

ΔVΔNOS

Q2 2023 Earnings Presentation

August 9th, 2023

Getting patients back to the things that matter.



Joe Woody Chief Executive Officer

Business Progress Against 2023 Priorities



Michael Greiner

Senior Vice President, CFO & Chief Transformation Officer

Q2 Results & 2023 Planning Environment

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FORWARD-LOOKING INFORMATION

Certain matters in this presentation, including expectations and planning assumptions, any comments about our expected performance, and any estimates, projections, or statements relating to our business plans, objectives, acquisitions and transformation initiatives, constitute "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995 and are based upon current plans and management's expectations and beliefs concerning future events impacting the Company.

These statements are subject to risks and uncertainties that could cause our actual results to differ materially from those expressed or implied in such statements, including risks related to the ongoing COVID-19 pandemic, competition, market demand, cost savings and reductions, raw material, energy, and other input costs, supply chain disruptions (including availability of drugs used in our Acute Pain products), inflation, the ongoing conflict between Russia and Ukraine, our ability to successfully execute on or achieve the expected benefits of our transformation initiative, the success of acquisitions and divestitures, the effects of the recent financial conditions affecting the banking system and the potential threats to the solvency of commercial banks, economic conditions, currency exchange risks, human capital risks, cyber risks, intellectual property risks, and legislative and regulatory actions. There can be no assurance that these future events will occur as anticipated or that the Company's results will be as estimated. Forward-looking statements speak only as of the date they were made, and we undertake no obligation to publicly update them. For a more complete listing and description of these and other factors that could cause the Company's future results to differ materially from those expressed in any forward-looking statements, see the Company's most recent Annual Report on Form 10-K and Quarterly Reports on Form 10-Q.

NON-GAAP FINANCIAL MEASURES

This presentation includes financial measures that have not been calculated in accordance with accounting principles generally accepted in the U.S., or GAAP. The company provides these non-GAAP financial measures as supplemental information to its GAAP financial measures. Management believes that such non-GAAP financial measures enhance investors' understanding and analysis of the Company's performance. As such, results and outlook have been adjusted to exclude certain items for relevant time periods as indicated in the non-GAAP reconciliations to the comparable GAAP financial measures included in this presentation and posted on our website (www.avanos.com/investors). These non-GAAP financial measures should not be considered in isolation or as a substitute for analysis of our results as reported under GAAP.

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Reflections on Performance

- Overall results exceeded our expectations
- Continue to experience strong demand in our Digestive Health product portfolio
- Improving supply chain environment
- Remain focused on getting patients back to the things that matter as we meet customer needs



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Second Quarter Performance

- Achieved net sales of \$169 million. Excluding currency and the impact of products no longer sold, organic growth was favorable 2.6%
- Generated \$0.24 of adjusted diluted EPS and almost \$23 million of adjusted EBITDA
- Adjusted gross margins at 59.9% and SG&A as a percentage of revenue 45.1%

Strong Quarter for Digestive Health

 Digestive Health revenue up close to 17% (constant currency sales)

- Strong NeoMed execution contributed nearly 50% of total growth
- Above market growth from CORTRAK guided tube placement; record quarter capital sales



Pain portfolio remains challenged

- Pain Management down 11% (constant currency / normalized sales)
- Surgical pain pump businesses flat
- Supply challenges persist and will continue through 2023
- HA 3-shot (TriVisc) sales in line with our internal expectations and long-term strategy



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Priorities for Reimagining Our Business

Optimization

Strategic & Commercial Optimization 2 Portfolio

Transform the Product Portfolio



Additional Cost Management Initiatives to Enhance Operating Profitability



Continued Efficient Capital Allocation Strategies to Expand Return on Invested Capital

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DELIVERING VALUE TO ALL STAKEHOLDERS

Priorities for Reimagining Our Business

- Transformation agenda remains on track
- Improved Pain Management & Recovery go-to-market strategy
- Capital allocation priorities toward tuck-in M&A and share repurchase

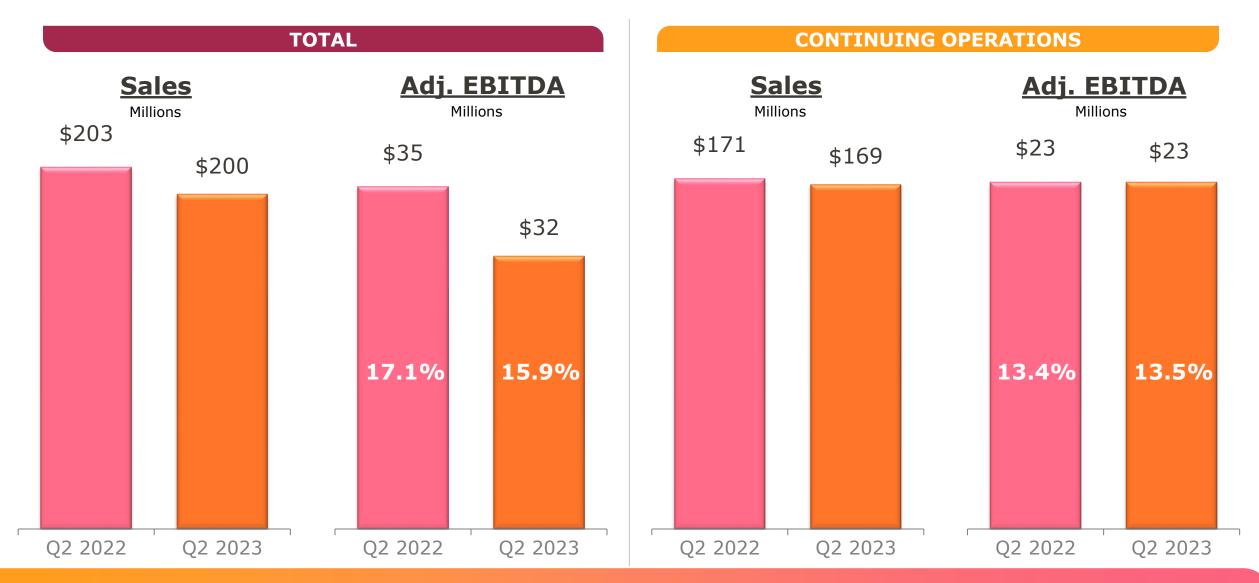
Q2 2023 Results

Michael Greiner Senior Vice President, CFO & Chief Transformation Officer

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Second Quarter Performance



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Adjusted Gross Profit and SG&A

Adjusted gross margin 270 bps lower compared to second quarter of 2022

- Unfavorable impact of currency and unfavorable product mix
- Sequential improvement of 30 bps compared to first quarter of this year

Like last year, our SG&A margin profile will improve throughout the year

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- SG&A spend decreased by 2% inclusive of inflation
- Remain committed to leverage our operational cost structure with annualized SG&A profile less than 40%



Adjusted SG&A

Millions

Total



EBITDA Margin in line with 2022

Adjusted gross margin 200 bps lower compared to second quarter of 2022

- Unfavorable impact of currency and unfavorable product mix
- Anticipate gross margin at approximately 60% throughout 2023

Like last year, our SG&A margin profile will improve throughout the year

 Sequential improvement of 280 bps compared to first quarter of this year





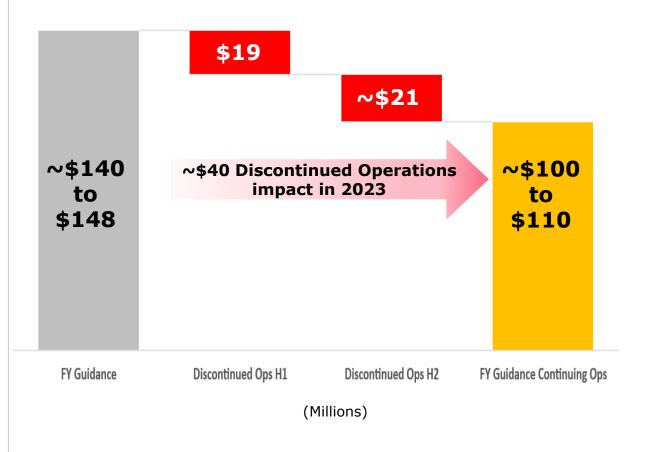
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Discontinued Operations Impact

STRANDED COSTS MITIGATION

- On a non-burdened basis, Respiratory Health is estimated to contribute approximately \$40 million of adjusted EBITDA for 2023
- Stranded costs partially offset by TSA agreements with AirLife through 2024
- We estimate remaining dis-synergies post 2025 between \$10 to \$15 million

IMPACT TO OUR 2023 ADJUSTED EBITDA



2023 Guidance adjusted for divestiture

	2023 GUIDANCE		Revenue (in millions)	Adj. Gross Margin	SG&A %	Adj. EBITDA (in millions)	Adj. Diluted EPS
Sales	Low single-digit organic growth	Q1	\$159	59.6%	47.9%	\$16	\$0.13
		Q2	\$169	59.9%	45.1%	\$23	\$0.24
Margins	EBITDA margin expansion ~ 100 bps	H1	\$329	59.8%	46.5%	\$39	\$0.37
Adjusted							
Diluted EPS	\$1.05 - \$1.15	H2	\$345 - \$355	59.0 - 60.0%	40.5 - 41.5%	\$60 - \$70	\$0.70 - \$0.80
		FY	\$675 - \$685	59.5 - 60.0%	43.0 - 44.0%	\$100 - \$110	\$1.05 - \$1.15

2024 Preliminary Outlook & 2025 Targets

2024 OUTLOOK

Sales	Mid single-digit organic growth		Revenue (in millions)	Adj. Gross Margin	SG&A %	Adj. EBITDA (in millions)	Adj. Diluted EPS
Maurica		23FY	\$675 - \$685	59.5 - 60.0%	43 - 44%	\$100 - \$110	\$1.05 - \$1.15
Margins	EBITDA margin expansion	24FY	\$705 - \$725	~60%	40 - 42%	\$120 - \$140	\$1.40 - \$1.65
Adjusted Diluted EPS	\$1.40 - \$1.65	25 Target	~750M exc. new M&A	60 - 61%	38 - 39%	\$155 - \$170	\$1.90 - \$2.10

25 Target numbers as highlighted during our Investor Day in June with an Adjusted EBITDA target of 20 to 21%

Building Value Creation into 2025 and Beyond

MSD organic growth

Margin expansion

+400-500 bps EBITDA margin

FCF generation

>\$100M FCF ~60% FCF conversion

Increased ROIC

From 5.8% to >8% ROIC

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Thank You



APPENDICES

Non-GAAP Reconciliations



					Gross	Pro	ofit					
	Three	Months	Ended June 30), 20 2	23		Three I	Mont	hs Ended June 30	led June 30, 2022		
	ontinuing perations	-	continued perations		Total		Continuing Operations		Discontinued Operations		Total	
As reported	\$ 97.8	\$	11.8	\$	109.6	\$	101.6	\$	14.8	\$	116.4	
Acquisition and integration-related charges	_		_		_		0.7		_		0.7	
Restructuring and transformation charges	0.1		_		0.1		—		—		_	
Intangibles Amortization	 3.6				3.6		3.5				3.5	
As adjusted, non-GAAP	\$ 101.5	\$	11.8	\$	113.3	\$	105.8	\$	14.8	\$	120.6	
Gross profit margin, as reported	57.7 %		38.8 %		54.9 %		59.4 %		46.1 %		57.3 %	
Gross profit margin, as adjusted	59.9 %		38.8 %		56.7 %		61.9 %		46.1 %		59.4 %	

					Gross	Pro	fit			
	Six M	onths E	nded June 30	, 2023	3		Six M	2022	022	
	ontinuing perations	-	continued perations		Total		Continuing Operations	Discontinued Operations		Total
As reported	\$ 189.2	\$	24.9	\$	214.1	\$	191.1	\$ 31.9	\$	223.0
Acquisition and integration-related charges	_		_		_		1.4	—		1.4
Restructuring and transformation charges	0.1		_		0.1		—	—		—
Intangibles Amortization	7.2		_		7.2		6.6			6.6
As adjusted, non-GAAP	\$ 196.5	\$	24.9	\$	221.4	\$	199.1	\$ 31.9	\$	231.0
Gross profit margin, as reported	57.6 %		39.6 %		54.7 %		57.9 %	45.4 %		55.7 %
Gross profit margin, as adjusted	59.8 %		39.6 %		56.6 %		60.3 %	45.4 %		57.7 %

					Operating (Los	s) Profit				
	Three	Montl	hs Ended June 30), 202	23		Three I	Mont	ths Ended June 30), 202	22
	ontinuing perations		Discontinued Operations		Total		Continuing Operations		Discontinued Operations		Total
As reported	\$ (2.1)	\$	7.7	\$	5.6	\$	10.1	\$	10.4	\$	20.5
Acquisition and integration-related charges	0.3		_		0.3		1.0		—		1.0
Restructuring and transformation charges	9.8		—		9.8		—		—		-
Divestiture related charges	3.7		_		3.7		—		—		_
EU MDR Compliance	0.9		_		0.9		1.7		—		1.7
Intangibles Amortization	5.8		0.3		6.1		5.7		0.5		6.2
As adjusted, non-GAAP	\$ 18.4	\$	8.0	\$	26.4	\$	18.5	\$	10.9	\$	29.4

				Operating (Loss) Profit		
	Six M	onths Ended June	30, 2023	3	Six M	lonths Ended June 30,	2022
	 tinuing rations	Discontinued Operations		Total	Continuing Operations	Discontinued Operations	Total
As reported	\$ (8.2)	\$ 16.	4 \$	8.2	\$ 6.1	\$ 23.0	\$ 29.1
Acquisition and integration-related charges	1.8		_	1.8	2.8	—	2.8
Restructuring and transformation charges	18.7		_	18.7	-	—	_
Divestiture related charges	3.7		_	3.7	_	—	—
EU MDR Compliance	2.0		_	2.0	3.2	—	3.2
Intangibles Amortization	 11.6	0.	8	12.4	10.9	1.0	11.9
As adjusted, non-GAAP	\$ 29.6	\$ 17.	2 \$	46.8	\$ 23.0	\$ 24.0	\$ 47.0

				(Loss) Income	Before Taxes		
	Three I	Months Ended June 3	0, 202	3	Three I	Months Ended June 30), 2022
	ntinuing erations	Discontinued Operations		Total	Continuing Operations	Discontinued Operations	Total
As reported	\$ (5.1)	\$ (64.6)	\$	(69.7)	\$ 7.6	\$ 10.4	\$ 18.0
Acquisition and integration-related charges	0.3	-		0.3	1.0	—	1.0
Restructuring and transformation charges	9.8	-		9.8	—	-	-
Divestiture related charges	3.7	_		3.7	_	-	_
EU MDR Compliance	0.9	-		0.9	1.7	-	1.7
Intangibles Amortization	5.8	0.3		6.1	5.7	0.5	6.2
Estimated loss on divestiture	_	72.3		72.3	_	-	-
Loss on extinguishment of debt					1.1		1.1
As adjusted, non-GAAP	\$ 15.4	\$ 8.0	\$	23.4	\$ 17.1	\$ 10.9	\$ 28.0

			(Loss) Income	Before Taxes		
	Six M	onths Ended June 30,	2023	Six M	onths Ended June 30,	2022
	Continuing Operations	Discontinued Operations	Total	Continuing Operations	Discontinued Operations	Total
As reported	\$ (14.2)	\$ (55.9)	\$ (70.1)	\$ 2.3	\$ 23.0	\$ 25.3
Acquisition and integration-related charges	1.8	_	1.8	2.8	_	2.8
Restructuring and transformation charges	18.7	-	18.7	-	-	_
Divestiture related charges	3.7	_	3.7	-	-	-
EU MDR Compliance	2.0	_	2.0	3.2	-	3.2
Intangibles Amortization	11.6	0.8	12.4	10.9	1.0	11.9
Estimated loss on divestiture	_	72.3	72.3	-	-	-
Loss on extinguishment of debt				1.1		1.1
As adjusted, non-GAAP	\$ 23.6	\$ 17.2	\$ 40.8	\$ 20.3	\$ 24.0	\$ 44.3

					Tax Pr	ovis	sion				
	Three	Months	Ended June 30), 202	3		Three	Mont	hs Ended June 30	, 202	22
	ntinuing erations	-	continued perations		Total		Continuing Operations		Discontinued Operations		Total
As reported	\$ 0.8	\$	0.8	\$	1.6	\$	(2.8)	\$	(2.7)	\$	(5.5)
Tax effects of adjusting items	 (5.0)		(2.9)		(7.9)		(1.8)		(0.2)		(2.0)
As adjusted non-GAAP	\$ (4.2)	\$	(2.1)	\$	(6.3)	\$	(4.6)	\$	(2.9)	\$	(7.5)
Effective tax rate, as reported	 15.7 %		1.2 %		2.3 %		36.8 %		26.0 %		30.6 %
Effective tax rate, as adjusted	27.0 %		26.3 %		26.8 %		27.0 %		26.8 %		26.9 %

					Tax Pr	rovi	sion				
	Six M	onths E	nded June 30,	2023	3		Six M	ontł	ns Ended June 30,	, 2022	
	ntinuing erations	-	continued perations		Total		Continuing Operations		Discontinued Operations		Total
As reported	\$ 2.1	\$	(0.6)	\$	1.5	\$	(1.5)	\$	(5.9)	\$	(7.4)
Tax effects of adjusting items	 (8.5)		(4.0)		(12.5)	_	(4.0)		(0.5)		(4.5)
As adjusted non-GAAP	\$ (6.4)	\$	(4.6)	\$	(11.0)	\$	(5.5)	\$	(6.4)	\$	(11.9)
Effective tax rate, as reported	 14.8 %		(1.1)%		2.1 %	,	65.2 %		25.7 %		29.2 %
Effective tax rate, as adjusted	27.0 %		27.0 %		27.0 %)	27.0 %		26.7 %		26.9 %

					Net (Loss	s) In	icome				
	Three I	Mont	hs Ended June 30), 20	23		Three I	Mont	hs Ended June 30), 20	22
	ntinuing erations		Discontinued Operations		Total		Continuing Operations		Discontinued Operations		Total
As reported	\$ (4.3)	\$	(63.8)	\$	(68.1)	\$	4.8	\$	7.7	\$	12.5
Acquisition and integration-related charges	0.3		_		0.3		1.0		—		1.0
Restructuring and transformation charges	9.8		_		9.8		—		—		—
Divestiture related charges	3.7		_		3.7		_		_		
Estimated loss on divestiture	_		72.3		72.3		_		_		—
EU MDR Compliance	0.9		_		0.9		1.7		_		1.7
Amortization of intangibles	5.8		0.3		6.1		5.7		0.5		6.2
Loss on extinguishment of debt	_		_		_		1.1		_		1.1
Tax effects of adjusting items	 (5.0)		(2.9)		(7.9)		(1.8)		(0.2)		(2.0)
As adjusted, non-GAAP	\$ 11.2	\$	5.9	\$	17.1	\$	12.5	\$	8.0	\$	20.5
Diluted loss (earnings) per share, as reported	\$ (0.09)	\$	(1.37)	\$	(1.46)	\$	0.10	\$	0.16	\$	0.26
Diluted earnings per share, as adjusted	\$ 0.24	\$	0.13	\$	0.37	\$	0.26	\$	0.17	\$	0.43

					Net (Loss) In	come					
	Six M	onthe	s Ended June 30,	202	3		Six M	onth	s Ended June 30,	2022	2	
	ntinuing erations		Discontinued Operations		Total		Continuing Operations		Discontinued Operations		Total	
As reported	\$ (12.1)	\$	(56.5)	\$	(68.6)	\$	0.8	\$	17.1	\$	17.9	
Acquisition and integration-related charges	1.8		_		1.8		2.8		—		2.8	
Restructuring and transformation charges	18.7		_		18.7		—		—		—	
Divestiture related charges	3.7		_		3.7		—		—		_	
Estimated loss on divestiture	_		72.3		72.3		—		—		—	
EU MDR Compliance	2.0		_		2.0		3.2		_		3.2	
Amortization of intangibles	11.6		0.8		12.4		10.9		1.0		11.9	
Loss on extinguishment of debt	_		_		_		1.1		_		1.1	
Tax effects of adjusting items	 (8.5)		(4.0)		(12.5)		(4.0)		(0.5)		(4.5)	
As adjusted, non-GAAP	\$ 17.2	\$	12.6	\$	29.8	\$	14.8	\$	17.6	\$	32.4	
Diluted loss (earnings) per share, as reported	\$ (0.26)	\$	(1.21)	\$	(1.47)	\$	0.01	\$	0.36	\$	0.37	
Diluted earnings per share, as adjusted	\$ 0.37	\$	0.27	\$	0.64	\$	0.31	\$	0.37	\$	0.68	

			S	elling,	General and A	dmin	istrative Expens	e				
	Three Months Ended June 30, 2023						Three Months Ended June 30, 2022					
	ntinuing erations		ontinued erations		Total		Continuing Operations		scontinued Operations		Total	
As reported	\$ 93.0	\$	3.8	\$	96.8	\$	83.2	\$	3.9	\$	87.1	
Acquisition and integration-related charges	(0.3)		_		(0.3)		(0.4)		—		(0.4)	
Restructuring and transformation charges	(9.5)		_		(9.5)		—		—		_	
Divestiture related charges	(3.7)		_		(3.7)		_		_			
EU MDR Compliance	(0.9)		_		(0.9)		(1.7)		_		(1.7)	
Intangibles Amortization	 (2.2)		(0.3)		(2.5)		(2.1)		(0.5)		(2.6)	
As adjusted, non-GAAP	\$ 76.4	\$	3.5	\$	79.9	\$	79.0	\$	3.4	\$	82.4	
SG&A as a percentage of revenue, as reported	 54.9 %		12.5 %		48.4 %		48.7 %		12.1 %		42.9 %	
SG&A as a percentage of revenue, as adjusted	45.1 %		11.5 %		40.0 %		46.2 %		10.6 %		40.6 %	

				5	Selling	, General and A	dmin	istrative Expens	e			
	Six Months Ended June 30, 2023						Six Months Ended June 30, 2022					
		ontinuing perations	-	continued perations		Total		Continuing Operations		iscontinued Operations		Total
As reported	\$	181.8	\$	7.7	\$	189.5	\$	169.5	\$	7.7	\$	177.2
Acquisition and integration-related charges		(0.4)		_		(0.4)		(1.4)		_		(1.4)
Restructuring and transformation charges		(18.4)		—		(18.4)		_		_		—
Divestiture related charges		(3.7)		_		(3.7)		_		_		
EU MDR Compliance		(2.0)		_		(2.0)		(3.3)		_		(3.3)
Intangibles Amortization		(4.4)		(0.8)		(5.2)		(4.3)		(1.0)		(5.3)
As adjusted, non-GAAP	\$	152.9	\$	6.9	\$	159.8	\$	160.5	\$	6.7	\$	167.2
SG&A as a percentage of revenue, as reported		55.3 %		12.3 %		48.4 %		51.3 %		11.0 %		44.3 %
SG&A as a percentage of revenue, as adjusted		46.5 %		11.0 %		40.8 %		48.6 %		9.6 %		41.8 %

					EBITD	Α				
	Three I	Months Er	nded June 30	3	Three Months Ended June 30, 2022					
	inuing ations		ontinued crations		Total	Continuing Operations	Discontinued Operations	Total		
Net (loss) income	\$ (4.3)	\$	(63.8)	\$	(68.1) \$	4.8	\$ 7.7	\$ 12.5		
Interest expense, net	3.0		_		3.0	2.5	_	2.5		
Income tax (provision) benefit	(0.8)		(0.8)		(1.6)	2.8	2.7	5.5		
Depreciation	4.5		0.9		5.4	4.4	1.0	5.4		
Amortization	 5.8		0.3		6.1	5.7	0.5	6.2		
EBITDA	8.2		(63.4)		(55.2)	20.2	11.9	32.1		
Acquisition and integration-related charges	0.3		_		0.3	1.0	_	1.0		
Restructuring and transformation charges	9.8		_		9.8	-	_	_		
Divestiture related charges	3.7		_		3.7	-	_	-		
Estimated loss on divestiture	_		72.3		72.3	-	_	_		
EU MDR Compliance	 0.9				0.9	1.7		1.7		
Adjusted EBITDA	\$ 22.9	\$	8.9	\$	31.8 \$	22.9	\$ 11.9	\$ 34.8		

				EBIT	DA				
	Six M	onths Ended Jun	e 30, 2023	Six Months Ended June 30, 2022					
	tinuing rations	Discontinue Operations		Total	Continuing Operations	Discontinued Operations	Total		
Net (loss) income	\$ (12.1)	\$ (5	6.5) \$	(68.6)	\$ 0.8	\$ 17.1	\$ 17.9		
Interest expense, net	6.0		_	6.0	3.8	—	3.8		
Income tax (provision) benefit	(2.1)		0.6	(1.5)	1.5	5.9	7.4		
Depreciation	9.4		1.8	11.2	8.8	2.0	10.8		
Amortization	 11.6		0.8	12.4	10.9	1.0	11.9		
EBITDA	12.8	(5	3.3)	(40.5)	25.8	26.0	51.8		
Acquisition and integration-related charges	1.8		_	1.8	2.8	—	2.8		
Restructuring and transformation charges	18.7		_	18.7	—	—	_		
Divestiture related charges	3.7		_	3.7	-	—	_		
Estimated loss on divestiture	_		72.3	72.3	—	—	_		
EU MDR Compliance	 2.0			2.0	3.2		3.2		
Adjusted EBITDA	\$ 39.0	\$ 1	9.0 \$	58.0	\$ 31.8	\$ 26.0	\$ 57.8		

	Free Cash Flow									
	Th	ree Months Ei	nded Jur		June 30,					
		2023	2	022		2023		2022		
Cash provided by (used in) operating activities	\$	(2.6)	\$	27.0	\$	(9.4)	\$	28.8		
Capital expenditures		(4.0)		(4.1)		(8.0)		(9.1)		
Free Cash Flow	<u>\$</u>	(6.6)	\$	22.9	\$	(17.4)	\$	19.7		

	 2023 Outlool	k
	 Estimated Ran	ge
Diluted earnings per share (GAAP)	\$ (1.21) to \$	(0.77)
Intangibles amortization	0.37 to	0.37
Restructuring and transformation	0.42 to	0.35
EU Medical Device Regulation	0.16 to	0.13
Divestiture related charges	0.16 to	0.13
Estimated loss on divestiture	1.23 to	1.01
Other	(0.08) to	(0.07)
Adjusted diluted earnings per share (non-GAAP)	\$ 1.05 to <u>\$</u>	1.15