

1 Criteo Q2 2024 Earnings Call | Prepared Remarks**2 [Melanie Dambre](#) – VP, Investor Relations**

3 Good morning, everyone and welcome to Criteo's second quarter 2024 earnings call.

4 Joining us on the call today, Chief Executive Officer Megan Clarcken and Chief Financial Officer
5 Sarah Glickman are going to share some prepared remarks. Todd Parsons, our Chief Product
6 Officer, will join us for the Q&A session. As usual, you will find our investor presentation on our IR
7 website now, as well as our prepared remarks and transcript after the call.

8 Before we get started, I'd like to remind you that our remarks will include forward-looking statements,
9 which reflect Criteo's judgment, assumptions and analysis only as of today. Our actual results may
10 differ materially from current expectations based on a number of factors affecting Criteo's business.
11 Except as required by law, we do not undertake any obligation to update any forward-looking
12 statements discussed today. For more information, please refer to the risk factors discussed in our
13 earnings release, as well as our most recent Forms 10-K and 10-Q filed with the SEC.

14 We'll also discuss non-GAAP measures of our performance. Definitions and reconciliations to the
15 most directly comparable GAAP metrics are included in our earnings release published today.

16 Finally, unless otherwise stated, all growth comparisons made during this call are against the same
17 period in the prior year.

18 With that, let me now hand it over to Megan.

19 [Megan Clarken](#) – Chief Executive Officer

20 Thanks Melanie and good morning, everyone. Thank you for joining us for our second quarter
21 earnings call. What a quarter it's been for Criteo! I'm excited to share that we delivered another
22 strong performance with double-digit organic growth for the third consecutive quarter. Notably, we
23 achieved record top line and adjusted EBITDA margin for Q2. These results reflect the outstanding
24 work of our teams who are driving momentum across our business.

25 Before delving into this quarter's performance, I'd like to address Google's recent announcement to
26 move away from their original plan to fully deprecate third-party cookies on Chrome. They are now
27 proposing a new framework to continue to support third-party cookies with user choice. This means
28 that we expect to benefit from ongoing access to third-party signals for opted-in users, and that
29 Google will continue to support Privacy Sandbox for opted-out users. As a result, we expect that
30 any given scenario would lead to a smaller signal loss impact than previously anticipated. We look
31 forward to our continued collaboration with Google to shape this new framework.

32 Although it's premature to pinpoint the timeline and precise impact of this change, we welcome this
33 good news, which provides more clarity and publisher stability, ultimately benefiting the entire
34 advertising landscape. Our next generation addressability strategy remains unchanged with
35 additional strength coming with the news of more third-party signals. We remain confident in our
36 ability to provide scalability and run-time interoperability of privacy-safe solutions for a more open,
37 unified, and efficient ecosystem that supports multiple addressability options.

38 Our vision is quickly coming to life as we continue to transform our company into a Commerce Media
39 powerhouse. We continue to build out capabilities that focus on reaching consumers throughout
40 their buyer journey, from discovery to purchase, leveraging our unique commerce data assets, best-
41 in-class AI and our supply and demand side relationships creating a flywheel effect and making us
42 the perfect platform for a unified Commerce Media ecosystem.

43 Partnerships are vital when scaling our value for all marketers and media owners. Over the past
44 few years, we've worked closely with Microsoft to bring commerce audiences to the high-quality
45 native advertising we deliver on Microsoft properties, and we're now excited to extend our long-
46 standing partnership with Microsoft to our Retail Media suite.

47 Our most recent announcement reinforces the belief that the world of Retail Media is converging,
48 and together, Criteo and Microsoft can play a more central role in unlocking its full potential for
49 partners and clients.

50 The collaboration with Microsoft is twofold:

51 First, we're excited to bring Microsoft Advertising's extensive demand to our global network of 225
52 retailers. This first-of-its kind integration will enable retailers to tap into new budgets from Microsoft's
53 500,000+ advertisers, expanding the value and reach of their inventories in the process. Integration
54 design and planning are underway, and we look forward to capitalizing on this opportunity together
55 as more budgets shift to Retail Media.

56 Second, Microsoft chose Criteo as their preferred onsite partner, and we're working to consolidate
57 their Retail Media supply into our platform. The transition of these retailers from Microsoft
58 Advertising to the Criteo platform is expected to start in 2025. We expect this to further strengthen
59 our position as the leading AdTech player in Retail Media, while creating an even more unified
60 access for all media buyers.

61 Our shared focus on AI innovation is a unifying force behind our expanded partnership. Together,
62 we aim to elevate retailer monetization and advertiser outcomes across the consumer journey,
63 tapping into world-class strengths in predictive modelling to drive privacy-enhancing targeting,
64 product recommendation, campaign workflows and creative formats. We're incredibly excited with
65 this work and the opportunities that working with Microsoft on AI unlocks.

66 **On top of this exciting development with Microsoft, we continued to gain market share in**
67 **Retail Media in the second quarter** with 30% year-over-year growth in Retail Media activated
68 media spend, outpacing the market. We have a leading market footprint, including 65% of the top
69 30 retailers in the Americas and 50% of the top 30 in EMEA, and we believe we've become the hub
70 of Retail Media to complement Amazon. We had notable retailer wins across all regions over the
71 past few months. In the U.S., we're excited to partner with new large retailers including Dollar
72 General, QVC and Belk. In Europe, we're proud to work with Euronics, a global leader in the
73 distribution of home appliances and electronics, and we expanded our relationship with MyTheresa,
74 a global luxury e-commerce retailer that is now using both our Performance Marketing and Retail
75 Media capabilities. We're also partnering with luxury department store Selfridges to power the online
76 Retail Media advertising technology on their e-commerce website. Lastly, we broadened our Retail
77 Media presence in APAC and LATAM, including new retailers in Peru and Brazil. These retailers
78 are coming to us for our global presence, ability to scale quickly, our end-to-end capabilities, simple-
79 to-use products, AI-driven performance and world-leading sales and product expertise.

80 Our momentum carries into adjacent verticals such as tech-enabled services. For instance, we
81 added Grab, a leading app in Southeast Asia, providing everyday services such as mobility,
82 deliveries and digital financial services to over 38 million users. We've also seen strong demand

83 and revenue growth for Uber Eats since we expanded our partnership to the spirits and beverages
84 category across various regions earlier this year.

85 Importantly, we continue to experience strong client retention and expansion. Our multi-year and
86 often exclusive contracts with deep technical integration contribute to the stickiness of our Retail
87 Media business. We're also very encouraged to see that over half of our retailers in the Americas
88 and EMEA are leveraging multiple ad formats for their Retail Media network, building out their
89 advertising offering. A recent example is the expansion of our DocMorris partnership with the launch
90 of native video ads. This activity drives scale.

91 We added about 200 new brands in Q2, and we're pleased to see agencies lean in with our
92 Commerce Max Demand Side Platform, or DSP, as we give them a single entry point to reach our
93 valuable network of retailers. In the U.S., agency spend accelerated sequentially and we saw the
94 major holding companies grow more than 50% year-over-year. As a result, agencies now account
95 for two-thirds of Commerce Max spend in the U.S.

96 This quarter we launched further capability on Commerce Max with our new SKU-based planning
97 tool. This further enables brands and agencies to buy sponsored product ads across our 225 Retail
98 Media networks, within one simple consolidated workflow. Instead of executing campaigns on
99 multiple Retail Media networks individually, brands and agencies can leverage our DSP to promote
100 their products on any retailer in our network where their product is sold – all in one streamlined
101 campaign activation with management and optimization workflow and closed-loop measurement.
102 This allows marketers to focus on what really matters – selling products. In turn, it's expected to
103 bring more demand for a larger number of retailers, enabling brands to reach the majority of the
104 world's retail supply outside of Amazon.

105 Commerce Max also brings demand to offsite campaigns, meaning using retailer's data assets to
106 extend their reach across open internet inventory. French toy giant JoueClub is a recent addition to
107 the offsite campaigns that we run with our DSP in Europe, and we're currently bringing one of the
108 biggest U.S. retailers on board.

109 **Turning to Performance Media** which encompasses our targeting capabilities, including
110 Retargeting, Commerce Audiences, and our supply and AdTech services. We're seeing continued
111 strong momentum for Commerce Audiences, up 41%. We're leveraging the largest set of commerce
112 data and shopping intent signals on the open internet to reach valuable audiences across the entire
113 shopping journey to drive more sales and grow customer lifetime value.

114 Similar to prior quarters, we benefited from the accelerated adoption of first-party data driven
115 solutions, successful cross-selling efforts, AI-driven performance enhancements and incremental
116 third-party demand through our Commerce Grid SSP. Today, 80% of our Performance Media
117 revenue, excluding supply and AdTech services, comes from clients using Commerce Audiences
118 in addition to Retargeting. This was always our goal, and we're continuously innovating to appeal
119 to a larger pool of potential clients.

120 Our Retargeting solution has returned to growth for the second quarter in a row, including the
121 growing activation of Meta's large-scale inventory in combination with open internet inventory. We're
122 pleased to see continued success across our Facebook and Instagram campaigns adding reach
123 with performance. For example, Reed.co.uk, one of the UK's leading careers marketplaces,
124 partnered with Criteo to access authenticated social environments and effectively link open web
125 candidate intent to social channels. Our integration with Meta enabled them to generate thousands
126 of additional applications while reducing the cost per application by approximately 8%.

127 We launched our Commerce Grid Supply Side Platform, or SSP, a year ago, and we're pleased
128 with our progress to date. Commerce Grid gives agencies and brands access to our Commerce
129 Audiences packaged with publisher inventory for highly targeted campaigns through third-party
130 DSPs like Google's Display & Video 360. It represents another path for us to capture incremental
131 Commerce Media budgets and leverage the power of Commerce Media at scale. We continue to
132 grow our premium roster of publishers and most recently added top names like The New York Times.
133 We also introduced new commerce formats with Klarna, which is the first payment app to launch
134 advertising with Commerce Grid, and we're already seeing high demand for its high shopping intent
135 environments from our large base of performance clients.

136 The strength of our data assets combined with our best-in-class AI put us in a unique position to
137 pioneer the future of performance advertising. As a reminder, the objective of our comprehensive
138 addressability strategy is to add value throughout the consumer buying journey with relevant,
139 personalized and trusted advertising while meeting our clients' performance expectations. We
140 leverage our deep learning models at the intersection of proprietary interest groups, commerce data
141 and media data across retailer sites, social media platforms and the open internet. This work sits
142 as the foundation of Criteo's Commerce Media Platform serving both sides of our business with
143 advanced targeting capabilities that set a new performance paradigm and ensure consumer privacy
144 and control.

145 To conclude, we're right where we said we'd be as we progress through our transformation to be a
146 world leading Commerce Media Platform. We have strong conviction towards our business strategy,

147 and we're well positioned to drive sustainable, profitable growth in 2024 and beyond. We recently
148 announced the promotion of key leaders to further propel growth and continue building momentum
149 in Retail Media and Performance Media. We're ready to seize the exciting opportunities ahead, and
150 we remain committed to delivering shareholder value.

151 Please save the date for our upcoming Retail Media investor update that will be a live webcast on
152 November 18th. You will get a chance to hear from our leadership team who will provide an update
153 on our Retail Media business and opportunities ahead.

154 With that, I'll hand the call over to Sarah, who will provide more details on our financial results and
155 our outlook.

156 [Sarah Glickman](#) – Chief Financial Officer

157 Thank you, Megan, and good morning, everyone. We delivered record Q2 results with strong
158 operating leverage enabled by top-line growth and disciplined cost management.

159 Revenue was \$471 million and Contribution ex-TAC increased to \$267 million, including year-over-
160 year headwinds from foreign currencies of \$6 million.

161 At constant currency, Q2 Contribution ex-TAC grew by 14%, with strong performance across the
162 board.

163 We continue to shift and rebalance our top line mix with our new solutions representing 52% of our
164 business in Q2. Client retention remains high at close to 90%.

165 Our two segments, Retail Media and Performance Media delivered double-digit growth in Q2.

166 Starting with **Retail Media**, revenue was \$55 million and Contribution ex-TAC grew 24% at constant
167 currency to \$54 million, in line with our expectations. As previously communicated, our Q2 results
168 include the expected transition of our largest retailer client to their direct sales model. Our Q2 growth
169 was primarily driven by our client base in the U.S., Germany and the UK. Growth from existing
170 clients remains strong with same-retailer Contribution ex-TAC retention at 131%, and we benefited
171 from the ramp up of newly signed retailers.

172 We have unmatched scale and continue to experience strong client retention in Retail Media. We
173 are also excited to transition Microsoft Advertising onsite retailers to our monetization technology
174 stack starting in 2025 to further scale our footprint.

175 On the demand side, we now partner with 2,900 global brands and have onboarded about 200 new
176 brands this quarter. Our activated media spend in Q2 grew 30% year-over-year, above market,

177 demonstrating that we continue to gain share. We saw strong growth from our agency partners and
178 robust brand bookings, mainly in CPG categories like beauty. We are pleased to see that agencies
179 and brands prioritize Retail Media as an impactful closed-loop marketing investment, tying
180 advertising directly to a sale. We are also excited about our upcoming demand integration with
181 Microsoft Advertising, which we expect will give us access to new performance budgets from
182 thousands of advertisers.

183 **In Performance Media**, revenue was \$417 million and Contribution ex-TAC was \$213 million, up
184 11% at constant currency. We saw continued impressive growth in Commerce Audiences targeting,
185 up 41% year-on-year, on top of 41% growth in the same quarter last year, as we leverage our large-
186 scale commerce data and AI-powered audience modelling technology to find in-market shoppers.
187 Retargeting grew 4%, and supply and AdTech services was up 3%.

188 Our platform leverages cutting-edge AI and our Criteo AI Lab keeps innovating to offer leading
189 performance for our clients. Our latest AI-driven performance optimization drove a Contribution ex-
190 TAC uplift in the double digit million range again this quarter, and unlocked additional budgets with
191 valued clients like Coupang, in South Korea.

192 We delivered solid growth in the U.S. and Europe. Travel remains our fastest growing vertical, up
193 31%, followed by Classified and Retail. In Retail, which is our largest vertical, spend from
194 department stores and marketplaces grew double-digit year-over-year in Q2, while we saw lower
195 demand for fashion.

196 We delivered Adjusted EBITDA of \$93 million in Q2 2024, up 67% year-over-year. Our double-digit
197 top-line growth and a lower cost run-rate resulted in strong operating leverage. We also benefited
198 from the timing of some investments that moved into the second half of the year, as well as a
199 reduction in bad debt expense due to lower DSO for Retail Media and a milestone payment related
200 to one of our large partnerships.

201 Non-GAAP operating expenses decreased 6% year-over-year, reflecting continued rigor on
202 resource allocation. We are driving our transformation by investing in growth areas and optimizing
203 our operating model for scalability and efficiency. We are also enhancing our operational
204 effectiveness with streamlined processes and the deployment of AI-powered productivity tools.

205 Moving down the P&L, Depreciation and Amortization was \$16 million in Q2 2024. Share-based
206 compensation expense decreased 21% to \$22 million, as expected, which includes \$4 million
207 related to shares granted to Iponweb's founder as part of the acquisition. Our income from
208 operations increased to \$37 million and our net income grew to \$28 million in Q2 2024. Our weighted

209 average diluted share count was 59.0 million, which resulted in diluted earnings per share of \$0.46.
210 Our adjusted diluted EPS was \$1.08 in Q2 2024, up 104% year-over-year.

211 **We continue to benefit from a strong financial position and robust balance sheet with solid**
212 **cash generation and no long-term debt.** We had about \$675 million in total liquidity at the end of
213 June, which gives us significant financial flexibility to execute our growth strategy and disciplined
214 and balanced capital allocation. As expected, Operating Cash Flow was \$17 million and Free Cash
215 Flow was negative by \$4 million in Q2, reflecting seasonality partially offset by lower capex. Our
216 trailing 12-month Free Cash Flow was \$142 million.

217 We are confident in our business strategy and financial strength, and we are fully committed to
218 driving shareholder value. Our key priority is to continue to invest in our Commerce Media Platform
219 to enable sustainable organic growth alongside value-enhancing acquisitions, and to continue to
220 return capital to shareholders via our share buy-back program. We have a longstanding record of
221 returning significant capital to our shareholders, and we are on track to repurchase \$150 million of
222 stock in 2024, including \$40 million deployed in Q2. This included 1.1 million shares repurchased
223 at an average cost of \$36.70 per share. We also cancelled 2 million shares in early Q2. At the end
224 of June, we had \$166 million remaining in our Board share buyback authorization.

225 **Turning to our financial outlook**, we have raised our guidance for the year based on our
226 expectations as of today, August 1, 2024. Despite macro uncertainties, we enter the second half of
227 the year in a position of strength and confidence to deliver double-digit growth with continued margin
228 expansion.

229 **For 2024, we now expect Contribution ex-TAC to grow 10% to 12% year-over-year** at constant
230 currency with growth in both segments. This is an increase from our prior guidance of high-single-
231 digit growth and is a meaningful acceleration compared to our organic growth of 4% in 2023. As a
232 reminder, comparisons to the prior year become tougher as we progress through the year.

233 In Retail Media, given our year-to-date performance, we are confident in our ability to deliver
234 Contribution ex-TAC growth of 20% to 22% at constant currency in 2024. This is an increase from
235 our initial guidance of approximately 20% and includes the impact of our largest client transitioning
236 demand to a direct sales model, as previously communicated. As a reminder, we have tougher
237 comparisons for Q3 and Q4, with Q4 being our largest quarter. We do not expect our strategic
238 collaboration with Microsoft Advertising to have a material impact in 2024.

239 In Performance Media, given our strong performance in the first half of the year, we raised our
240 guidance to high-single-digit growth for 2024.

241 **We have raised our Adjusted EBITDA margin from 31% to 32% for 2024.** This reflects our
242 confidence in operating leverage from top-line growth, strong expense management, and the
243 transformation of our operating model as we continue to invest in areas of growth.

244 For 2024, we expect a normalized tax rate of 25% to 30%.

245 Our overall capex is expected to be slightly below \$100 million as we continue to invest and optimize
246 our leading AI infrastructure.

247 Lastly, we expect a free cash flow conversion rate of approximately 45% of Adjusted EBITDA before
248 any non-recurring items.

249 For Q3 2024, we expect **Contribution ex-TAC of \$264 million to \$268 million, growing by 8%**
250 **to 10% at constant currency**, as we continue to drive superior performance for advertisers across
251 our product portfolio. We estimate forex changes to drive a negative year-over-year impact of about
252 \$1 million to \$3 million on Contribution ex-TAC in Q3.

253 We expect **Adjusted EBITDA between \$72 million and \$76 million.** As previously mentioned, this
254 includes the timing shift of certain investments from the second quarter to the third quarter.

255 Looking ahead, Google's favorable announcement brings clarity to one of the pillars of our next
256 generation addressability strategy. While this is recent news, we expect to retain more third-party
257 signals and we continue to advance our addressability strategy including Privacy Sandbox APIs. As
258 a result, the potential loss of signal in Chrome would have a smaller financial impact than previously
259 communicated.

260 In closing, we have strong conviction in our strategy and resilient business model. We are well-
261 positioned for continued success, and we are committed to maximizing shareholder value. The
262 future is wide open for Criteo.

263 With that, I'll turn it over to the operator to begin the Q&A session.

264 [...Q&A...]

265 [Melanie Dambre](#) – VP, Investor Relations

266 Thank you, Megan, Sarah and Todd. This now concludes our call for today. Thanks everyone for
267 joining. The IR team is available for any additional requests. We wish you all a good day.

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