

Safe-harbor statement

Forward-looking statements in this letter include, without limitation, statements regarding: proposed products and services and related development efforts and activities; expectations about the market for our current and future products and services, including statements related to our user base and customer profiles; the impact of pending litigation; strategies and trends relating to subscription plan programs and revenues; statements related to recently completed acquisitions; our anticipation that contracts with governmental customers will be fulfilled; the timing and realization of future contracted revenue; the fulfillment of bookings; strategies and trends, including the amounts and benefits of, R&D investments; the sufficiency of our liquidity and financial resources; expectations about customer behavior; statements concerning projections, predictions, expectations, estimates or forecasts as to our business, financial and operational results and future economic performance, including our outlook for 2024 full year revenue, stock-based compensation expense, Adjusted EBITDA, Adjusted EBITDA margin, and capital expenditures; statements of management's strategies, goals and objectives and other similar expressions; as well as the ultimate resolution of financial statement items requiring critical accounting estimates, including those set forth in our Annual Report on Form 10-K for the year ended December 31, 2023 and our Quarterly Report on Form 10-Q for the quarter ended June 30, 2024. Such statements give our current expectations or forecasts of future events; they do not relate strictly to historical or current facts. Words such as "may," "will," "should," "could," "predict," "potential," "continue," "expect," "anticipate," "future," "intend," "plan," "believe," "estimate," and similar expressions, as well as statements in future tense, identify forward-looking statements. However, not all forward-looking statements contain these identifying words.

We cannot guarantee that any forward-looking statement will be realized, although we believe we have been prudent in our plans and assumptions. Achievement of future results is subject to risks, uncertainties and potentially inaccurate assumptions. The following important factors could cause actual results to differ materially from those in the forward-looking statements: our exposure to cancellations of government contracts due to appropriation clauses, exercise of a cancellation clause, or non-exercise of contractually optional periods; the ability of law enforcement agencies to obtain funding, including based on tax revenues; our ability to design, introduce and sell new products, services or features; our ability to defend against litigation and protect our intellectual property, and the resulting costs of this activity; our ability to win bids through the open bidding process for governmental agencies; our ability to manage our supply chain and avoid production delays, shortages and impacts to expected gross margins; the impacts of inflation, macroeconomic conditions and global events; the impact of catastrophic events or public health emergencies; the impact of stock-based compensation expense, impairment expense, and income tax expense on our financial results; customer purchase behavior, including adoption of our software as a service delivery model; negative media publicity or sentiment regarding our products; the impact of various factors on projected gross margins; defects in, or misuse of, our products; changes in the costs of product components and labor; loss of customer data, a breach of security, or an extended outage, including by our third party cloud-based storage providers; exposure to international operational risks; delayed cash collections and possible credit losses due to our subscription model; changes in government regulations in the United States and in foreign markets, especially related to the classification of our products by the United States Bureau of Alcohol, Tobacco, Firearms and Explosives; our ability to integrate acquired businesses; the impact of declines in the fair values or impairment of our investments, including our strategic investments; our ability to attract and retain key personnel; litigation or inquiries and related time and costs; and counter-party risks relating to cash balances held in excess of federally insured limits. Many events beyond our control may determine whether results we anticipate will be achieved. Should known or unknown risks or uncertainties materialize, or should underlying assumptions prove inaccurate, actual results could differ materially from past results and those anticipated, estimated or projected. You should bear this in mind as you consider forward-looking statements. Our Quarterly Report on Form 10-Q for the quarter ended June 30, 2024, which we expect to be available on August 7, 2024, lists various important factors that could cause actual results to differ materially from expected and historical results. These factors are intended as cautionary statements for investors within the meaning of Section 21E of the Securities Exchange Act of 1934, as amended, and Section 27A of the Securities Act of 1933, as amended. Readers can find them in Part II, Item 1A under the heading "Risk Factors" in our Quarterly Reports on Form 10-Q, and investors should refer to them. You should understand that it is not possible to predict or identify all such factors. You should understand that it is not possible to predict or identify all such factors. Consequently, you should not consider any such list to be a complete set of all potential risks or uncertainties.

Except as required by law, we undertake no obligation to publicly update forward-looking statements, whether as a result of new information, future events or otherwise. You are advised, however, to consult any further disclosures we make on related subjects in our Form 8-K, 10-Q and 10-K reports to the SEC. Our filings with the SEC may be accessed at the SEC's web site at www.sec.gov.

Founder-led management team with track record of scaling new product categories



Rick Smith Chief Executive Officer & Founder









Josh Isner President









Brittany Bagley Chief Operating Officer & Chief Financial Officer







Jeff Kunins Chief Product Officer & Chief Technology Officer









OUR MOONSHOT

Cut gun-related deaths between police and public by 50% in 10 years

What is Axon's role? We are investing in:

Technology

Training

Trust

Today

Advancing Axon's R&D pipeline Driving technology adoption

De-escalating with confidence

Virtual reality utilization

Never miss a moment, body cameras

Response reporting data

Tomorrow

"All in" sector innovation

Advancing less-lethal

and robotic security

Learning from experience and data

Greater efficiency and safety

Use of force data collection

Evidence-based policies

and practices

Differentiated value proposition

Technology platform revolutionizing public safety

Mission driven to protect life, capture truth, and accelerate justice

Market leader in cloud-powered integrated hardware and software for public safety

Strong market tailwinds — public safety spending is resilient and growing

Early penetration into a \$77 billion TAM* and millions of global users

Subscription model with a 17k+ strong customer base and 122% net revenue retention

Attractive financial profile with high revenue growth, attractive gross margins, and significant profitability

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PROTECT LIFE CAPTURE TRUTH ACCELERATE JUSTICE

Axon at a glance



TASER

TASER devices are the leading less-lethal option, at the forefront of de-escalation, and on the cusp of global adoption



AXON CLOUD

Best-in-class, cloud-powered software suite for digital evidence management, productivity and real-time operations



SENSORS + OTHER

Market leadership in body cameras, in-car cameras, and sensors, that are mission critical for transparency and real-time operations

#1 cloud software suite for public safety



DIGITAL EVIDENCE MANAGEMENT

Software hub for **digital evidence workflows** – review, analyze, share, redact,
and more



REAL-TIME OPERATIONS

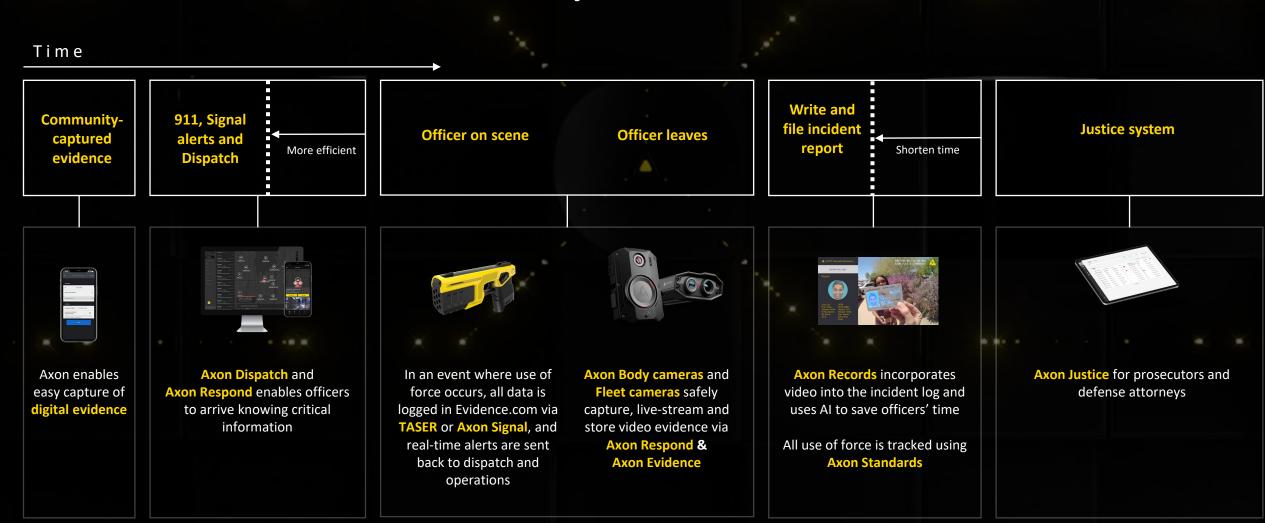
Real-time situational awareness leads to **faster responses** and **safer officers**



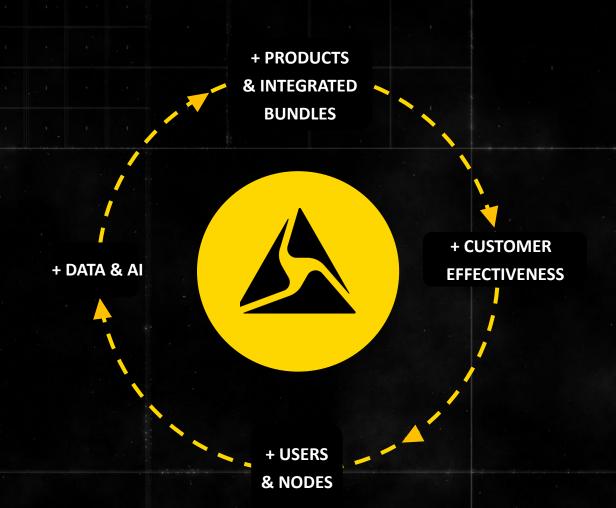
PRODUCTIVITY

Streamlining administration and reportwriting to save time and costs

Mission critical solutions from capture to courtroom



Powerful flywheel effects



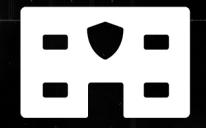
Build products and integrated bundles that improve our customers' effectiveness to ensure everyone gets home safely.

This creates more users (aka people) and nodes (aka devices) on the Axon network that then creates more data that we can use to unlock more value from with machine learning and AI.

We use that to create even more great products and integrated bundles.

Strong customer franchise with compelling net revenue retention

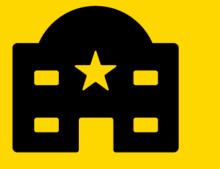
U.S. STATE & LOCAL



U.S. FEDERAL











17k+ public safety agencies globally

122% net revenue retention

5+ year customer contracts

= Growth Markets **Table of Contents**

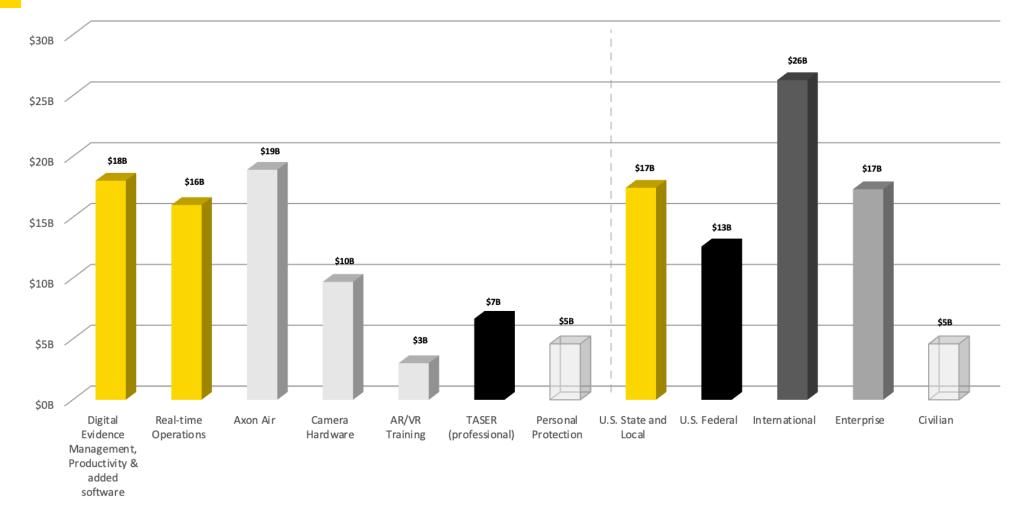
BUSINESS OVERVIEW MARKET OPPORTUNITY FINANCIAL OVERVIEW

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Massive market opportunity



\$77 BILLION TAM

Our Total Addressable Market (TAM) methodology estimates annual potential spending on Axon products by considering total possible users in regions and markets we are selling into or that we intend to sell into in the near future (in each case), based on publicly available user data by job category from U.S.

Bureau of Labor Statistics and other public sources, as well as current annual subscription pricing for existing products and estimated annual pricing for future products, based on an analysis of market-supported pricing. Note that with Axon's integrated bundles, under ASC 606, product (hardware) revenue is recognized upon shipment to the customer and service (software) revenue is recognized over time as a time-based obligation to the customer. The TAM, as presented, shows potential annual subscription spending. Subscription spending. Subscription spending equals revenue recognized over the life of a multi-year contract, but spending and revenue do not always match up in the same year due to the timing difference between subscription-based payments and revenue recognition. The Digital Evidence Management TAM products includes Axon Evidence licenses and storage for both 1P and 3P devices. "Added software" includes Auto-Tagging, Redaction, Third-Party Video Playback, Performance, Community Request, My90 and Axon Fleet software, including ALPR. Real-time operations includes Axon Respond, Axon Dispatch and Fusus. The Axon Air TAM includes Axon drong and robotic security solutions, Sky-Hero and Dedrone. Axon's planned acquisition of Dedrone is expected to close in the 2H of 2024 and is subject to customary closing conditions. The product and vertical level TAMs shown have been rounded to the nearest whole number and will not arrive at our total TAM of \$77 billion when added together due to rounding.

Axon enjoys early TAM penetration & global expansion opportunity

1	U S	COMMONWEALTH	EUROPE	LATIN AMERICA	ASIA
TASER	35%	22%	3%	1%	0%
B O D Y C A M E R A S	14%	30%	1%	1%	2%
FLEET	7%	2%	0%	0%	0%
AXON Education	4%	4%	0%	0%	0%

User adoption of TASER devices is still early outside of US state and local law enforcement. US federal penetration remains early.

Body camera user adoption has been steadily growing since 2015 and is still several years away from market saturation.

Fleet in-car cameras enjoy wide growth runway. TAM assumes ~800K vehicles in scope for the US and ~650K internationally.

Here, we present Axon Cloud SaaS software *dollar* penetration (not user penetration). Axon's licensed users exhibit healthy revenue retention.

Our TAM penetration methodology factors in Axon's internal estimates for unit sales to date and software revenue to date, as well as potential users based on publicly available data. Commonwealth includes UK, Canada, Australia and New Zealand. Europe excludes UK. Asia excludes China and Russia. TASER, body camera and Axon Fleet percentages represent user penetration, while Axon Cloud SaaS represents dollar penetration. Personal protection, commercial enterprise, fire and EMS, Axon Air & AR/VR, and the Middle East and Africa are not reflected given estimated TAM penetrations of about 0%. Axon Cloud SaaS includes Digital Evidence Management, Productivity and Real-Time Operations. The US Vehicle count in scope includes "420K State and Local Law Enforcement vehicles, and the rest is composed by State and Local Corrections in addition to Federal Law Enforcement, Corrections and DoD.

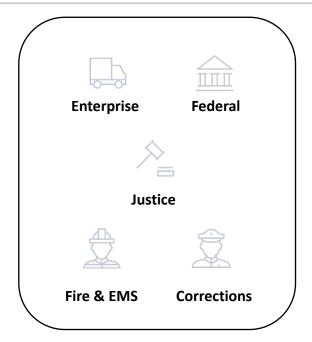
Note: Percentages as of December 31, 2022.

Diversified growth opportunities along several vectors

EMERGING PRODUCTS







EMERGING VERTICALS & USER PROFILES



GLOBAL EXPANSION

M&A

PARTNERSHIPS/INVESTMENTS















frock safety

U.S. public safety spending is resilient & growing

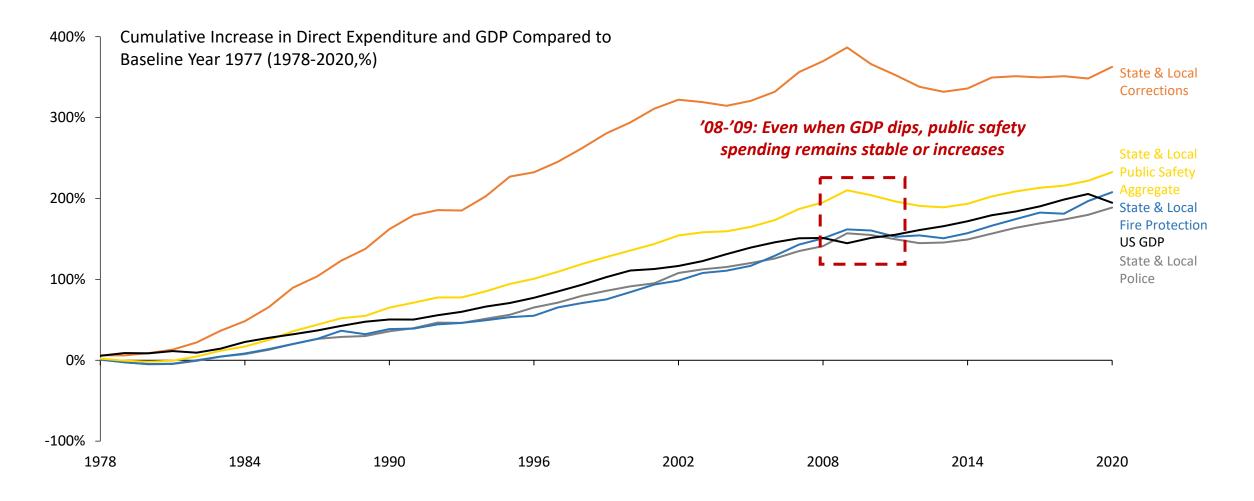


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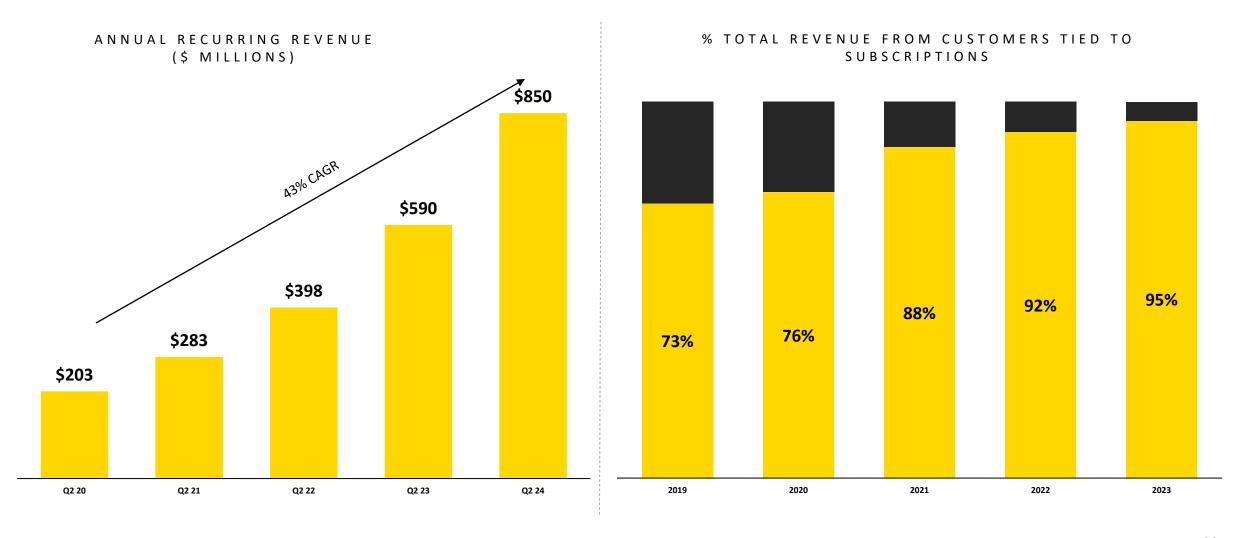
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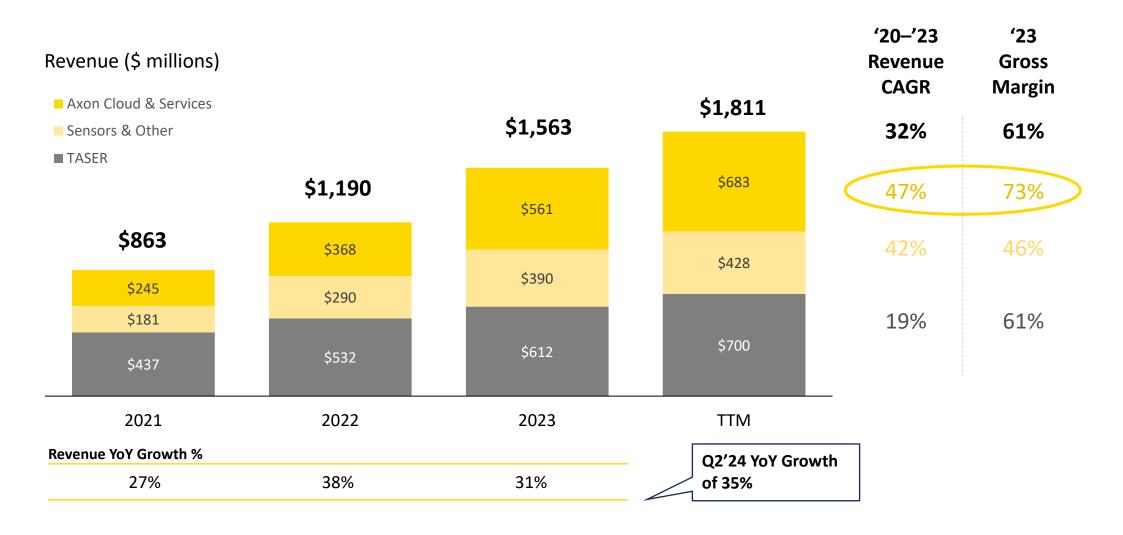
Full-Year 2024 Guidance

	As reported May 6, 2024	As reported August 6, 2024		
Full-Year Revenue	\$1.94 billion to \$1.99 billion	\$2.00 billion to \$2.05 billion		
Midpoint Revenue Growth	26%	29.5%		
Full-Year Adjusted EBITDA	\$430 million to \$445 million	\$460 million to \$475 million		
Capital Expenditures	\$80 million to \$95 million	\$80 million to \$95 million		

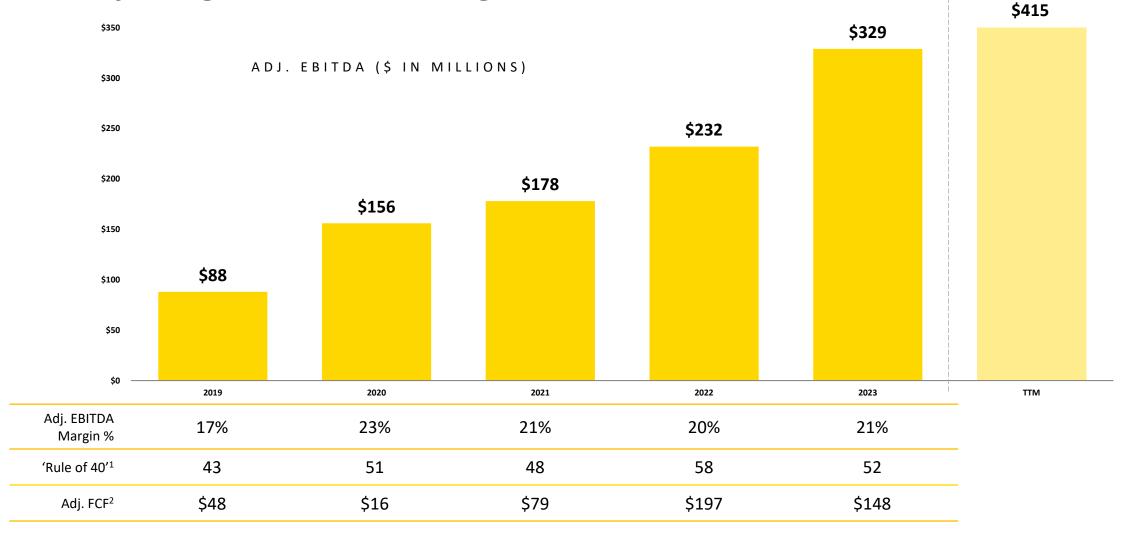
High financial visibility driven by strong ARR growth and recurring subscription bundles



Strong, consistent growth with attractive gross margin profile



Healthy margins and increasing free cash flow



APPENDIX



Axon's Board of Directors



Michael **Garnreiter**





Julie Anne Cullivan

Director







Graham **Smith**







Caitlin Kalinowski







Dr. Matthew R. **McBrady**

Director*



BLACKROCK BainCapital



Adriane Brown

Director





Hadi **Partovi**

Director









Chief Jeri Williams

Director







Erika **Ayers Badan**

Director





Rick **Smith** Director*, CEO & Founder (7) TASER #HARVARD CHICAGO BOOTH



Axon's Ethics & Equity Advisory Council

When we build for the future, we engage with our valued EEAC, who routinely provides feedback throughout the product design process, helping us ensure that we are investing to build a future that we all want to live in ...

... we also work with governments, city councils, public safety, industry partners, legislators and policy makers, and community advocates to garner insight as we innovate.

U.S. Council



Rev. Kelvin Sauls



Michelle Vilchez



Jeff Taylor



Dr. Desmond Patton



Bertha Purnell

U.K. Council



Giles Herdale



Prof. Vassilios Paplois



Dr. Karen Graham



Desmond Brown



Devon Simmons



Dr. Broderick Turner



Tonya Strozier



Louis Frye



Dr. Wilneida Negrón



Maya Mate-Kole



Delano Gournet-Moore



Alex Holmes

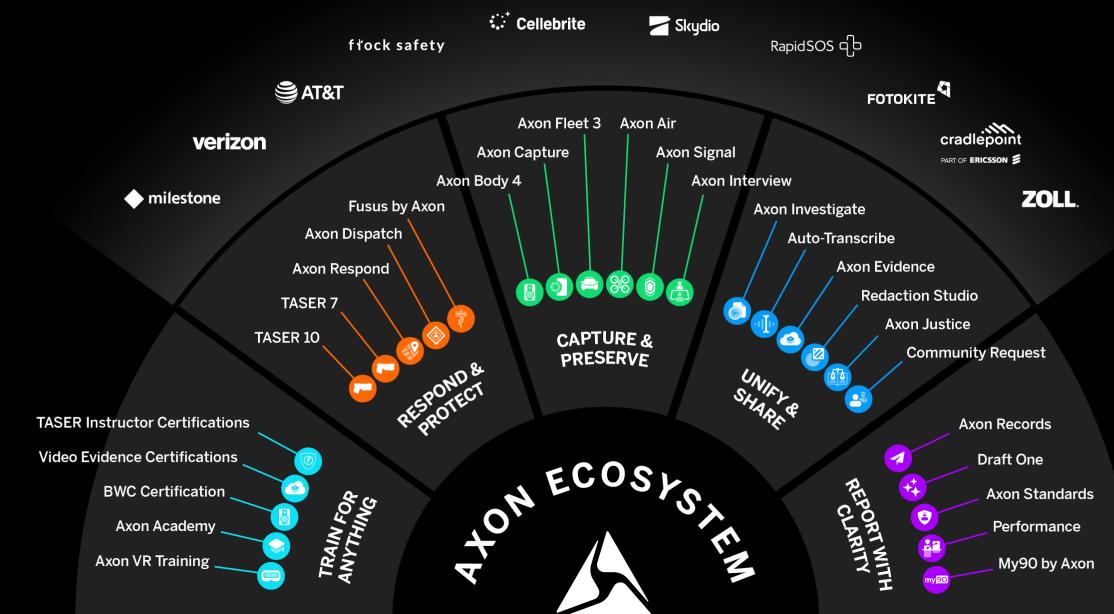


Prof. Allyson Macvean

How the Axon ecosystem appears to the customer:





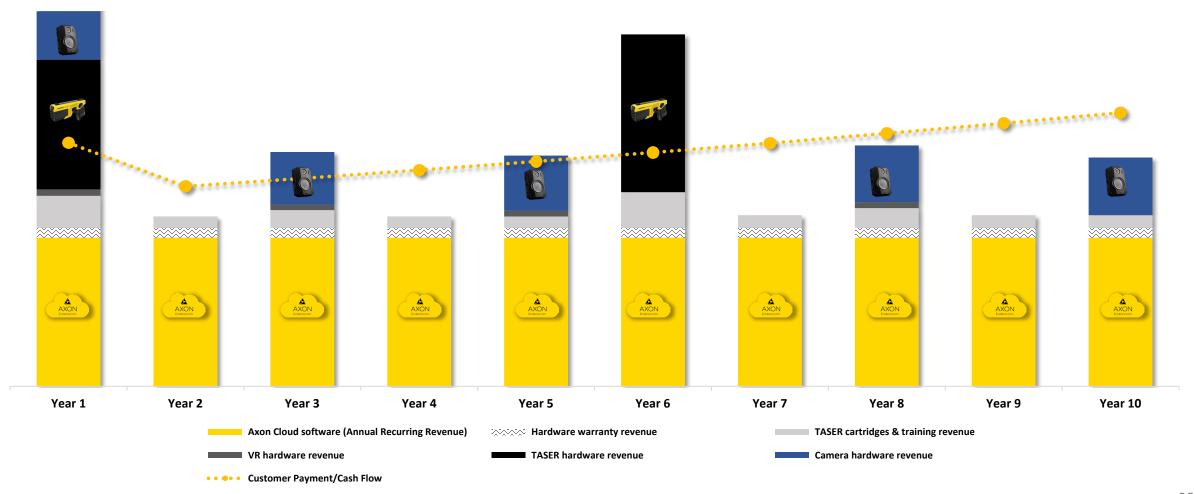


A DRONESENSE

	TASER WEAPON BUNDLES					CAMERA B	UNDLES			Software	Bundles			WEAPOI	N + CAMERA +	SOFTWARE B	UNDLES	
	Taser 7 Basic	Taser 7 Cert + VR	Taser 10 Basic	Taser 10 Cert + VR	Unlimited Body Camera	Unlimited Body Premium	Fleet 3 Basic	Fleet 3 Advanced	Basic Licensing	Pro Licensing	Pro+ Licensing	Justice Premier	OSP 7	OSP 7+	OSP 7 Premium	OSP 10	OSP 10+	OSP 10+ Premium
Monthly Price	\$49	\$90	\$55	\$95	\$130	\$270	\$149	\$235	\$15	\$40	\$84	\$99	\$195	\$270	\$320	\$200	\$275	\$325
Additional Required Purchase	Cartridges	n/a	Cartridges	n/a	Upfront Camera HW	Upfront Camera HW	n/a	n/a	n/a	n/a	n/a	n/a	Upfront Camera HW					
Taser 7	✓	✓											✓	✓	✓			
Taser 10			✓	✓												✓	✓	✓
Unlimited Duty Cartridges		✓		✓									✓	✓	✓	✓	✓	✓
Limited Duty Cartridges			✓															
Training Cartridges		✓		✓									✓	✓	✓	✓	✓	✓
Reachargable Batteries + Dock	✓	✓	✓	✓									✓	✓	✓	✓	✓	✓
Weapon E.com License	✓	✓	✓	✓									✓	✓	✓	✓	✓	✓
VR Training + Oculus Headset		✓		✓		✓								✓	✓		✓	✓
Basic E.Com License									✓									
Professional E.com License					✓	✓				✓	✓	✓	✓	✓	✓	✓	✓	✓
Unlimited Storage					✓	✓	✓	✓				√	✓	✓	✓	✓	✓	✓
Year 2.5 Camera Upgrade					✓	✓							✓	√	√	✓	√	√
Year 5 Camera Upgrade					√	√		√					√	1	√	√	√	√
3rd Party Storage (Unlimited)						✓						1			√			√
3rd Party Storage (Limited)	- 4	********	*******		✓				✓	✓	✓			✓			✓	
Respond for Devices+	4000				√	✓		√					✓	√	√	✓	√	√
Axon Signal Sidearm				***	✓	✓							✓	√	√	✓	√	√
Axon Signal Vehicle	<u>, </u>			•			√	√										
Axon Peformance	' KI	ght-s	sızea	, 		✓					✓			✓	✓		✓	√
Channel Services				•		√								√	√		√	1
Auto-Tagging	0	k cust	tom	•		√					√			√	√		√	1
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Third Party Video Support & Investigate	_		_	-		√					√	1		√	√		√	1
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Officer Safety Plan 10+ Premium Integrated Bundle

Illustrative revenue recognition and cash flow schedule on a public safety contract for 100 officers



Segment Revenue & ARR CAGR

\$ IN THOUSANDS	Q2 2020	Q2 2021	Q2 2022	Q2 2023	Q2 2024	Q2'20 – Q2'24 REVENUE CAGR
Revenue	\$141,259	\$218,795	\$285,613	\$374,605	\$504,099	37%
Axon Cloud & Services	41,891	60,477	81,697	132,637	194,699	47%
Sensors & Other	28,878	45,790	68,330	87,558	112,442	40%
TASER	70,490	112,528	135,586	154,410	196,958	29%

\$ IN MILLIONS	Q2 2020	Q2 2021	Q2 2022	Q2 2023	Q2 2024	Q2'20 – Q2'24 ARR CAGR
ARR	\$203	\$283	\$398	\$590	\$850	43%

Non-GAAP Reconciliation: Adjusted EBITDA

	THREE MON	THS ENDED	TWELVE MONTHS ENDED		
\$ IN THOUSANDS	30-JUNE-2024	30-JUNE-2023	31-DEC-2023	31-DEC-2022	31-DEC-2021
Net income (loss)	\$ 40,797	\$ 12,420	\$ 174,227	\$ 147,139	\$ (60,018)
Depreciation and amortization	13,000	7,480	32,638	24,381	18,694
Interest expense	1,871	1,737	6,995	488	28
Investment interest income	(11,653)	(11,400)	(49,107)	(4,782)	(1,511)
Provision for (benefit from) income taxes	9,793	(24,529)	(19,227)	49,379	(81,357)
EBITDA	\$ 53,808	\$(14,292)	\$ 145,526	\$ 216,605	\$ (124,164)
Stock-based compensation expense	\$74,821	\$31,891	\$131,358	\$ 106,176	\$ 303,331
Unrealized (gain) loss on strategic investments and marketable securities, net	(7,967)	61,912	41,785	(98,943)	(23,035)
Gain on remeasurement of previously held minority interest, net	(21)	_	-	-	_
Transaction costs related to strategic investments and acquisitions	2,636	455	4,501	2,368	2,068
Loss on disposal, abandonment, and impairment of property, equipment and intangible assets, net	_	24	317	5,562	238
Insurance recoveries	_	(789)	(3,404)	-	_
Costs related to FTC litigation and antitrust litigation	_	1	241	545	741
Payroll taxes related to XSPP vesting and CEO Award option exercises	-	2,368	9,011	_	18,933
Adjusted EBITDA	\$ 123,277	\$ 81,570	\$ 329,335	\$ 232,313	\$ 178,112
Adjusted EBITDA margin	24.5%	21.8%	21.1%	19.5%	20.6%

Non-GAAP Reconciliation: Adjusted Free Cash Flow

THREE MONTHS ENDED

\$ IN THOUSANDS	30-JUNE-2024	30-JUNE-2023
Net cash provided by operating activities	\$82,763	\$42,656
Purchases of property and equipment	(11,318)	(13,137)
Purchases of intangible assets	_	(62)
Free cash flow, a non-GAAP measure (1)	71,445	29,457
Bond premium amortization	3,397	4,146
Net campus investment	458	290
Adjusted free cash flow, a non-GAAP measure (2)	\$75,300	\$33,893