

B RILEY Financial

Investor Overview

July 2023

Forward-looking Statements

Statements made in this presentation that are not descriptions of historical facts are forward-looking statements that are based on management's current expectations and assumptions and are subject to risks and uncertainties. If such risks or uncertainties materialize or such assumptions prove incorrect, our business, operating results, financial condition, and stock price could be materially negatively affected. You should not place undue reliance on such forward-looking statements, which are based on the information currently available to us and speak only as of the date of this press release. Such forward-looking statements include, but are not limited to, statements regarding our excitement and the expected growth of our business segments. Factors that could cause such actual results to differ materially from those contemplated or implied by such forward-looking statements include, without limitation, the risks described from time to time in B. Riley Financial, Inc.'s periodic filings with the SEC, including, without limitation, the risks described in B. Riley Financial, Inc.'s Annual Report on Form 10-K for the year ended December 31, 2022 and under the captions "Risk Factors" and "Management's Discussion and Analysis of Financial Condition and Results of Operations" (as applicable) and our Quarterly Report on Form 10-Q for the quarter ended March 31, 2023. These factors should be considered carefully, and readers are cautioned not to place undue reliance on such forward-looking statements. These factors should be considered carefully, and readers are cautioned not to place undue reliance on such forward-looking statements. All information is current as of the date this presentation is published, and B. Riley Financial undertakes no duty to update this information.

This presentation does not constitute an offer to sell or the solicitation of an offer to buy any securities. Any offers, solicitations or offers to buy, or any sales of securities will be made in accordance with the registration requirements of the Securities Act of 1933, as amended.

Use of Non-GAAP Financial Measures

Certain of the information set forth herein, including operating revenues, adjusted EBITDA, operating adjusted EBITDA, and investment adjusted EBITDA may be considered non-GAAP financial measures. B. Riley Financial believes this information is useful to investors because it provides a basis for measuring the Company's available capital resources, the operating performance of its business and its revenues and cash flow, (i) excluding in the case of operating revenues, trading income (loss) and fair value adjustments on loans, (ii) excluding in the case of adjusted EBITDA, net interest expense, provisions for or benefit from income taxes, depreciation, amortization, fair value adjustment, restructuring charge, gain on extinguishment of loans, impairment of trade names, stock-based compensation and transaction and other expenses, (iii) excluding in the case of operating adjusted EBITDA, aforementioned adjustments for adjusted EBITDA, as well as trading income (loss) and fair value adjustments on loans, realized and unrealized gains (losses) on investment related expenses, and (iv) in the case of investment related expenses, that would normally be included in the most directly comparable measures calculated and presented in accordance with Generally Accepted Accounting Principles ("GAAP"). In addition, the Company's management uses these non-GAAP financial measures along with the most directly comparable GAAP financial measures in evaluating the Company's operating performance, capital resources and cash flow. Non-GAAP financial measures should not be considered in isolation from, or as a substitute for, financial information presented in compliance with GAAP, and non-financial measures as reported by the Company may not be comparable to similarly titled amounts reported by other companies.



B. RILEY FINANCIAL AT A GLANCE

B. Riley Financial at a Glance

We are a diversified financial services platform with a portfolio of steady and diversified synergistic operating companies in concert with episodic, high-return businesses.

Ticker: RILY

Founded: 1997

Nasdaq-listed: 2015

Headquarters: Los Angeles, CA

2,000+ affiliated personnel

200+ locations worldwide

\$1.3B \$1.4B \$6.6B \$362.4M Operating Revenues(1) Operating Adj. **Total Revenues** Total Assets LTM Mar 2023 $EBITDA^{(2)(3)}$ LTM Mar 2023 as of Mar 2023 LTM Mar 2023 \$24.36 7.1% 34% 230% per common share 3-Year Insider Total Return⁽⁴⁾ Cumulative Dividends(5) Common Dividend Ownership since 2014 Yield⁽⁵⁾

Q2 2023 Preliminary Results and Q3 2023 Guidance

Q2 2023 Preliminary Results

Total Revenues \$405.0 to \$407.0 million

Net Income \$44.6 to \$46.6 million

Diluted EPS \$1.48 to \$1.55

Total Adj. EBITDA⁽¹⁾ \$138.0 to \$140.0 million

Operating Adj. EBITDA⁽²⁾ \$78.5 to \$80.5 million

Q3 2023 Guidance

- Operating Adj. EBITDA (2) of at least \$105 million
- Countercyclical business segments including Financial Consulting's restructuring practice and Auction & Liquidation are seeing positive momentum along with Capital Markets
- Positive realized and unrealized portfolio gains in Q2 2023
- Total Cash and Investments ⁽³⁾ is estimated to be \$1.9 billion as of June 30, 2023
- Total Debt outstanding is estimated to be \$2.3 billion as of June 30, 2023
- Total Debt, Net of Cash and Investments, is estimated to be \$406 million as of June 30, 2023
- Q2 2023 Common Dividend of \$1.00 per share; payable August 21 to stockholders of record as of August 11

These preliminary results and guidance ranges reflect reasonable estimates of management based upon information available to B. Riley Financial at this time. Our estimated preliminary results are subject to completion of our customary quarter-end closing and review procedures and are not a comprehensive statement of our financial results for the three months ended June 30, 2023. We caution that our final results could vary from these estimates. These estimates should not be viewed as a substitute for complete financial statements prepared in accordance with GAAP and they are not necessarily indicative of the results to be achieved in any future period.



PLATFORM STRATEGY & PERFORMANCE

Diversification through Steady and Episodic Opportunities

Diversified Platform

STEADY

Appraisal & Valuation

Consulting

Asset Management

Wealth Management

Communications

Consumer Brands

EPISODIC

Investment Banking

Capital Markets

Retail Liquidation

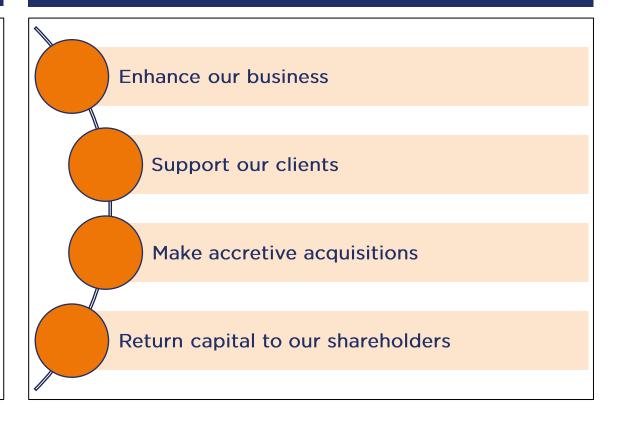
COUNTER

Bankruptcy Restructuring

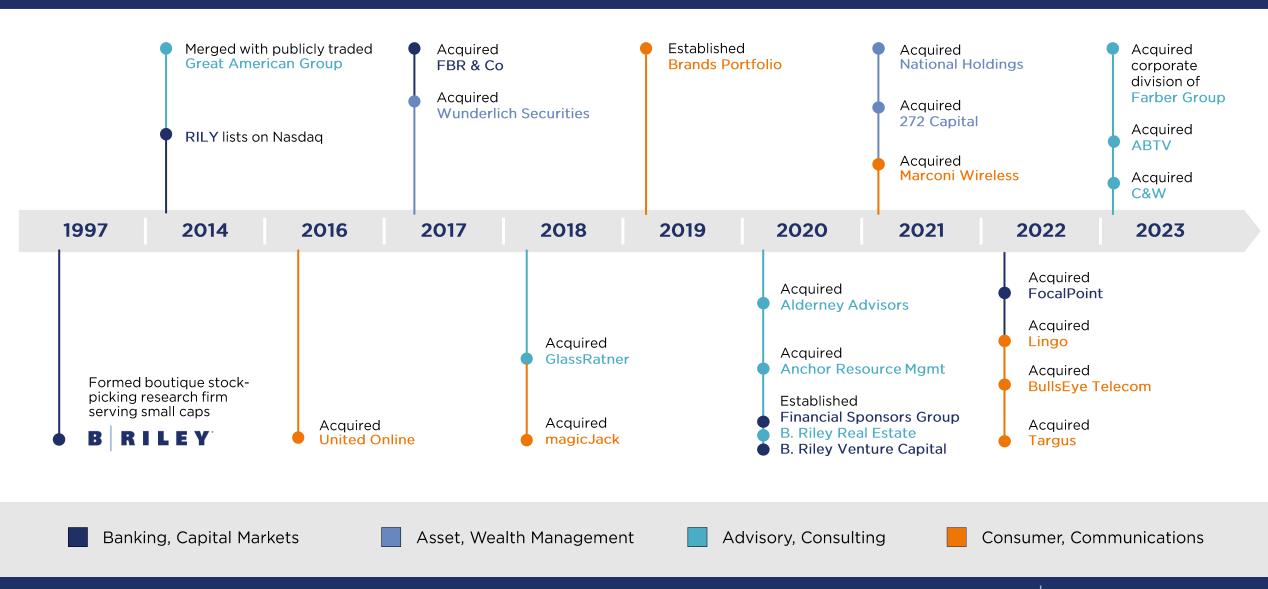
Turnaround Management

Retail Liquidation

Cash Flow Utilization

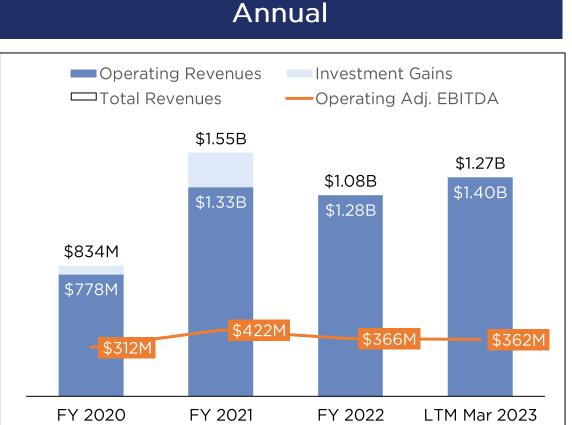


Historical Timeline and Acquisitions



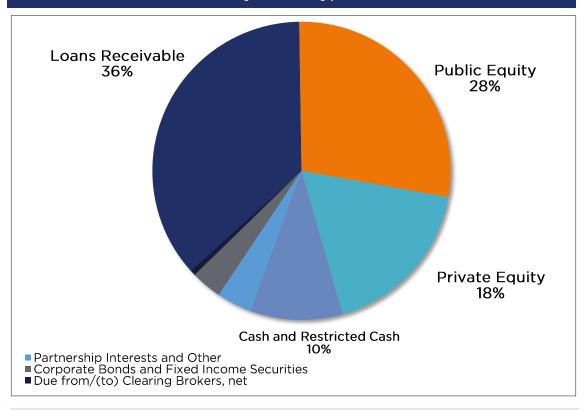
Financial Summary - Operating Results (as of Mar 2023)



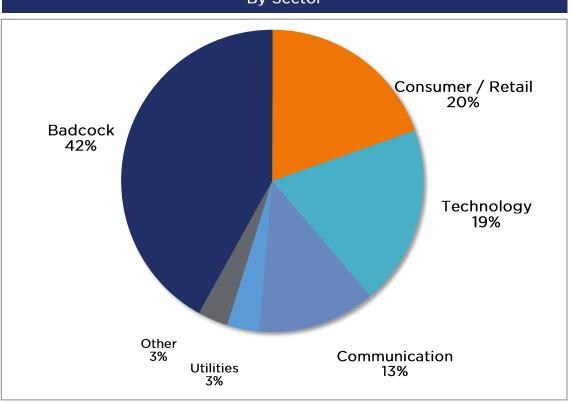


Cash and Investments and Loans Receivable Overview (as of Mar 2023)

Composition of Cash and Investments By Asset Type



Loans Receivable By Sector



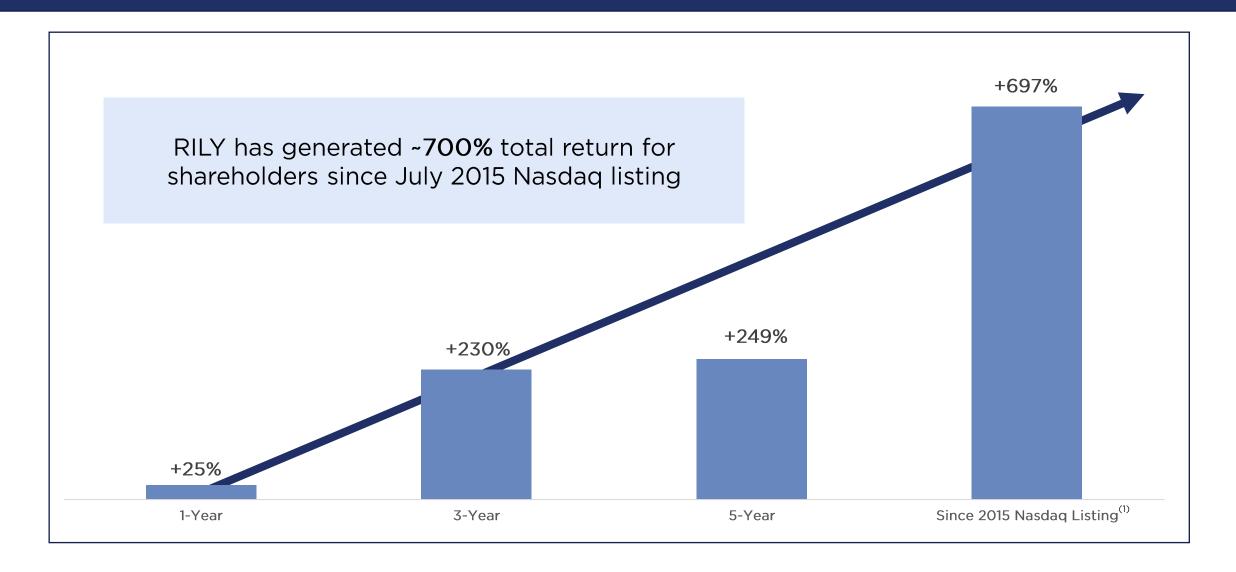
Total Cash and Investments

\$2.12 billion

Total Loans Receivable, at Fair Value

\$772 million

Track Record of Generating Strong Total Returns



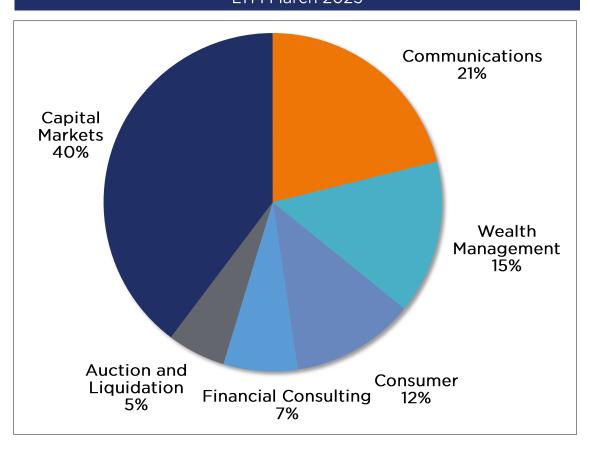


OVERVIEW OF OPERATING UNITS



Business Mix by Segment (as of Mar 2023)

Segment Mix - Operating Revenues LTM March 2023



Segment Operating Revenues LTM March 2023

(Dollars in thousands)	Twelve Months Ended March 31, 2023	%
Capital Markets	\$ 546,212	40%
Wealth Management	202,320	15%
Auction and Liquidation	76,401	5%
Financial Consulting	97,582	7%
Communications	290,609	21%
Consumer	162,207	12%
Operating Revenues	\$ 1,375,331	100%

Leading Middle-Market Capital Markets Platform

Equity Capital Markets | Debt Capital Markets

B RILEY'Securities

By the Numbers Trailing 3 Years

Led 70+

IPOs and follow-ons, raising ~\$6.8B (1)

#2

Sales agent in at-the-market offerings (3)

#1

Small-cap bookrunner outside "bulge brackets" (2)

Led 35+

Unsecured notes and preferred equity offerings, raising ~\$3.2B

Investment Banking

We help clients seize opportunities and solve complex capital structure challenges

B RILEY'Securities

Capital Markets

Equity Capital Markets

Debt Capital Markets

Mergers & Acquisitions

Sell-Side Representation Buy-Side Representation

Restructuring

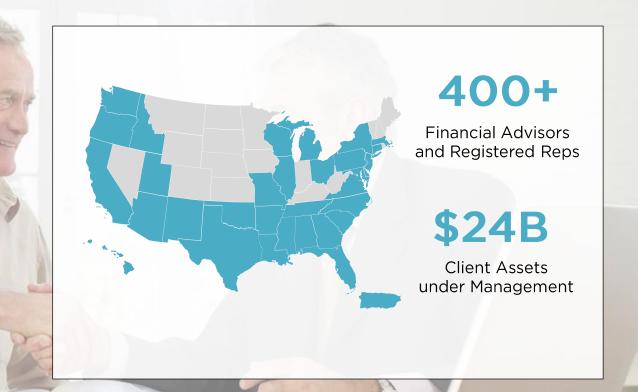
Financial & Debt Advisory Distressed M&A

Wealth Management

Enhanced Distribution through Dedicated Wealth Management Channel

B RILEY Wealth

Provides comprehensive financial planning, investment advisory, portfolio management, and tax preparation services to individuals, corporations and non-profits.



Financial Consulting: Specialty Advisory

Provides Specialty Financial Advisory Services to Solve Complex Business Problems

B RILEY'Advisory Services

Restructuring & Turnaround Management

- Financial & Operational Restructuring
- Financial Advisory, Fiduciary Services
- Receivership, Liquidating Agent
- Turnaround & Interim Management

Forensic & Litigation Support

- Complex Litigation, Contract Disputes
- Data Analytics
- Expert Witness Testimony
- Fraud & Forensic Investigations
- Lost Profits & Financial Damages

Representative Awards and Accolades

"Best Of 2023" Ranking

National Law Journal

#1 End-to-End Litigation Consulting Firm

#1 Forensic Accounting

#1 IP Litigation Consulting

#1 Litigation Dispute Advisory

"Best of 2022" Ranking

The Daily Report (Law.com)

#1 Litigation Valuation

#2 Forensic Accounting Firm

#2 Overall Expert Witness

2023 Most Innovative

ABF Journal Most Innovative Companies in Specialty Finance: Transformative Category

2023 Turnaround Awards

The M&A Advisor

Sec. 363 Sale of the Year (\$50M - \$100M)

2022 Turnaround Awards

The M&A Advisor

Distressed M&A Deal of the Year (\$25M - \$50M)

Financial Consulting: Valuation and Appraisal

Large Appraisal Practice Specializing in ABL Valuation, Dedicated Sector Expertise

B RILEY Advisory Services

Dedicated Valuation Experts Across Numerous Industries and Disciplines

- Inventory (Retail, Wholesale, Industrial)
- Machinery & Equipment
- Intangible Assets, Intellectual Property
- Field Examinations

- Real Estate
- Fixed Assets
- Financial Securities
- Tax, Compliance & Reporting

1,500+

Valuation assignments completed/year

1,000+

Unique companies appraised/year

110M+

Square feet inspected in 2022

Retail Liquidation



Over 2,500 **S**tore closures conducted since 2020

Over \$4B

Total value of assets liquidated since 2020

Over \$45B

Retail inventory liquidated since inception

Representative Client Engagements











































Communications Portfolio

Operationally Focused Control Investments Offer Free Cash Flow



United Online

July 2016

Internet access provider; Provides email, broadband, DSL and dial-up services under the NetZero and Juno brands.

magicJack[®]

magicJack

Nov 2018

Voice over Internet Protocol (VoIP) phone service provider.

Provides subscription services and devices to consumers and small businesses.

Marconi Wireless

Marconi Wireless

Oct 2021

Mobile virtual network operator (MVNO).

Provides mobile services, including voice, text, and data services and devices to consumers.

ELingo® Cloud. Communications. Connectivity.

Lingo

May 2022

Global unified communications (UC) and managed service provider.

Provides IP-based Cloud voice, data and other UC technologies to smallto-medium sized businesses (SMBs) and consumers.



BullsEye Telecom

Aug 2022

Award-winning single source communications and cloud technology provider.

Provides unified communications to SMB and Enterprise markets.

Lingo acquired BullsEye Telecom in August 2022. \$291M

Segment Revenue LTM Mar 2023

Segment Revenue FY 2016

\$32M

Consumer Brand Investments

Diverse Portfolio of Consumer Brands



100% ownership

- Acquired Targus in October 2022
- Leading brand share in key product categories in the U.S. and abroad
- Serves Fortune 1000 companies with global footprint in 100 countries



- Established Brands Portfolio in Q4 2019
- Offers diversified revenue and cash flow through licensing of Six Brands
- Leverages retail expertise and brand management partnerships



- Additional consumer brands acquired between 2018 and 2023
- Generate additional income from these brand investments
- Recognized outside of Consumer Segment in Other Income



B. Riley Financial - Diversified Platform Strategy

Expanded base of stable and recurring income sources

Best-in-class, differentiated financial services platform

Disciplined capital allocation

B RILEY Financial

Maintain and grow dividend

Deliver shareholder value



Balance Sheet Summary and Key Metrics

Balance Sheet Summary as of March 31,	2023 ⁽¹⁾	Financial Highlights (LTM March 31, 2023) ⁽⁶⁾									
Cash & Cash Equivalents	\$210.0M	Total Revenues	\$1,265.9M	Total Adj. EBITDA (11)	\$86.5M						
Securities and Other Investments Owned, Net (2)	\$1,041.4M	Operating Revenues ⁽⁷⁾	\$1,397.7M	Operating Adj. EBITDA ⁽⁹⁾⁽¹¹⁾	\$362.4M						
Loans Receivable, at Fair Value	\$772.1M	Investment Loss (8)	\$(131.8M)	Investment Adj. EBITDA (10)(11)	\$(275.9M)						
Other Investment Assets (3)	\$58.8M										
Total Cash, Net Securities and Investments, and Other	⁽²⁾⁽³⁾ \$2,082.3M	Capitalization Structure	Common Stock								
Revolving Credit Facility and Term Loans, Net	\$766.1M	Market Cap (12)	\$1,586.9M	Shares Outstanding (1)	28.1M						
Senior Notes and Other Notes Payable	\$1,742.9M	Preferred Shares – FMV (13)	\$101.6M	Public Float, est.	66.3%						
Total Debt ⁽⁴⁾	\$2,508.9M	Total Debt, Net of Cash and Investments (5)	\$426.7M	Insider Holdings (1)	33.7%						
Total Debt, Net of Cash and Investments (5)	\$426.7M	Enterprise Value (14)	\$2,115.2M								

Adjusted EBITDA and Operating Adjusted EBITDA Reconciliation

	Q2 202	
(Dollars in thousands)	Low	High
Net Income Attributable to B. Riley Financial, Inc.	\$ 44,600	\$ 46,600
EBITDA Adjustments		
Provision for Income Taxes	21,500	21,500
Interest Expense	47,300	47,300
Interest Income	(700)	(700)
Share Based Payments	10,500	10,500
Depreciation and Amortization	12,500	12,500
Restructuring Charge	600	600
Gain on Extinguishment of Loans	-	-
Impairment of Tradenames	1,700	1,700
Transactions Related Costs and Other	_	-
Total Adjustments	93,400	93,400
Adjusted EBITDA	<u>\$ 138,000</u>	\$ 140,000
Operating EBITDA Adjustments:		
Trading Income and Fair Value Adjustments on Loans	(42,000)	(42,000)
Realized and Unrealized Gains on Investments and Fair Value Adjustments	(19,000)	(19,000)
Other Investment Related Expenses	1,500	1,500
Total Operating EBITDA Adjustments	(59,500)	(59,500)
Operating Adjusted EBITDA	\$ 78,500	\$ 80,500

Preliminary Estimate

Adjusted EBITDA and Operating Adjusted EBITDA Reconciliation (as of March 2023)

(Dollars in thousands)	Q1 2022	Q2 2022	Q3 2022	Q4 2022	Q1 2023	FY Dec 31, 2020	FY Dec 31, 2021	FY Dec 31, 2022	LTM Mar 31, 2023
Net Income (Loss) Attributable to B. Riley Financial, Inc.	\$ (10,062)	\$ (140,159)	\$ 47,837	\$ (57,445)	\$ 17,155	\$ 205,148	\$ 445,054	\$ (159,829)	\$ (132,612)
EBITDA Adjustments									
Provision for (Benefit from) Income Taxes	(3,695)	(52,513)	16,350	(23,998)	7,919	75,440	163,960	(63,856)	(52,242)
Interest Expense	30,436	31,764	34,587	44,399	47,561	65,249	92,455	141,186	158,311
Interest Income	(67)	(500)	(686)	(1,482)	(2,574)	(564)	(229)	(2,735)	(5,242)
Share Based Payments	17,013	14,202	14,613	15,312	13,746	18,588	36,011	61,140	57,873
Depreciation and Amortization	7,848	7,961	10,717	13,443	13,077	19,369	25,871	39,969	45,198
Restructuring Charge	-	-	8,016	995	93	1,557	-	9,011	9,104
Gain on Extinguishment of Loans	(1,102)	-	-	-	-	-	(6,509)	(1,102)	-
Impairment of Tradenames	-	-	-	-	-	12,500	-	-	-
Transactions Related Costs and Other	291	3,468	10,003	(5,264)	(2,146)	9,531	5,881	8,498	6,061
Total Adjustments	50,724	4,382	93,600	43,405	77,676	201,670	317,440	192,111	219,063
Adjusted EBITDA	\$ 40,662	\$ (135,777)	\$ 141,437	\$ (14,040)	\$ 94,831	\$ 406,818	\$ 762,494	\$ 32,282	\$ 86,451
Operating EBITDA Adjustments:									
Trading (Income) Loss and Fair Value Adjustments on Loans	19,278	117,763	6,917	58,670	(51,568)	(56,677)	(220,545)	202,628	131,782
Realized and unrealized (gains) losses on investments	49,112	106,164	(19,071)	64,874	28,442	(47,341)	(166,131)	201,079	180,409
Other Investment Related Expenses	(24,865)	(13,930)	(23,039)	(7,697)	8,421	8,873	46,211	(69,531)	(36,245)
Total Operating EBITDA Adjustments	43,525	209,997	(35,193)	115,847	(14,705)	(95,145)	(340,465)	334,176	275,946
Operating Adjusted EBITDA	\$ 84,187	\$ 74,220	\$ 106,244	\$ 101,807	\$ 80,126	\$ 311,673	\$ 422,029	\$ 366,458	\$ 362,397

Operating Revenues and Total Revenues Reconciliation (as of March 2023)

									FY		FY		FY		LTM		
	Q1		Q2	Q3			Q4		Q1		Dec 31,		Dec 31,		Dec 31,		Mar 31,
(Dollars in thousands)	2022		2022	2022			2022		2023		2020		2021		2022		2023
Total Segment Operating Revenues	\$ 265,419	\$	256,773	\$	314,962	\$	432,347	\$	371,249	\$	777,540	\$	1,334,153	\$	1,269,501	\$	1,375,331
Other Operating Revenues ⁽¹⁾	699		611		4,072		8,415		9,273		-		-		13,797		22,371
Total Operating Revenues ⁽²⁾	\$ 266,118	\$	257,384	\$	319,034	\$	440,762	\$	380,522	\$	77,540	\$	1,334,153	\$	1,283,298	\$	1,397,702
Trading (Losses) Income and Fair Value Adjustments on Loans	(19,278)		(117,763)		(6,917)		(58,670)		51,568		56,677		220,545		(202,628)		(131,782)
Total Revenues	\$ 246,840	\$	139,621	\$	312,117	\$	382,092	\$	432,090	\$	834,217	\$	1,554,698	\$	1,080,670	\$	1,265,920
											FY		FY		FY		LTM
	Q1		Q2		Q3		Q4		Q1	[Dec 31,		Dec 31,		Dec 31,		Mar 31,
(Dollars in thousands)	2022	:	2022		2022		2022		2023		2020		2021		2022		2023
Capital Markets Segment:																	
Total Revenues	\$ 102,849	\$	1,291	\$	151,151	\$	72,305	\$	185,411	\$	477,086	\$	891,230	\$	327,596	\$	410,158
Trading (Income) Loss and Fair Value Adjustments on Loans	19,800		119,291		7,944		59,115		(50,296)		(55,873)		(212,922)		206,150		136,054
Operating Revenues ⁽²⁾	\$ 122,649	\$	120,582	\$	159,095	\$	131,420	\$	135,115	\$_	421,213	\$	678,308	\$	533,746	\$	546,212
Wealth Management Segment:																	
Total Revenues	\$ 77,479	\$	62,389	\$	48,172	\$	46,217	\$	49,814	\$	73,149	\$	381,984	\$	234,257	\$	206,592
Trading (Income) Loss and Fair Value Adjustments on Loans	(522)		(1,528)		(1,027)		(445)		(1,272)		(804)		(7,623)		(3,522)		(4,272)
Operating Revenues ⁽²⁾	\$ 76,957	\$	60,861	\$	47,145	\$	45,772	\$	48,542	\$	72,345	\$	374,361	\$	230,735	\$	202,320

End notes

These notes refer to financial metrics, defined terms and sources, as presented on:

Slide 4: B. Riley Financial, Inc. at a Glance

Figures for total headcount and locations are approximations based on the latest data available as of December 31, 2022.

Operating Revenues and Operating Adjusted EBITDA are non-GAAP financial metrics. For further discussion of these non-GAAP terms, please see "Note Regarding Use of Non-GAAP Financial Measures" and financial tables in the appendix for a reconciliation to GAAP financial measures.

- (1) Operating Revenues is defined as the sum of revenues from (i) Service and Fees, (ii) Interest Income Loans and Securities Lending and (iii) Sales of Goods.
- (2) Adjusted EBITDA includes earnings before interest, taxes, depreciation, amortization, restructuring charge, share-based payments, gain on extinguishment of loans, impairment of tradenames, and transaction related and other costs.
- (3) Operating Adjusted EBITDA is defined as Adjusted EBITDA excluding (i) Trading Income (Loss) and Fair Value Adjustments on Loans, (ii) Realized and Unrealized Gains (Losses) on Investments and Fair Value Adjustments, and (iii) other investment related expenses.
- (4) Total Return representative of stock price change plus cash dividends between 7/21/20 and 7/21/23.
- (5) Dividend metrics include Q2 2023 quarterly dividend of \$1.00 payable August 2023. Common dividend yield based on \$1.00 quarterly dividend and \$56.40 share price as of 7/21/23 close.

Slide 5: Q2 2023 Preliminary Results and Q3 2023 Guidance

Operating Adjusted EBITDA is a non-GAAP financial metrics. For further discussion of these non-GAAP terms, please see "Note Regarding Use of Non-GAAP Financial Measures" and financial tables in the appendix for a reconciliation to GAAP financial measures.

- (1) Adjusted EBITDA includes earnings before interest, taxes, depreciation, amortization, restructuring charge, share-based payments, gain on extinguishment of loans, impairment of tradenames, and transaction related and other costs.
- (2) Operating Adjusted EBITDA is defined as Adjusted EBITDA excluding (i) Trading Income (Loss) and Fair Value Adjustments on Loans, (ii) Realized and Unrealized Gains (Losses) on Investments and Fair Value Adjustments, and (iii) other investment related expenses.
- (3) Includes cash and cash equivalents, restricted cash, the net amount of due from clearing brokers and due to clearing brokers, advances against customer contracts, the net amount of loans receivable and loan participations sold, the net amount of securities and other investments owned and securities sold not yet purchased, and the net amount of other investments and deposits reported in prepaid and other assets and noncontrolling interest related to investments reported in securities and other Investments owned.

Slide 9: Financial Summary - Operating Results (as of Mar 2023)

Operating Revenue, Investment Gains, Adjusted EBITDA, and Operating Adjusted EBITDA are non-GAAP financial metrics. For further discussion of these non-GAAP terms, please see "Note Regarding Use of Non-GAAP Financial Measures" and financial tables in the appendix for a reconciliation to GAAP financial measures.

Operating Revenues is defined as the sum of revenues from (i) Service and Fees, (ii) Interest Income - Loans and Securities Lending and (iii) Sales of Goods.

Investment Gains is defined as Trading Income and Fair Value Adjustments on Loans.

Adjusted EBITDA includes earnings before interest, taxes, depreciation, amortization, restructuring charge, share-based payments, gain on extinguishment of loans, impairment of tradenames, and transaction related and other costs.

Operating Adjusted EBITDA is defined as Adjusted EBITDA excluding (i) Trading Income (Loss) and Fair Value Adjustments on Loans, (ii) Realized and Unrealized Gains (Losses) on Investments and Fair Value Adjustments, and (iii) other investment related expenses.

Slide 10: Cash and Investments and Loans Receivable Overview (as of Mar 2023)

Public Equity, Private Equity, and Partnership Interests and Other include investments reported in prepaid and other assets. Public Equity also includes \$59 million equity positions held by B. Riley in managed account with gains and losses for client benefit, as of March 31, 2023.

End notes

These notes refer to financial metrics, defined terms and sources, as presented on:

Slide 11: Track Record of Generating Strong Total Returns

Total Return equal to (7/21/23 Closing Share Price – Beginning Period Share Price + Dividends) / Beginning Period Share Price.

(1) RILY began trading on the Nasdaq on July 16, 2015 at \$10.00.

Slide 14: Business Mix by Segment (as of Mar 2023)

Segment Operating Revenues is a non-GAAP financial metric. For further discussion of this non-GAAP term, please see "Note Regarding Use of Non-GAAP Financial Measures" and financial table in the appendix for a reconciliation to GAAP financial measures.

Segment Operating Revenues and is defined as the sum of revenues from (i) Services and Fees, (ii) Interest Income - Loans and Securities Lending and (iii) Sales of Goods.

Slide 15: Leading Middle-Market Capital Markets Platform

- B. Riley Securities by the Numbers Trailing 3 Years (7/1/2020 6/30/2023).
- (1) Cumulative led transaction deal value (public IPO, FO and convert offerings).
- (2) Source: Dealogic. Pricing Date 7/1/2020 6/30/2023, Deal Type = IPO, FO, Rank Eligible. SEC registered. Exchange Nationality = USA. Market Cap. \$100m-\$1.5bn. Deal Price >= \$1.00. Excludes SPAC IPOs and Healthcare transactions.
- (3) 300+ ATMs over time span.

Slides 17: Wealth Management

Figures noted for Financial Advisors and Registered Representatives, and Client Assets as of March 31, 2023.

Slide 19: Financial Consulting: Valuation and Appraisal

Figures noted for Valuation Assignments, Unique Companies Appraised, and Square Feet Inspected as of December 31, 2022.

Slide 20: Retail Liquidation

Figures noted for Store Closures and Value of Assets and Inventory Liquidated as of March 2023.

Slide 22: Consumer Brand Investments

Targus ranked #1 B2B and Retail Laptop Cases in the U.S. Source: The NPD Group/Retail Tracking Service (U.S. and Canada): combined Q3 2022 sales for Sleeves/Slipcases; Reseller Tracking (U.S.): combined sales for Laptop Cases and Other. Notebook Accessories; based on unit sales, 12ME September 2022 combined.

Brand holdings for Six Brands as of December 31, 2022. Percentage represents approximate ownership stake in these brands.

Brand holdings for Hurley, Justice, and bebe as of December 31, 2022. Percentages represent approximate ownership stakes in these brands. Our investments in Hurley, Justice and bebe are recognized outside of Operating Income from Reportable Segments and is reported in "Other Income (Expense)."

End notes

These notes refer to financial metrics, defined terms and sources, as presented on:

Slide 25: Balance Sheet Summary, Key Metrics

- (1) Balance Sheet Summary as of March 31, 2023.
- (2) Includes approximately \$1,049.2M in securities and other investments owned net of \$7.8M in securities sold not yet purchased.
- (3) Includes approximately \$2.4M in restricted cash, \$0.2M in advances against customer contracts, \$19.1M due from clearing brokers, net of \$6.0M due to clearing brokers, and \$72.9M in other investments reported in prepaid and other assets, net of \$29.8M in noncontrolling interest related to investments reported in securities and other investments owned.
- (4) Excludes operating lease liabilities.
- (5) Defined as total debt minus cash, net securities and investments, and other.
- (6) Based on results for last twelve months ended March 31, 2023.
- (7) Operating Revenues is defined as the sum of revenues from (i) Services and Fees, (ii) Interest Income Loans and Securities Lending and (iii) Sales of Goods.
- (8) Investment Gains (Loss) is defined as Trading Income (Loss) and Fair Value Adjustments on Loans.
- (9) Operating Adjusted EBITDA is defined as Adjusted EBITDA excluding (i) Trading Income (Loss) and Fair Value Adjustments on Loans, (ii) Realized and Unrealized Gains (Losses) on Investments and Fair Value Adjustments, and (iii) Other Investment Related Expenses.
- (10) Investment Adjusted EBITDA is defined as Trading Income (Loss) and Fair Value Adjustments on Loans and Realized and Unrealized Gains (Losses) on Investments, net of Other Investment Related Expenses.
- (11) Adjusted EBITDA includes earnings before interest, taxes, depreciation, amortization, restructuring charge, share-based payments, gain on extinguishment of loans, impairment of tradenames, and transaction related and other costs.
- (12) RILY common stock price as of July 21, 2023 for total shares outstanding of 28.1 million as of March 31, 2023.
- (13) Fair market value of RILYP and RILYL preferred shares as of July 21, 2023 for total shares outstanding as of March 31, 2023.
- (14) Enterprise value is defined as market capitalization, less cash and cash equivalents, restricted cash, the net amount of due from clearing brokers and due to clearing brokers, advances against customer contracts, the net amount of loans receivable and loan participations sold, the net amount of securities and other investments owned and securities sold not yet purchased, and the net amount of other investments and deposits reported in prepaid and other assets and noncontrolling interest related to investments reported in securities and other Investments owned, plus notes payable, term loans, net, revolving credit facility, senior notes payable, and fair value of RILYP and RILYL as of July 21, 2023 using outstanding preferred shares as of March 31, 2023.

Slide 26: Adjusted EBITDA and Operating Adjusted EBITDA Reconciliation

Adjusted EBITDA and Operating Adjusted EBITDA are non-GAAP financial metrics. For further discussion of these non-GAAP terms, please see "Note Regarding Use of Non-GAAP Financial Measures."

Adjusted EBITDA includes earnings before interest, taxes, depreciation, amortization, restructuring charge, share-based payments, gain on extinguishment of loans, impairment of tradenames, and transaction related and other costs.

Operating Adjusted EBITDA is defined as Adjusted EBITDA excluding (i) Trading Income (Loss) and Fair Value Adjustments on Loans, (ii) Realized and Unrealized Gains (Losses) on Investments and Fair Value Adjustments, and (iii) Other Investment Related Expenses.

Slide 27: Adjusted EBITDA and Operating Adjusted EBITDA Reconciliation (as of March 2023)

Adjusted EBITDA and Operating Adjusted EBITDA are non-GAAP financial metrics. For further discussion of these non-GAAP terms, please see "Note Regarding Use of Non-GAAP Financial Measures."

Adjusted EBITDA includes earnings before interest, taxes, depreciation, amortization, restructuring charge, share-based payments, gain on extinguishment of loans, impairment of tradenames, and transaction related and other costs.

Operating Adjusted EBITDA is defined as Adjusted EBITDA excluding (i) Trading Income (Loss) and Fair Value Adjustments on Loans, (ii) Realized and Unrealized Gains (Losses) on Investments and Fair Value Adjustments, and (iii) Other Investment Related Expenses.

Slide 28: Operating Revenues and Total Revenues Reconciliation (as of March 2023)

Segment Operating Revenues and Operating Revenues are non-GAAP financial metrics. For further discussion of these non-GAAP terms, please see "Note Regarding Use of Non-GAAP Financial Measures."

- (1) Includes services and fees revenue not reported segment revenues.
- (2) Operating Revenues is defined as the sum of revenues from (i) Service and Fees, (ii) Interest Income Loans and Securities Lending and (iii) Sales of Goods.

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