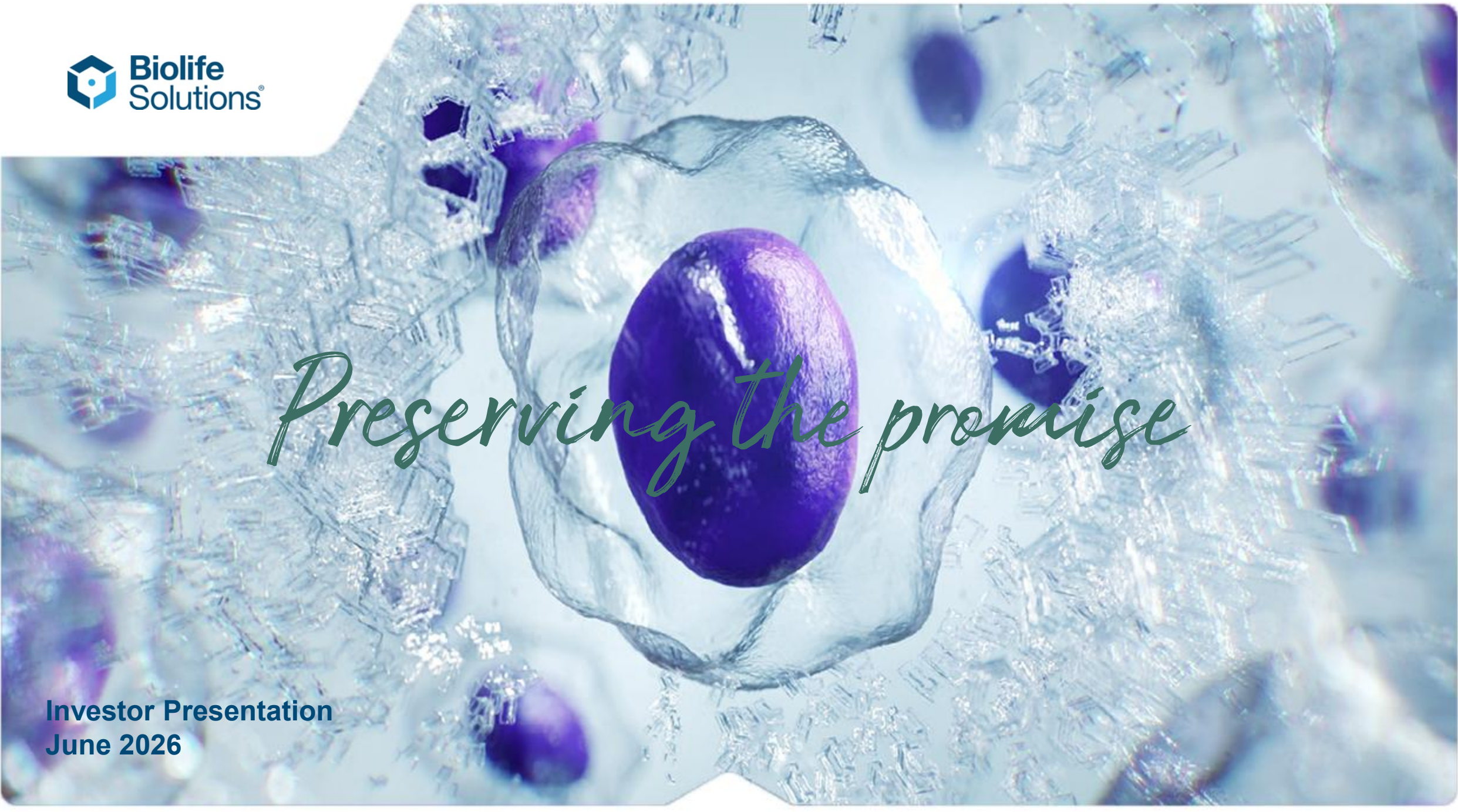


A microscopic image of a cell, likely a lymphocyte, with a large, dark purple nucleus and a lighter purple nucleolus. The cell is surrounded by a complex network of blue and purple structures, possibly representing a tissue or a specific cellular environment.

Preserving the promise

**Investor Presentation
June 2026**

Safe Harbor Statement

Certain statements contained in this presentation are not historical facts and may be forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Words such as “plans,” “expects,” “believes,” “anticipates,” “designed,” and similar words are intended to identify forward-looking statements. Forward-looking statements are based on our current expectations and beliefs, and involve a number of risks and uncertainties that are difficult to predict and that could cause actual results to differ materially from those stated or implied by the forward-looking statements. A description of certain of these risks, uncertainties and other matters can be found in filings we make with the U.S. Securities and Exchange Commission, all of which are available at www.sec.gov. Because forward-looking statements involve risks and uncertainties, actual results and events may differ materially from results and events currently expected by us. Readers are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date of this presentation. We undertake no obligation to publicly update these forward-looking statements to reflect events or circumstances that occur after the date of this presentation or to reflect any change in its expectations with regard to these forward-looking statements or the occurrence of unanticipated events.

This presentation contains industry, statistical and market data, which was obtained from the company’s own internal estimates and research as well as from industry and general publications and research, surveys and studies conducted by third parties. All of the market data used in this presentation involves a number of assumptions and limitations. While the company believes that the information from these industry publications, surveys and studies is reliable, the industry in which it operates is subject to a high degree of uncertainty and risk due to a variety of important factors. These and other factors could cause results to differ materially from those expressed in the estimates made by third parties and by the company. This presentation contains trademarks, trade names and service marks of other companies, which are the property of their respective owners. The company does not intend its use or display of other parties’ trademarks, trade names or service marks to imply, and such use or display should not be construed to imply, a relationship with, or endorsement or sponsorship of the company by, these other parties.

Non-GAAP Measures of Financial Performance:

To supplement our financial statements, which are presented on the basis of U.S. generally accepted accounting principles (GAAP), the following non-GAAP measures of financial performance are included on a consolidated basis in this release: adjusted gross margin, earnings before interest, taxes, depreciation and amortization (EBITDA), and adjusted EBITDA from continuing operations. A reconciliation of GAAP to adjusted non-GAAP financial measures is included on slides 24 – 27 of this presentation.

We believe these non-GAAP financial measures are useful to investors in assessing our operating performance. We use these financial measures internally to evaluate our operating performance and for planning and forecasting of future periods. We also believe it is in the best interests of investors to provide this non-GAAP information.

While we believe these non-GAAP financial measures provide useful supplemental information to investors, there are limitations associated with the use of these non-GAAP financial measures. These non-GAAP financial measures may not be reported by competitors, and they may not be directly comparable to similarly titled measures of other companies due to differences in calculation methodologies. The non-GAAP financial measures are not an alternative to GAAP information and are not meant to be considered in isolation or as a substitute for comparable GAAP financial measures. They should be used only as a supplement to GAAP information and should be considered only in conjunction with our consolidated financial statements prepared in accordance with GAAP.

Our mission is to protect the integrity of cells and provide trusted tools, services, and expertise that enable our customers to advance and de-risk the development and delivery of cell-based therapies

BioLife at a Glance

Leading provider of biopreservation and processing tools for cell-based therapies

\$96M

FY 2025 Revenue

65%

FY 2025 Gross Margin

17 Biopreservation Media (BPM)

3 CellSeal® Vial • 1 hPL Solutions

Commercially approved cell-based therapies
specifying BioLife Products

~250 (>70% BPM Share)

Active US commercially-sponsored cell-based therapy
trials specifying BioLife Products⁽¹⁾

29%

FY 2025 Organic Revenue
Growth

26%

FY 2025 Adj.
EBITDA Margin

>950

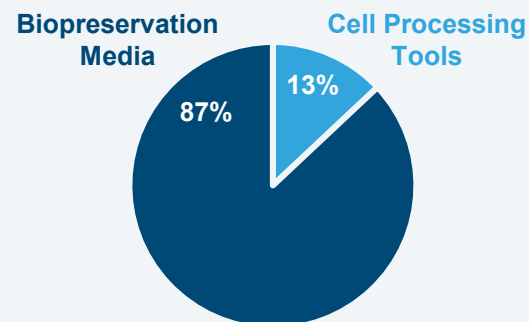
Active global cell-based therapy trials
specifying BioLife Products⁽¹⁾

~35 (>80% BPM Share)

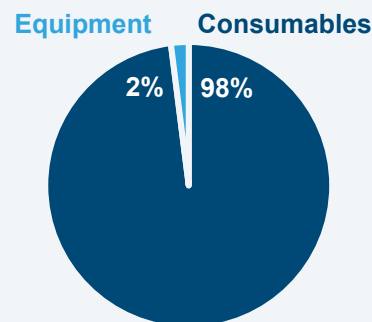
Active Phase 3 US commercially-sponsored cell-based
therapy trials specifying BioLife Products⁽¹⁾⁽²⁾

Revenue Mix (FY 2025)

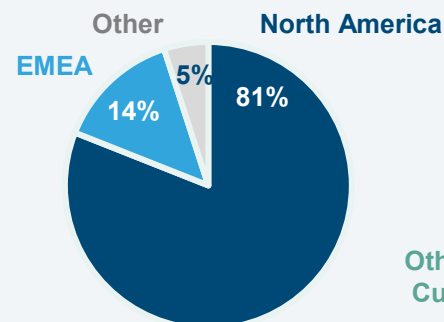
Product



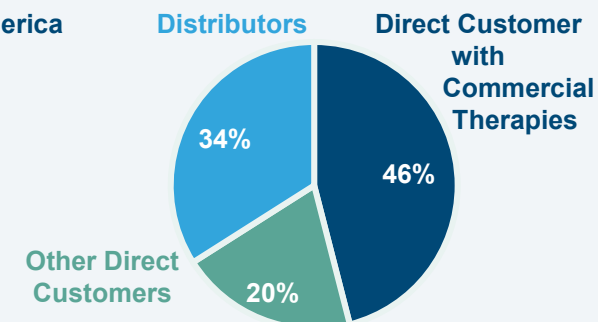
Product Type



Geographic



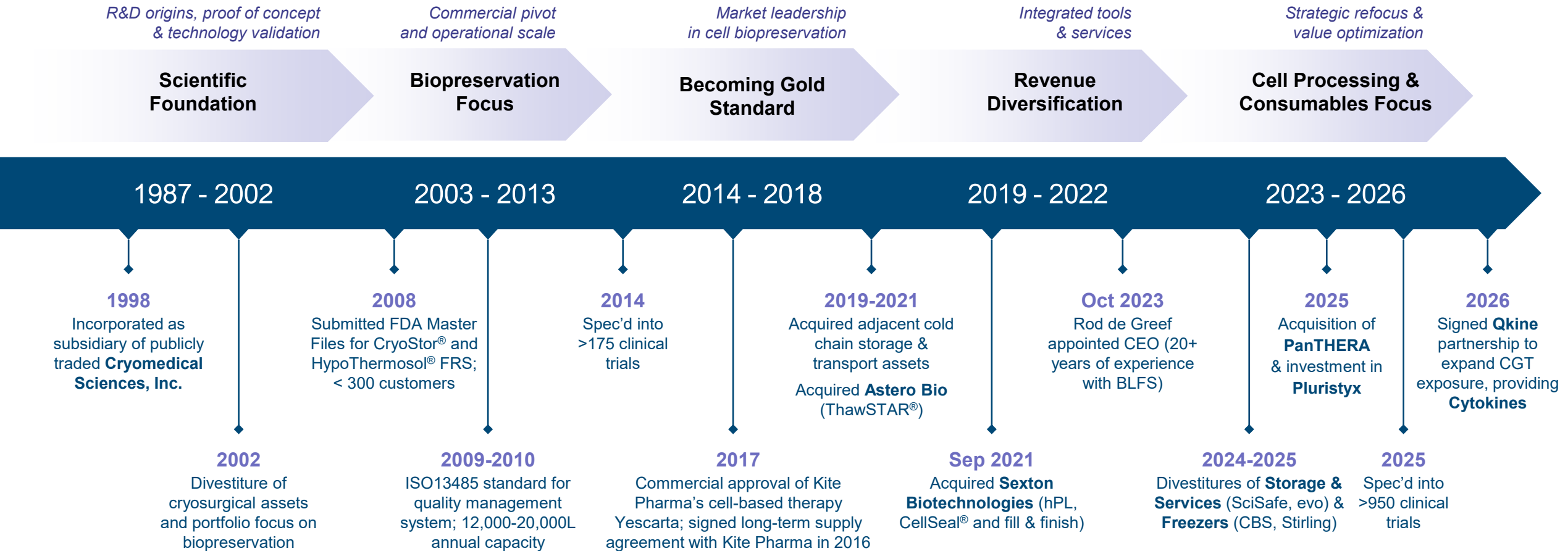
Channel / Customer



(For Biopreservation Media Customers Only)

Note: 2025 figures pro forma for divestitures. (1) Reflects specification of both biopreservation media products (CryoStor®, HypoThermosol® and/or other biopreservation media) and/or cell processing tools products (CellSeal®, hPL solutions and/or Signata); as of October 2025. (2) Includes Phase 2/3 and Phase 3 trials.

25+ Years of Innovation in Cell-Based Applications



Executed Successful Portfolio Refocusing

2023

Cell Processing Tools, Freezers and Cold Chain Services

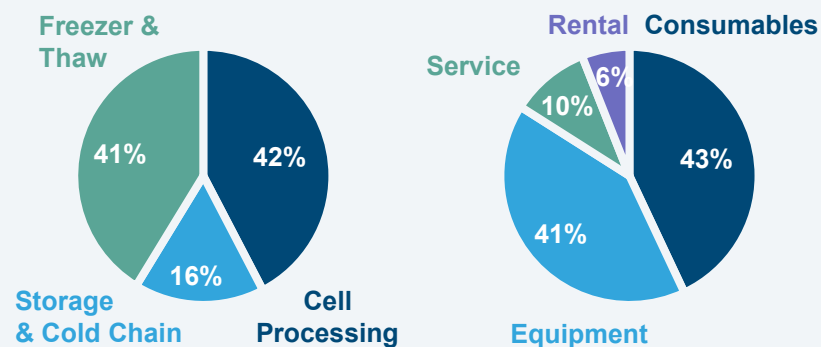
Revenue: **\$143M**

'22-'23 % Growth: **(4)%⁽¹⁾**

Gross Margin: **\$44M / 31%**

% Adj. EBITDA: **(3)%**

Net Cash Balance⁽²⁾: **\$26M**



Divestiture of Storage & Services + Freezers

&

Targeted Acquisitions, Investments & Partnerships

Acquisition of
PanTHERA
CryoSolutions
(Cryopreservation technology)

Investment in
pluristyx®
(iPSC technologies)

Partnership with
Qkine
(Cytokines & Growth Factors)

2025

Cell Processing Tools

FY'25 Revenue: **\$96M**

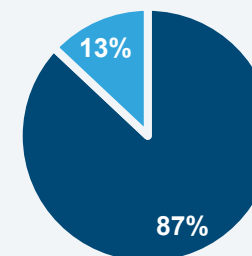
FY'24-'25 % Growth: **29%**

FY'25 Gross Margin: **\$62M / 65%**

FY'25 % Adj. EBITDA: **26%**

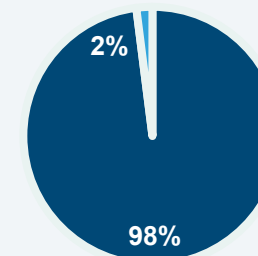
Net Cash Balance⁽²⁾: **\$114M**

Cell Processing Tools



Biopreservation Media

Equipment



Consumables

✓ **Higher sustainable growth**

✓ **Improved profitability**

✓ **100% Cell processing**

✓ **~100% consumables**

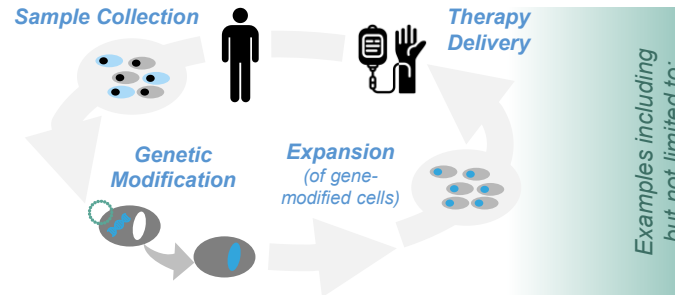
Note: 2025 figures pro forma for the divestiture of evo. (1) Excludes prior-year COVID-related revenue. (2) Reflects cash & cash equivalents and short- and long-term assets held for sale net of debt (including financing leases).

BioLife Supports Diverse Cell-Based Applications

BioLife provides solutions for therapies involving ex vivo cell processing

Ex Vivo Gene-Modified Cell Therapy

Cells are collected, genetically engineered to perform therapeutic functions, expanded and reinfused into the patient



Examples including but not limited to:

CAR-T Cells

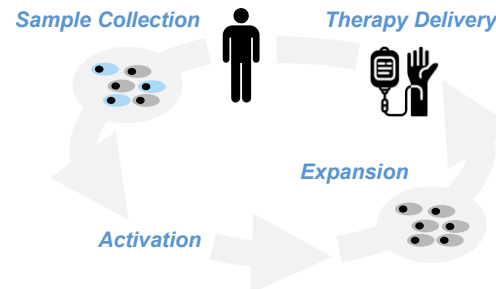
Genetically modified T-Cells engineered to express synthetic receptors bind and respond to cells

TCR T-Cells

T-Cells modified with enhanced receptors that detect intracellular and extracellular tumor antigens presented on MHC molecules

Ex Vivo Cell Therapy (Gene Un-Modified)

Cells are collected from the patient or a donor, activated or expanded outside the body and reinfused without genetic alteration



Examples including but not limited to:

Pluripotent Cells

Undifferentiated or less differentiated cells capable of self-renewal and specialization

Natural Killer (NK) Cells

Innate immune cells that identify and eliminate abnormal cells without prior sensitization, often developed as off-the-shelf therapies

Tumor-Infiltrating Lymphocytes (TILs)

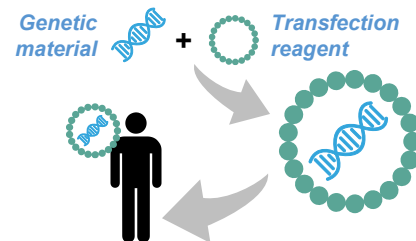
Naturally occurring T-Cells extracted from tumors, expanded ex vivo, and reinfused to amplify the body's own immune response

Gamma Delta T-Cells

A unique T-cell subset that recognizes stressed or malignant cells without MHC restriction, enabling allogeneic therapy potential

In Vivo Cell / Gene Therapy

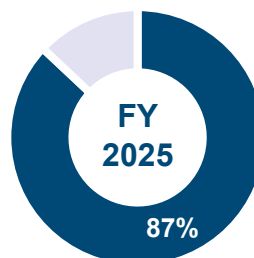
Genetic material is delivered directly into the patient to modify cells within the body and enable therapeutic activity



Not current BioLife area of focus

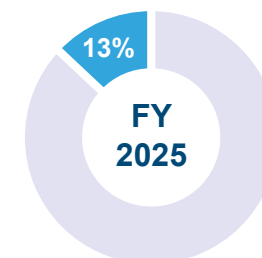
Biopreservation Media

BioLife's biopreservation media are foundational tools that protect cell viability and function throughout manufacturing, freezing, storage and transport. Formulated with optimized, serum-free components, CryoStor[®], HypoThermosol[®] and BioLife's other media products⁽¹⁾ deliver consistent performance across diverse cell types and processing conditions. Manufactured under cGMP and widely adopted across clinical and commercial programs, these solutions underpin the reliability and consistency of modern cell-based therapy processes.



Cell Processing Tools

BioLife's cell processing tools support critical steps in the preparation, transfer, and recovery of cell-based therapies by enhancing efficiency and reproducibility through closed-system handling. BioLife's human platelet lysate (hPL) solutions enable robust, reliable cell expansion, while CellSeal[®] closed-system containers and complementary systems such as Signata and ThawSTAR[®] provide secure cryogenic storage and transfer, reducing contamination risk and improving process uniformity.



CryoStor[®]
(Cryopreservation Media)



HypoThermosol[®]
(Hypothermic Biopreservation Media)



hPL Solutions
(Cell Culture Media Supplement)



CellSeal[®]
(Cryovials & Cases)



Signata
(Automated Fill & Finish System & Consumables)



ThawSTAR[®]
(Thawing Equipment & Consumables)

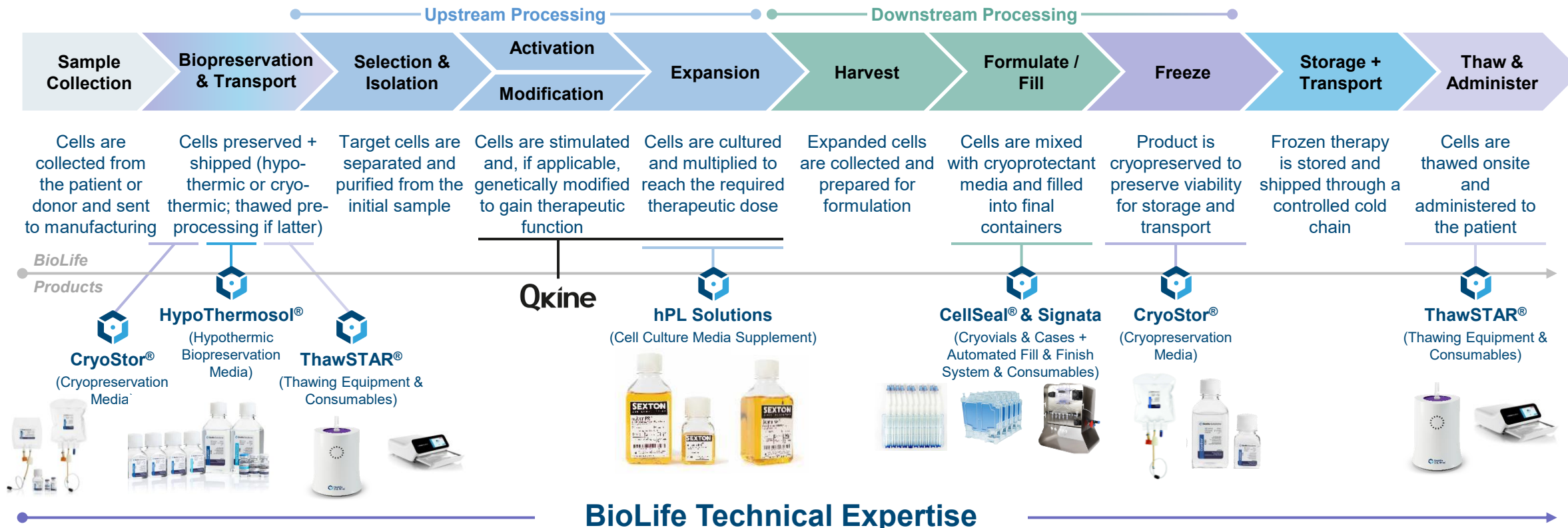


(1) Includes BloodStor[®] and Cell Thawing Media.

BioLife Solutions Key Products

	Product	Description / Application	Innovating vs. Traditional Options	BioLife Differentiation	Approx. % Revenue	'24-'25 YoY % Growth
Biopreservation Media	CryoStor® 	Proprietary serum-free, protein-free cryo-preservation media (-70 to -196°C) that protects cells and tissues during freezing and thawing, and optimizes post-thaw viable recovery + functionality	Home-brew	Benchmark for reliable high post-thaw cell recovery and functionality	~80-85%	+32%
	HypoThermosol® 	Proprietary serum-free, protein-free hypothermic biopreservation media that preserves cell and tissue stability during storage & transport (2-8°C)	Isotonic Saline Solution Home-brew	Purpose built for maintaining cell viability under hypothermic conditions	~3-5%	+2%
Cell Processing Tools	hPL Solutions 	Pathogen-reduced and xeno-free supplements that support faster cell growth, higher yield, and improved functionality during cell expansion	Traditional FBS & AB Serum cell culture media offering	Improved performance of cells grown with hPL vs. traditional supplements	~3-5%	0% (+18% '21-'25 CAGR)
	CellSeal® 	Sterile containment solutions that safeguard cells and increase preservation while maintaining flexibility throughout the manufacturing workflow	Freezing bags Standard cryovials	Fracture resistant and closed aseptic filling minimizing contamination risk	~5-7%	+25%
	Signata 	Automated, closed fluid management system and related consumables for cell fill-finish, media formulation, and bioreactor transfers; compatible with CellSeal® and other generic packing	Benchtop fillers Automated / robotic fillers	High precision delivery, protocol flexibility, and ease of implementation	~1-2%	+54%
	ThawSTAR® 	Automated, water-free thawing platform for consistent, contamination-free recovery of frozen cells and biologics	Water baths	Reduced contamination risks and easy to use reliability	~1-2%	+95%

Products Used Throughout Cell-Based Therapy Workflow



Application Science



Process Development Support



Center of Excellence

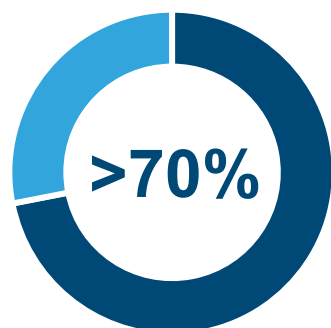
Biopreservation KEY to Therapy Efficacy
Quality control integral throughout therapy production

Trusted by Leaders in Cell-Based Therapies

A significant number of active clinical trials and commercial cell-based therapies are supported by BioLife's biopreservation media

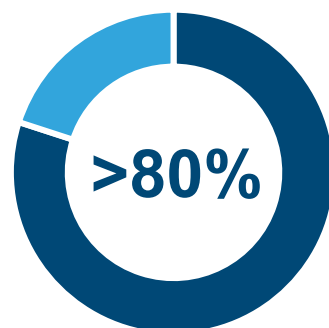
Active US, Commercially Sponsored Cell-Based Therapy Trials and US Approved Cell-Based Therapies

Total Clinical Trials (P1 – P3)⁽¹⁾



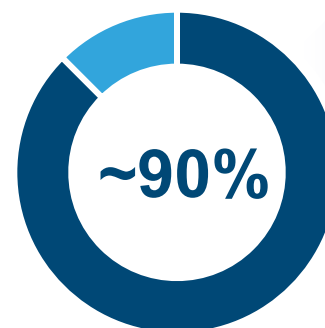
N = ~325

Phase 3 Clinical Trials (P2/3 & P3)⁽¹⁾



N = ~45

Commercially Approved (with >\$100M Revenue)⁽²⁾



N = 8

Top 8 US Comm. Cell-Based Therapies⁽³⁾

Drug Name	2025E Revenue	'25-'28E CAGR	BLFS Specified
Carvykti	\$1.9B	30%	✓
Yescarta	1.6	3%	✓
Breyanzi	1.3	16%	✓
Kymriah	0.4	(4%)	
Abecma	0.4	(0%)	✓
Tecartus	0.4	2%	✓
Amtagvi	0.2	38%	✓
Casgevy	0.1	67%	✓
Total	\$6.5B	25%	

Selected Customers



Direct

Distributors



CDMOs



Clinical Centers

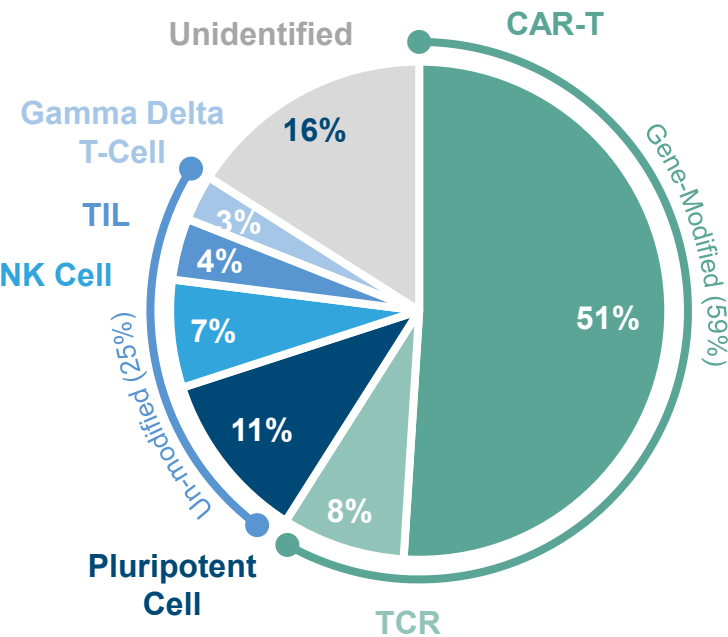


(1) Based on active US commercially sponsored cell-based therapy trials; reflects specification of biopreservation media products (CryoStor®, Hypothermosol® and/or other biopreservation media); as of October 2025. (2) Based on US commercially approved cell-based therapies with >\$100M of revenue; reflects seven approved cell-based therapies specifying BioLife products out of eight; as of October 2025. (3) Based on EvaluatePharma.

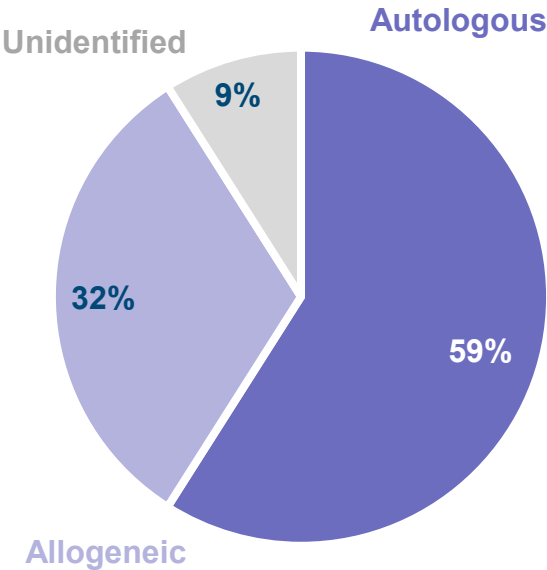
Embedded Across Cell-Based Applications

Breakdown of active US, commercially-sponsored cell-based therapy clinical trials in which biopreservation media is specified (N=~250)

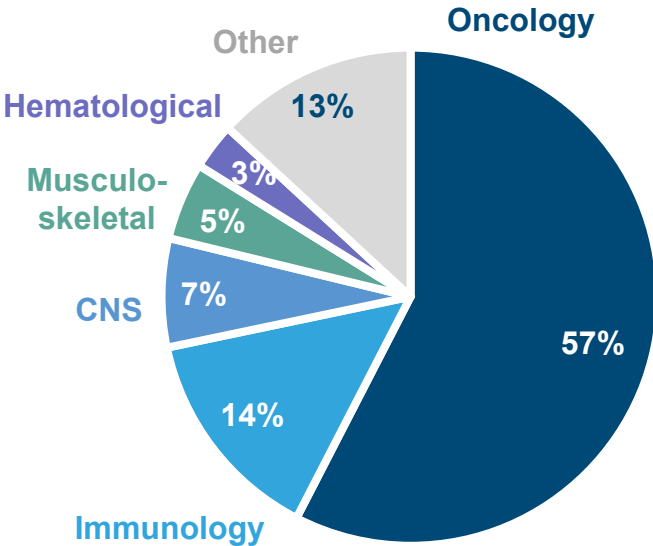
Therapy Type



Cell Source



Therapeutic Area

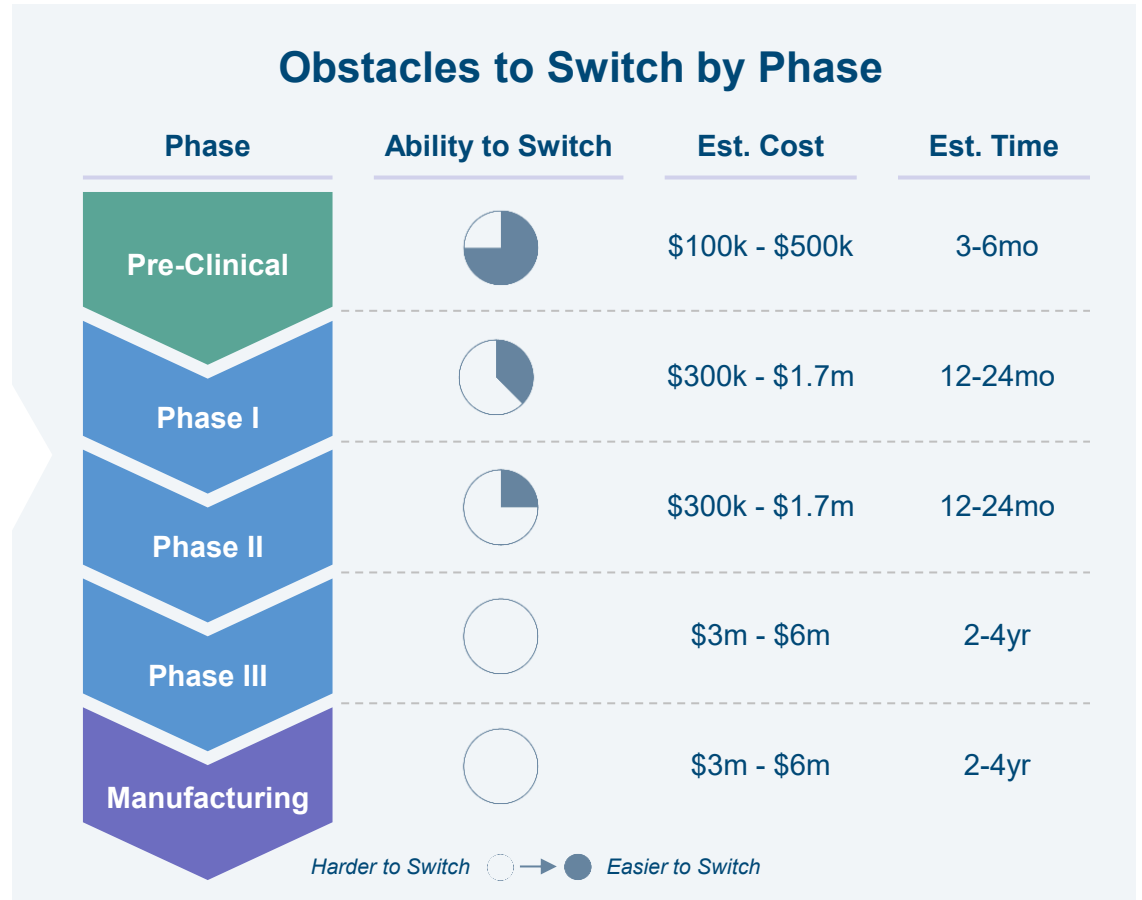


Note: As of October 2025.

CryoStor®: Industry-Leading Cryopreservation Solution in a Market with High Switching Costs

CryoStor® Differentiation

Performance (Cell Viability)	Reliably high post-thaw recovery and functional viability across a wide range of cell types and consistently outperforms top competitors and generic cryopreservation media
Technical Support	Availability of experienced regulatory support and scientific and technical assistance for troubleshooting and integration of the product into cryopreservation workflows and navigation of global regulatory pathways
Supply Consistency & Reliability	Strong logistics and supply stability ensuring consistency of lot-to-lot, on time delivery, and validated cold-chain for global distribution
Regulatory Documentation	Master File and US FDA cross-references, cGMP evidence and full traceability, closed system-packaging for use in clinical and commercial applications
Reputation	Clinical precedent and regulatory acceptance with brand recognition and customer trust

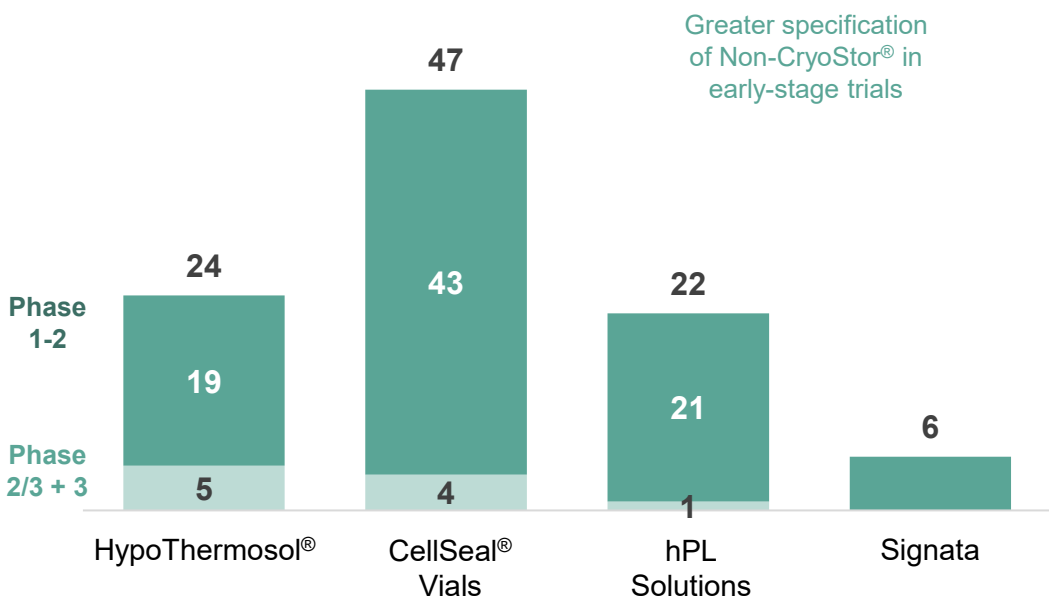


Source: Advancy and Dark Horse Consulting.

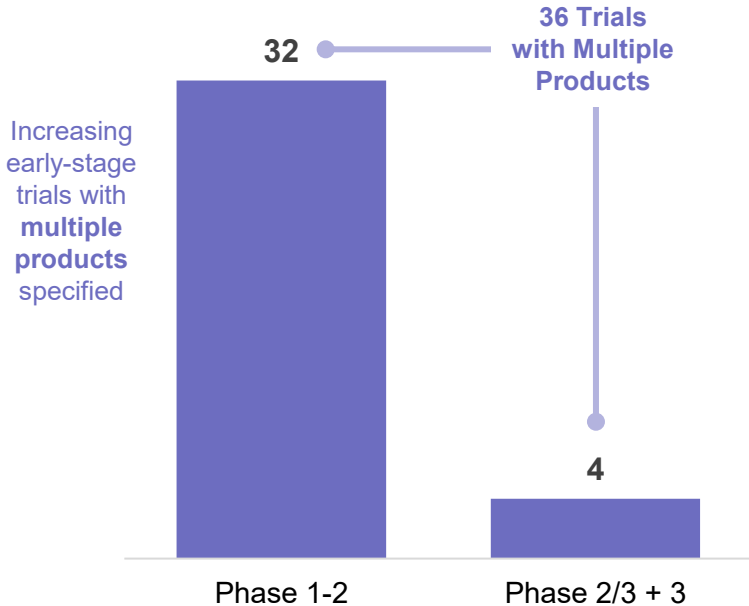
Diversity of Products and Multi-Product Specification

Greater specification of non-CryoStor® products and increasing multi-product specification in global early-stage trials position BioLife for sustained growth

Clinical Trials With Non-CryoStor® Products⁽¹⁾



Clinical Trials With Multiple Products Specified

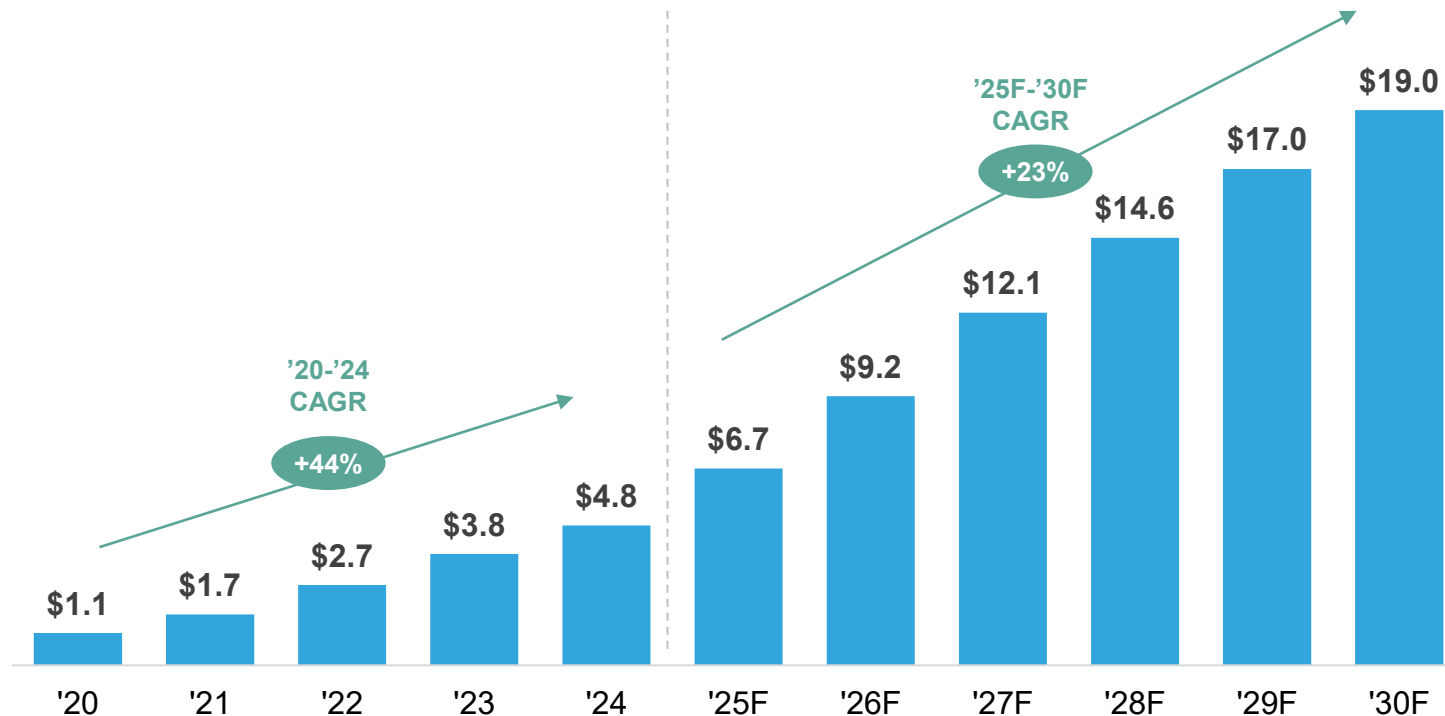


Note: Reflects global clinical trials specifying BioLife products; as of October 2025. (1) Trials in which multiple BioLife products are specified are counted multiple times (once for each product).

Cell-Based Therapy Market Positioned To Grow 20%+

Global Commercial Cell-Based Therapy Revenue

(\$B, 2020-2030)



Source: EvaluatePharma.

Cell-Based Therapy Market Growth Drivers

Success of commercial cell-based therapies:

- De novo
- New indications
- Geographic expansions
- Movement up in treatment

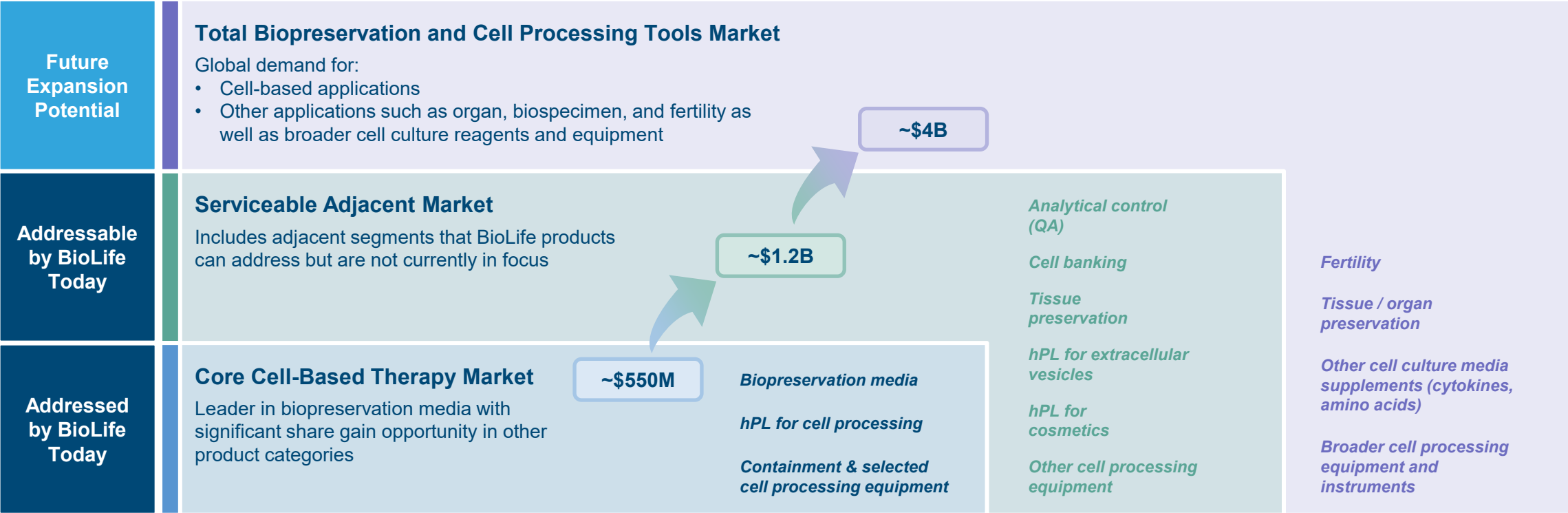
Expansion of addressable patient populations:

- Allogeneic vs. Autologous
- Solid tumors vs. Blood cancers
- Autoimmune indications

Large ~\$4B Total Addressable Market for BioLife

Total addressable market expected to grow from ~\$4B to ~\$6B by 2030

Current Market Opportunity Breakdown (2025)

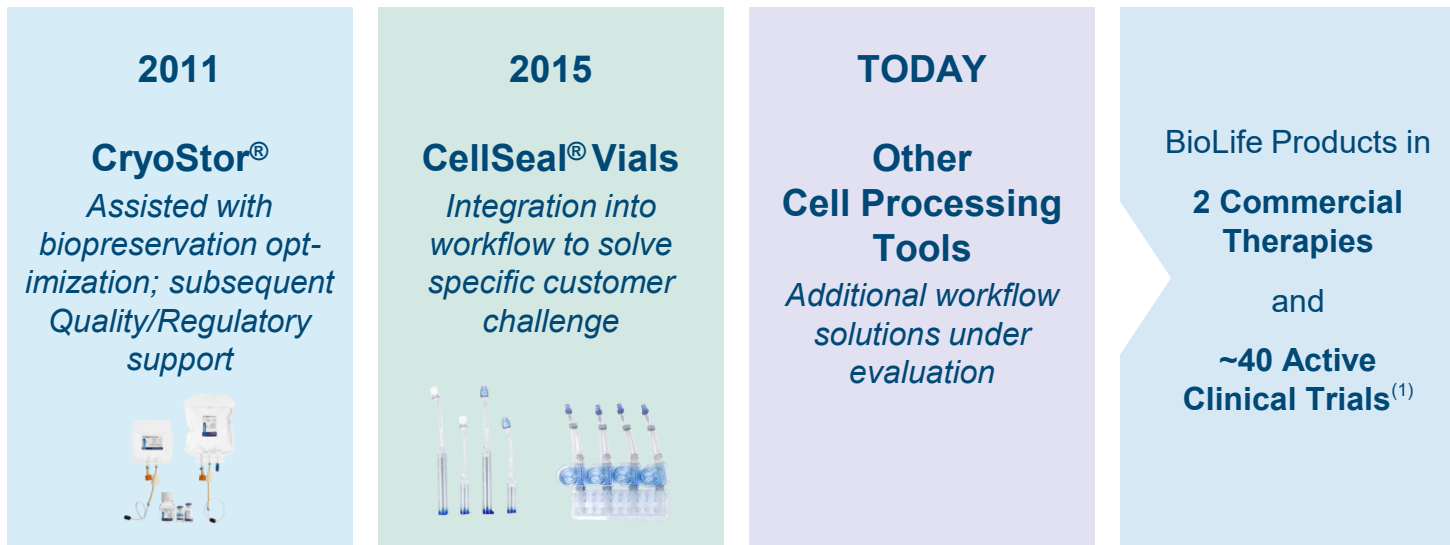


Source: Advancy.

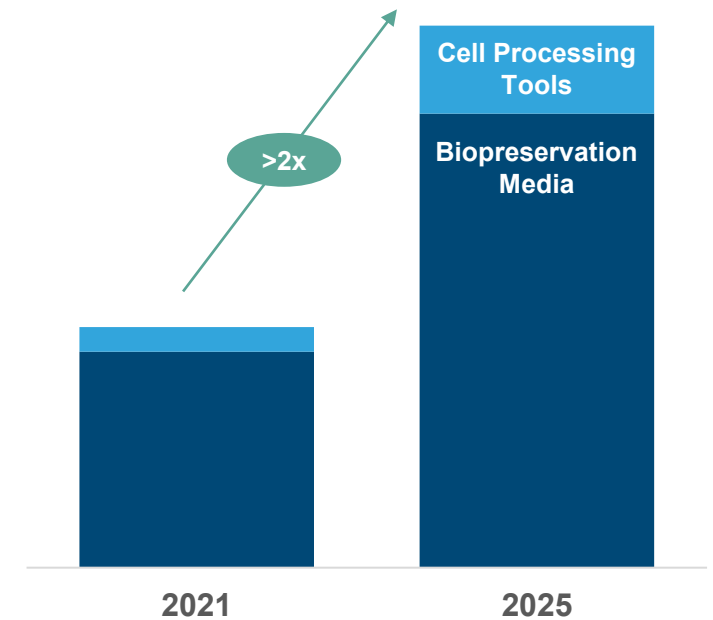
Customer Case Study: Trusted Partner for Solutions Across the Workflow

Large biopharma with multiple commercial cell-based therapy programs

- Long-term relationship with customer across multiple product platforms and therapies and through acquisitions
- BioLife viewed as partner for supporting commercial scale-up by optimizing process changes and improving compliance across the workflow



Customer Annual Revenue

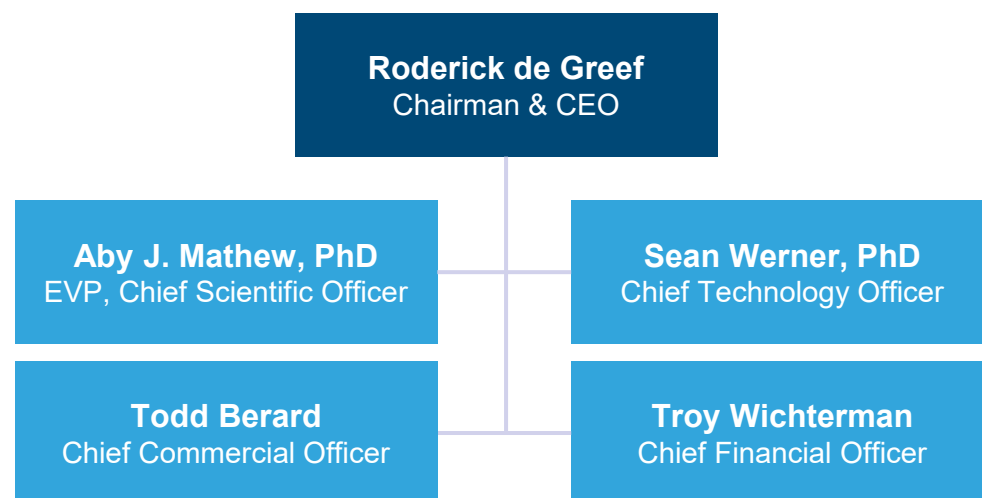


(1) Global trials; as of October 2025.

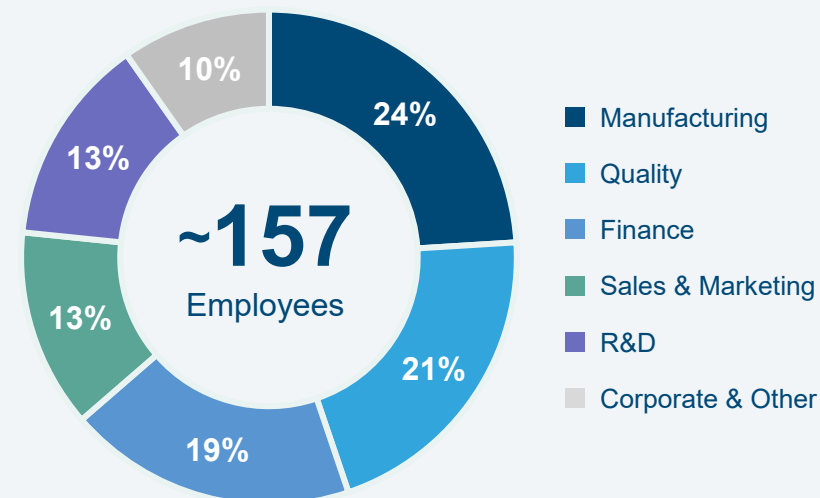
Organizational Overview

Executive Team

Seasoned team with deep experience developing industry-leading tools for cell-based therapies



Organizational Breakdown by Functional Area



Overview of Operational Footprint

Overview of Key Facilities

Headquarters & BPM Manufacturing

(Bothell, WA)

Facility Overview (69K SF)

- Office space (17K SF)
- 3 GMP clean rooms (10K SF)
- Center of Excellence (5K SF)
- Product finishing, QC, warehouse, cold storage (37K SF)

Certifications:

- ISO 13485:2016

Media Storage & Thaw Service

(Woodinville, WA)

Facility Overview (13.5K SF)

- Media Warehouse (11.7K SF)
- Thaw Service (1.8K SF)

BPM GMP Cold Storage

(Reno, NV)

- Eliminated when Noblesville is online

Lab & IRI Manufacturing

(Ottawa, Canada)

Current Facility Overview (3K SF)

Lease ends Dec '26 – future 4K SF facility identified nearby

Cell-Processing Tools Manufacturing

(Indianapolis, IN) + (Noblesville, IN)

Facility Overview (22K SF)

- Office space (1,100 SF)
- GMP hPL clean room & support space (1,800 SF)
- Hardware/Service (700 SF)
- QC, warehouse, cold storage, shared (18K SF)

Certifications:

- ISO 9001:2015

*Contracted CDMOs
for Hardware and
Consumables*

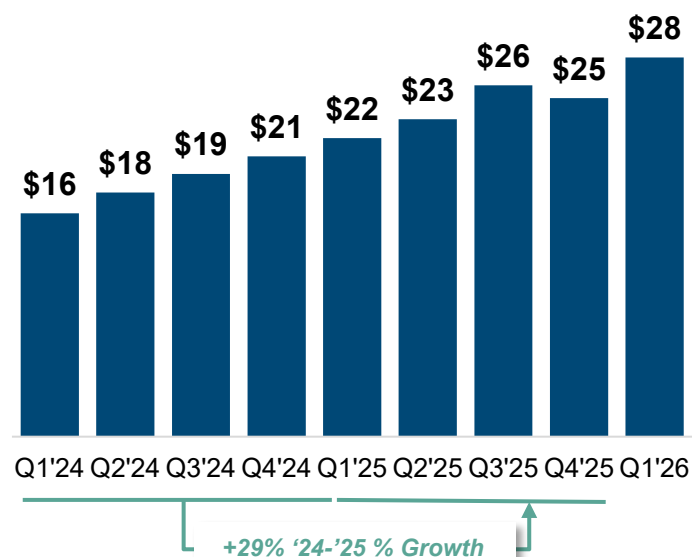
BioLife Solutions Financial Overview

Pro forma for the divestiture of evo

Total Revenue

(\$M)

17-20% 2026 Revenue Growth Guidance



Key Future Growth Drivers

Spec'd in commercial therapies & hundreds of clinical trials



Increasing patient population (e.g., allogeneic, solid tumor, autoimmune indications, etc.)

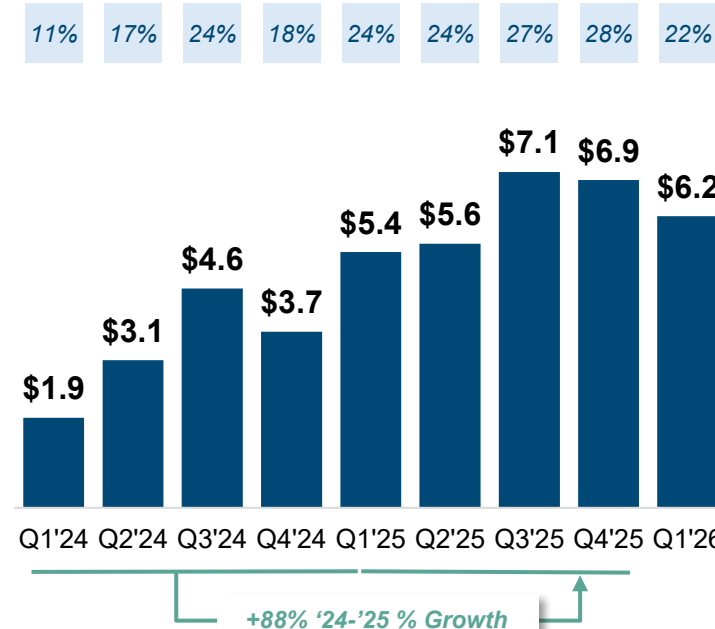


Multi-product penetration

Adjusted EBITDA

(\$M)

% Margin



Key Future Growth Drivers

Pricing



Direct vs. distributor mix



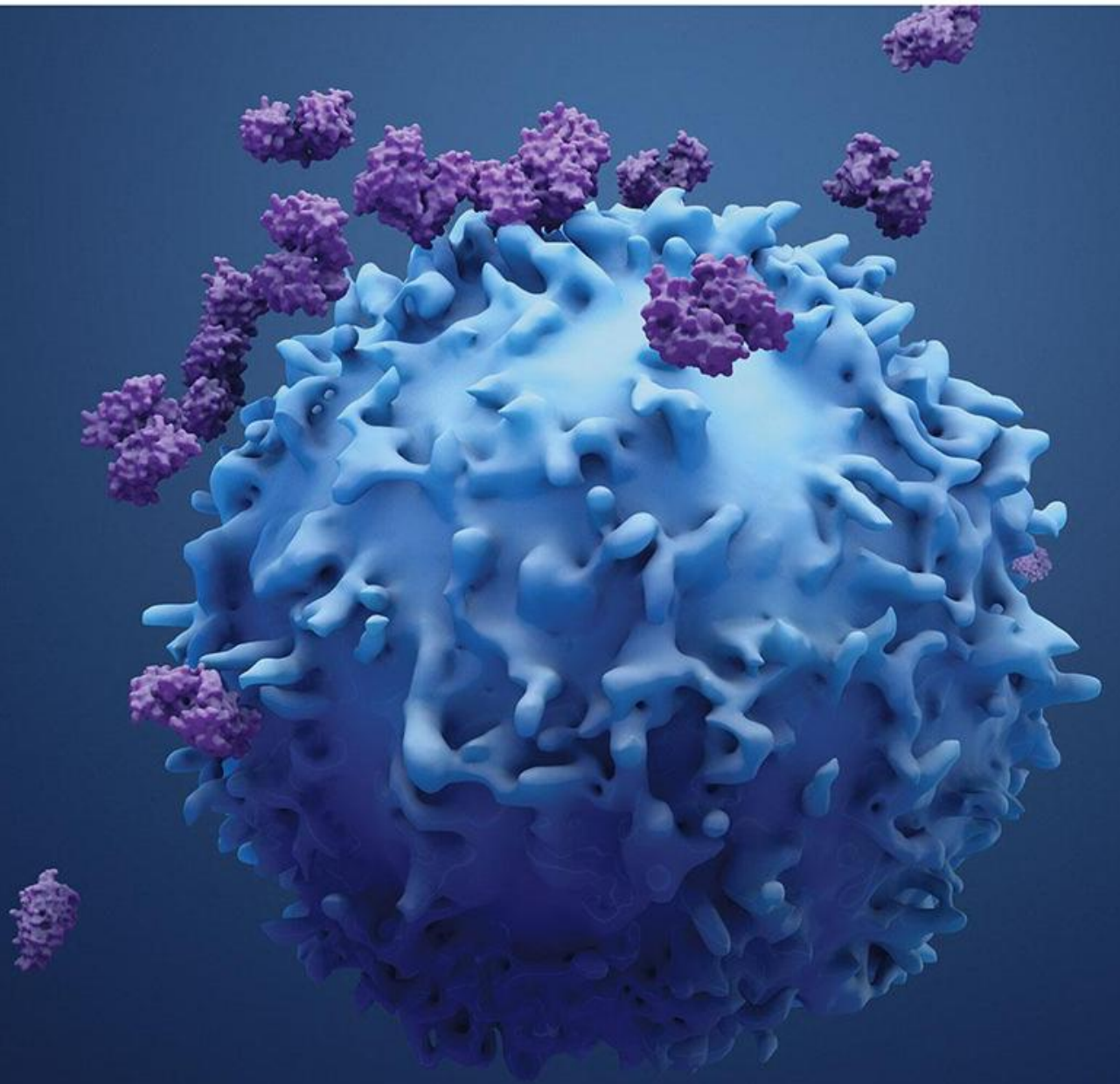
Fixed cost leverage

- ◈ **Industry-leading biopreservation and cell processing solutions** designed to improve quality and de-risk cell-based therapy manufacturing and delivery
- ◈ **Pure-play provider to cell-based therapy market**, which is expected to grow 20%+ through 2030⁽¹⁾
- ◈ **BioLife products are spec'd in to >70% of cell-based therapy clinical trials⁽²⁾ and used in ~90% of commercially relevant, FDA-approved cell-based therapies⁽³⁾**
- ◈ **Spec'd in status enables predictable, growing, sticky and high-margin revenue stream**
- ◈ **Significant competitive moat** characterized by high switching costs and mission critical function of BioLife solutions in cell-based therapies
- ◈ **17-20% revenue growth expected for FY 2026 with positive net income (GAAP) for the full year and continued expansion of adj. EBITDA margin**

(1) Based on EvaluatePharma. (2) Based on active US commercially sponsored cell-based therapy trials; reflects specification of biopreservation media products (CryoStor®, Hypothermosol® and/or other biopreservation media); as of October 2025. (3) Based on US commercially approved cell-based therapies with >\$100M of revenue; reflects seven approved cell-based therapies specifying BioLife products out of eight; as of October 2025.

Thank you

Preserving the promise



GAAP to Non-GAAP Financial Information

GAAP Gross Profit to Non-GAAP Gross Profit

Pro forma for the divestiture of evo

(In thousands)	Q1 2024	Q2 2024	Q3 2024	Q4 2024	FY2024
Total revenues	\$ 16,485	\$ 18,042	\$ 19,405	\$ 20,715	\$ 74,647
Cost of revenues	(4,961)	(5,905)	(5,888)	(6,829)	(23,583)
COGS intangible asset amortization	(246)	(241)	(240)	(241)	(968)
Gross profit	\$ 11,278	\$ 11,896	\$ 13,277	\$ 13,645	\$ 50,096
Gross margin	68%	66%	68%	66%	67%
ADJUSTMENTS TO GROSS PROFIT:					
Inventory reserve costs	-	-	247	-	247
Gain on disposal of assets	-	-	-	87	87
Intangible asset amortization	246	241	240	241	968
ADJUSTED GROSS PROFIT	<u>\$ 11,524</u>	<u>\$ 12,137</u>	<u>\$ 13,764</u>	<u>\$ 13,973</u>	<u>\$ 51,398</u>
ADJUSTED GROSS MARGIN	70%	67%	71%	67%	69%

GAAP Gross Profit to Non-GAAP Gross Profit

Pro forma for the divestiture of evo

(In thousands)	Q1 2025	Q2 2025	Q3 2025	Q4 2025	FY 2025	Q1 2026
Total revenues	\$ 22,054	\$ 23,438	\$ 25,958	\$ 24,764	\$ 96,214	\$ 27,500
Cost of revenues	(6,995)	(7,938)	(9,130)	(8,989)	(33,052)	(9,763)
COGS intangible asset amortization	(259)	(267)	(259)	(259)	(1,044)	(241)
Gross profit	\$ 14,800	\$ 15,233	\$ 16,569	\$ 15,516	\$ 62,118	\$ 17,496
Gross margin	67%	65%	64%	63%	65%	64%
ADJUSTMENTS TO GROSS PROFIT:						
Gain on disposal of assets	(12)	-	-	-	(12)	(6)
Intangible asset amortization	259	267	259	259	1,044	241
ADJUSTED GROSS PROFIT	<u>\$ 15,047</u>	<u>\$ 15,500</u>	<u>\$ 16,828</u>	<u>\$ 15,775</u>	<u>\$ 63,150</u>	<u>\$ 17,731</u>
ADJUSTED GROSS MARGIN	68%	66%	65%	64%	66%	64%

GAAP to Non-GAAP Adjusted EBITDA

Pro forma for the divestiture of evo

(In thousands)

	Q1 2024	Q2 2024	Q3 2024	Q4 2024	FY 2024
Income (loss) from continuing operations	\$ (2,715)	\$ (5,158)	\$ 300	\$ (1,216)	\$ (8,789)
ADJUSTMENTS:					
Interest expense, net	200	316	226	24	766
Accretion of available-for-sale investments	(183)	(137)	(88)	(68)	(476)
Income tax expense (benefit)	17	1	(80)	24	(38)
Depreciation	172	159	151	161	643
Intangible asset amortization	312	307	307	307	1,233
EBITDA	<u>\$ (2,197)</u>	<u>\$ (4,512)</u>	<u>\$ 816</u>	<u>\$ (768)</u>	<u>\$ (6,661)</u>
EBITDA margin	(13)%	(25)%	4%	(4)%	(9)%
OTHER ADJUSTMENTS:					
Share-based compensation (non-cash)	3,886	3,730	3,918	3,748	15,282
Acquisition and divestiture costs	237	134	334	540	1,245
(Gain) loss on disposal of assets	-	-	-	129	129
Change in fair value of investments	-	4,074	-	-	4,074
Other (income) expense	(68)	(308)	(688)	68	(996)
Inventory reserve costs	-	-	247	-	247
ADJUSTED EBITDA	<u>\$1,858</u>	<u>\$3,118</u>	<u>\$4,627</u>	<u>\$3,717</u>	<u>\$13,320</u>
ADJUSTED EBITDA MARGIN	11%	17%	24%	18%	18%

GAAP to Non-GAAP Adjusted EBITDA

Pro forma for the divestiture of evo

(In thousands)	Q1 2025	Q2 2025	Q3 2025	Q4 2025	FY 2025	Q1 2026
Income (loss) from continuing operations	\$271	(\$15,320)	\$811	\$2,108	(\$12,130)	\$1,186
ADJUSTMENTS:						
Interest income, net	(683)	(684)	(508)	(831)	(2,706)	(1,041)
Accretion of available-for-sale investments	(105)	(201)	(235)	(228)	(769)	(122)
Income tax expense (benefit)	14	126	82	(173)	49	62
Depreciation	185	199	203	262	849	374
Intangible asset amortization	325	332	325	325	1,307	325
EBITDA	<u>\$ 7</u>	<u>\$ (15,548)</u>	<u>\$ 678</u>	<u>\$ 1,463</u>	<u>\$ (13,400)</u>	<u>\$ 784</u>
EBITDA margin	0%	(66)%	3%	6%	(14)%	3%
OTHER ADJUSTMENTS:						
Share-based compensation (non-cash)	3,982	5,707	5,779	5,804	21,272	4,806
Acquisition and divestiture costs	1,001	(61)	367	597	1,904	229
Severance costs	416	-	316	-	732	407
IPR&D expense	-	15,521	-	-	15,521	-
(Gain) loss on disposal of assets	(10)	-	-	11	1	(9)
Other (income) expense	<u>4</u>	<u>(46)</u>	<u>(48)</u>	<u>(956)</u>	<u>(1,046)</u>	<u>(58)</u>
ADJUSTED EBITDA	<u>\$5,400</u>	<u>\$5,573</u>	<u>\$7,092</u>	<u>\$6,919</u>	<u>\$24,984</u>	<u>\$6,159</u>
ADJUSTED EBITDA MARGIN	24%	24%	27%	28%	26%	22%



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For additional questions or comments

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