	(11,180)	(13,306)	(8,004)	(15,111)	(5,258)
Funds from Operations - OP Common Unitholders	\$23,364	\$28,370	\$33,316	\$44,050	\$59,168	\$71,180	\$82,761	\$114,486	\$154,354	\$202,647	\$274,147
Loss on extinguishment of debt & settlement of related hedges	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$14,614	\$0
Amortization of above (below) market lease intangibles	0	0	0	0	0	5,091	10,668	13,501	15,885	24,284	33,563
Core Funds from Operations - OP Common Unitholders	\$23,364	\$28,370	\$33,316	\$44,050	\$59,168	\$76,271	\$93,429	\$127,987	\$170,239	\$241,545	\$307,710
Straight-line accrued rent	(\$738)	(\$1,148)	(\$1,416)	(\$2,450)	(\$3,582)	(\$3,548)	(\$4,648)	(\$7,093)	(\$7,818)	(\$11,857)	(\$13,176)
Stock based compensation expense	1,657	1,813	1,987	1,992	2,441	2,589	3,227	4,106	4,995	5,467	6,464
Amortization of financing costs	285	326	398	494	516	574	578	706	826	1,197	3,141
Loss on extinguishment of debt	0	0	0	180	333	0	0	0	0	0	0
Non-real estate depreciation	66	67	123	62	72	78	146	283	509	618	778
Other	(463)	(463)	(463)	(463)	(541)	(230)	0	(475)	0	0	0
Adjusted Funds from Operations - OP Common Unitholders	\$24,171	\$28,964	\$33,945	\$43,865	\$58,407	\$75,734	\$92,732	\$125,514	\$168,751	\$236,970	\$304,917
FFO Per Common Share and OP Unit - Diluted	\$2.03	\$2.10	\$2.18	\$2.39	\$2.54	\$2.54	\$2.53	\$2.75	\$2.93	\$3.00	\$3.45
Core FFO Per Common Share and OP Unit - Diluted	\$2.03	\$2.10	\$2.18	\$2.39	\$2.54	\$2.72	\$2.85	\$3.08	\$3.23	\$3.58	\$3.87
Adjusted FFO Per Common Share and OP Unit - Diluted	\$2.10	\$2.14	\$2.22	\$2.38	\$2.51	\$2.70	\$2.83	\$3.02	\$3.20	\$3.51	\$3.83
Weighted Average Number of Common Shares and OP Units Outstanding - Diluted	11,484,529	13,505,124	15,314,514	18,413,034	23,307,418	28,047,966	32,748,741	41,571,233	52,744,353	67,486,698	79,512,005

Note: Core FFO reporting began in 2018.







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