



Fiscal Second Quarter 2022 Conference Call Presentation

February 4, 2022

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Key Q2 FY22 Messages

Q2 FY22 RESULTS & TRENDS

- Consolidated organic revenue growth ~ 20% YOY and 13.6% adjusted operating margin, +220 basis point increase YOY
- Record Electronics & Scientific sales and third consecutive quarter of highest quarterly margin in SXI history
- Electronics revenue increased ~27% YOY; broad-based end market strength with continued solid demand for renewable energy and electric vehicle applications
- Scientific revenue grew ~ 38% YOY; positive trends in core markets and strong demand for COVID-19 vaccine storage

POSITIONING FOR HIGHER GROWTH & MARGIN

- Total company backlog realizable under one year increased ~ 11% sequentially and ~ 53% YOY; record backlog at Electronics and Specialty
- Highly targeted investment in R&D focused on sustainable and high growth end markets
- First year sales from new business opportunities in Electronics forecasted to be ~\$19M in FY22
- Expect to enter a pilot plant phase for solar power project for a global energy company by calendar year-end

PRODUCTIVITY & FINANCE INITIATIVES

- Driving cost management through manufacturing and supply chain productivity initiatives complemented by price realization actions
- Strong working capital management; W/C turns of 5.5x represented ~ 20% increase YOY
- On track to substantially complete reed switch production and material substitution project by end of FY22

STRONG FINANCIAL POSITION

- Free cash flow of ~ \$19M in Q2 FY22, 11.6% increase YOY; ~\$281M in available liquidity and net debt to adjusted EBITDA ratio of 0.42x
- Repatriated ~\$16M from foreign subsidiaries in Q2 FY22; expect to repatriate between \$30M to \$35M in FY22
- Declared 230th consecutive dividend ~ 8% increase YOY

OUTLOOK

- In FY22 expect stronger financial performance with 2H22 increasing YOY and compared to 1H22
- In Q3 FY22, expect revenue to be similar to slightly higher and operating margin to be slightly higher sequentially with a significant increase in revenue and operating margin YOY
- Well-positioned to exceed prior long-term revenue outlook of mid-single digit organic growth
- Aligned with sustainable global growth trends including EV's, renewable energy, space commercialization and smart grid

Electronics

YOY Comparison

\$ in 000's	Q2 FY22	Q2 FY21	% Change
Revenue	\$76,626	\$60,156	27.4%
Operating Income	\$17,157	\$9,962	72.2%
OI Margin	22.4%	16.6%	

Expect strong growth from new renewable programs in EU and Asia

KT relay: Provides ideal galvanic isolation in solar inverter switching applications



Q2 FY22 Summary

- **Organic revenue growth of approximately \$16.8M or 27.9% YOY** with continued broad-based geographical recovery and demand for relays in solar and electric vehicle applications
- **Positive trends** in electric transportation, solar, magnetics for Mil-Aero and semi-conductor markets
- **Operating income increase** reflected operating leverage due to organic sales growth and productivity initiatives, partially offset by increased raw material and freight cost
- **New Business Opportunity funnel has grown to \$64M;** key contributors include expansion in EV and renewable market and share gain in Mil-Aero market
- Sequentially, **backlog realizable under a year increased by 9%** in Q2 FY22

Q3 FY22 Outlook

- Sequentially, **expect slight revenue increase** backed by record high backlog **and slight expansion of our operating margin**
- Expecting **broad based strong demand to continue** across all product categories and regions with military-aerospace programs continuing to ramp up for magnetics products

Engraving

YOY Comparison

\$ in 000's	Q2 FY22	Q2 FY21	% Change
Revenue	\$36,644	\$37,950	-3.4%
Operating Income	\$5,204	\$6,501	-20.0%
OI Margin	14.2%	17.1%	

One Partner Approach for Global Customers



- “One Partner” strategy secures texturizing for new Global Ford Ranger P703 program
- 3-year global project; Vehicle to be assembled in Thailand, South Africa, Argentina, US and India

Q2 FY22 Summary

- **Revenue and operating income decrease** reflected the timing of projects and geographic mix
- **Laneway sales at ~\$15.7M or up ~ 14% YoY** including positive trends in soft trim tools, laser engraving, and tool finishing
- Sequentially, **backlog realizable under a year increased \$1.3M or 7%** in Q2 FY22

Q3 FY22 Outlook

- **Expect sales and operating margin to be similar** to Q2 FY22
- **Expect a decrease in project work in Asia** associated with the Chinese New Year **offset by** contributions from projects in **Europe and growth in soft trim sales**

Scientific

YOY Comparison

\$ in 000's	Q2 FY22	Q2 FY21	% Change
Revenue	\$24,636	\$17,893	37.7%
Operating Income	\$5,490	\$4,234	29.7%
OI Margin	22.3%	23.7%	

Products Certified to New NSF Vaccine Storage Standards



Q2 FY22 Summary

- **Record sales quarter** with revenue increase of \$6.7M or 37.7% YOY reflecting end market strength
- **Positive trends** in pharmaceutical, clinical laboratories, and academic institution markets complemented by strong demand for COVID-19 vaccine storage
- **Operating income increase** reflected volume growth and pricing initiatives offset by investments to support new product development and higher freight costs
- Sequentially, **backlog realizable under a year increased \$0.5M or 7%** in Q2 FY22

Q3 FY22 Outlook

- Sequentially, **expect moderate decrease in revenue and operating margin** due to anticipated lower demand for COVID-19 vaccine storage
- **Active pipeline** of new product development projects

Engineering Technologies

YOY Comparison

\$ in 000's	Q2 FY22	Q2 FY21	% Change
Revenue	\$18,095	\$17,507	3.4%
Operating Income	\$2,314	\$1,363	69.8%
OI Margin	12.8%	7.8%	

Increasing Business Opportunities



From leveraging solutions provided in support of numerous space launch vehicle companies...

... to collaborating with commercial air framers on **net zero carbon aviation applications**



Q2 FY22 Summary

- **Revenue increase YOY** reflected continued recovery in commercial aviation demand offset by recent divestiture of Enginetics which contributed \$2.3M in sales in Q2 FY21
- **Operating income increase** primarily due to recovery in commercial aviation end markets and the absence of the divested Enginetics business
- Sequentially, **backlog realizable under a year increased \$3.4M or 8%** in Q2 FY22

Q3 FY22 Outlook

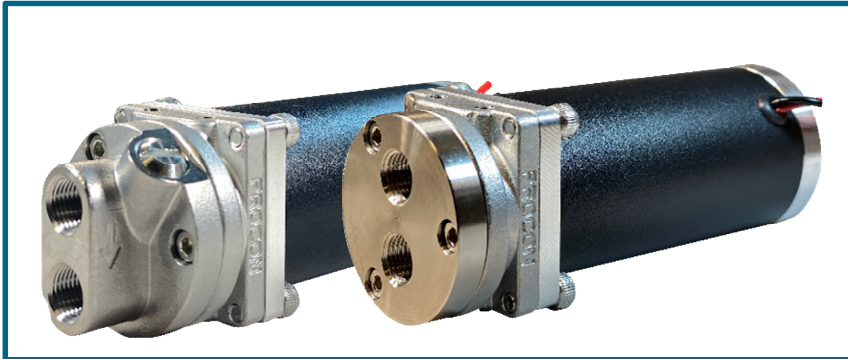
- **Expect revenue to be** sequentially **similar to slightly higher** primarily due to growth in space and medical end markets
- **Expect slight to moderate increase in operating margin** sequentially reflecting end market strength and productivity initiatives

Specialty Solutions

YOY Comparison

\$ in 000's	Q2 FY22	Q2 FY21	% Change
Revenue	\$29,708	\$22,777	30.4%
Operating Income	\$3,738	\$3,211	16.4%
OI Margin	12.6%	14.1%	

PROCON new Nautilus helical gear pumps



- Helical Gear design requires low amp draw, saving power
- Compact size fits in same footprint as pumps currently used
- Smoother and quieter operation for Espresso and Milk Foaming applications

Q2 FY22 Summary

- **Revenue increase of \$6.9M or 30.4% YOY reflected continued end market recovery** particularly in food service, specialty retail and refuse end markets
- **Operating income increase** reflected volume growth and pricing actions partially offset by material inflation and increased freight costs
- Sequentially, **backlog realizable under a year increased \$10.1M** or approximately 29% in Q2 FY22

Q3 FY22 Outlook

- Sequentially, **expect a slight to moderate increase in revenue and operating margin** reflecting strength in backlog and end market trends
- Seeking to **recover material inflation** through pricing actions

Q2 FY22 Income Statement Summary

(\$ in M's)	Q2 FY22	Q2 FY21	YOY	Comments
Revenue	\$185.7	\$156.3	18.8%	Strong demand across business segments Electronics and Scientific segments with record sales Organic revenue: 20.5% YOY Divestiture-related: -1.5% F/X impact: -0.2%
Adj. Operating Income	\$25.2	\$17.8	41.7%	Operating leverage associated with increased sales and productivity initiatives partially offset by increased material costs
<i>Margin %</i>	13.6%	11.4%	+220 bps	
Adj. EBITDA	\$32.5	\$26.2	23.8%	
<i>Margin %</i>	17.5%	16.8%	+70 bps	
Net, Interest Expense	\$1.5	\$1.6	-4.7%	
<i>Tax Rate %</i>	24.7%	20.9%	+380 bps	
Adj. Net Income	\$17.6	\$12.9	37.2%	
<i>Margin %</i>	9.5%	8.2%	+130 bps	
Adj. EPS	\$1.45	\$1.05	38.1%	
Shares Outstanding	12.1	12.3	-1.1%	Lower share count due to share repurchase activity

Q2 FY22 Free Cash Flow

AS REPORTED (\$M)

Net cash provided by operating activities, as reported

Less: Capital Expenditures

Free operating cash flow

	Q2 FY 22	Q2 FY 21
	<u>\$23.6</u>	<u>\$22.3</u>
	<u>(4.7)</u>	<u>(5.3)</u>
	\$18.9	\$17.0

Consistent Cash Generation and Improved Working Capital Performance

Q2 FY22 Capitalization

Favorable Liquidity Profile

- Net debt to adj. EBITDA of 0.42x
- Net debt to total capital of 9.2%
- 14.7x interest coverage ratio
- ~\$281M of available liquidity
- Repatriated ~\$16M in Q2 FY22; expect to repatriate between \$30M to \$35M in FY22

Capital Spending and D&A

- \$4.7M of CAPEX in Q2 FY22 compared to \$5.3M in Q2 FY21
- CAPEX expected to be between \$25M to \$30M in FY22
- Expect depreciation ~ \$21M in FY22
- Amortization expected to be ~ \$12M in FY22

(\$ in M)	12/31/2021	9/30/2021
Debt including issuance costs	\$199.7	\$199.6
Cash	147.2	130.7
Net Debt	\$52.5	\$68.9
Net Debt to Capital Ratio	9.2%	11.8%
Funded Debt to Capital	27.6%	28.1%
Leverage Ratio per Bank Credit Agreement	1.20	1.24
TTM Adjusted EBITDA	\$124.6	\$118.4
Net Debt to Adjusted EBITDA	0.42x	0.58x

Strengthened Balance Sheet and Liquidity Position

Focused on Sustainable Global Growth Trends

Driving innovation to address the world's emerging opportunities and pressing needs

- **High Growth end markets now contribute \$64M sales annually; growing at ~25% CAGR**
 - Renewable Energy, Electric Vehicles, Human Health, Commercialization of Space, Sustainable Products
- **New Office of Innovation and Technology identifying attractive opportunities company-wide**
- **R&D investments doubled from FY19**, while margins expanded; targeting high return opportunities
- **Active new product pipeline in all businesses. Recent product releases include:**
 - Scientific : Blood bank and plasma cabinets
 - Display Merchandising : New Vision series merchandiser, Milk Merchandiser and Hot Merchandiser
 - Pumps : Energy efficient helical gear pump
- **Solar Energy Project :**
 - Electronics, Engraving and Technology Office collaborating to apply custom surface engraving and electronic componentry
 - Standex minority ownership stake in Gr3n SA, whose recycling process will be used for material inputs to module production
 - The project with ENEL, a global energy company, now advances to the design and construction of a pilot plant, which is expected to begin operation in early 2023



Well-Positioned To Exceed Long Term Organic Revenue Growth Target

Standex Financial Framework Pacing Ahead of Expectations

Organic
Growth

EBITDA
Margin

Free Cash Flow
Conversion

ROIC

LONGER-TERM TARGETS

- ✓ **EXCEED** mid – single digit organic growth
- ✓ EBITDA Margin > 20%
- ✓ FCF ~ 100% Net Income
- ✓ ROIC > 12%

We Now Expect to Achieve Above Targets Within 18-36 Months

Q&A

APPENDIX

Q2 FY22 Revenue Drivers

Q2 FY22 YOY Change %	Electronics	Engraving	Scientific	Engineering Technologies	Specialty Solutions	Total
Organic	27.9%	(3.8%)	37.7%	16.3%	31.0%	20.5%
Divestiture	0.0%	0.0%	0.0%	(13.1%)	0.0%	(1.5%)
Acquisitions	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Currency	(0.5%)	0.3%	0.0%	0.2%	(0.6%)	(0.2%)
Total	27.4%	(3.4%)	37.7%	3.4%	30.4%	18.8%

Q2 FY22 GAAP to Non-GAAP Income Bridge

	Q2 FY22			
	Pre-tax Income	Tax	Net Income	EPS
Reported - GAAP	\$ 20.0	\$ (4.9)	\$ 15.0	\$ 1.24
Add:				
Restructuring charges	0.8	(0.2)	0.6	0.05
Acquisition-related costs	0.9	(0.2)	0.7	0.06
Litigation charge	1.7	(0.4)	1.3	0.10
Less:				
Discrete Tax Items	-	-	-	-
Adjusted	\$ 23.4	\$ (5.8)	\$ 17.6	\$ 1.45

	Q2 FY21			
	Pre-tax Income	Tax	Net Income	EPS
Reported - GAAP	\$ 15.2	\$ (3.2)	\$ 12.0	\$ 0.98
Add:				
Restructuring charges	0.5	(0.1)	0.4	0.03
Acquisition-related costs	0.6	(0.1)	0.5	0.04
Litigation charge	-	-	-	-
Less:				
Discrete Tax Items	-	-	-	-
Adjusted	\$ 16.3	\$ (3.4)	\$ 12.9	\$ 1.05

% Change		
Pre-tax Income	Net Income	EPS
31.3%	25.2%	26.5%
43.9%	37.2%	38.1%

Diluted Shares

12,138

12,270

Note : Some totals will not foot due to rounding

Q2 FY22 Non-GAAP Net Income of \$17.6M versus Prior Year at \$12.9M
Non-GAAP EPS grew 38.1% YOY