Chipotle Mexican Grill, Inc.
Audit and Risk Committee Charter

I. Statement of Purpose

The Audit and Risk Committee (the “Committee”) is a standing committee of the Board of Directors (the “Board”) of Chipotle Mexican Grill, Inc. (the “Company”). The purpose of the Committee is to assist the Board in fulfilling its oversight responsibility relating to (i) the integrity of the Company’s financial statements; (ii) the performance of the internal audit services function; (iii) the annual independent audit of the Company’s financial statements, the engagement of the independent auditors and the evaluation of the independent auditors’ qualifications, independence and performance; (iv) the compliance by the Company with legal and regulatory requirements; (v) the Company’s evaluation of the Company’s enterprise risks; and (vii) the fulfillment of the other responsibilities set out herein. The Committee shall also prepare the report required to be included in the Company’s annual proxy statement.

In discharging its responsibilities, the Committee is not itself responsible for the planning or conduct of audits or for any determination that the Company’s financial statements are complete and accurate or in accordance with generally accepted accounting principles. This is the responsibility of management and the independent auditors. The Committee serves a Board-level oversight role in which it provides advice, counsel and direction to management and the independent auditors on the basis of information it receives, discussions with the independent auditors, and the experience of the Committee’s members in business, financial and accounting matters.

II. Organization

A. Charter. At least annually, this charter shall be reviewed and reassessed by the Committee and any proposed changes shall be submitted to the full Board for approval.

B. Members. The Committee shall consist of a minimum of three Board members. The members of the Committee shall be appointed by the full Board upon the recommendation of the Nominating and Governance Committee. Each Board member appointed to serve on the Committee shall meet the independence, experience and expertise requirements of the New York Stock Exchange and applicable law, and at least one Board member appointed to serve on the Committee shall qualify as an “audit committee financial expert” as defined in applicable rules of the Securities and Exchange Commission. No member of the Committee may serve on the audit committees of more than three public companies, including the Company. Committee members may be removed from the Committee, with or without cause, by action of the majority of the members of the Board other than the member whose removal from the Committee is being acted upon.

C. Chairperson. The Board shall designate a Committee Chairperson.
D. Meetings. In order to discharge its responsibilities, the Committee shall meet at least quarterly and schedule additional meetings as it deems appropriate. In planning the annual schedule of meetings, the Committee shall periodically meet separately (i) with the independent auditors and the head of internal audit (or internal audit service providers), without management present; and (ii) with management, without the independent auditors and/or the head of internal audit (or internal audit service providers) present. The Committee shall also regularly meet in executive session with only the Committee members present.

E. Quorum; Action by Committee. A quorum at any Committee meeting shall be a majority of the members of the Committee. All determinations of the Committee shall be made by a majority of the members present at a meeting duly called or held at which a quorum was present, except as specifically provided herein (or where only two members are present, by unanimous vote). Any decision or determination of the Committee reduced to writing and signed by all of the members of the Committee shall be fully as effective as if it had been made at a meeting duly called and held at which a quorum was present.

F. Agenda, Minutes and Reports. An agenda, together with materials relating to the subject matter of each meeting, shall be sent to members of the Committee prior to each meeting. Minutes for all meetings of the Committee shall be prepared to document the Committee’s discharge of its responsibilities. The minutes shall be circulated in draft form to all Committee members to ensure an accurate final record, shall be approved at a subsequent meeting of the Committee and shall be made available to the full Board. The Committee shall make regular reports to the Board.

G. Performance Evaluation. The Committee shall evaluate its performance on an annual basis and establish criteria for such evaluation.

III. Responsibilities

The following, with the assistance and advice of management, are the principal responsibilities of the Audit Committee:

A. Engagement of Independent Auditors. The Committee shall be solely responsible for the appointment, termination and compensation of the independent auditors for all audit services (taking into account the results of any shareholder ratification vote) and, in accordance with policies and procedures approved by the Committee or the full Board, all permissible non-audit services. The Committee shall oversee, evaluate and, where appropriate, replace the independent auditors.

B. Pre-Approval of Audit and Non-Audit Services. The Committee shall approve procedures for the pre-approval of the engagement of the independent auditors to provide audit and non-audit services. The Committee shall, in accordance with such procedures, pre-approve all audit and non-audit services provided to the Company by the independent auditors, all as required by applicable law or listing standards.

C. Review of Independence and Performance of Independent Auditors. The Committee shall also obtain not less frequently than annually a report of the independent auditors addressing
such firm’s internal quality-control procedures, any material issues raised by their most recent internal quality control review or peer review, or by any inquiry or investigation by governmental or professional authorities for the preceding five years and the response of such service providers. The Committee shall receive from the independent auditors, at least annually, a formal written statement delineating all relationships between the auditors and the Company, consistent with applicable requirements of the Public Company Accounting Oversight Board (PCAOB), to assess the independent auditors’ independence. The Committee shall discuss such reports with the auditors and take appropriate action to satisfy itself of the independence of the auditors. The Committee shall review the performance of the Company’s independent auditors and the lead audit partner of the independent auditor at least annually. In doing so, the Committee shall consult with management and the head of internal audit (or internal audit service providers). The Committee shall periodically consider whether there should be a rotation of the independent audit firm to ensure continuing auditor independence. Any selection of the auditors by the Committee may be subject to shareholder ratification, as determined by the Board.

D. Review of Performance of Internal Auditors. The Committee shall annually review the experience, qualifications and performance of the senior members of the internal audit function (or the internal audit service providers), including the responsibilities, staffing, budget and quality control procedures of the internal audit function and the ability of the internal audit function to raise issues to the appropriate level of authority. If the internal audit services are outsourced, the Committee shall be solely responsible for the engagement, evaluation and termination of the internal audit service providers and shall approve fees paid to the internal audit service providers. As part of its responsibility to evaluate any internal audit service providers, the Committee shall review the quality control procedures applicable to the service providers.

E. Audits by Internal and Independent Auditors. The Committee shall discuss with the head of internal audit (or the internal audit service providers) and the independent auditors the overall scope and plans for their respective audits, including the adequacy of staffing, budgets and other factors that may affect the effectiveness and timeliness of such audits. The Committee shall discuss with management, the head of internal audit (or the internal audit service providers) and the independent auditors the Company’s major risk exposures (whether financial, operating or otherwise), the adequacy and effectiveness of the Company’s internal control over financial reporting and the steps management has taken to monitor and control such exposures, among other considerations that may be relevant to their respective audits.

F. Oversight of Financial Statements and Internal Control over Financial Reporting. The Committee is required to review, together with the independent auditors, the Company’s critical accounting policies and the disclosure of them in “Management’s Discussion and Analysis,” any material or unusual accounting issues that require the exercise of a high degree of judgment regarding the appropriate treatment under generally accepted accounting principles, and the Company’s overall system of internal control, including management’s annual assessment of the Company’s internal control over financial reporting and the related report issued by the independent auditors. The Committee shall also review with management and the independent auditors: (i) significant deficiencies and material weaknesses in the design or operation of the Company’s internal control over financial reporting; (ii) any fraud (regardless of materiality) involving management or other employees having a significant role in internal control over
financial reporting; and (iii) management’s assessment of changes in the Company’s internal control over financial reporting during the most recent fiscal quarter that have materially affected, or are reasonably likely to materially affect, such internal control over financial reporting.

G. Review of Disclosure Controls and Procedures. The Committee shall review the Company’s disclosure controls and procedures and management’s conclusions about the effectiveness of such disclosure controls and procedures, including any material non-compliance with them.

H. Review of Annual SEC Filings. The Committee shall review with management and the independent auditors the financial information to be included in the Company’s Annual Report on Form 10-K (or the annual report to shareholders if distributed prior to the filing of the Form 10-K), including the disclosures under “Management’s Discussion and Analysis of Financial Condition and Results of Operations.” The Committee shall also discuss the results of the annual audit and any other matters required to be communicated to the Committee by the independent auditors under applicable standards of the PCAOB or applicable law or listing standards. Based on such review and discussion, the Committee shall determine whether to recommend to the Board that the audited financial statements be included in the Company’s Form 10-K.

I. Review of Quarterly SEC Filings. The Committee shall review and discuss with management and the independent auditors the quarterly financial information to be included in the Company’s Quarterly Reports on Form 10-Q, including the disclosures under “Management’s Discussion and Analysis of Financial Condition and Results of Operations,” and shall discuss any other matters required to be communicated to the Committee by the independent auditors under applicable standards of the PCAOB or applicable law or listing standards. The Committee shall also discuss the results of the independent auditors’ review of the Company’s quarterly financial information conducted in accordance with applicable standards of the PCAOB.

J. Review of Certain Other Communications. The Committee shall review the Company’s earnings press releases and financial information and earnings guidance, including non-GAAP financial measures and other types of financial information disclosed in presentations made to analysts and rating agencies (which may consist of a discussion of the types of information to be provided and types of presentation to be made).

K. Review of Certain Matters with Management and the Independent Auditors. The Committee shall review periodically with management and independent auditors (i) significant financial reporting issues, including material changes in the Company’s selection or application of accounting principles and the effects of alternative applications of accounting principles on the Company’s financial statements; and (ii) the effect of new or proposed regulatory and accounting initiatives on the Company’s financial statements and other public disclosures.

L. Additional Consultations with Independent Auditors. The Committee shall review with the independent auditors any problems or difficulties the auditors may have encountered in connection with the annual audit or otherwise and any management letter provided by the auditors and the Company’s response to that letter. Such review shall address: (i) any restrictions on the scope of activities or access to required information; (ii) any disagreements with management
regarding generally accepted accounting principles and other matters; and (iii) material adjustments to the financial statements recommended by the independent auditors and adjustments that were proposed but “passed,” regardless of materiality.

M. Preparation of Report for Proxy Statement. The Committee shall produce the report required to be included in the Company’s annual proxy statement, all in accordance with applicable rules and regulations.

N. Policies for Employment of Former Audit Staff. The Committee shall approve guidelines for the Company’s hiring of former employees of the independent auditors, which shall meet the requirements of applicable law and listing standards.

O. Establishment of “Whistleblowing” Procedures. The Committee shall establish and publish procedures for the receipt, retention and treatment of complaints received by the Company regarding accounting, internal accounting controls or auditing matters and the confidential, anonymous submission by employees of the Company of concerns regarding questionable accounting or auditing matters.

P. Oversight of Legal Compliance and Ethics and Compliance Program. The Committee shall oversee the Company’s compliance with legal and regulatory requirements and oversee the Company’s response to actual and alleged violations, including claims of harassment, discrimination or other violations of applicable employment laws. The Committee also shall oversee and evaluate the effectiveness of the Company’s compliance program, including reports that involve actual and alleged violations of the Company’s Code of Ethics. The Committee shall periodically (i) review and approve the Company’s Code of Ethics and any waivers of such Code, (ii) monitor compliance with and training on the Code of Ethics, (iii) monitor the performance of the “whistleblowing” procedures referred to above, and (iv) discuss the Company’s ethical culture. In performing such oversight, the Committee also shall review with appropriate members of management, including the compliance officer, head of internal audit and, if appropriate, the independent auditors any correspondence with, or other action by, regulators or governmental agencies and any employee complaints or published reports that raise concerns regarding the Company’s financial statements, accounting or auditing matters, or compliance with applicable law or listing standards. The Committee also shall periodically discuss with the chief legal officer material legal affairs of the Company.

Q. Oversight of Risk Assessment and Management Process. The Committee shall review periodically and discuss with management the Company’s significant and emerging risks, including financial risk exposures and operational, legal and regulatory risks, and the actions taken by the Company to monitor and mitigate such risks. The Committee also shall oversee and evaluate the implementation and effectiveness of the Company’s risk assessment and risk management policies and procedures.

R. Review of Potential Related Person Transactions. Pursuant to the terms of the Company’s “Policy and Procedures with respect to Related Person Transactions,” the Committee shall review and approve or ratify all transactions with related persons or situations that pose a potential conflict of interest that are required to be disclosed in the Company’s proxy statement or
other SEC reports, or situations that are otherwise submitted to the Committee for review, approval or ratification.

S. Conduct of Investigations. Without limiting the authority of the Board, any other committee of the Board, or the Company’s management, the Committee shall have the authority to investigate any matter brought to its attention, including, but not limited to, actions by Company officers.

T. Outside Advisors and Counsel. The Committee shall have the authority to retain such outside counsel, accounting advisors, and other advisors as the Committee may deem appropriate in its sole discretion, and shall have sole authority to approve related fees and retention terms. The cost of any such advisors retained by the Committee shall be borne by the Company.

U. Access to Records, Consultants and Others. In discharging its responsibilities, the Committee shall have full access to all books, records, facilities and personnel of the Company, and to request any officer or employee of the Company, the Company’s outside counsel, internal auditor, internal audit service providers or independent auditors to attend a meeting of the Committee or to meet with any members of, or consultants counsel, or other advisors to, the Committee.

V. Delegation. The Committee may delegate any of its responsibilities to a subcommittee comprised of one or more members of the Committee.

W. Other Delegated Responsibilities. The Committee shall also carry out such other duties that may be delegated to it by the Board from time to time.

Last revised: February 5, 2021