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**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION**  
WASHINGTON, D.C. 20549

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**Form 6-K**

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**REPORT OF FOREIGN PRIVATE ISSUER  
PURSUANT TO RULE 13a-16 OR 15d-16  
OF THE SECURITIES EXCHANGE ACT OF 1934**

**For the quarterly period ended June 30, 2021**

**Commission File Number 001-39237**

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**ATLAS CORP.**

**(Exact name of Registrant as specified in its Charter)**

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**23 Berkeley Square  
London, United Kingdom  
W1J 6HE**  
**(Address of principal executive office)**

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Indicate by check mark whether the registrant files or will file annual reports under cover of Form 20-F or Form 40-F. Form 20-F  Form 40-F

Indicate by check mark if the registrant is submitting the Form 6-K in paper as permitted by Regulation S-T Rule 101 (b)(1). Yes  No

Indicate by check mark if the registrant is submitting the Form 6-K in paper as permitted by Regulation S-T Rule 101 (b)(7). Yes  No

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**Item 1 — Information Contained in this Form 6-K Report**

This report on Form 6-K of Atlas Corp., or this Report, is hereby incorporated by reference into: the Registration Statement of Atlas Corp. filed with the Securities and Exchange Commission, (the "SEC"), on May 30, 2008 on Form F-3D (Registration No. 333-151329), as amended on February 28, 2020, the Registration Statement of Atlas Corp. filed with the SEC on March 31, 2011 on Form S-8 (Registration No. 333-173207), as amended on February 28, 2020, the Registration Statement of Atlas Corp. filed with the SEC on June 20, 2013 on Form S-8 (Registration No. 333-189493), as amended on February 28, 2020, the Registration Statement of Atlas Corp. filed with the SEC on April 24, 2012 on Form F-3 (Registration No. 333-180895), as amended on March 22, 2013 and February 28, 2020, the Registration Statement of Atlas Corp. filed with the SEC on April 29, 2014 on Form F-3 (Registration No. 333-195571), as amended on March 6, 2017, April 19, 2017 and February 28, 2020, the Registration Statement of Atlas Corp. filed with the SEC on November 28, 2014 on Form F-3 (Registration No. 333-200639), as amended on March 6, 2017, April 19, 2017 and February 28, 2020, the Registration Statement of Atlas Corp. filed with the SEC on November 28, 2014 on Form S-8 (Registration No. 333-200640), as amended on February 28, 2020, the Registration Statement of Atlas Corp. filed with the SEC on March 12, 2015 on Form F-3D (Registration No. 333-202698), as amended on February 28, 2020, the Registration Statement of Atlas Corp. filed with the SEC on June 24, 2016 on Form S-8 (Registration No. 333-212230), as amended on February 28, 2020, the Registration Statement of Atlas Corp. filed with the SEC on August 25, 2017 on Form F-3 (Registration No. 333-220176), as amended on February 28, 2020, the Registration Statement of Atlas Corp. filed with the SEC on December 21, 2017 on Form S-8 (Registration No. 333-222216), as amended on February 28, 2020, the Registration Statement of Atlas Corp. filed with the SEC on April 13, 2018 on Form F-3D (Registration No. 333-224291), as amended on February 28, 2020, the Registration Statement of Atlas Corp. filed with the SEC on April 13, 2018 on Form F-3 (Registration No. 333-224288), as amended on May 3, 2018, May 7, 2018 and February 28, 2020, the Registration Statement of Atlas Corp. filed with the SEC on September 28, 2018 on Form F-3 (Registration No. 333-227597), as amended on February 28, 2020, the Registration Statement of Atlas Corp. filed with the SEC on January 18, 2019 on Form F-3 (Registration No. 333-229312), as amended on February 28, 2020, the Registration Statement of Atlas Corp. filed with the SEC on March 27, 2019 on Form F-3 (Registration No. 333-230524), as amended on February 28, 2020, the Registration Statement of Atlas Corp. filed with the SEC on May 11, 2020 on Form F-3 (Registration No. 333-238178), as supplemented on December 7, 2020, the Registration Statement of Atlas Corp. filed with the SEC on June 30, 2020 on Form S-8 (Registration No. 333-239578), the Registration Statement of Atlas Corp filed with SEC on March 19, 2021 on Form F-3 (Registration No. 333-254536) and the Registration Statement of Atlas Corp filed with SEC on July 16, 2021 on Form F-3 (Registration No. 333-257967).

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

ATLAS CORP.

Date: August 13, 2021

By: /s/ Graham Talbot  
Graham Talbot  
Chief Financial Officer  
(Principal Financial and Accounting Officer)

**ATLAS CORP.**  
**REPORT ON FORM 6-K FOR THE QUARTER ENDED JUNE 30, 2021**

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Unless we otherwise specify, when used in this Report, (i) the terms “Atlas”, the “Company”, “we”, “our” and “us” refer to Atlas Corp. and its subsidiaries, (ii) the term “Seaspan” refers to Seaspan Corporation and its subsidiaries and (iii) the term “APR Energy” refers to Apple Bidco Limited, its subsidiary APR Energy Ltd., and APR Energy Ltd.’s subsidiaries.

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**ATLAS CORP.**  
**PART I — FINANCIAL INFORMATION**  
**ITEM 1 — INTERIM CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)**

**ATLAS CORP.**

Interim Consolidated Balance Sheets  
(Unaudited)

(Expressed in millions of United States dollars, except number of shares and par value amounts)

	June 30, 2021	December 31, 2020
<b>Assets</b>		
Current assets:		
Cash and cash equivalents	\$ 591.0	\$ 304.3
Accounts receivable	77.5	75.9
Inventories	57.0	60.2
Prepaid expenses and other	39.3	33.9
Net investment in lease (note 6)	12.7	10.7
Acquisition related assets	101.2	99.3
	<u>878.7</u>	<u>584.3</u>
Property, plant and equipment (note 7)	7,006.6	6,974.7
Right-of-use assets (note 8)	782.2	841.2
Net investment in lease (note 6)	498.4	418.6
Goodwill (note 2)	75.3	75.3
Deferred tax assets	24.4	19.3
Derivative instruments (note 19(c))	1.8	—
Other assets (note 9)	966.6	375.7
	<u>\$ 10,234.0</u>	<u>\$ 9,289.1</u>
<b>Liabilities and shareholders' equity</b>		
Current liabilities:		
Accounts payable and accrued liabilities	\$ 144.7	\$ 134.1
Deferred revenue	21.3	28.2
Income tax payable	116.1	110.4
Long-term debt - current (note 10)	325.1	332.1
Operating lease liabilities - current (note 11)	157.2	160.9
Other financing arrangements - current (note 12)	86.9	64.1
Other liabilities - current (note 13)	68.0	24.8
	<u>919.3</u>	<u>854.6</u>
Long-term debt (note 10)	3,581.6	3,234.0
Operating lease liabilities (note 11)	614.9	669.3
Other financing arrangements (note 12)	1,054.6	801.7
Derivative instruments (note 19(c))	44.4	63.0
Other liabilities (note 13)	21.0	40.9
Total liabilities	<u>6,235.8</u>	<u>5,663.5</u>
Cumulative redeemable preferred shares, \$0.01 par value; 12,000,000 issued and outstanding (2020 – nil) (note 15 (e))	296.9	—
<b>Shareholders' equity:</b>		
Share capital (note 15):		
Preferred shares; \$0.01 par value; 150,000,000 shares authorized (2020 – 150,000,000); 33,335,570 shares issued and outstanding (2020 – 33,335,570)		
Common shares; \$0.01 par value; 400,000,000 shares authorized (2020 - 400,000,000); 246,952,839 shares issued and outstanding (2020 - 246,277,338); 727,351 shares held in treasury (2020 – 727,351)	2.4	2.4
Additional paid in capital	3,851.7	3,842.7
Deficit	(133.1)	(199.2)
Accumulated other comprehensive loss	(19.7)	(20.3)
	<u>3,701.3</u>	<u>3,625.6</u>
	<u>\$ 10,234.0</u>	<u>\$ 9,289.1</u>

Commitments and contingencies (note 18)  
Subsequent events (note 20)

See accompanying notes to interim consolidated financial statements.

**ATLAS CORP.**  
Interim Consolidated Statements of Operations  
(Unaudited)  
(Expressed in millions of United States dollars, except per share amounts)

	Three Months Ended June 30,		Six Months Ended June 30,	
	2021	2020	2021	2020
Revenue (note 4)	\$ 393.9	\$ 363.8	\$ 766.5	\$ 672.2
Operating expenses:				
Operating expenses	82.9	67.0	159.1	126.8
Depreciation and amortization	90.8	88.5	178.1	160.7
General and administrative	16.0	19.8	39.0	30.2
Indemnity claim under acquisition agreement	(15.5)	—	(15.5)	—
Operating leases (note 11)	36.8	38.2	72.9	76.7
	211.0	213.5	433.6	394.4
Operating earnings	182.9	150.3	332.9	277.8
Other expenses (income):				
Interest expense	54.6	50.8	101.4	100.4
Interest income	(1.7)	(1.1)	(2.2)	(2.5)
Loss on debt extinguishment (note 10(e))	56.1	—	56.1	—
Loss (gain) on derivative instruments (note 19(c))	1.7	7.0	(7.0)	31.8
Other expenses	4.6	4.8	12.7	5.5
	115.3	61.5	161.0	135.2
Net earnings before income tax	67.6	88.8	171.9	142.6
Income tax expense	1.6	6.1	8.3	8.0
Net earnings	\$ 66.0	\$ 82.7	\$ 163.6	\$ 134.6
Earnings per share (note 16):				
Common share, basic	\$ 0.19	\$ 0.27	\$ 0.52	\$ 0.43
Common share, diluted	\$ 0.18	\$ 0.26	\$ 0.49	\$ 0.41

See accompanying notes to interim consolidated financial statements.

**ATLAS CORP.**  
Interim Consolidated Statements of Comprehensive Income  
(Unaudited)  
(Expressed in millions of United States dollars)

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	Three Months Ended June 30,		Six Months Ended June 30,	
	2021	2020	2021	2020
Net earnings	\$ 66.0	\$ 82.7	\$ 163.6	\$ 134.6
Other comprehensive income:				
Amounts reclassified to net earnings during the period relating to cash flow hedging instruments (note 19(c))	0.3	0.4	0.6	0.7
Comprehensive income	<u>\$ 66.3</u>	<u>\$ 83.1</u>	<u>\$ 164.2</u>	<u>\$ 135.3</u>

See accompanying notes to interim consolidated financial statements.

**ATLAS CORP.**  
Interim Consolidated Statements of Shareholders' Equity and Cumulative Redeemable Preferred Shares  
(Unaudited)

(Expressed in millions of United States dollars, except number of shares and per share amounts)

Three months ended June 30, 2021

	Series J redeemable preferred shares		Number of common shares	Number of preferred shares	Common shares	Preferred shares	Additional paid-in capital	Deficit	Accumulated other comprehensive loss	Total shareholders' equity
	Shares	Amount								
Balance, March 31, 2021 carried forward	—	\$ —	246,811,376	33,335,570	\$ 2.1	\$ 0.3	\$ 3,846.2	\$ (150.3)	\$ (20.0)	\$ 3,678.3
Net earnings	—	—	—	—	—	—	—	66.0	—	66.0
Other comprehensive income	—	—	—	—	—	—	—	—	0.3	0.3
Issuance of common shares from unissued acquisition related equity consideration (note 2)	—	—	120,445	—	—	—	—	—	—	—
Series J preferred shares issued (note 10(e) and 15(e))	12,000,000	296.9	—	—	—	—	—	—	—	—
Warrants for Fairfax Notes	—	—	—	—	—	—	3.0	—	—	3.0
Dividends on common shares (\$0.125 per share)	—	—	—	—	—	—	—	(31.6)	—	(31.6)
Dividends on preferred shares (Series D - \$0.50 per share; Series E - \$0.52 per share; Series G - \$0.51 per share; Series H - \$0.49 per share; Series I - \$0.50 per share)	—	—	—	—	—	—	—	(16.8)	—	(16.8)
Shares issued through dividend reinvestment program	—	—	5,781	—	—	—	—	—	—	—
Share-based compensation expense	—	—	15,237	—	—	—	2.5	(0.4)	—	2.1
Balance, June 30, 2021	12,000,000	\$ 296.9	246,952,839	33,335,570	\$ 2.1	\$ 0.3	\$ 3,851.7	\$ (133.1)	\$ (19.7)	\$ 3,701.3

See accompanying notes to interim consolidated financial statements.

**ATLAS CORP.**  
Interim Consolidated Statements of Shareholders' Equity  
(Unaudited)

(Expressed in millions of United States dollars, except number of shares and per share amounts)

Three months ended June 30, 2020

	Number of common shares	Number of preferred shares	Common shares	Preferred shares	Additional paid-in capital	Deficit	Accumulated other comprehensive loss	Total shareholders' equity
Balance, March 31, 2020, carried forward	246,742,534	33,335,570	\$ 2.1	\$ 0.3	\$ 3,845.8	\$ (242.1)	\$ (21.3)	\$ 3,584.8
Net earnings	—	—	—	—	—	82.7	—	82.7
Other comprehensive income	—	—	—	—	—	—	0.4	0.4
Dividends on common shares (\$0.13 per share)	—	—	—	—	—	(30.8)	—	(30.8)
Dividends on preferred shares (Series D - \$0.50 per share; Series E - \$0.52 per share; Series G - \$0.51 per share; Series H - \$0.49 per share; Series I - \$0.50 per share)	—	—	—	—	—	(16.7)	—	(16.7)
Shares issued through dividend reinvestment program	5,854	—	—	—	0.1	—	—	0.1
Share-based compensation expense	43,744	—	—	—	1.0	—	—	1.0
Cancellation of unissued acquisition related equity	—	—	—	—	(1.3)	—	—	(1.3)
Other	—	—	—	—	—	(0.6)	—	(0.6)
Balance, June 30, 2020	<u>246,792,132</u>	<u>33,335,570</u>	<u>\$ 2.1</u>	<u>\$ 0.3</u>	<u>\$ 3,845.6</u>	<u>\$ (207.5)</u>	<u>\$ (20.9)</u>	<u>\$ 3,619.6</u>

See accompanying notes to interim consolidated financial statements.



**ATLAS CORP.**

 Interim Consolidated Statements of Shareholders' Equity and Cumulative Redeemable Preferred Shares  
 (Unaudited)

(Expressed in millions of United States dollars, except number of shares and per share amounts)

Six months ended June 30, 2021

	Series J redeemable preferred shares		Number of common shares	Number of preferred shares	Common shares	Preferred shares	Additional paid-in capital	Deficit	Accumulated other comprehensive loss	Total shareholders' equity
	Shares	Amount								
Balance, December 31, 2020 carried forward	—	—	246,277,338	33,335,570	\$ 2.1	\$ 0.3	\$ 3,842.7	\$ (199.2)	\$ (20.3)	\$ 3,625.6
Net earnings	—	—	—	—	—	—	—	163.6	—	163.6
Other comprehensive income	—	—	—	—	—	—	—	—	0.6	0.6
Issuance of common shares from unissued acquisition related equity consideration (note 2)	—	—	294,264	—	—	—	—	—	—	—
Series J preferred shares issued (note 10(e) and 15(e))	12,000,000	296.9	—	—	—	—	—	—	—	—
Warrants for Fairfax Notes	—	—	—	—	—	—	3.0	—	—	3.0
Dividends on common shares (\$0.25 per share)	—	—	—	—	—	—	—	(63.1)	—	(63.1)
Dividends on preferred shares (Series D - \$1.00 per share; Series E - \$1.04 per share; Series G - \$1.02 per share; Series H - \$0.98 per share; Series I - \$1.00 per share)	—	—	—	—	—	—	—	(33.6)	—	(33.6)
Shares issued through dividend reinvestment program	—	—	12,823	—	—	—	0.1	(0.1)	—	—
Share-based compensation expense	—	—	368,414	—	—	—	5.9	(0.7)	—	5.2
Balance, June 30, 2021	<u>12,000,000</u>	<u>296.9</u>	<u>246,952,839</u>	<u>33,335,570</u>	<u>\$ 2.1</u>	<u>\$ 0.3</u>	<u>\$ 3,851.7</u>	<u>\$ (133.1)</u>	<u>\$ (19.7)</u>	<u>\$ 3,701.3</u>

See accompanying notes to interim consolidated financial statements.

**ATLAS CORP.**  
Interim Consolidated Statements of Shareholders' Equity  
(Unaudited)

(Expressed in millions of United States dollars, except number of shares and per share amounts)

Six months ended June 30, 2020

	Number of common shares	Number of preferred shares	Common shares	Preferred shares	Treasury shares	Additional paid-in capital	Deficit	Accumulated other comprehensive loss	Total shareholders' equity
Balance, December 31, 2019, carried forward	215,675,599	33,335,570	\$ 2.2	\$ 0.3	\$ (0.4)	\$ 3,452.9	\$ (200.7)	\$ (21.6)	\$ 3,232.7
Impact of accounting policy change	—	—	—	—	—	—	(2.3)	—	(2.3)
Adjusted balance, December 31, 2019	215,675,599	33,335,570	\$ 2.2	\$ 0.3	\$ (0.4)	\$ 3,452.9	\$ (203.0)	\$ (21.6)	\$ 3,230.4
Net earnings	—	—	—	—	—	—	134.6	—	134.6
Other comprehensive income	—	—	—	—	—	—	—	0.7	0.7
Common shares issued on acquisition	29,891,266	—	0.2	—	—	316.6	—	—	316.8
Common shares issued on loan settlement	775,139	—	0.1	—	—	8.2	—	—	8.3
Dividends on common shares (\$0.38 per share)	—	—	—	—	—	—	(88.5)	—	(88.5)
Dividends on preferred shares (Series D - \$1.49 per share; Series E - \$1.55 per share; Series G - \$1.54 per share; Series H - \$1.48 per share; Series I - \$1.50 per share)	—	—	—	—	—	—	(50.3)	—	(50.3)
Shares issued through dividend reinvestment program	13,797	—	—	—	—	0.2	—	—	0.2
Share-based compensation expense	398,553	—	—	—	—	3.2	—	—	3.2
Treasury shares	37,778	—	(0.4)	—	0.4	—	—	—	—
Unissued acquisition related equity consideration	—	—	—	—	—	65.8	—	—	65.8
Cancellation of unissued acquisition related equity	—	—	—	—	—	(1.3)	—	—	(1.3)
Other	—	—	—	—	—	—	(0.3)	—	(0.3)
Balance, June 30, 2020	<u>246,792,132</u>	<u>33,335,570</u>	<u>\$ 2.1</u>	<u>\$ 0.3</u>	<u>\$ —</u>	<u>\$ 3,845.6</u>	<u>\$ (207.5)</u>	<u>\$ (20.9)</u>	<u>\$ 3,619.6</u>

See accompanying notes to interim consolidated financial statements.

**ATLAS CORP.**  
Interim Consolidated Statements of Cash Flows  
(Unaudited)  
(Expressed in millions of United States dollars)

	Three Months Ended June 30,		Six Months Ended June 30,	
	2021	2020	2021	2020
<b>Cash from (used in):</b>				
<b>Operating activities:</b>				
Net earnings	\$ 66.0	\$ 82.7	\$ 163.6	\$ 134.6
Items not involving cash:				
Depreciation and amortization	90.8	88.5	178.1	160.7
Change in right-of-use asset	31.6	29.6	62.4	58.8
Non-cash interest expense and accretion	11.6	10.0	23.5	18.9
Unrealized change in derivative instruments	(5.0)	2.1	(20.5)	22.9
Amortization of acquired revenue contracts	3.9	4.2	8.1	8.1
Loss on debt extinguishment	56.1	—	56.1	—
Other	(4.7)	2.2	2.0	2.0
Change in other operating assets and liabilities (note 17)	(34.9)	(60.6)	(77.3)	(116.6)
Cash from operating activities	<u>215.4</u>	<u>158.7</u>	<u>396.0</u>	<u>289.4</u>
<b>Investing activities:</b>				
Expenditures for property, plant and equipment	(249.9)	(203.9)	(257.3)	(453.1)
Prepayment on vessel purchase	(272.6)	—	(464.7)	(35.8)
Payment on settlement of interest swap agreements	(8.1)	(5.3)	(13.4)	(8.1)
Cash and restricted cash acquired from APR Energy acquisition	—	—	—	50.6
Loss on foreign currency repatriation	(3.2)	(4.6)	(9.2)	(4.6)
Receipt from contingent consideration asset	6.4	—	13.3	—
Other assets and liabilities	(122.5)	(7.8)	(119.9)	(9.6)
Cash used in investing activities	<u>(649.9)</u>	<u>(221.6)</u>	<u>(851.2)</u>	<u>(460.6)</u>
<b>Financing activities:</b>				
Repayments of long-term debt and other financing arrangements	(542.6)	(132.7)	(972.8)	(791.3)
Issuance of long-term debt and other financing arrangements	1,304.5	238.2	1,839.0	1,036.9
Fairfax Notes issued	—	—	—	100.0
Financing fees	(25.8)	(6.1)	(28.3)	(19.0)
Share issuance cost	(0.1)	—	(0.1)	—
Dividends on common shares	(31.2)	(30.8)	(62.3)	(57.7)
Dividends on preferred shares	(16.8)	(16.7)	(33.6)	(33.5)
Cash from financing activities	<u>688.0</u>	<u>51.9</u>	<u>741.9</u>	<u>235.4</u>
Increase (decrease) in cash and cash equivalents	253.5	(11.0)	286.7	64.2
Cash and cash equivalents and restricted cash, beginning of period	375.7	272.5	342.5	197.3
Cash and cash equivalents and restricted cash, end of period	<u>\$ 629.2</u>	<u>\$ 261.5</u>	<u>\$ 629.2</u>	<u>\$ 261.5</u>

Supplemental cash flow information (note 17)

See accompanying notes to interim consolidated financial statements.

**1. Significant accounting policies:**

(a) Basis of presentation:

Except for the changes described in note 1(b), the accompanying interim financial information of Atlas Corp. (the “Company” or “Atlas”) has been prepared in accordance with accounting principles generally accepted in the United States of America (“U.S. GAAP”), on a basis consistent with those followed in the December 31, 2020 audited annual consolidated financial statements of Atlas. The accompanying interim financial information is unaudited and reflects all adjustments, consisting of normal recurring adjustments, which, in the opinion of management, are necessary for a fair presentation of results for the interim periods presented. The unaudited interim consolidated financial statements do not include all the disclosures required under U.S. GAAP for annual financial statements and should be read in conjunction with the December 31, 2020 annual consolidated financial statements of Atlas filed with the U.S. Securities and Exchange Commission in the Company’s 2020 Annual Report on Form 20-F.

The outbreak of COVID-19 has had a negative effect on the global economy and has adversely impacted the industries that Atlas operates in. During the initial onset of COVID-19 in the first half of 2020, the containership industry experienced decreased container trade and reduced charter rates. Since then, trade and charter rates have rebounded markedly due to increased demand and lack of capacity. In the power generation industry, while COVID-19 continues to impact developing countries, which reduces general power demand in some areas, it has not materially impacted the Company’s ability to execute contracts in the peaking power and emergency power segments of the market in which it operates. The duration and full effects of this global health emergency and related disruptions are uncertain, although expected to continue for the near future as the success and timing of COVID-19 vaccination programs and containment strategies are also uncertain. The Company continues to monitor the impact of the new variants of COVID-19, any increase in cases and/or the reinstatement of lockdowns and other restrictions, each of which could negatively impact the recovery from COVID-19. Negative impacts of COVID-19 are expected to reverberate beyond the duration of the pandemic itself. As a result, this increases the uncertainties and the degree of judgment associated with many of the Company’s estimates and assumptions. As events develop and additional information becomes available, the Company’s estimates may change in future periods.

(b) Recent accounting pronouncements

*Discontinuation of LIBOR*

In March 2020, FASB issued ASU 2020-04, “Reference Rate Reform (Topic 848)”, which provides optional relief for the discontinuation of LIBOR resulting from rate reform. Contract terms that are modified due to the replacement of a reference rate are not required to be remeasured or reassessed under FASB’s relevant U.S. GAAP Topic. The election is available by Topic. This guidance is effective for all entities as of March 12, 2020 through December 31, 2022 and may be applied from the beginning of an interim period that includes the issuance date of the ASU. The Company is currently evaluating the impact of this guidance.

*Debt with conversion and other options*

In August 2020, FASB issued ASU 2020-06, “Debt – Debt with Conversion and Other Options (Subtopic 470-20)”, which simplifies the accounting for convertible debt instruments by reducing the number of accounting models and circumstances when embedded conversion features are separately recognized. This update also revises the method in which diluted earnings per share is calculated related to certain instruments with conversion features, among other clarifications. The guidance is effective for annual reporting periods beginning after December 15, 2021, including interim periods within those fiscal years. The Company is currently evaluating the impact of this guidance.

(c) Comparative information:

Certain prior period information has been reclassified to conform with current financial statement presentation.

## 2. Acquisition of Apple Bidco Limited:

On February 28, 2020, the Company acquired 100.0% of the share capital of APR Energy from Fairfax Financial Holdings Ltd. and its affiliates (“Fairfax”) and certain other minority shareholders (collectively, the “Sellers”). Fairfax held 67.8% of APR Energy’s common shares. APR Energy owns and operates a fleet of capital-intensive assets, including aero-derivative gas turbines and other power generation equipment, and provides power solutions to customers through medium to long-term contracts. The financial results of APR Energy have been included in the Company’s consolidated financial statements from February 29, 2020, after the date of acquisition.

At closing, Atlas issued 29,891,266 common shares and reserved 6,664,270 common shares for future issuance (the “Holdback Shares”). The Holdback Shares are issuable over a period of 90 days to five years after the date of acquisition and are subject to settlement of purchase price adjustments, indemnification arrangements and other future compensable events. These arrangements may be settled, at the Sellers’ option, by either cancellation of Holdback Shares or cash. In the case of purchase price adjustments, if Holdback Shares are insufficient, Sellers may choose to compensate the Company in cash or cancel previously issued common shares. Any Holdback Shares that are not cancelled after the expiry of their respective holdback periods, will be issued to the Sellers, plus any accrued distributions or dividends.

The net purchase price of \$287,700,000 was comprised of:

29,891,266 common shares issued (1)	\$	316.8
6,664,270 Holdback Shares (1)		70.6
Less: Contingent consideration asset (2)		(95.2)
Less: Purchase price adjustment (3)		(4.5)
Net purchase price	\$	<u>287.7</u>

- (1) The fair value was determined based on the closing market price of common shares on February 28, 2020, the acquisition date.
- (2) Pursuant to the acquisition agreement, the Sellers are required to compensate the Company for losses on cash repatriation from a foreign jurisdiction related to specified contracts. Losses on cash repatriation is recognized in other expenses in the period incurred. In February 2021, Fairfax agreed, subject to definitive documentation, to compensate the Company for future losses realized on sale or disposal of certain property, plant and equipment and inventory items (note 9(c)). The definitive documentation was executed on April 30, 2021.
- (3) In 2020, the Sellers forfeited their rights to receive 577,139 Holdback Shares and returned 1,849,641 previously issued common shares to the Company. Of this number, 1,122,290 shares were permanently forfeited as part of post-closing purchase price adjustments. The remaining 727,351 shares are held in reserve as treasury shares. The shares held in reserve are issuable to the Sellers at a future date, subject to settlement of potential indemnified events. In February 2021, the Company agreed to issue 5-year warrants to purchase 5,000,000 common shares at an exercise price of \$13.00 per share to Fairfax, subject to definitive documentation. The definitive documentation was executed on April 30, 2021 and the warrants were issued in April 2021. During the three and six months ended June 30, 2021, 120,445 and 294,264 (2020 – nil) common shares, respectively, were released from holdback and issued to the Sellers.

The following table summarizes the fair values of the assets acquired and liabilities assumed at the acquisition date.

Cash and cash equivalents	\$	36.7
Inventory		40.9
Acquisition related assets (1)		96.4
Accounts receivable (2)		49.1
Other current assets		9.1
Property, plant and equipment		447.2
Intangible assets		27.4
Deferred tax assets		16.6
Other assets		13.9
Goodwill		117.9
Total assets acquired		<u>855.2</u>
Accounts payable and accrued liabilities		92.5
Income tax payable		106.5
Other current liabilities		17.2
Long-term debt (including current and non-current portions) (3)		311.6
Deferred tax liabilities		1.0
Other long-term liabilities		38.7
Net assets acquired	\$	<u>287.7</u>

- (1) Consists of indemnification assets recognized on acquisition. The Sellers are required to indemnify the Company for certain legal and tax matters through cancellation of the Holdback Shares or in cash, at the Sellers’ option. For certain of these arrangements, if the Holdback Shares are insufficient, Fairfax may be required to compensate the Company in cash. The amount to be indemnified is subject to the aggregate losses incurred at settlement of these legal and tax matters. The amount recognized is equal to the liabilities accrued for such legal and tax matters, based on the Company’s best estimates. For certain other indemnification arrangements, Fairfax is required to compensate the Company in cash, without minority shareholders.
- (2) The gross contractual accounts receivables acquired is \$57.0 million. The amount not expected to be collected is \$7.9 million.
- (3) Concurrent with the acquisition, the Company refinanced the debt facilities acquired.

**2. Acquisition of Apple Bidco Limited (continued):**

The carrying amounts of cash and cash equivalents, accounts receivable and other current assets (consisting of prepaid expenses), accounts payable and accrued liabilities, income taxes payable and other current liabilities approximate their fair values due to the short-term maturity of the instruments. The fair value of long-term debt and other assets are categorized within Level 2 of the fair value hierarchy and determined based on expected payments. The fair values of contingent consideration assets, inventory, property, plant and equipment, intangible assets and asset retirement obligation included in other long-term liabilities were categorized within Level 3 of the fair value hierarchy and were determined using relevant market assumptions, including comparable sales and cost data, discount rates and future cash flows.

As part of the acquisition, the Company recorded \$117,900,000 of goodwill resulting from expected synergies in congruence with APR's unique position in the power generation market, which is not deductible for tax purposes and has been assigned to the power generation segment. Subsequent to the acquisition, it was determined that the carrying value of the mobile power generation reporting unit exceeded its fair value, as a result of potential strategic repositioning contemplated by the Company. As a result, the balance of the goodwill of \$117,900,000 was written-off as of December 31, 2020.

During the three and six months ended June 30, 2020, the Company recognized \$431,000 and \$1,408,000, respectively, of acquisition related costs that were included in general and administrative expense.

*Pro forma financial information*

The following table presents unaudited pro forma results for the three and six months ended June 30, 2020. The unaudited pro forma financial information combines the results of operations of the Company and APR Energy as though the acquisition had occurred as of January 1, 2020. The pro forma results contain adjustments that are directly attributable to the transaction, including depreciation of the fair value of property, plant and equipment, amortization of acquired intangible assets, and refinancing of debt. Additionally, pro forma net earnings were adjusted to exclude acquisition-related costs incurred.

Pro forma information	Three months ended June 30, 2020	Six months ended June 30, 2020
Revenue	\$ 364.7	\$ 715.7
Net earnings	79.6	130.5

**3. Segment reporting:**

For management purposes, the Company is organized based on its two leasing businesses and has two reportable segments, containership leasing and mobile power generation. The Company's containership leasing segment owns and operates a fleet of containerships which are chartered primarily pursuant to long-term, fixed-rate time charters. The Company's mobile power generation segment owns and operates a fleet of power generation assets, including aero-derivative gas turbines and other equipment, and provides power solutions to customers.

The Company's chief operating decision makers monitor the operating results of the leasing businesses separately for the purpose of making decisions about resource allocation and performance assessment based on Adjusted EBITDA, which is computed as net earnings before interest expense, income tax expense, depreciation and amortization expense, impairments, write-down and gains/losses on sale, gains/losses on derivative instruments, loss on foreign currency repatriation, change in contingent consideration asset, loss on debt extinguishment, other expenses and certain other items that the Company believes are not representative of its operating performance.

3. **Segment reporting (continued):**

The following tables include the Company's selected financial information by segment:

Three months ended June 30, 2021	Containership Leasing	Mobile Power Generation	Elimination and Other	Total
Revenue	\$ 348.1	\$ 45.8	\$ —	\$ 393.9
Operating expense	74.4	8.5	—	82.9
Depreciation and amortization expense	75.9	14.9	—	90.8
General and administrative expense	11.0	4.9	0.1	16.0
Indemnity claim (income) under acquisition agreement	—	(15.5)	—	(15.5)
Operating lease expense	36.0	0.8	—	36.8
Interest expense	50.3	5.0	(0.7)	54.6
Interest income	(0.1)	(1.6)	—	(1.7)
Income tax expense	0.3	1.3	—	1.6

Six months ended June 30, 2021	Containership Leasing	Mobile Power Generation	Elimination and Other	Total
Revenue	\$ 679.7	\$ 86.8	\$ —	\$ 766.5
Operating expense	142.6	16.5	—	159.1
Depreciation and amortization expense	151.1	27.0	—	178.1
General and administrative expense	22.7	15.3	1.0	39.0
Indemnity claim (income) under acquisition agreement	—	(15.5)	—	(15.5)
Operating leases	71.4	1.5	—	72.9
Interest expense	93.0	10.1	(1.7)	101.4
Interest income	(0.2)	(2.0)	—	(2.2)
Income tax expense	0.4	7.9	—	8.3

Three months ended June 30, 2020	Containership Leasing	Mobile Power Generation	Elimination and Other	Total
Revenue	\$ 303.8	\$ 60.0	\$ —	\$ 363.8
Operating expense	56.7	10.3	—	67.0
Depreciation and amortization expense	72.7	15.8	—	88.5
General and administrative expense	6.4	10.3	3.1	19.8
Operating lease expense	37.2	1.0	—	38.2
Interest income	(0.3)	(0.8)	—	(1.1)
Interest expense	45.9	6.2	(1.3)	50.8
Income tax expense	0.3	5.8	—	6.1

Six months ended June 30, 2020	Containership Leasing	Mobile Power Generation	Elimination and Other	Total
Revenue	\$ 596.3	\$ 75.9	\$ —	\$ 672.2
Operating expense	113.5	13.3	—	126.8
Depreciation and amortization expense	139.3	21.4	—	160.7
General and administrative expense	14.9	14.1	1.2	30.2
Operating leases expense	75.3	1.4	—	76.7
Interest income	(1.1)	(1.4)	—	(2.5)
Interest expense	93.8	8.5	(1.9)	100.4
Income tax expense	0.6	7.4	—	8.0

3. Segment reporting (continued):

	Three months ended June 30, 2021	Six months ended June 30, 2021
Containership leasing adjusted EBITDA	\$ 226.7	\$ 443.0
Mobile power generation adjusted EBITDA(1)	45.3	66.7
Total segment adjusted EBITDA	272.0	509.7
Eliminations and other	(0.5)	(0.7)
Depreciation and amortization	90.8	178.1
Interest expense	54.6	101.4
Interest income	(1.7)	(2.2)
Loss / (gain) on derivative instruments	1.7	(7.0)
Loss on debt extinguishment	56.1	56.1
Other (income) / expenses	—	2.1
Loss on contingent consideration asset	0.6	1.7
Loss on foreign currency repatriation	3.2	9.2
Gain on sale	(0.4)	(0.9)
Consolidated net earnings before tax	\$ 67.6	\$ 171.9

(1) The calculation of adjusted EBITDA does not include the Indemnity claim under acquisition agreement as an adjustment for the mobile power generation segment. Although the revenue reported for this segment is lower due to an injunction at one of the sites, the losses are recoverable through an indemnification agreement (note 2).

	Three months ended June 30, 2020	Six months ended June 30, 2020
Containership leasing adjusted EBITDA	\$ 203.3	\$ 392.4
Mobile power generation adjusted EBITDA	38.0	46.7
Total segment adjusted EBITDA	241.3	439.1
Eliminations and other	2.4	3.8
Depreciation and amortization	88.5	160.7
Interest expense	50.8	100.4
Interest income	(1.1)	(2.5)
Loss on derivative instruments	7.0	31.8
Other expenses	4.8	5.5
Loss / (gain) on contingent consideration asset	0.7	(2.6)
Gain on sale	(0.6)	(0.6)
Consolidated net earnings before taxes	\$ 88.8	\$ 142.6

Total Assets	June 30, 2021	December 31, 2020
Containership Leasing	\$ 9,395.8	\$ 8,475.4
Mobile Power Generation	873.1	829.9
Elimination and Other	(34.9)	(16.2)
Total	\$ 10,234.0	\$ 9,289.1

Cash expenditures by segment	Three months ended June 30,		Six months ended June 30,	
	2021	2020	2021	2020
Containership leasing	\$ 507.3	\$ 186.7	\$ 706.0	\$ 433.4
Mobile power generation	15.2	17.2	16.0	19.7



#### 4. Revenue

Revenue disaggregated by segment and by type for the three and six months ended June 30, 2021 and June 30, 2020 is as follows:

	Three months ended June 30, 2021			Six months ended June 30, 2021		
	Containership Leasing(1)	Mobile Power Generation	Total	Containership Leasing(1)	Mobile Power Generation	Total
Operating lease revenue	\$ 336.2	\$ 44.1	\$ 380.3	\$ 656.7	\$ 82.4	\$ 739.1
Interest income from leasing	11.0	—	11.0	21.0	—	21.0
Other	0.9	1.7	2.6	2.0	4.4	6.4
	<u>\$ 348.1</u>	<u>\$ 45.8</u>	<u>\$ 393.9</u>	<u>\$ 679.7</u>	<u>\$ 86.8</u>	<u>\$ 766.5</u>

  

	Three months ended June 30, 2020			Six months ended June 30, 2020		
	Containership Leasing(1)	Mobile Power Generation	Total	Containership Leasing(1)	Mobile Power Generation	Total
Operating lease revenue	\$ 293.6	\$ 54.8	\$ 348.4	\$ 575.0	\$ 69.7	\$ 644.7
Interest income from leasing	9.3	—	9.3	21.6	—	21.6
Other	0.9	5.2	6.1	(0.3)	6.2	5.9
	<u>\$ 303.8</u>	<u>\$ 60.0</u>	<u>\$ 363.8</u>	<u>\$ 596.3</u>	<u>\$ 75.9</u>	<u>\$ 672.2</u>

(1) Containership leasing revenue includes both bareboat charter and time charter revenue.

As at June 30, 2021, the minimum future revenues to be received on committed operating leases, service arrangements and interest income to be earned from direct financing leases are as follows:

	Operating lease (1)	Finance lease (2)	Other	Total committed revenue
Remainder of 2021	\$ 838.6	\$ 21.5	\$ 4.1	\$ 864.2
2022	1,518.3	41.5	4.1	1,563.9
2023	1,254.0	39.4	0.7	1,294.1
2024	886.2	37.0	—	923.2
2025	481.0	34.5	—	515.5
Thereafter	389.3	240.6	—	629.9
	<u>\$ 5,367.4</u>	<u>\$ 414.5</u>	<u>\$ 8.9</u>	<u>\$ 5,790.8</u>

(1) Minimum future operating lease revenue includes payments from signed charter agreements on operating vessels that have not yet commenced.

(2) Minimum future interest income includes direct financing leases currently in effect.

As at June 30, 2021, the minimum future revenues to be received based on each segment are as follows:

	Containership Leasing(1)(2)	Mobile Power Generation	Total committed revenue
Remainder of 2021	\$ 733.4	\$ 130.8	\$ 864.2
2022	1,475.2	88.7	1,563.9
2023	1,256.0	38.1	1,294.1
2024	923.2	—	923.2
2025	515.5	—	515.5
Thereafter	629.9	—	629.9
	<u>\$ 5,533.2</u>	<u>\$ 257.6</u>	<u>\$ 5,790.8</u>

(1) Minimum future operating lease revenue includes payments from signed charter agreements on operating vessels that have not yet commenced.

(2) Minimum future interest income includes direct financing leases currently in effect.

Minimum future revenues assume 100% utilization, extensions only at the Company's unilateral option and no renewals. It does not include signed charter agreements on undelivered vessels.

The Company's revenue during the periods was derived from the following customers:

	Three months ended June 30,		Six months ended June 30,	
	2021	2020	2021	2020
COSCO	\$ 114.5	\$ 100.1	\$ 221.3	\$ 204.8
Yang Ming Marine	62.8	63.4	126.2	126.1
ONE	64.5	60.5	128.9	108.0
Other	152.1	139.8	290.1	233.3
	<u>\$ 393.9</u>	<u>\$ 363.8</u>	<u>\$ 766.5</u>	<u>\$ 672.2</u>

5. **Related party transactions:**

- a) As at June 30, 2021, Fairfax held approximately 40.5% of the Company's issued and outstanding common shares and has designated two members to the Company's board of directors.
- b) For the three and six months ended June 30, 2021, 120,445 and 294,264 common shares, respectively, were issued to Fairfax out of Holdback Shares. For the three and six months ended June 30, 2021, interest expense related to Seaspan's notes held by certain affiliates of Fairfax (the "Fairfax Holders"), including the \$250,000,000 of 5.5% senior notes due 2025 (the "2025 Fairfax Notes"), the \$250,000,000 of 5.5% senior notes due 2026 (the "2026 Fairfax Notes") and \$100,000,000 of the 5.5% senior notes due 2027 (the "2027 Fairfax Notes", together with the 2025 Fairfax Notes and the 2026 Fairfax Notes, the "Fairfax Notes"), excluding amortization of the debt discount, was \$8,441,000 and \$16,691,000, respectively (2020 – \$8,250,000 and \$15,643,000, respectively). For the three and six months ended June 30, 2021, amortization of debt discount was \$5,038,000 and \$10,532,000, respectively (2020 – \$5,042,000 and \$9,878,000, respectively).
- c) In June 2021, the Company and Seaspan exchanged and amended the Fairfax Notes. Pursuant to this transaction, the Company exchanged \$200,000,000 aggregate principal amount of the 2026 Fairfax Notes and all \$100,000,000 aggregate principal amount of the 2027 Fairfax Notes for (i) 12,000,000 Series J 7.00% Cumulative Redeemable Perpetual Preferred Shares of the Company (the "Series J Preferred Shares"), representing total liquidation value of \$300,000,000, and (ii) 1,000,000 five year warrants to purchase an equal number of Atlas common shares at an exercise price of \$13.71 per share (the "Fairfax Exchange") (note 15(e)). The exchanged 2026 Fairfax Notes and 2027 Fairfax Notes were subsequently cancelled.

In connection with the Fairfax Exchange, the Fairfax Holders also agreed to amend the terms of the \$300,000,000 aggregate principal amount of the Fairfax Notes that remain outstanding following the Fairfax Exchange (the "Amendment"), which includes all \$250,000,000 aggregate principal amount of the 2025 Fairfax Notes and \$50,000,000 aggregate principal amount of the 2026 Fairfax Notes. The Amendment, among other things, eliminated the Fairfax Holders' mandatory redemption and put rights and released and discharged all outstanding guarantees and liens on collateral thereunder. The Fairfax Holders also agreed to terminate Seaspan's Amended and Restated Pledge and Collateral Agent Agreement and to release and discharge all liens on collateral thereof (note 10(e)). The Company may redeem the amended notes at its option, in whole or in part, at any time at a redemption price equal to 100% of the principal amount plus any accrued and unpaid interest.

6. **Net investment in lease:**

	June 30, 2021	December 31, 2020
Undiscounted lease receivable	\$ 928.4	\$ 773.2
Unearned interest income	(417.3)	(343.9)
Net investment in lease	<u>\$ 511.1</u>	<u>\$ 429.3</u>
	June 30, 2021	December 31, 2020
Lease receivables	\$ 504.5	\$ 429.3
Unguaranteed residual value	6.6	—
Net investment in lease	511.1	429.3
Current portion of net investment in lease	(12.7)	(10.7)
Net investment in lease	<u>\$ 498.4</u>	<u>\$ 418.6</u>

In February 2021, the Company commenced a fixed rate bareboat charter with a term of 18 years on a recently acquired 12,000 TEU vessel, which has been classified as a sales-type lease. No gain or loss was recognized on commencement date.

At June 30, 2021, the minimum lease receivable from finance leases are as follows:

Remainder of 2021	\$ 26.6
2022	52.9
2023	52.9
2024	53.0
2025	52.9
Thereafter	690.1
	<u>\$ 928.4</u>

7. **Property, plant and equipment:**

June 30, 2021	Cost	Accumulated depreciation	Net book value
Vessels	\$ 9,315.9	\$ (2,707.8)	\$ 6,608.1
Equipment and other	510.5	(112.0)	398.5
Property, plant and equipment	<u>\$ 9,826.4</u>	<u>\$ (2,819.8)</u>	<u>\$ 7,006.6</u>

7. **Property, plant and equipment (continued):**

<u>December 31, 2020</u>	<u>Cost</u>	<u>Accumulated depreciation</u>	<u>Net book value</u>
Vessels	\$ 9,148.9	\$ (2,571.3)	\$ 6,577.6
Equipment and other	543.1	(146.0)	397.1
Property, plant and equipment	<u>\$ 9,692.0</u>	<u>\$ (2,717.3)</u>	<u>\$ 6,974.7</u>

Upon commencement of a fixed rate bareboat charter in February 2021, \$88,060,575 was reclassified to net investment in lease from property, plant and equipment (note 6).

In April and May 2021, the Company took delivery of two 8,500 TEU vessels, for an aggregate purchase price of \$104,500,000.

In May 2021, the Company took delivery of one 15,000 TEU vessel for an aggregate purchase price of \$127,000,000.

During the three and six months ended June 30, 2021, depreciation and amortization expense relating to property, plant and equipment was \$82,347,000 and \$162,353,000, respectively (2020 – \$88,923,000 and \$155,024,000, respectively).

8. **Right-of-use assets:**

<u>June 30, 2021</u>	<u>Cost</u>	<u>Accumulated amortization</u>	<u>Net book value</u>
Vessel operating leases	\$ 1,060.9	\$ (288.3)	\$ 772.6
Other operating leases	16.9	(7.3)	9.6
Right-of-use assets	<u>\$ 1,077.8</u>	<u>\$ (295.6)</u>	<u>\$ 782.2</u>

<u>December 31, 2020</u>	<u>Cost</u>	<u>Accumulated amortization</u>	<u>Net book value</u>
Vessel operating leases	\$ 1,060.9	\$ (228.0)	\$ 832.9
Office operating leases	13.6	(5.3)	8.3
Right-of-use assets	<u>\$ 1,074.5</u>	<u>\$ (233.3)</u>	<u>\$ 841.2</u>

During the three and six months ended June 30, 2021, the change in right-of-use assets were \$31,557,000 and \$62,434,000, respectively (2020 - \$30,040,000 and \$59,446,000, respectively).

9. **Other assets:**

	<u>June 30, 2021</u>	<u>December 31, 2020</u>
Intangible assets (a)	\$ 96.5	\$ 104.8
Deferred dry-dock (b)	68.2	63.8
Restricted cash	38.2	38.2
Contingent consideration asset (c)	63.9	84.0
Vessels under construction (d)	510.8	42.0
Other (e)	189.0	42.9
Other assets	<u>\$ 966.6</u>	<u>\$ 375.7</u>

(a) Intangible assets:

<u>June 30, 2021</u>	<u>Cost</u>	<u>Accumulated Amortization</u>	<u>Net book value</u>
Customer contracts	\$ 129.9	\$ (67.5)	\$ 62.4
Trademark	27.4	(1.8)	25.6
Other	13.1	(4.6)	8.5
	<u>\$ 170.4</u>	<u>\$ (73.9)</u>	<u>\$ 96.5</u>

9. Other assets (continued):

(a) Intangible assets (continued):

December 31, 2020	Cost	Accumulated Amortization	Net book value
Customer contracts	\$ 129.9	\$ (58.6)	\$ 71.3
Trademark	27.4	(1.1)	26.3
Other	11.5	(4.3)	7.2
	<u>\$ 168.8</u>	<u>\$ (64.0)</u>	<u>\$ 104.8</u>

During the three and six months ended June 30, 2021, the Company recorded \$6,109,000 and \$11,108,000, respectively (June 30, 2020 – \$5,363,000 and \$10,433,000, respectively), of amortization related to intangible assets.

Future amortization of intangible assets is as follows:

Remainder of 2021	\$ 9.5
2022	18.2
2023	14.5
2024	11.7
2025	8.4
Thereafter	34.2
	<u>\$ 96.5</u>

(b) Deferred dry-dock:

During the six months ended June 30, 2021, changes in deferred dry-dock were as follows:

December 31, 2020	\$ 63.8
Costs incurred	15.9
Amortization expensed (1)	(11.5)
June 30, 2021	<u>\$ 68.2</u>

(1) Amortization of dry-docking costs is included in depreciation and amortization

(c) Contingent consideration asset:

As a part of the acquisition of APR Energy on February 28, 2020, the Company is compensated by the Sellers for certain losses that may be incurred on future cash repatriation from a foreign jurisdiction until the earlier of (1) reaching the maximum cash flows subject to compensation, (2) termination of specified contracts, (3) sustaining the ability to repatriate cash without losses and (4) April 30, 2022. The amount of compensation depends on the Company's ability to generate cash flows on specific contracts in the foreign jurisdiction and the magnitude of losses incurred on repatriation. The maximum amount of cash flows subject to compensation is \$110,000,000. In February 2021, Fairfax additionally agreed, subject to definitive documentation, to compensate the Company for future losses realized on sale or disposal of certain property, plant and equipment and inventory items calculated as the difference between the proceeds on sale or disposal and the book value of the respective assets at February 28, 2020, prior to acquisition. The maximum amount of losses subject to compensation under the February 2021 agreement is \$64,000,000. The definitive documentation was executed on April 30, 2021.

Contingent consideration asset, December 31, 2020	\$ 90.9
Change in fair value	(1.7)
Compensation received	(13.3)
Contingent consideration asset	75.9
Current portion included in prepaid expenses and other	(12.0)
Contingent consideration asset, June 30, 2021	<u>\$ 63.9</u>

(d) Vessels under construction:

During the six months ended June 30, 2021, the Company made installment payments on vessels under construction (note 18(b)).

(e) Other:

During the six months ended June 30, 2021, the Company paid the remaining purchase price of \$126,000,000 on a vessel that was delivered in July 2021 (note 20 (b)).

10. Long-term debt:

	June 30, 2021	December 31, 2020
Long-term debt:		
Revolving credit facilities (a) (c)	\$ 614.1	\$ 772.1
Term loan credit facilities (b) (c)	1,892.1	2,094.7
Senior unsecured notes (d)	80.0	80.0
Fairfax Notes (e)	300.0	600.0
Exchangeable Notes	201.3	201.3
Bonds (f)	500.0	—
Sustainability-linked Senior Secured Notes (g)	450.0	—
	<u>4,037.5</u>	<u>3,748.1</u>
Fair value adjustment on term loan credit facilities	—	(0.1)
Debt discount on Fairfax Notes	(69.5)	(130.9)
Debt discount on Exchangeable Notes	(5.6)	(6.1)
Deferred financing fees	(55.7)	(44.9)
Long-term debt	<u>3,906.7</u>	<u>3,566.1</u>
Current portion of long-term debt	(325.1)	(332.1)
Long-term debt	<u>\$ 3,581.6</u>	<u>\$ 3,234.0</u>

(a) Revolving credit facilities:

In May 2021, the Company refinanced one revolving credit facility which increased the aggregate commitments by \$100,000,000 and extended the maturity by two years.

As at June 30, 2021, the Company had five revolving credit facilities available (December 31, 2020 – five revolving credit facilities) which provided for aggregate borrowings of up to \$1,064,126,000 (December 31, 2020 – \$989,119,000), of which \$450,000,000 (December 31, 2020 - \$217,000,000) was undrawn.

As at June 30, 2021, the three month and six month average LIBOR on the Company's revolving credit facilities was 0.1% and 0.2%, respectively (December 31, 2020 – three months average LIBOR of 0.2% and six months average LIBOR of 0.3%) and the margins ranged between 0.5% and 2.3% as at June 30, 2021 (December 31, 2020 – 0.5% and 2.3%). The weighted average rate of interest, including the margin, for the Company's revolving credit facilities was 1.1% as at June 30, 2021 (December 31, 2020 – 1.4%). Interest payments are made monthly, quarterly and semi-annually.

The following is a schedule of future minimum repayments under the Company's revolving facilities as of June 30, 2021:

Remainder of 2021	\$ 25.7
2022	530.2
2023	58.2
	<u>\$ 614.1</u>

**10. Long-term debt (continued):**

(b) Term loan credit facilities:

In May 2021, the Company amended and restated three term loan credit facilities which increased the aggregate commitments by \$79,540,000 and extended maturities by two years.

As at June 30, 2021, the Company had \$2,071,635,000 (December 31, 2020 - \$2,344,730,000) of term loan credit facilities available, of which \$179,540,000 (December 31, 2020 - \$250,000,000) was undrawn. Three of the term loan credit facilities have a revolving loan component, all of which have been included in the revolving credit facilities above.

For all of the Company's term loan credit facilities, except for one, interest is calculated based on three month or six month LIBOR plus a margin per annum, dependent on the interest period selected by the Company. The three month and six month average LIBOR was 0.1% and 0.2%, respectively (December 31, 2020 - 0.2% and 0.3%) and the margins ranged between 0.4% and 3.5% as at June 30, 2021 (December 31, 2020 - 0.4% and 4.3%).

For one of our term loan credit facilities with a total principal amount outstanding of \$33,584,000 (December 31, 2020 - \$39,970,000), interest is calculated based on the Export-Import Bank of Korea ("KEXIM") rate plus 0.7% per annum.

The weighted average rate of interest, including the applicable margin, was 2.1% as at June 30, 2021 (December 31, 2020 - 2.7%) for the Company's term loan credit facilities. One of the Company's term loan credit facilities bears interest at a fixed rate of 7.7%. Interest payments are made in monthly, quarterly or semi-annual payments.

The following is a schedule of future minimum repayments of the Company's term loan credit facilities as of June 30, 2021.

Remainder of 2021	\$	168.6
2022		161.6
2023		302.4
2024		133.6
2025		132.4
Thereafter		993.5
	\$	<u>1,892.1</u>

(c) Credit facilities – other:

As at June 30, 2021, the Company's credit facilities were secured by first-priority mortgages granted on most of its power generation assets and 67 of its vessels together with other related security. The security for each of the Company's current secured credit facilities includes:

- A first priority mortgage on collateral assets;
- An assignment of the Company's lease agreements and earnings related to the related collateral assets;
- An assignment of the insurance policies covering each of the collateral assets that are subject to a related mortgage and/or security interest;
- An assignment of the Company's related shipbuilding contracts and the corresponding refund guarantees and;
- A pledge over the related retention accounts.

As at June 30, 2021, \$1,392,050,000 principal amount of indebtedness under the Company's term loan and revolving credit facilities was secured by a portfolio of 50 vessels, the composition of which can be changed, and is subject to a borrowing base and portfolio concentration requirements, as well as compliance with financial covenants and certain negative covenants.

**10. Long-term debt (continued):**

(c) Credit facilities – other (continued):

The Company may prepay certain amounts outstanding without penalty, other than breakage costs in certain circumstances, with the exception of one term loan credit facility, where the Company may prepay borrowings up to March 6, 2023 with penalties and thereafter without penalty. A prepayment may be required as a result of certain events, including change of control and, where applicable, the sale or loss of assets or a termination or expiration of certain lease agreements (and the inability to enter into a lease replacing the terminated or expired lease suitable to lenders within a specified period of time). The amount that must be prepaid may be calculated based on the loan to market value. In these circumstances, valuations of the Company's assets are conducted on a "without lease" and/or "orderly liquidation" basis as required under the credit facility agreement.

Each credit facility contains a mix of financial covenants requiring the borrower and/or guarantor of the facility to maintain minimum liquidity, tangible net worth, interest and principal coverage ratios, and debt-to-assets ratios, as defined. Each of Atlas and Seaspan are guarantors under certain facilities.

Some of the facilities also have an interest and principal coverage ratio, debt service coverage and vessel value requirement for the subsidiary borrower. The Company was in compliance with these covenants as at June 30, 2021.

(d) Senior unsecured notes

In May 2021, the Company exchanged an aggregate principal amount of \$52,198,825 7.125% senior notes due 2027 of its wholly owned subsidiary, Seaspan Corporation (the "Seaspan Notes"), for an equivalent amount of its 7.125% senior notes due 2027 (the "Atlas Notes"), registered under the Securities Act of 1933, as amended, and listed on the Nasdaq Global Market. In July 2021, the Company exchanged an additional \$151,000 of Seaspan Notes for Atlas Notes, and redeemed all remaining Seaspan Notes (note 20).

(e) Fairfax Notes:

Pursuant to the Fairfax Exchange as described in note 5(c), the Company exchanged \$200,000,000 aggregate principal amount of the 2026 Fairfax Notes and all \$100,000,000 aggregate principal amount of the 2027 Fairfax Notes for (i) 12,000,000 Series J 7.00% Cumulative Redeemable Perpetual Preferred Shares, and (ii) 1,000,000 five year warrants to purchase an equal number of Atlas common shares at an exercise price of \$13.71 per share. The exchanged 2026 Fairfax Notes and 2027 Fairfax Notes were subsequently cancelled.

In connection with the Fairfax Exchange, the Fairfax Holders also agreed to amend the terms of the \$300,000,000 aggregate principal amount of the Fairfax Notes that remain outstanding following the Fairfax Exchange, which includes all \$250,000,000 aggregate principal amount of the 2025 Fairfax Notes and \$50,000,000 aggregate principal amount of the 2026 Fairfax Notes. The Amendment, among other things, eliminated the Fairfax Holders' mandatory redemption and put rights and released and discharged all outstanding guarantees and liens on collateral thereunder. The Fairfax Holders also agreed to terminate Seaspan's Amended and Restated Pledge and Collateral Agent Agreement and to release and discharge all liens on collateral thereof. The Company may redeem the amended notes at its option, in whole or in part, at any time at a redemption price equal to 100% of the principal amount plus any accrued and unpaid interest.

As a result of the Fairfax Exchange, the Company recorded a loss on debt extinguishment of \$51,500,000 for the three and six months ended June 30, 2021 (June 30, 2020 - \$nil and \$nil, respectively), representing the write-off of the existing associated debt discount and deferred financing fees.

(f) Bonds:

In February 2021, the Company issued \$200,000,000 of 6.5% senior unsecured sustainability-linked bonds in the Nordic bond market ("2024 Bonds"). In April 2021, the Company issued a further \$300,000,000 of senior unsecured sustainability-linked bonds in the Nordic bond market (the "2026 Bonds" and together with the 2024 Bonds, the "Bonds"). The Bonds mature in February 2024 and April 2026, respectively, and bear interest at 6.5% per annum. If the sustainability performance targets are not met during the term of the Bonds, the Bonds will be settled at maturity at 100.5% of the initial principal. The Bonds are listed on the Oslo Stock Exchange.

(g) Sustainability-linked Senior Secured Notes:

In May 2021, the Company entered into a note purchase agreement to issue \$500,000,000 of sustainability-linked, senior secured notes (the "Senior Secured Notes") in a US private placement. The Senior Secured Notes comprise four series, each ranking pari passu with the Company's existing and future debt financing program. The Series A, Series C and Series D Senior Secured Notes were issued in May 2021, with interest rates ranging from 3.91% to 4.26% and maturities from May 2031 to May 2036. The Series B Senior Secured Notes, which bear interest at 3.91% per annum and mature in 2031, were issued in August 2021 (note 20). The Senior Secured Notes contain certain sustainability features, and are subject to adjustment based on Seaspan's achievements relative to certain key performance indicators.

11. **Operating lease liabilities:**

	June 30, 2021		December 31, 2020	
Operating lease commitments	\$	856.7	\$	927.0
Impact of discounting		(123.3)		(141.5)
Impact of changes in variable rates		38.7		44.7
Operating lease liabilities		772.1		830.2
Current portion of operating lease liabilities		(157.2)		(160.9)
Operating lease liabilities	\$	<u>614.9</u>	\$	<u>669.3</u>

Operating lease costs related to vessel sale-leaseback transactions are summarized as follows:

	Three months ended June 30,		Six months ended June 30,	
	2021	2020	2021	2020
<b>Lease costs:</b>				
Operating lease costs	\$ 40.6	\$ 40.0	\$ 80.5	\$ 80.1
Variable lease adjustments	(3.8)	(2.2)	(7.6)	(3.8)
<b>Other information:</b>				
Operating cash outflow used for operating leases	35.5	37.1	71.0	75.0
Weighted average discount rate	4.8%	4.8%	4.8%	4.8%
Weighted average remaining lease term	6 years	7 years	6 years	7 years



12. **Other financing arrangements:**

	June 30, 2021	December 31, 2020
Other financing arrangements	\$ 1,160.8	\$ 879.5
Deferred financing fees	(19.3)	(13.7)
Other financing arrangements	1,141.5	865.8
Current portion of other financing arrangements	(86.9)	(64.1)
Other financing arrangements	<u>\$ 1,054.6</u>	<u>\$ 801.7</u>

In January 2021, the Company made a payment of \$69,166,000 to early terminate a sale-leaseback financing arrangement secured by one 11,000 TEU vessel. In March 2021, the Company entered into a new sale-leaseback financing arrangement of \$83,700,000, secured by the same 11,000 TEU vessel.

In April 2021, the Company entered into \$235,000,000 in sale-lease back finance arrangements to refinance three separate vessels, the funding of which was completed in May 2021.

In May 2021, the Company repaid \$59,300,000 upon early termination of a sale-leaseback financing arrangement secured by a 13,100 TEU vessel.

In April through June 2021, the Company entered into \$1,300,320,000 in sale-leaseback financing arrangements (the "Newbuild Sale-Leasebacks") related to 13 newbuild containerships, subject to satisfaction of customary closing conditions. The Newbuild Sale-Leasebacks partially fund pre-delivery payments related to the 13 newbuild containerships. During the three and six months ended June 30, 2021, \$63,000,000 was funded under the Newbuild Sale-Leasebacks.

Based on amounts funded for other financing arrangements, payments due to lessors would be as follows:

Remainder of 2021	\$	43.2
2022		89.0
2023		89.7
2024		89.7
2025		82.5
Thereafter		766.7
	<u>\$</u>	<u>1,160.8</u>

13. **Other liabilities:**

	June 30, 2021	December 31, 2020
Asset retirement obligations(a)	\$ 50.8	\$ 42.3
Other	38.2	23.4
Other long-term liabilities	89.0	65.7
Current portion of other long-term liabilities	(68.0)	(24.8)
Other long-term liabilities	<u>\$ 21.0</u>	<u>\$ 40.9</u>

(a) Asset retirement obligations:

Asset retirement obligations, December 31, 2020	\$	42.3
Liabilities acquired		7.9
Liabilities incurred		0.6
Asset retirement obligations, June 30, 2021	<u>\$</u>	<u>50.8</u>

14. **Income tax:**

The effective tax rate for the three and six months ended June 30, 2021 was 2.4% and 4.8% (2020 – 6.9% and 5.6%). The tax rate was significantly lower than the United Kingdom statutory rate of 19% primarily due to international shipping reciprocal exemptions.

15. Share capital:

(a) Common shares:

Pursuant to the APR Energy acquisition agreement, Holdback Shares are issuable to the Sellers at a future date, subject to settlement of potential future events. As of June 30, 2021, 6,201,571 common shares are issuable as Holdback Shares, including 727,351 shares held in treasury.

During the three and six months ended June 30, 2021, 120,445 and 294,264 Holdback Shares, respectively, were released from holdback and issued to the Sellers.

(b) Preferred shares:

As at June 30, 2021, the Company had the following preferred shares outstanding:

Series	Shares		Dividend rate per annum(3)	Redemption by Company permitted on or after(1)	Liquidation preference	
	Authorized	Issued			June 30, 2021	December 31, 2020
D	20,000,000	5,093,728	7.95%	January 30, 2018	\$ 127.3	\$ 127.3
E(2)	15,000,000	5,415,937	8.25%	February 13, 2019	135.4	135.4
G(2)	15,000,000	7,800,800	8.20%	June 16, 2021	195.0	195.0
H	15,000,000	9,025,105	7.875%	August 11, 2021	225.6	225.6
I	6,000,000	6,000,000	8.00%	October 30, 2023	150.0	150.0
J(3)	12,000,000	12,000,000	7.00%	June 11, 2021	300.0	—

- (1) Redeemable by the Company, in whole or in part, at a redemption price of \$25.00 per share plus unpaid dividends. The preferred shares are not convertible into common shares and are not redeemable by the holder.
- (2) On July 1, 2021, the Company redeemed all of its outstanding 8.25% Series E Cumulative Redeemable Preferred Shares and outstanding 8.20% Series G Cumulative Redeemable Perpetual Preferred Shares for cash at \$25.00 per share plus all accrued and unpaid dividends (note 20(a)).
- (3) Dividends will be payable on the Series J Cumulative Redeemable Preferred Shares at a rate of 7.0% for the first five years after the issue date, with 1.5% increases annually thereafter to a maximum of 11.5%.

The preferred shares are subject to certain financial covenants. The Company was in compliance with these covenants on June 30, 2021.

(c) Restricted shares:

During the three and six months ended June 30, 2021, the Company granted nil and 71,904 restricted shares, respectively, to its board of directors, of which 11,984 restricted shares were forfeited.

(d) Restricted stock units:

During the three and six months ended June 30, 2021, the Company granted nil and 264,598 restricted stock units, respectively, to certain members of senior management.

(e) Cumulative redeemable preferred shares:

Pursuant to the Fairfax Exchange as described in note 5(c), the Company exchanged \$200,000,000 aggregate principal amount of the 2026 Fairfax Notes and all \$100,000,000 aggregate principal amount of the 2027 Fairfax Notes for (i) 12,000,000 Series J 7.00% Cumulative Redeemable Perpetual Preferred Shares, representing total liquidation value of \$300,000,000, and (ii) 1,000,000 five year warrants to purchase an equal number of shares of Atlas common stock at an exercise price of \$13.71 per share. The exchanged 2026 Fairfax Notes and 2027 Fairfax Notes were subsequently cancelled.

Dividends will be payable on the Series J Preferred Shares at a rate of 7.0% for the first five years after the issue, with 1.5% increases annually thereafter to a maximum of 11.5%. These warrants may be exercised within a 5-year period. The Company can also elect to require early exercise of the warrants, at any time after June 11, 2025, if the fair value of one Atlas common share equals or exceeds two times the exercise price on the third trading day prior to the date on which the Company delivers the forced exercise notice.

16. Earnings per share ("EPS"):

	Three months ended June 30, 2021			Three months ended June 30, 2020		
	Earnings (numerator)	Shares (denominator)	Per share amount	Earnings (numerator)	Shares (denominator)	Per share amount
Net earnings	66.0			82.7		
Less preferred share dividends:						
Series D	(2.5)			(2.5)		
Series E	(2.8)			(2.8)		
Series G	(4.0)			(4.0)		
Series H	(4.4)			(4.4)		
Series I	(3.0)			(3.0)		
Series J	(1.2)			—		
Basic EPS:						
Earnings attributable to common shareholders	\$ 48.1	246,303,000	\$ 0.19	\$ 66.0	247,209,000	\$ 0.27
Effect of dilutive securities:						
Share-based compensation	—	2,351,000		—	69,000	
Fairfax warrants	—	10,697,000		—	—	
Holdback shares	—	6,242,000		—	6,087,000	
Exchangeable Notes	—	972,000		—	—	
Diluted EPS(1):						
Earnings attributable to common shareholders	\$ 48.1	266,565,000	\$ 0.18	\$ 66.0	253,365,000	\$ 0.26

	Six months ended June 30, 2021			Six months ended June 30, 2020		
	Earnings (numerator)	Shares (denominator)	Per share amount	Earnings (numerator)	Shares (denominator)	Per share amount
Net earnings	163.6			134.6		
Less preferred share dividends:						
Series D	(5.0)			(5.1)		
Series E	(5.6)			(5.6)		
Series G	(8.0)			(8.0)		
Series H	(8.9)			(8.8)		
Series I	(6.0)			(6.0)		
Series J	(1.2)			—		
Basic EPS:						
Earnings attributable to common shareholders	\$ 128.9	246,169,000	\$ 0.52	\$ 101.1	237,187,000	\$ 0.43
Effect of dilutive securities:						
Share-based compensation	—	2,192,000		—	146,000	
Fairfax warrants	—	9,990,000		—	2,975,000	
Holdback shares	—	6,282,000		—	4,114,000	
Exchangeable Notes	—	486,000		—	—	
Diluted EPS(1):						
Earnings attributable to common shareholders	\$ 128.9	265,119,000	\$ 0.49	\$ 101.1	244,422,000	\$ 0.41

17. Supplemental cash flow information:

	Three Months Ended June 30,		Six Months Ended June 30,	
	2021	2020	2021	2020
Interest paid	\$ 37.0	\$ 37.9	\$ 69.6	\$ 79.9
Interest received	1.8	0.7	2.3	2.6
Undrawn credit facility fee paid	0.4	0.2	0.8	0.5
Income taxes paid	4.8	(2.9)	6.8	(5.2)
Non-cash investing and financing transactions:				
Dividend reinvestment	—	—	—	0.1
Commencement of sales-type lease	—	—	88.1	57.0
APR Energy loans settled in shares	—	—	—	8.3
Common shares issued on APR Energy acquisition	—	—	—	316.8
Holdback Shares reserved on APR Energy acquisition	—	—	—	70.6
Purchase price adjustment related to APR Energy acquisition	—	(33.1)	—	19.4
Reclassification on lease modification	—	—	—	377.4
Contingent consideration asset related to APR Energy acquisition	—	(0.3)	—	41.2
Prepayments transferred to vessels upon vessel delivery	6.4	—	6.4	—
Interest capitalized on vessels under construction	4.1	—	4.9	—
Net assets acquired on acquisition	—	33.4	—	326.8
Asset retirement obligations liabilities incurred	—	5.3	—	5.3
Asset retirement obligations provision re-assessment	—	(0.8)	—	(0.8)
Changes in operating assets and liabilities	(34.9)	(60.6)	(77.3)	(116.6)
Accounts receivable	(22.4)	—	(28.5)	(25.1)
Inventories	1.1	(5.4)	0.7	(6.3)
Prepays expenses and other, and other assets	(23.1)	(6.8)	(30.3)	(10.7)
Net investment in lease	3.0	2.6	6.2	7.7
Accounts payable and accrued liabilities	36.0	(3.6)	22.5	6.5
Settlement of decommissioning provisions	8.0	(2.6)	7.6	(2.9)
Deferred revenue	(6.9)	0.5	(7.1)	(2.9)
Income tax payable	0.5	2.5	5.6	2.0
Major maintenance	(9.3)	(24.4)	(14.9)	(36.2)
Other liabilities	(4.3)	(0.1)	(4.4)	(0.7)
Operating lease liabilities	(30.1)	(28.2)	(60.1)	(56.9)
Derivative instruments	6.6	4.9	13.4	8.9
Contingent consideration asset	6.0	—	12.0	—

The following table provides a reconciliation of cash, cash equivalents and restricted cash reported within the consolidated balance sheets that sum to the amounts shown in the consolidated statements of cash flows:

	June 30,	
	2021	2020
Cash and cash equivalents	\$ 591.0	\$ 221.8
Restricted cash included in prepaid expenses and other	—	1.5
Restricted cash included in other assets (note 9)	38.2	38.2
Total cash, cash equivalents and restricted cash shown in the consolidated statements of cash flows	\$ 629.2	\$ 261.5

**18. Commitments and contingencies:**

(a) Operating leases:

At June 30, 2021, the commitment under operating leases for vessels was \$844,737,000 for the remainder of 2021 to 2029, and for other leases was \$11,963,000 for the remainder of 2021 to 2024. Total commitments under these leases are as follows:

Remainder of 2021	\$	73.5
2022		143.2
2023		145.1
2024		148.2
2025		125.9
Thereafter		220.8
	\$	<u>856.7</u>

For operating leases indexed to three-months LIBOR, commitments under these leases are calculated using the LIBOR in place as at June 30, 2021 for the Company.

(b) Vessel commitment:

As at June 30, 2021, the Company had entered into agreements to acquire 45 vessels (December 31, 2020 – 5 vessels). The Company has outstanding commitments for the remaining installment payments as follows:

Remainder of 2021	\$	527.0
2022		1,033.5
2023		2,385.7
2024		796.7
Total	\$	<u>4,742.9</u>

(c) Letter of credit:

As at June 30, 2021, the Company had \$10,707,525 (December 31, 2020 - \$11,686,000) in letters of credit outstanding in support of its mobile power generation business, all of which are unused.

**19. Financial instruments:**

(a) Fair value:

The carrying values of cash and cash equivalents, short-term investments, restricted cash, accounts receivable and accounts payable, income tax payable and accrued liabilities approximate their fair values because of their short term to maturity.

As of June 30, 2021, the fair value of the Company's revolving credit facilities and term loan credit facilities, excluding deferred financing fees was \$2,466,357,000 (December 31, 2020 - \$2,827,984,000) and the carrying value was \$2,506,222,000 (December 31, 2020 - \$2,866,850,000). As of June 30, 2021, the fair value of the Company's operating lease liabilities was \$770,052,000 (December 31, 2020 - \$828,111,000) and the carrying value was \$772,170,000 (December 31, 2020 - \$830,200,000). As of June 30, 2021, the fair value of the Company's other financing arrangements, excluding deferred financing fees, was \$1,186,588,000 (December 31, 2020 - \$891,710,000) and the carrying value was \$1,160,750,000 (December 31, 2020 - \$879,468,000). The fair value of the revolving and term loan credit facilities, operating lease liabilities and other financing arrangements, excluding deferred financing fees, was estimated based on expected principal repayments and interest, discounted by relevant forward rates plus a margin appropriate to the credit risk of the Company. Therefore, the Company categorized the fair value of these financial instruments as Level 2 in the fair value hierarchy.

**19. Financial instruments (continued):**

(a) Fair value (continued):

As of June 30, 2021, the fair value of the Company's senior unsecured notes was \$86,167,000 (December 31, 2020 – \$89,207,000) and the carrying value was \$80,000,000 (December 31, 2020 – \$80,000,000). The aggregate fair value of the 2025 Fairfax Notes and 2026 Fairfax Notes was \$308,007,000 (December 31, 2020 – \$640,058,000) and the aggregate carrying value was \$300,000,000 (December 31, 2020 - \$600,000,000) or \$230,530,000 (December 31, 2020 – \$469,100,000), net of discount. The fair value of the Company's Exchangeable Notes was \$196,967,000 (December 31, 2020 - \$195,232,000) and the carrying value was \$201,250,000 (December 31, 2020 - \$201,250,000) or \$195,604,000 (December 31, 2020 - \$195,000,000), net of debt discount. The fair value of the Company's Bonds was \$534,339,000 and the carrying value was \$500,000,000. The fair value of the Company's Sustainability-linked Senior Secured Notes was \$415,125,000 and the carrying value was \$450,000,000. The fair value was calculated using the present value of expected principal repayments and interest discounted by relevant forward rates plus a margin appropriate to the credit risk of the Company. As a result, these amounts were categorized as Level 2 in the fair value hierarchy.

The Company's interest rate derivative financial instruments are re-measured to fair value at the end of each reporting period. The fair values of the interest rate derivative financial instruments have been calculated by discounting the future cash flow of both the fixed rate and variable rate interest rate payments. The discount rate is derived from a yield curve created by nationally recognized financial institutions adjusted for the associated credit risk. The fair values of the interest rate derivative financial instruments are determined based on inputs that are readily available in public markets or can be derived from information available in publicly quoted markets. Therefore, the Company categorized the fair value of these derivative financial instruments as Level 2 in the fair value hierarchy.

As part of the acquisition of APR Energy, the Company obtained a contingent consideration asset related to compensation the Company will receive from the Sellers on losses that may be generated from cash repatriation from a foreign jurisdiction. The fair value of the contingent consideration asset is calculated as the present value of expected future compensable losses from conversion of cash from foreign currency to US dollars, derived from the discount expected to be realized on repatriation of cash from the foreign jurisdiction over a specified period of time, which is a significant unobservable input. As such, the Company categorized the fair value of the contingent consideration asset as Level 3 in the fair value hierarchy. The discount expected to be realized on future repatriation of cash as of June 30, 2021 is 40%. An increase or decrease of 5% on the discount would result in an increase or decrease in the fair value of approximately \$2,088,000, respectively.

As part of the acquisition of APR Energy, the Company also obtained, a contingent consideration asset related to compensation the Company expects to receive from Fairfax on losses realized on future sale or disposal of certain property, plant and equipment and inventory items. The fair value of the contingent consideration asset is determined based on the present value of expected future compensation, calculated as the difference between the book value of the respective assets at acquisition and the realizable value of the asset obtained from market quotes, which is a significant unobservable input. As such, the Company categorized the fair value of the contingent consideration asset as Level 3 in the fair value hierarchy.

Unobservable inputs for recurring and non-recurring Level 3 disclosures are obtained from third parties whenever possible and reviewed by the Company for reasonableness.

19. Financial instruments (continued):

(b) Interest rate swap derivatives:

As of June 30, 2021, the Company had the following outstanding interest rate derivatives:

Fixed per annum rate swapped for LIBOR	Notional amount as of June 30, 2021	Maximum notional amount <sup>(1)</sup>	Effective date	Ending date
5.4200%	\$ 286.2	\$ 286.2	September 6, 2007	May 31, 2024
1.6490%	160.0	160.0	September 27, 2019	May 14, 2024
0.7270%	125.0	125.0	March 26, 2020	March 26, 2025
1.6850%	110.0	110.0	November 14, 2019	May 15, 2024
0.6300%	96.0	96.0	January 21, 2021	October 14, 2026
0.6600%	96.0	96.0	February 4, 2021	October 14, 2026
5.6000%	86.4	86.4	June 23, 2010	December 23, 2021 <sup>(2)</sup>
1.4900%	28.2	28.2	February 4, 2020	December 30, 2025

- (1) Over the term of the interest rate swaps, the notional amounts increase and decrease. These amounts represent the peak notional amount over the remaining term of the swap.  
(2) Prospectively de-designated as an accounting hedge in 2008.

If interest rates remain at their current levels, the Company expects that \$23,129,000 would be settled in cash in the next 12 months on interest rate swaps maturing after June 30, 2021. The amount of the actual settlement may be different depending on the interest rate in effect at the time settlements are made.

(c) Financial instruments measured at fair value:

The following provides information about the Company's financial instruments measured at fair value:

The following table provides information about gains and losses included in net earnings and reclassified from accumulated other comprehensive loss ("AOCL") into earnings:

	June 30, 2021	December 31, 2020
Contingent consideration asset	\$ 91.5	\$ 90.9
Fair value of derivative assets		
Interest rate swaps	1.8	—
Fair value of derivative liabilities		
Interest rate swaps	44.4	63.0

  

	Three months ended June 30, 2021	Three months ended June 30, 2020	Six months ended June 30, 2021	Six months ended June 30, 2020
Earnings (loss) on recognized in net earnings:				
Gain (loss) on interest rate swaps	\$ (2.5)	\$ (7.1)	\$ 6.9	\$ (32.7)
Gain on derivative put instrument	0.8	0.1	0.1	0.9
Gain (loss) on contingent consideration asset	18.4	(0.7)	17.3	2.6
Loss reclassified from AOCL to net earnings <sup>(1)</sup>				
Interest expense	—	(0.1)	—	(0.2)
Depreciation and amortization	(0.3)	(0.3)	(0.6)	(0.5)

- (1) The effective portion of changes in unrealized loss on interest rate swaps was recorded in accumulated other comprehensive income until September 30, 2008 when these contracts were de-designated as accounting hedges. The amounts in accumulated other comprehensive income will be recognized in earnings when and where the previously hedged interest is recognized in earnings.

The estimated amount of AOCL expected to be reclassified to net earnings within the next 12 months is approximately \$1,093,000.

**20. Subsequent events:**

- a) On July 1, 2021, the Company redeemed all of its outstanding 8.25% Series E Cumulative Redeemable Preferred Shares and outstanding 8.20% Series G Cumulative Redeemable Perpetual Preferred Shares for cash.
- b) On July 2, 2021, the Company accepted delivery of one 15,000 TEU secondhand vessel and its attached charter agreement.
- c) On July 7, 2021, the Company declared quarterly dividends of \$0.496875, \$0.492188, \$0.500000, and \$0.238194 per Series D, Series H, Series I and Series J preferred share, respectively, representing a total distribution of \$12,831,000. The dividends were paid on July 30, 2021.
- d) On July 7, 2021, the Company declared quarterly dividends of \$0.125 per common share to all shareholders of record as of July 20, 2021. The dividends were paid on July 30, 2021.
- e) On July 9 and 12, 2021, the Company exchanged an additional \$151,000 of Seaspans Notes for Atlas Notes. On July 12, 2021, the Company redeemed the remaining \$27,650,000 Seaspans Notes plus accrued and unpaid interest.
- f) On July 14, 2021, the Company issued \$750,000,000 of senior unsecured notes. These notes mature in 2029 and accrue interest at 5.5% per annum.
- g) In July 2021, the Company entered into agreements to acquire ten 7,000 TEU vessels.
- h) In August 2021, the Company entered into \$661,826,000 in sale-leaseback financing arrangements related to six newbuild containership vessels, subject to satisfaction of customary closing conditions
- i) On August 12, 2021, the Company issued \$50,000,000 of Senior Secured Notes, Series B. The Series B Senior Secured Notes mature in 2031 and bear interest at 3.91% per annum.



**ITEM 2 — MANAGEMENT’S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

The following should be read in conjunction with the unaudited consolidated financial statements and related notes included in this Report and the audited consolidated financial statements, related notes and Management’s Discussion and Analysis of Financial Condition and Results of Operations included in our Annual Report on Form 20-F for the year ended December 31, 2020. The Annual Report was filed with the U.S. Securities and Exchange Commission on March 19, 2021. Unless otherwise indicated, all amounts are presented in U.S. dollars, or USD. We prepare our consolidated financial statements in accordance with U.S. GAAP.

**Overview**

*General*

We are Atlas Corp., a global asset manager and the parent company of Seaspan Corporation (“Seaspan”) and APR Energy Ltd (together with Apple Bidco Limited, “APR Energy”).

Atlas was incorporated in the Republic of the Marshall Islands in October 2019 for the purpose of facilitating, and to become the successor public company of Seaspan pursuant to, the Reorganization. Atlas is a holding company and its sole assets are its interests in Seaspan and APR Energy and their respective subsidiaries.

*Segment Reporting*

For management purposes, the Company is organized based on its two leasing businesses and has two reportable segments, containership leasing and power generation. The Company’s containership leasing segment, which is conducted through Seaspan, owns and operates a fleet of containerships which are chartered primarily pursuant to long-term, fixed-rate, time charters with major container liner companies. The Company’s mobile power generation segment, which is conducted through APR Energy, owns and operates a fleet of power generation assets, including gas turbines and other equipment, and provides power solutions to customers, through medium to long-term contracts.

*Containership leasing*

Through Seaspan, we are a leading independent charter owner and manager of containerships, which we charter primarily pursuant to long-term, fixed-rate time charters with major container liner companies. We primarily deploy our vessels on long-term, fixed-rate time charters to take advantage of the stable cash flow and high utilization rates that are typically associated with long-term time charters. As at June 30, 2021, we operated a fleet of 130 vessels that have an average age of approximately eight years, on a TEU weighted basis.

Customers for our operating fleet as at June 30, 2021 are as follows:

Customer for Current Fleet	Number of vessels under charter	TEUs under charter
CMA CGM	18	158,700
COSCO	37	267,500
Hapag-Lloyd	13	109,250
Maersk	13	69,500
MSC	6	67,000
ONE	25	204,750
Yang Ming Marine	16	220,000
ZIM	2	8,500

Our primary objective for Seaspan is to continue to grow our containership leasing business through accretive vessel acquisitions as market conditions allow. Most of our customers’ containership business revenues are derived from the shipment of goods from the Asia Pacific region, primarily China, to various overseas export markets in the United States and in Europe.

We use the term “twenty-foot equivalent unit”, or TEU, the international standard measure of containers, in describing the capacity of our containerships, which are also referred to as our “vessels”.

The following table summarizes key facts regarding Seaspan’s fleet as of June 30, 2021:

Vessel Class (TEU)	# Vessels (Total Fleet)	# Vessels (of which are unencumbered)	Average Age (Years) (7)	Average Remaining Charter Period (Years)(1)(7)	Average Daily Charter Rate (in thousands of USD)	Days Off-Hire(5)	Total Ownership Days(6)
2500-3500	14	6	13.1	2.7	16.2	51	1,274
4250-5100	33	18	14.1	3.3	17.9	90	3,003
8500-9600(2)	18	3	11.4	4.6	38.8	7	1,564
10000-11000(3)	33	3	5.7	4.9	32.1	19	3,003
12000-13100(4)	16	-	7.4	4.1	45.8	-	1,456
14000+	16	3	5.3	4.6	48.1	4	1,401
<b>Total/Average</b>	<b>130</b>	<b>33</b>	<b>8.1</b>	<b>4.4</b>	<b>31.4</b>	<b>171</b>	<b>11,701</b>

(1) Excludes options to extend charter.

(2) Includes 3 vessels on bareboat charter.

(3) Includes 8 vessels on bareboat charter.

(4) Includes 1 vessel on bareboat charter.

(5) Days Off-Hire includes scheduled and unscheduled days related to vessels being off-charter during the quarter ended June 30, 2021.

(6) Total Ownership Days for the quarter ended June 30, 2021 includes time charters and bareboat charters and excludes days prior to the initial charter hire date.

(7) Averages shown are weighted by TEU

## Power Generation

Through APR Energy, we also operate a fleet of power generation assets, providing power generation to customers including large corporations and public and private utilities. Our mobile, turnkey power plants are deployed in cities, countries, and industries around the world in both developed and developing markets. As of June 30, 2021, we operated a fleet of 30 aero-derivative gas turbines and 439 diesel generators. The average age of our turbines is approximately eight years and the average age of our diesel generators is approximately eleven years.

Our primary objective is to drive sustained growth and optimize cash flow by delivering operational excellence and providing a broad range of innovated technologies and offerings to generate customer value. Our revenues are primarily derived through power generation and our turnkey services include plant design, fast-tracked installation of generating equipment and balance of plant, plant operation, and around-the-clock service and maintenance.

We use the term “megawatts”, or MW, in describing the capacity of our power generation equipment.

Asset Type	Fleet Size (MW)	Contracted Fleet (MW)	Contracted Revenue (USD millions)	Average Remaining Contract Term (Years) (1)
Mobile Power Fleet	1,360	1,246	\$ 257.6	1.6

(1) Average remaining contract term excludes extensions; weighted by MW installed.

## Significant Developments During the Quarter ended June 30, 2021

### Fairfax Exchange and Amendment Transaction

In June 2021, Atlas and Seaspan completed an exchange and amendment of \$600.0 million aggregate principal amount of Seaspan’s senior notes, including \$250.0 million of Seaspan’s 5.5% Senior Notes due 2025 (the “2025 Fairfax Notes”), \$250.0 million of Seaspan’s 5.5% Senior Notes due 2026 (the “2026 Fairfax Notes”) and \$100.0 million of Seaspan’s 5.5% Senior Notes due 2027 (the “2027 Fairfax Notes”) and together with the 2025 Fairfax Notes and the 2026 Fairfax Notes, the “Fairfax Notes”). The outstanding Fairfax Notes are held by certain affiliates of Fairfax Financial Holding Limited (the “Fairfax Holders”).

Pursuant to this transaction, the Company exchanged \$200.0 million aggregate principal amount of the 2026 Fairfax Notes and all \$100.0 million aggregate principal amount of the 2027 Fairfax Notes for (i) 12,000,000 Series J 7.00% Cumulative Redeemable Perpetual Preferred Shares of the Company (the “Series J Preferred Shares”), representing total liquidation value of \$300.0 million and (ii) 1,000,000 five year warrants to purchase an equal number of common shares of the Company at an exercise price of \$13.71 per share (the “Fairfax Exchange”). The exchanged 2026 Fairfax Notes and 2027 Fairfax Notes were subsequently cancelled.

In connection with the Fairfax Exchange, the Fairfax Holders agreed to amend the terms of the \$300.0 million aggregate principal amount of the Fairfax Notes that remain outstanding following the Fairfax Exchange (the “Amendment”), which includes all \$250.0 million aggregate principal amount of the 2025 Fairfax Notes and \$50.0 million aggregate principal amount of the 2026 Fairfax Notes. The Amendment, among other things, eliminated the Fairfax Holders mandatory redemption and puts rights and released and discharged all outstanding guarantees and liens on collateral thereunder. The Fairfax Holders also agreed to terminate the Amended and Restated Pledge and Collateral Agent Agreement and to release and discharge all liens on collateral thereunder. The Company may redeem the amended notes at its option, in whole, or in part, at any time at a redemption price equal to 100% of the principal amount plus any accrued and unpaid interest.

### New Asset Financings

In April through June 2021, the Company entered into \$1.3 billion in sale-leaseback financing arrangements (the “Newbuild Sale-Leasebacks”) related to 13 newbuild containerships, subject to satisfaction of customary closing conditions. The Newbuild Sale-Leasebacks partially fund pre-delivery payments related to the 13 newbuild containerships. As of June 30, 2021, the Company received aggregate funding of \$63.0 million from these financings.

### Enhancement of the Company’s Vessel Portfolio Financing Program

In May 2021, the Company entered into amendments and restatements (the “Amendment and Restatement”) of the senior secured loan facilities and intercreditor and proceeds agreement that compromise its vessel portfolio financing program (the “Program”) to, among other things, (i) increase the capacity under the Program to \$2.5 billion, including the Sustainability-Linked Notes, (ii) increase the size of the revolving credit facility from \$300.0 million to \$400.0 million, (iii) increase the commitments under the bank loan facilities by \$180.0 million and (iv) extend the maturities of tranches due to 2024 and 2025 by approximately two years.

#### *\$500 million Sustainability-linked Senior Secured Notes*

In May 2021, the Company entered into a note purchase agreement to issue, in a private placement (the “Private Placement”), \$500.0 million aggregate principal amount of fixed rate, sustainability-linked senior secured notes (the “Senior Secured Notes”). On May 21, 2021, the Company issued \$450.0 million of such notes, comprised of \$150.0 million aggregate principal amount of 3.91% Series A Senior Secured Notes due 2031, \$170.0 million aggregate principal amount of 4.06% Series C Senior Secured Notes due 2033 and \$130.0 million aggregate principal amount of 4.26% Series D Senior Secured Notes due 2036. The Company issued the remaining \$50.0 million aggregate principal amount of 3.91% Series B Senior Secured Notes due to 2031 in August 2021. The Private Placement was completed as part of an amendment and upsize of the Program.

#### *Refinancings*

In April 2021, the Company entered into \$235.0 million in sale-leaseback financing arrangements (the “Sale-Leasebacks”) to refinance three operating vessels, the funding of which was completed in May 2021.

#### *Issuance of \$300 million Sustainability Linked Senior Unsecured Bonds*

In April 2021, the Company issued \$300.0 million aggregate principal amount of our 6.5% senior unsecured sustainability-linked bonds due 2026 (the “2026 Bonds”). The 2026 Bonds will mature in April 2026 and bear interest at 6.5% per annum. If the sustainability linked targets are met, the 2026 Bonds are to be redeemed at maturity at 100.0% of the initial principal amount. If the sustainability linked targets are not met, the 2026 Bonds are to be settled at maturity at 100.5% of the initial principal amount. The 2026 Bonds are listed on the Oslo Stock Exchange.

#### *Notes Exchange Offer*

In May 2021, Atlas completed an offer to exchange (the “Exchange Transaction”) up to \$80.0 million aggregate principal amount of 7.125% senior unsecured notes due 2027 (the “Atlas Notes”) for any and all outstanding \$80.0 million aggregate principal amount of Seaspan’s substantially similar 7.125% senior unsecured notes due 2027 (the “Seaspan Notes”). The Seaspan Notes were originally issued in October 2017. Pursuant to the Exchange Transaction, Atlas issued approximately \$52.2 million aggregate principal amount of the Atlas Notes in exchange for an equal principal amount of the Seaspan Notes. In July 2021, Atlas exchanged an additional \$0.2 million of Atlas Notes to Seaspan Notes. Seaspan subsequently redeemed all remaining Seaspan Notes at par, plus accrued and unpaid interest in July 2021.

#### *Early Termination of Secured Credit Facilities*

In June 2021, the Company voluntarily prepaid four secured credit facilities (“June Pre-Payments”) representing approximately \$199.8 million aggregate principal amount of borrowings. As a result, four vessels became unencumbered.

In May 2021, the Company made a prepayment of \$59.3 million to early terminate a financing arrangement secured by a 13,100 TEU vessel. This vessel was subsequently refinanced under a sale-leaseback as described under “Refinancings”.

#### *Shipbuilding Contracts for Newbuild Containerships*

During the quarter ended June 30, 2021, Seaspan entered into agreements with shipyards to build eight newbuild containerships that are summarized below.

	<b>Newbuilds</b>	<b>Total TEU</b>	<b>Month Acquired</b>
12000 TEU	2	24,000	June 2021
15000 TEU	6	90,000	June 2021
<b>Total</b>	<b>8</b>	<b>114,000</b>	

Upon delivery, these vessels will commence long-term charters with leading global liner companies.

#### *New Contracts in Mexico and California*

In April 2021, APR entered into contracts to provide 330MW utilizing 10 aero-derivative gas turbines to provide peaking power in Mexicali, Mexico. APR also entered into contracts for three aero-derivative gas turbines in California.

#### **Impact of COVID-19 on our Business**

The spread of the COVID-19 virus has caused substantial disruptions in the global economy and the shipping and energy industries, as well as significant volatility in the financial markets. The duration and full effects of this global health emergency and related disruptions are uncertain, although expected to continue for the near future as the success and timing of COVID-19 vaccination programs and containment strategies are also uncertain. Negative impacts of COVID-19 are expected to reverberate beyond the duration of the pandemic itself.

Notwithstanding the foregoing, some of the negative impacts of COVID-19 on the container shipping industry have reversed. Following a period of reduced container trade and associated charter rates in the first half of 2020, container trade and charter rates have since rebounded markedly due to increased demand and lack of capacity. We believe future significant downside risk to Seaspan’s business is mitigated by our longstanding business relationships and the long-term contracts securing the majority of our fleet, including the 58 forward fixtures executed since the beginning of 2021.

For Seaspan, the costs of operations have increased due to COVID-19's impact on supply chains, on workers', surveyors' and other specialists' access to the shipyards to complete repairs and inspections, and on the ability to conduct crew transfers. Accordingly, we have made logistical changes and worked with vendors to ensure continued access to equipment and supplies and mitigate costs. We have also intentionally delayed or altered plans for repairs and vessel projects where practicable. For our crew, we have developed and implemented extended onboard management procedures and we have prepared response plans should any crew member fall ill onboard. In addition, although embarkation and disembarkation of seafarers remains challenging and there are increased costs associated, we are conducting crew changes at ports where transfers are permitted. Management has obtained agreements from certain charterers to alter trading routes to facilitate crew changes.

In contrast to the container shipping industry, COVID-19 continues to impact demand in the energy sector and has accelerated increased demand for renewable energy sources. APR Energy continues to be challenged by the effective shutdown of government institutions in some jurisdictions, which have impacted procurement processes for certain prospective projects. Nevertheless, APR Energy was able to secure contracts in the emergency and peaking power markets in which it operates and where the decline in energy demand was less visible. To mitigate the continued impact of COVID-19 on the energy sector, APR Energy focuses on developing existing customer relationships to ensure it is able to extend and expand current contractual relationships wherever possible. As at June 30, 2021, APR Energy has 11 turbines and a number of diesel power modules off contract, together representing 364 megawatt capacity and 27% of the overall fleet capacity. There can be no assurance that we will be able to secure employment for our idle turbines or buyers for the diesel power modules in the near term.

Many of our office staff continue to work remotely. We have instituted enhanced safety protocols including suspending all nonessential travel, mandatory self-isolation of personnel returning from travel and substitution of physical meetings with virtual meetings. To the extent employees have returned to our physical offices, the return to office is being done on a gradual basis to ensure social distancing can be maintained and additional protective measures have been implemented in line with local health authority directives.

We continuously monitor the developing situation, as well as our customers' response thereto, and make all necessary preparations to address and mitigate, to the extent possible, the impact of COVID-19 to our company.

## Subsequent Events

### *Recent changes to Directors and Senior Management*

In July 2021, we announced the appointment of a non-executive board member, Katie Wade, who will join us effective September 1, 2021.

### *Dividends*

On July 7, 2021, our Board of Directors declared the following quarterly cash dividends on outstanding common and preferred shares for a total distribution of \$43.6 million paid on July 30, 2021.

<u>Security</u>	<u>Ticker</u>	<u>Dividend per Share</u>	<u>Period</u>	<u>Record Date</u>	<u>Payment Date</u>
Common shares	ATCO	\$ 0.125	April 1, - June 30, 2021	7/20/2021	7/30/2021
Series D preferred shares	ATCO-PD	\$ 0.496875	April 30, - July 29, 2021	7/29/2021	7/30/2021
Series H preferred shares	ATCO-PH	\$ 0.492188	April 30, - July 29, 2021	7/29/2021	7/30/2021
Series I preferred shares	ATCO-PI	\$ 0.50	April 30, - July 29, 2021	7/29/2021	7/30/2021
Series J preferred shares	N/A	\$ 0.238194	June 11, - July 29, 2021	7/29/2021	7/30/2021

### *Vessel Delivery and Acquisition*

In July 2021, Seaspan accepted delivery of one 15000 TEU scrubber-fitted vessel. Also, in July 2021, the Company entered into agreements to acquire ten 7000 TEU LNG dual-fuel containerships for an aggregate price of \$1.05 billion. The vessels are expected to be delivered between the fourth quarter of 2023 through 2024.

### *Private Placement of Notes*

In July 2021, the Company issued \$750 million aggregate principal amount of 5.50% senior unsecured notes due 2029. The notes are a blue transition bond and Seaspan's senior unsecured obligations and accrue interest at a rate of 5.50% per year, payable semi-annually in arrears on February 1 and August 1 of each year, beginning on February 1, 2022. The notes are not guaranteed by Atlas or any of its or Seaspan's respective subsidiaries. The notes will mature on August 1, 2029, unless earlier repurchased or redeemed.

### *Preferred Share and Note Redemptions*

In July 2021, the Company redeemed all of its outstanding 8.25% Series E Cumulative Redeemable Preferred Shares and outstanding 8.20% Series G Cumulative Redeemable Perpetual Preferred Shares for cash. The Company also redeemed all of the \$27.8 million Seaspan Notes.

### *Senior Secured Notes Issuance*

In August 2021, the Company issued \$50.0 million of Senior Secured Notes, Series B. The Series B Senior Secured Notes mature in 2031 and bear interest at 3.91% per annum.

*Sale-Leaseback Financing*

In August 2021, the Company entered into \$661.8 million in sale-leaseback financing arrangements related to six newbuild containership vessels, subject to satisfaction of customary closing conditions.

**Three and Six Months Ended June 30, 2021, Compared with Three and Six Months Ended June 30, 2020**

The following tables summarize Atlas' consolidated financial results, as well as the segmental financial results, for the three and six months ended June 30, 2021, and 2020.

Our consolidated financial results for the quarter ended June 30, 2021, are summarized below:

Consolidated Financial Summary (in millions of US dollars, except earnings per share amount)	Three Months Ended June 30,		Six Months Ended June 30,	
	2021	2020	2021	2020
	Revenue	\$ 393.9	\$ 363.8	\$ 766.5
Operating expense	82.9	67.0	159.1	126.8
Depreciation and amortization expense	90.8	88.5	178.1	160.7
General and administrative expense	16.0	19.8	39.0	30.2
Operating lease expense	36.8	38.2	72.9	76.7
Loss on debt extinguishment	56.1	-	56.1	-
Operating earnings	182.9	150.3	332.9	277.8
Interest expense	54.6	50.8	101.4	100.4
Net earnings	66.0	82.7	163.6	134.6
Net earnings attributable to common shareholders	48.1	66.0	128.9	101.1
Earnings per share, diluted	0.18	0.26	0.49	0.41
Cash from operating activities	215.4	158.7	396.0	289.4

**Segmental Financial Summary**  
(in millions of US dollars)

**Three Months Ended June 30, 2021**

	Containership Leasing	Mobile Power Generation	Elimination and Other	Total
Revenue	348.1	45.8	-	393.9
Operating expense	74.4	8.5	-	82.9
Depreciation and amortization expense	75.9	14.9	-	90.8
General and administrative expense	11.0	4.9	0.1	16.0
Operating leases	36.0	0.8	-	36.8
Interest expense	50.3	5.0	(0.7)	54.6
Interest income	(0.1)	(1.6)	-	(1.7)
Income tax expense	0.3	1.3	-	1.6

**Segmental Financial Summary**  
(in millions of US dollars)

**Three Months Ended June 30, 2020**

	Containership Leasing	Mobile Power Generation	Elimination and Other(1)	Total
Revenue	303.8	60.0	-	363.8
Operating expense	56.7	10.3	-	67.0
Depreciation and amortization expense	72.7	15.8	-	88.5
General and administrative expense	6.4	10.3	3.1	19.8
Operating leases	37.2	1.0	-	38.2
Interest expense	45.9	6.2	(1.3)	50.8
Interest income	(0.3)	(0.8)	-	(1.1)
Income tax expense	0.3	5.8	-	6.1

(1) Elimination and Other includes amounts relating to gain/loss on contingent consideration asset, elimination of intercompany transactions and unallocated amounts.

Operating Results - Containership Leasing Segment

Ownership Days are the number of days a vessel is owned and available for charter. Ownership Days On-Hire are the number of days a vessel is available to the charterer for use. The primary driver of Ownership Days is the increase or decrease in the number of vessels in our fleet.

Total Ownership Days increased by 562 days for the six months ended June 30, 2021, compared with the same period in 2020. The increase for the six months ended June 30, 2021, was primarily due to the delivery of the seven vessels after June 2020, which contributed 543 days.

Vessel Utilization represents the number of Ownership Days On-Hire as a percentage of Total Ownership Days. The following table summarizes Seaspan's Vessel Utilization for the last eight consecutive quarters:

	2019		2020				2021	
	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2
Vessel Utilization:								
Time Charter Ownership Days <sup>(1)</sup>	9,844	9,791	9,646	10,047	10,284	10,520	10,318	10,609
Bareboat Ownership Days <sup>(1)</sup>	460	523	1,069	1,092	1,104	1,104	1,112	1,092
Total Ownership Days	10,304	10,314	10,715	11,139	11,388	11,624	11,430	11,701
Less Off-Hire Days:								
Scheduled Dry-Docking	(36)	(59)	(131)	(195)	(89)	(20)	(63)	(111)
Unscheduled Off-Hire <sup>(2)</sup>	(3)	(36)	(90)	(90)	(68)	(29)	(25)	(60)
Ownership Days On-Hire	10,265	10,219	10,494	10,854	11,231	11,575	11,342	11,530
<b>Vessel Utilization</b>	<b>99.6%</b>	<b>99.1%</b>	<b>97.9%</b>	<b>97.4%</b>	<b>98.6%</b>	<b>99.6%</b>	<b>99.2%</b>	<b>98.5%</b>

(1) Ownership Days for time charters and bareboat charters exclude days prior to the initial charter hire date

(2) Unscheduled off-hire includes days related to vessels being off-charter.

Vessel utilization increased for the three and six months ended June 30, 2021, compared with the same periods in 2020. The increase was primarily due to a decrease in the number of Scheduled Dry-Docking days.

New Vessels Contracts.

The following table summarizes key facts regarding our secondhand vessels acquired in 2021:

Vessel Name	Vessel Class (TEU)	Delivery Date	Charterer	Length of Charter <sup>(1)</sup>	Charter Type
Mediterranean Bridge <sup>(2)</sup>	8500	Apr-21	ZIM	6 years	Time Charter
Gulf Bridge <sup>(3)</sup>	8500	May-21	ZIM	6 years	Time Charter
CMA CGM Chile <sup>(4)</sup>	15000	May-21	CMA CGM	6 years	Time Charter
CMA CGM Mexico <sup>(4)</sup>	15000	Jul-21	CMA CGM	6 years	Time Charter

(1) All options to extend the term are exercisable at the charterer's option unless otherwise noted.

(2) Existing time charter on acquired vessel ends September 2021 and long-term charter commences thereafter.

(3) Existing time charter on acquired vessel ends June 2023 and long-term charter commences thereafter.

(4) Remaining length of charter from acquisition date.

List of newbuild vessels

The following table summarizes key facts regarding our 45 newbuild vessels totaling 550,000 TEU as of June 30, 2021:

Hull Number	Vessel Class (TEU)	Expected Delivery Date	Charterer	Length of Charter(1)	Charter Type
2338	24000	Jun-23	MSC	18 years	Bareboat Charter
2339	24000	Jul-23	MSC	18 years	Bareboat Charter
H1845A	15500	Aug-23	Maersk	Minimum 84 months and up to 96 months	Time Charter
H2760	15500	Oct-23	Maersk	Minimum 84 months and up to 96 months	Time Charter
H1847A	15500	May-24	Maersk	Minimum 84 months and up to 96 months	Time Charter
H1846A	15500	Dec-23	MSC	18 years	Bareboat Charter
H2761	15500	Dec-23	MSC	18 years	Bareboat Charter
H2762	15500	Mar-24	MSC	18 years	Bareboat Charter
1384	15000	Apr-24	ONE	5 years	Time Charter
1385	15000	May-24	ONE	5 years	Time Charter
1386	15000	Jul-24	ONE	5 years	Time Charter
1388	15000	Aug-24	ONE	5 years	Time Charter
1389	15000	Sep-24	ONE	5 years	Time Charter
1390	15000	Oct-24	ONE	5 years	Time Charter
1340	15000	Jan-23	ONE	Minimum 60 months and up to 64 months	Time Charter
1341	15000	Apr-23	ONE	Minimum 60 months and up to 64 months	Time Charter
1342	15000	May-23	ONE	Minimum 60 months and up to 64 months	Time Charter
1343	15000	Jul-23	ONE	Minimum 60 months and up to 64 months	Time Charter
2434(2)	15000	Feb-23	ZIM	12 years	Time Charter
2435(2)	15000	Mar-23	ZIM	12 years	Time Charter
2436(2)	15000	Apr-23	ZIM	12 years	Time Charter
2437(2)	15000	May-23	ZIM	12 years	Time Charter
2438(2)	15000	Jul-23	ZIM	12 years	Time Charter
2444(2)	15000	Sep-23	ZIM	12 years	Time Charter
2445(2)	15000	Nov-23	ZIM	12 years	Time Charter
2446(2)	15000	Nov-23	ZIM	12 years	Time Charter
2447(2)	15000	Dec-23	ZIM	12 years	Time Charter
2448(2)	15000	Jan-24	ZIM	12 years	Time Charter
1360	15000	Sep-23	MSC	18 years	Bareboat Charter
1361	15000	Oct-23	MSC	18 years	Bareboat Charter
1362	15000	Nov-23	MSC	18 years	Bareboat Charter
1363	15000	Dec-23	MSC	18 years	Bareboat Charter
1364	15000	Dec-23	MSC	18 years	Bareboat Charter
1365	15000	Feb-24	MSC	18 years	Bareboat Charter
J0262	12200	Nov-21	MSC	18 years	Bareboat Charter
J0263	12200	Feb-22	MSC	18 years	Bareboat Charter
J0264	12200	Jun-22	MSC	18 years	Bareboat Charter
J0265	12200	Oct-22	MSC	18 years	Bareboat Charter
J0266	12200	Jan-22	MSC	18 years	Bareboat Charter
2270	12000	Sep-22	ONE	Minimum 60 months and up to 64 months	Time Charter
2271	12000	Oct-22	ONE	Minimum 60 months and up to 64 months	Time Charter
2822	12000	Jul-22	ONE	Minimum 60 months and up to 64 months	Time Charter
2823	12000	Aug-22	ONE	Minimum 60 months and up to 64 months	Time Charter
2049	12000	Oct-22	ZIM	5 years	Time Charter
2050	12000	Nov-22	ZIM	5 years	Time Charter

(1) Excludes all option periods in the charter's option.

As of June 30, 2021, the gross contracted cashflow for 46 undelivered vessels (45 newbuilds and 1 secondhand vessel) is summarized below:

	<i>(in millions of USD)</i>
Remainder of 2021	9.4
2022	66.1
2023	310.6
2024	658.6
2025	701.3
2026	700.6
Thereafter	4,953.6
	<b>7,400.2</b>

In July 2021, we entered into contracts to acquire 10 7,000 TEU vessels and the gross contracted cashflow for these vessels is \$1.8 billion.

#### Operating Results – Mobile Power Generation

Average Megawatt Capacity is the average maximum megawatts that can be generated by the power fleet. The primary driver of Average Megawatt Capacity is the increase or decrease in the number of power generating units in the power fleet. Average Megawatt On-Hire is the amount of capacity that is under contract and available to the customer for use. Power Fleet Utilization represents Average Megawatt On-Hire as a percentage of Average Megawatt Capacity.

The following table summarizes the Power Fleet Utilization, for the last eight consecutive quarters:

	2019		2020(1)				2021	
	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2
Power Fleet								
Average Megawatt On-Hire(2)	1,300	1,075	934	966	1,131	866	866	1,063
Average Megawatt Capacity(3)	1,604	1,536	1,428	1,413	1,414	1,402	1,360	1,360
Power Fleet Utilization(4)	<u>81.0%</u>	<u>70.0%</u>	<u>65.4%</u>	<u>68.4%</u>	<u>80.0%</u>	<u>61.8%</u>	<u>63.7%</u>	<u>78.2%</u>

(1) Atlas acquired APR Energy on February 28, 2020. For periods prior to this, APR Energy was not controlled by Atlas.

(2) Average Megawatt On-Hire is the amount of capacity that is under contract and available to the customer for use post COD.

(3) Average Megawatt Capacity is the average maximum megawatts that can be generated by the power fleet.

(4) Power fleet utilization in comparative periods has been adjusted to reflect average utilization during the quarter.

Power Fleet Utilization increased for the quarter ended June 30, 2021, compared with the same period in 2020. The increase was primarily due to APR entering into contracts to provide 330MW utilizing 10 aero-derivative gas turbines to provide peaking power in Mexicali, Mexico. APR also entered into contracts for three aero-derivative gas turbines in California in Q2 2021.

#### Financial Results Summary

##### Revenue

Revenue increased by 8.3% to \$393.9 million and by 14.0% to \$766.5 million for the three and six months ended June 30, 2021, respectively, compared with the same period in 2020. The increase in revenue was primarily due to revenue contribution from the delivery of seven vessels between June 2020 and June 2021.

##### Operating Expense

Operating expense increased by 23.7% to \$82.9 million and by 25.5% to \$159.1 million for the three and six months ended June 30, 2021, respectively, compared with the same period in 2020. The increase was primarily due to additional expenses related to supplying higher power generation capacity and growth in the Seaspan operating fleet.

##### Depreciation and Amortization Expense

Depreciation and amortization expense increased by 2.6% to \$90.8 million and by 10.8% to \$178.1 million for the three and six months ended June 30, 2021, respectively, compared with the same period in 2020. The increase was primarily due to the delivery of seven vessels between June 2020 and June 2021.

##### General and Administrative Expense

General and administrative expense decreased by 19.2% to \$16.0 million and increased by 29.1% to \$39.0 million for the three and six months ended June 30, 2021, respectively, compared with the same period in 2020. The increase for the six months ended June 30, 2021 was primarily due to the inclusion of APR Energy general and administrative expenses for a full period in 2021 compared to a partial period in 2020.

##### Loss on debt extinguishment

During the three months ended June 30, 2021, there was a \$56.1 million non-cash charge for loss on debt extinguishment related to early debt settlement.

##### Operating Lease Expense

Operating lease expense decreased by 3.7% to \$36.8 million and by 5.0% to \$72.9 million for the three and six months ended June 30, 2021, respectively, compared with the same period in 2020. The decrease was primarily due to a decrease in LIBOR.



*Interest Expense and Amortization of Deferred Financing Fees*

The following table summarizes our borrowings:

(in millions of US dollars)	June 30,		Change	
	2021	2020	\$	%
Long-term debt, excluding deferred financing fees:				
Revolving credit facilities	\$ 614.1	\$ 852.3	\$ (238.2)	(27.9)%
Term loan credit facilities	1,892.1	2,195.6	(303.5)	(13.8)%
7.125% senior unsecured notes due 2027	80.0	80.0	-	0.0%
Fairfax Notes	300.0	600.0	(300.0)	(50.0)%
Exchangeable Notes	201.3	-	201.3	100.0%
Bonds	500.0	-	500.0	100.0%
Senior Secured Notes	450.0	-	450.0	100.0%
Debt discount and fair value adjustment	(75.1)	(141.1)	66.0	46.8%
Other financing arrangements, excluding deferred financing fees	1,160.8	681.7	479.1	70.3%
<b>Total borrowings (1)</b>	<b>5,123.2</b>	<b>4,268.5</b>	<b>854.7</b>	<b>20.0%</b>
Vessels under construction	(510.8)	-	(510.8)	100.0%
<b>Operating borrowings (1)</b>	<b>\$ 4,612.4</b>	<b>\$ 4,268.5</b>	<b>\$ 343.9</b>	<b>8.1%</b>

(1) Total borrowings is a non-GAAP financial measure which comprises of long-term debt and other financing arrangements, excluding deferred financing fees. The Company's total borrowings include amounts related to vessels under construction, consisting primarily of amounts borrowed to pay installments to shipyards. The interest incurred on borrowings related to the vessels under construction are capitalized during the construction period. Total borrowings and operating borrowings are non-GAAP financial measures that are not defined under or prepared in accordance with U.S. GAAP. Disclosure of total borrowings and operating borrowings is intended to provide additional information and should not be considered a substitute for financial measures prepared in accordance with U.S. GAAP.

Interest expense increased by \$3.8 million to \$54.6 million and by \$1.0 million to \$101.4 million to for the three and six months ended June 30, 2021, respectively, compared with the same period in 2020. The increase is primarily due to the issuance of the Exchangeable Notes and Bonds, partially offset by the decrease in LIBOR rates.

*Loss on Derivative Instruments*

The change in fair value of derivative instruments resulted in a loss of \$1.7 million and a gain of \$7.0 million for the three and six months ended June 30, 2021, respectively. The loss for this period was primarily due to a decrease in the LIBOR forward curve and the impact of swap settlements.

The fair value of our interest rate swaps and our Fairfax derivative put instruments are subject to change based on our company specific credit risk included in the discount factor and current swap curve, including its relative steepness. In determining the fair value, these factors are based on current information available to us. These factors are expected to change through the life of the instruments, causing the fair value to fluctuate significantly due to the large notional amounts and long-term nature of our derivative instruments. As these factors may change, the fair value of the instruments is an estimate and may deviate significantly from the actual cash settlements realized during the term of the instruments. Our valuation techniques have not changed, and we believe that such techniques are consistent with those followed by other valuation practitioners.

The fair value of our interest rate swaps is most significantly impacted by changes in the yield curve. Based on the current notional amount and tenor of our interest rate swap portfolio, a one percent parallel shift in the overall yield curve is expected to result in a change in the fair value of our interest rate swaps of approximately \$24.5 million. Actual changes in the yield curve are not expected to occur equally at all points and changes to the curve may be isolated to periods of time. This steepening or flattening of the yield curve may result in greater or lesser changes to the fair value of our financial instruments in a particular period than would occur had the entire yield curve changed equally at all points.

The fair value of our interest rate swaps is also impacted by changes in our company-specific credit risk included in the discount factor. We discount our derivative instruments with reference to the corporate Bloomberg industry yield curves. Based on the current notional amount and tenor of our swap portfolio, a one percent change in the discount factor is expected to result in a change in the fair value of our interest rate swaps of approximately \$0.6 million.

The fair value of the Fairfax derivative put instruments at each reporting period is subject to changes in our company specific credit risk and the risk-free yield curve. With the Amendment of the Fairfax Notes in June 2021, the put option was eliminated.

Our fair value instruments, including interest rate swaps and put instruments were marked to market with all changes in the fair value of these instruments recorded in "Change in fair value of financial instruments" in our Interim Consolidated Statement of Operations.

Please read "Item 11. Quantitative and Qualitative Disclosures About Market Risk" in our 2020 Annual Report on Form 20-F for additional information.

## Effects of Hyperinflation

APR Energy operates in Argentina, where repatriation of cash generated from operations is subject to the country's historically unpredictable currency regulations, resulting in the creation of a two-tiered currency market. Under current currency controls, the amount of cash in pesos convertible to US dollars using the rate available at the central bank (the "Central Bank rate") is limited. Thus, the remaining pesos are converted using the Blue-Chip swap market, at approximately a 43.6% discount to the Central Bank rate as at June 30, 2021.

Losses realized on repatriation is included in "Other Expenses" in our Interim Consolidated Statement of Operations when incurred.

To compensate us for losses being incurred by APR Energy on repatriation of Argentinian Pesos, the Sellers of APR Energy agreed to indemnify Atlas for repatriation losses incurred, until the earlier of (1) reaching the maximum cash flows subject to compensation, (2) termination of specified contracts, (3) sustaining the ability to repatriate cash without losses and (4) April 30, 2022. The maximum amount of cash flows subject to compensation is \$110,000,000. This indemnity arrangement is included as a contingent consideration asset in "Other Assets" on our Interim Consolidated Balance Sheet, measured at fair value at the end of each reporting period with gains or losses reflected in the Interim Consolidated Statement of Operations.

The fair value of the contingent consideration asset is subject to fluctuations in the difference between the Central Bank rate and Blue-Chip swap market rate, as well as our estimate of the amount of cash we expect to repatriate. These factors are estimates and are expected to change through the life of the indemnity arrangement, causing the fair value to fluctuate significantly. Based on current expectations of cash repatriation, an increase of 5% in the discount on the Central Bank rate will result in an approximately \$2.1 million increase in the fair value of the contingent consideration asset. As these factors may change, the fair value of the contingent consideration asset is an estimate and may deviate significantly from the actual cash settlements realized from the Sellers.

## Liquidity and Capital Resources

### Liquidity

As of June 30, 2021, we have total liquidity of \$1.27 billion, consisting of \$591.0 million of cash and cash equivalents and \$679.5 million of undrawn commitments under available revolving credit facilities, term loan and Senior Secured Notes. Our primary short-term liquidity needs are to fund our operating expenses, investments in assets including vessels under construction, debt repayments, lease payments, swap settlements, payment of quarterly dividends and payments on our other financing arrangements. Our medium-term liquidity needs primarily relate to debt repayments, vessel purchase commitments, lease payments, potential early redemption of our Fairfax Notes and payments on our other financing arrangements. Our long-term liquidity needs primarily relate to potential future acquisitions, lease payments, debt repayments including repayment of our notes, the potential future redemption of our preferred shares and payments on our other financing arrangements. Please read note 10 "Long-term debt", note 11 "Operating lease liabilities", note 12 "Other financing arrangements" and note 15 "Share capital" in our Interim Consolidated Financial Statements for additional information.

We anticipate that our primary sources of funds for our short-term liquidity needs will be cash from operations, and existing and new credit facilities and other financing arrangements. We anticipate our medium and long-term sources of funds will be from cash from operations, new credit facilities, lease facilities and capital markets financings to the extent available.

The following table summarizes our liquidity as of June 30, 2021, and 2020:

(in millions of US dollars)

	June 30,	
	2021	2020
Cash and cash equivalents	\$ 591.0	\$ 221.8
Undrawn Seaspans revolving credit facilities	400.0	150.0
Undrawn Seaspans term loan facilities	179.5	-
Undrawn Senior Secured Notes	50.0	-
Undrawn APR revolving credit facilities	50.0	11.1
<b>Total liquidity</b>	<b>\$ 1,270.5</b>	<b>\$ 382.9</b>

### Our Credit Facilities

We primarily use our credit facilities to finance the construction and acquisition of assets. As at June 30, 2021, our credit facilities are secured by first-priority mortgages granted on 67 of our vessels and substantially all of our power generation assets, together with other related security, such as assignments of lease contracts, earnings for our assets, assignments of insurances and management agreements for vessels.

As of June 30, 2021, we had \$2.5 billion outstanding under our revolving credit facilities and term loan credit facilities excluding deferred financing fees. In addition, there is \$450.0 million available to be drawn under our revolving credit facilities.

Interest payments on our revolving credit facilities are based on LIBOR plus margins, which ranged between 0.5% and 2.3% as of June 30, 2021.

Interest payments on our term loan credit facilities are based on LIBOR plus margins, which ranged between 0.4% and 2.3% as of June 30, 2021. For a portion of one of our term loans, interest is calculated based on the reference rate of KEXIM plus a margin, which was 0.7% as of June 30, 2021. One of our term loan credit facilities bears interest at a fixed rate of 7.7%.

The Company may prepay certain amounts outstanding without penalty, other than breakage costs in certain circumstances, with the exception of one term loan credit facility, where the Company may prepay borrowings up to March 6, 2023 with penalties and thereafter without penalty. A prepayment may be required as a result of certain events, including change of control and, where applicable, the sale or loss of assets or a termination or expiration of certain lease agreements (and the inability to enter into a lease replacing the terminated or expired lease suitable to lenders within a period of time). The amount that must be prepaid may be calculated based on the loan to market value. In these circumstances, valuations of the Company's assets are conducted on a "without lease" and/or "orderly liquidation" basis as required under the credit facility agreement.

Each credit facility contains a mix of financial covenants requiring the Company to maintain minimum liquidity, tangible net worth, interest and principal coverage ratios, and debt-to-assets ratios, as defined. Certain facilities are guaranteed by an intermediate parent entity, in which case the parent entity must meet certain consolidated financial covenants under those term loan facilities including maintaining certain minimum tangible net worth, cash requirements and debt-to-asset ratios.

Some of the facilities also have an interest and principal coverage ratio, debt service coverage and vessel value requirement for the subsidiary borrower. We were in compliance with these covenants at June 30, 2021.

The following is a schedule of key facts relating to the Company's credit facilities and other financing arrangements as of June 30, 2021:

#### Credit Facilities

Year	Scheduled Amortization	Bullet Due on Maturity	Total Future Minimum Repayments	Additional Vessels Unencumbered Upon Maturity	Net Book Value of Vessels Unencumbered <sup>(1)</sup>
Remainder of 2021	106.9	84.0	190.9	4	210.1
2022	351.8	326.5	678.3	8	695.1
2023	187.3	65.1	252.4	2	247.7
2024	77.3	46.3	123.6	1	122.0
2025	122.4	-	122.4	-	-
2026	56.0	709.0	765.0	-	-
2027	13.4	119.8	133.2	-	-
2028	8.8	-	8.8	-	-
2029	8.8	-	8.8	-	-
2030	4.4	-	4.4	2	174.6
Thereafter	-	-	-	50	3,130.0
<b>Total</b>	<b>937.1</b>	<b>1,350.7</b>	<b>2,287.8</b>	<b>67</b>	<b>4,579.5</b>

#### Other financing arrangements

Year	Scheduled Amortization	Bullet Due on Maturity	Total Future Minimum Repayments	Additional Vessels Unencumbered Upon Maturity	Net Book Value of Vessels Unencumbered <sup>(1)</sup>
Remainder of 2021	43.2	-	43.2	-	-
2022	89.0	-	89.0	-	-
2023	89.7	-	89.7	-	-
2024	89.7	-	89.7	-	-
2025	82.5	-	82.5	-	-
2026	79.3	-	79.3	-	-
2027	79.3	-	79.3	-	-
2028	79.3	-	79.3	-	-
2029	71.6	27.0	98.6	2	194.9
2030	46.4	181.0	227.4	7	586.5
Thereafter	108.1	94.5	202.6	6	513.3
<b>Total</b>	<b>858.1</b>	<b>302.5</b>	<b>1,160.6</b>	<b>15</b>	<b>1,294.7</b>

(1) Does not include four vessels that became unencumbered through June Pre-Payments (as defined herein)

#### Notes

As of June 30, 2021, we had \$1.5 billion outstanding under our 7.125% senior unsecured notes due 2027, the Fairfax Notes, our 3.75% exchangeable senior notes (the "Exchangeable Notes"), our 6.5% senior unsecured sustainability-linked bonds due 2024 (the "2024 Bonds"), our 2026 Bonds (together with the 2024 Bonds, the "Bonds") and Senior Secured Notes, excluding deferred financing fees and debt discount.

In June 2021, we exchanged \$200.0 million of our 2026 Fairfax Notes and \$100.0 million of our 2027 Fairfax Notes for 12.0 million Series J 7.00% Cumulative Preferred Shares and 1.0 million warrants and amended the terms of our \$250.0 million of 2025 Fairfax Notes and the remaining \$50.0 million of 2026 Fairfax Notes. Please read "Significant Developments During the Quarter-ended June 30, 2021" for additional information.

Our 2025 Fairfax Notes and 2026 Fairfax Notes mature on February 14, 2025 and January 15, 2026, respectively. These notes bear interest at a fixed rate of 5.5% per year, payable quarterly in arrears. At any time, we may elect to redeem all or any portion of the Fairfax Notes at a redemption price of 100.0% of the principal amount being redeemed, plus accrued and unpaid interest, if any, to the redemption date and any certain additional amounts.

The indentures relating to the Fairfax Notes provide Fairfax with the right to designate (and Fairfax has so designated in the case of the Atlas board of directors) (i) two members of the Atlas board of directors and one member of the Seaspac board of directors if at least \$125.0 million aggregate principal amount of the Fairfax Notes remains outstanding, or (ii) one member of the Atlas board of directors if at least \$50.0 million but less than \$125.0 million aggregate principal amount of the 2025 Notes and 2026 Notes remains outstanding. Notwithstanding the foregoing, in no event shall the rights under the indentures governing the Fairfax Notes allow Fairfax to designate more than two members to the Atlas board of directors and one member to the Seaspac board of directors if the thresholds described in clause (i) of the preceding sentence is reached, or to designate more than one member to the Atlas board of directors if the thresholds described in clause (ii) of the preceding sentence is reached.

Our 7.125% senior unsecured notes due 2027 are callable at par plus accrued and unpaid interest, if any, any time. In the event of certain changes in withholding taxes, at our option, we may redeem our 7.125% senior unsecured notes due 2027 and Fairfax Notes, in each case in whole, but not in part, at a redemption price equal to 100.0% of the outstanding principal amount, plus accrued and unpaid interest, if any. Upon the occurrence of a Change of Control (as defined in the applicable notes), each holder of such notes will have the right to require us to purchase all or a portion of such holder's notes at a purchase price equal to 101.0% of the principal amount thereof plus accrued and unpaid interest, if any. For recent updates on the 7.125% senior unsecured notes due 2027, please read "Subsequent Events —7.125% Notes Exchange Offer".

Our Exchangeable Notes are exchangeable at the holders' option into an aggregate 15,474,817 Atlas common shares at an initial exchange price of \$13.005 per share, the cash equivalent or a combination thereof, as elected by us, at any time on or after September 15, 2025, or earlier upon the occurrence of certain market price triggers, significant corporate events, or in response to early redemption elected by us. The holders may require us to redeem the Exchangeable Notes upon the occurrence of certain corporate events qualifying as a fundamental change in the business. We may redeem the Exchangeable Notes in connection with certain tax-related events or on any business day on or after December 20, 2023 and prior to September 15, 2025, if the last reported sale price of Atlas shares is at least 130.0% of the exchange price during a specified measurement period. A redemption of the Exchangeable Notes is made at 100.0% of the principal amount, plus accrued and unpaid interest. In connection with the Exchangeable Notes, we entered into capped call transactions using \$15.5 million in proceeds from the issuance of the Exchangeable Notes to reduce the potential dilution to Atlas shares and/or offset any cash payments that are required upon an exchange, up to a maximum share price.

In February and April 2021, we issued \$200.0 million and \$300.0 million of Bonds, respectively. The Bonds bear interest at 6.5% per annum and mature in February 2024 and April 2026, respectively. Upon maturity, 100.0% of the principal balance is due or 100.5% if certain sustainability-linked targets are not achieved, except in the event of certain eligible changes in tax law. Upon the occurrence of a Change in Control or a De-Listing event (as defined in the relevant Bond Terms), each holder of Bonds will have the right to require us to purchase all or a portion of such holder's Bonds at a purchase price equal to 101.0% of the principal amount thereof plus accrued and unpaid interest, if any.

On May 21 and August 12, 2021, we issued an aggregate \$500.0 million of Senior Secured Notes, which bear interest between 3.91% and 4.26% and mature between 2031 and 2036. The Senior Secured Notes are secured by the same portfolio of vessels as our Program.

#### *Operating Leases*

As of June 30, 2021, we had 14 vessel operating lease arrangements. Under 13 of the operating lease arrangements, we may purchase the vessels for a predetermined fair value purchase price. For the remaining lease, we may purchase the vessel at the end of the lease term for the greater of the fair market value and a predetermined amount. As of June 30, 2021, we had total commitments, excluding purchase options, under vessel operating leases from 2021 to 2029 of approximately \$844.7 million.

Under our operating lease arrangements, subject to payment of a specified termination sum, we may voluntarily terminate the arrangement in certain circumstances. We may also be required to terminate and pay a termination sum as specified in the agreements in certain circumstances, such as a termination or expiry of a charter (where we do not enter into a charter suitable to the counterparties within a required period of time).

#### *Other Financing Arrangements*

We enter into financing arrangements consisting of financing sale-leaseback and failed sales arrangements with special purpose entities, which are consolidated by us as primary beneficiaries. These leases are provided by bank financial leasing owners who legally own our vessels through special purpose entities and are also granted other related security, such as assignments of time charters, earnings for the vessels, insurances for the vessels and management agreements for the vessels. We use these arrangements to finance the construction and acquisition of vessels, as well as certain of our operating vessels.

As of June 30, 2021, we have 20 vessels under these financing arrangements, which provided for borrowings of approximately \$1.16 billion excluding deferred financing fees. Under these agreements, we may voluntarily terminate a lease agreement, subject to payment of a termination fee in certain circumstances. We are also required to prepay rental amounts, broken funding costs and other costs to the lessor in certain circumstances, such as a termination or expiry of a charter (where we do not enter into a charter acceptable to the lessors within a required period of time). If we default under these financing arrangements, our lessors could declare all outstanding amounts to be immediately due and payable and realize on the security granted under these arrangements.

For additional information about our credit and lease facilities and other financing arrangements, including, among other things, a description of certain related covenants, please read “Item 5. Operating and Financial Review and Prospects—C. Liquidity and Capital Resources” in our 2020 Annual Report.

## Cash Flows

The following table summarizes our sources and uses of cash for the periods presented:

(in millions of US dollars)	Three Months Ended June 30,		Six Months Ended June 30,	
	2021	2020	2021	2020
Net cash flows from operating activities	\$ 215.4	\$ 158.7	\$ 396.0	\$ 289.4
Net cash flows used in investing activities	(649.9)	(221.6)	(851.2)	(460.6)
Net cash flows from financing activities	688.0	51.9	741.9	235.4

### Operating Cash Flows

Net cash flows from operating activities were \$215.4 million and \$396.0 for the three and six months ended June 30, 2021 respectively, an increase of \$56.7 million and \$106.6 million respectively compared to the same periods in 2020. The increase in net cash flows from operating activities was primarily due to the contribution of seven vessels delivered to Seaspan after June 2020. For further discussion of changes in revenue and expenses, please read “Three and Six Months Ended June 30, 2021, Compared with Three and Six Months Ended June 30, 2020”.

### Investing Cash Flows

Net cash flows used in investing activities were \$649.9 million and \$851.2 million for the three and six months ended June 30, 2021 respectively, an increase of cash flows used of \$428.3 million and \$390.6 million respectively compared to the same periods in 2020. The increase in cash used in investing activities for the quarter ended June 30, 2021, was primarily due to the increase in expenditures on vessel acquisitions compared to the same periods in 2020.

### Financing Cash Flows

Net cash flows from financing activities were \$688.0 million and \$741.9 million for the three and six months ended June 30, 2021 respectively, an increase of \$636.1 million and \$506.5 million respectively in cash from financing activities, compared to the same periods in 2020. The increase was primarily due to higher amounts drawn on existing and new credit facilities, net of repayments.

## Ongoing Capital Expenditures and Dividends

### Ongoing Capital Expenditures

The average age of the vessels in our containership fleet is approximately eight years, on a TEU-weighted basis. Capital expenditures for our containership fleet primarily relate to our regularly scheduled dry-dockings. During the quarter ended June 30, 2021, we completed 5 dry-dockings. For the remainder of 2021, we expect 14 additional vessels to complete dry-docking.

The average age of the diesel generators is approximately eleven years and the average age of the aero-derivative gas turbines in our power fleet is approximately eight years. Capital expenditures for these assets primarily relate to mobilization and decommissioning requirements included in substantially all rental contracts. During the quarter ended June 30, 2021, we mobilized four sites and decommissioned one site. For the remainder of 2021, we do not expect to mobilize any sites but expect to decommission three sites.

We must make substantial capital expenditures over the long-term to preserve our capital base, which is comprised of our net assets, to continue to refinance our indebtedness and to maintain our dividends. We will likely need to retain additional funds at some time in the future to provide reasonable assurance of maintaining our capital base over the long-term. We believe it is not possible to determine now, with any reasonable degree of certainty, how much of our operating cash flow we should retain in our business and when it should be retained to preserve our capital base. The amount of operating cash flow we retain in our business will affect the amount of our dividends. Factors that will impact our decisions regarding the amount of funds to be retained in our business to preserve our capital base, include the following, many of which are currently unknown and are outside our control:

- (1) the remaining lives of our property plant and equipment;
- (2) the returns that we generate on our retained cash flow, which will depend on the economic terms of any future asset acquisitions and lease terms;
- (3) future contract rates for our assets after the end of their existing leases agreements;
- (4) our future operating and interest costs;
- (5) future operating and financing costs;
- (6) our future refinancing requirements and alternatives and conditions in the relevant financing and capital markets at that time;

(7) capital expenditures to comply with environmental regulations and asset retirement obligations; and

(8) unanticipated future events and other contingencies.

Please read “Item 3. Key Information – D. Risk Factors” in our 2020 Annual Report for factors that may affect our future capital expenditures and results.

#### Dividends

The following table reflects dividends paid and accrued by us for the periods indicated:

(in millions of US dollars, except per share amounts)	Three Months Ended June 30,		Six Months Ended June 30,	
	2021	2020	2021	2020
Dividends on Common shares				
Declared, per share	\$ 0.125	\$ 0.125	\$ 0.250	\$ 0.375
Paid in cash	31.2	30.8	62.3	57.7
Accrued	—	30.9	—	30.9
	<u>\$ 31.2</u>	<u>\$ 61.7</u>	<u>\$ 62.3</u>	<u>\$ 88.6</u>
Dividends on preferred shares (paid in cash)				
Series D	\$ 2.5	\$ 2.5	\$ 5.1	\$ 5.1
Series E	\$ 2.8	\$ 2.8	\$ 5.6	\$ 5.6
Series G	\$ 4.0	\$ 4.0	\$ 8.0	\$ 8.0
Series H	\$ 4.5	\$ 4.4	\$ 8.9	\$ 8.9
Series I	\$ 3.0	\$ 3.0	\$ 6.0	\$ 6.0

On July 7, 2021, the board of directors declared the cash dividends on our common and preferred shares as indicated above under “Subsequent Events —Dividends”.

#### Critical Accounting Policies and Estimates

We prepare our consolidated financial statements in accordance with U.S. GAAP, which requires us to make estimates in the application of our accounting policies based on our best assumptions, judgments and opinions. Our estimates affect the reported amounts of assets, liabilities, revenue and expenses, and related disclosures. We base our estimates on historical experience and anticipated results and trends and on various other assumptions that we believe are reasonable under the circumstances. However, because future events and their effects cannot be determined with certainty, actual results could differ from our assumptions and estimates, and such differences could be material. For more information about our critical accounting estimates, please read “Item 5. Operating and Financial Review and Prospects—D. Critical Accounting Estimates” in our 2020 Annual Report.

##### Recent accounting pronouncements

##### Discontinuation of LIBOR

In March 2020, FASB issued ASU 2020-04, “Reference Rate Reform (Topic 848)”, which provides optional relief for the discontinuation of LIBOR resulting from rate reform. Contract terms that are modified due to the replacement of a reference rate are not required to be remeasured or reassessed under FASB’s relevant U.S. GAAP Topic. The election is available by Topic. This guidance is effective for all entities as of March 12, 2020, through December 31, 2022 and may be applied from the beginning of an interim period that includes the issuance date of the ASU. The Company is currently evaluating the impact of this guidance.

##### Debt with conversion and other options

In August 2020, FASB issued ASU 2020-06, “Debt – Debt with Conversion and Other Options (Subtopic 470-20)”, which simplifies the accounting for convertible debt instruments by reducing the number of accounting models and circumstances when embedded conversion features are separately recognized. This update also revises the method in which diluted earnings per share is calculated related to certain instruments with conversion features, among other clarifications. The guidance is effective for annual reporting periods beginning after December 15, 2021, including interim periods within those fiscal years. The Company is currently evaluating the impact of this guidance.

#### Off-Balance Sheet Arrangements

At June 30, 2021, we do not have any off-balance sheet arrangements.

## FORWARD-LOOKING STATEMENTS

This Report on Form 6-K for the quarter ended June 30, 2021, contains forward-looking statements (as such term is defined in Section 21E of the Securities Exchange Act of 1934, as amended, or the Exchange Act) concerning our operations, cash flows, and financial position, including, in particular, the likelihood of our success in developing and expanding our business, include forward-looking statements (as such term is defined in Section 21E of the Securities Exchange Act of 1934, as amended, or the Exchange Act). Statements that are predictive in nature, that depend upon or refer to future events or conditions, or that include words such as “continue,” “expects,” “anticipates,” “intends,” “plans,” “believes,” “estimates,” “projects,” “forecasts,” “will,” “may,” “potential,” “should” and similar expressions are forward-looking statements. Although these statements are based upon assumptions we believe to be reasonable based upon available information, including projections of revenues, operating margins, earnings, cash flow, working capital and capital expenditures, they are subject to risks and uncertainties that are described more fully in this Report in the section titled “Risk Factors.”

These forward-looking statements represent our estimates and assumptions only as of the date of this Report and are not intended to give any assurance as to future results. As a result, you are cautioned not to rely on any forward-looking statements. Forward-looking statements appear in a number of places in this Report. These statements include, among others:

- future operating or financial results;
- future growth prospects;
- our business strategy and capital allocation plans, and other plans and objectives for future operations;
- our primary sources of funds for our short, medium and long-term liquidity needs;
- our expectations as to impairments of our vessels and power generation assets, including the timing and amount of potential impairments;
- the future valuation of our vessels, power generation assets and goodwill;
- potential acquisitions, financing arrangements and other investments, and our expected benefits from such transactions;
- future time charters and vessel deliveries, including replacement charters and future long-term charters for certain existing vessels;
- estimated future capital expenditures needed to preserve the operating capacity of our containership fleet and power generation assets and to comply with regulatory standards, our expectations regarding future operating expenses, including dry-docking and other ship operating expenses and expenses related to performance under our contracts for the supply of power generation capacity, and general and administrative expenses;
- availability of crew for our containerships, number of off-hire days and dry-docking requirements;
- global economic and market conditions and shipping and energy market trends, including charter rates and factors affecting supply and demand for our containership and power generation solutions;
- disruptions in global credit and financial markets as the result of the COVID-19 pandemic or otherwise;
- conditions in the public equity market and the price of our shares;
- our financial condition and liquidity, including our ability to realize the benefits of recent financing activities, borrow and repay funds under our credit facilities, our ability to obtain waivers or secure acceptable replacement charters under certain of our credit facilities, our ability to refinance our existing facilities and notes and to obtain additional financing in the future to fund capital expenditures, acquisitions and other general corporate activities;
- our continued ability to maintain, enter into or renew primarily long-term, fixed-rate time charters and leases of our power generation assets with our existing customers or new customers;
- the potential for early termination of long-term contracts and our potential inability to enter into, renew or replace long-term contracts;
- changes in governmental rules and regulations or actions taken by regulatory authorities, and the effect of governmental regulations on our business;
- our continued ability to meet specified restrictive covenants in our financing and lease arrangements, our notes and our preferred shares;
- the length and severity of the ongoing novel coronavirus (COVID-19) pandemic, including as a result of the new variants of the virus, and its impact on our business;

- the financial condition of our customers, lenders and other counterparties and their ability to perform their obligations under their agreements with us;
- our ability to leverage to our advantage our relationships and reputation in the containership industry;
- changes in technology, prices, industry standards, environmental regulation and other factors which could affect our competitive position, revenues and asset values;
- disruptions and security threats to our technology systems;
- taxation of our company, including our exemption from tax on our U.S. source international transportation income, and taxation of distributions to our shareholders;
- the continued availability of services, equipment and software from subcontractors or third-party suppliers required to provide our power generation solutions;
- our ability to protect our intellectual property and defend against possible third-party infringement claims relating to our power generation solutions;
- our ability to achieve or realize expected benefits from ESG initiatives;
- potential liability from future litigation;
- other factors detailed in this Report and from time to time in our periodic reports; and
- other risks that are not currently material or known to us.

Forward-looking statements in this Report are estimates and assumptions reflecting the judgment of senior management and involve known and unknown risks and uncertainties. These forward-looking statements are based upon a number of assumptions and estimates that are inherently subject to significant uncertainties and contingencies, many of which are beyond our control. Actual results may differ materially from those expressed or implied by such forward-looking statements. Accordingly, all forward-looking statements should be considered in light of various important factors, including, but not limited to, those set forth in “Item 3. Key Information—D. Risk Factors” in our Annual Report for the year ended December 31, 2020.

We do not intend to revise any forward-looking statements in order to reflect any change in our expectations or events or circumstances that may subsequently arise. We expressly disclaim any obligation to update or revise any of these forward-looking statements, whether because of future events, new information, a change in our views or expectations, or otherwise. You should carefully review and consider the various disclosures included in this Report and in our other filings made with the Securities and Exchange Commission, or the SEC, that attempt to advise interested parties of the risks and factors that may affect our business, prospects and results of operations.



### ITEM 3 — QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

We are exposed to market risk from changes in interest rates and foreign currency fluctuations. We use interest rate swaps to manage interest rate price risks. We do not use interest rate swaps for trading or speculative purposes.

#### Interest Rate Risk

As of June 30, 2021 our variable-rate credit facilities totaled \$2.7 billion, of which we had entered into interest rate swap agreements to fix the rates on a notional principal amount of \$1.0 billion. These interest rate swaps have a fair value of \$42.6 million in the counterparties' favor.

The tables below provide information about our financial instruments at June 30, 2021 that are sensitive to changes in interest rates. In addition to the disclosures in this interim report, please read note 12 to 14 to our consolidated financial statements included in our 2020 Annual Report, which provide additional information with respect to our existing credit and lease facilities.

(in millions of US dollars)	Principal Payment Dates						
	Remainder of 2021	2022	2023	2024	2025	Thereafter	
Credit Facilities(1)	\$ 188.0	\$ 679.0	\$ 339.3	\$ 123.6	\$ 122.4	\$ 1,370.3	
Vessel Operating Leases(2)	71.6	139.7	142.7	146.8	125.5	218.4	
Sale-Leaseback Facilities(3)	43.2	89.0	89.7	89.7	82.5	766.7	

- (1) Represents principal payments on amounts drawn on our credit facilities that bear interest at variable rates. We have entered into interest rate swap agreements under certain of our credit facilities to swap the variable interest rates for fixed interest rates. For the purposes of this table, principal payments are determined based on contractual repayments in commitment reduction schedules for each related facility.
- (2) Represents payments under our operating leases. Payments under the operating leases have a variable component based on underlying interest rates, calculated using the applicable LIBOR in place as at June 30, 2021.
- (3) Represents payments, excluding amounts representing interest payments, on amounts drawn on our sale-leaseback facilities where the vessels remain on our balance sheet and that bear interest at variable rates.

As of June 30, 2021, we had the following interest rate swaps outstanding:

Fixed Per Annum Rate Swapped for LIBOR	Notional Amount as of June 30, 2021 (in millions of US dollars)	Maximum Notional Amount(1) (in millions of US dollars)	Effective Date	Ending Date
5.4200%	286.2	286.2	September 6, 2007	May 31, 2024
1.6490%	160.0	160.0	September 27, 2019	May 14, 2024
0.7270%	125.0	125.0	March 26, 2020	March 26, 2025
1.6850%	110.0	110.0	November 14, 2019	May 15, 2024
0.6300%	96.0	96.0	January 21, 2021	October 14, 2026
0.6600%	96.0	96.0	February 4, 2021	October 14, 2026
5.6000%	86.4	86.4	June 23, 2010	December 23, 2021(2)
1.4900%	28.2	28.2	February 4, 2020	December 30, 2025

- (1) Over the term of the interest rate swaps, the notional amounts increase and decrease. These amounts represent the peak notional amount over the remaining term of the swap.
- (2) Prospectively de-designated as an accounting hedge in 2008.

Counterparties to these financial instruments may expose us to credit-related losses in the event of non-performance. As of June 30, 2021, these financial instruments are in the counterparties' favor. We have considered and reflected the risk of non-performance by us in the fair value of our financial instruments as of June 30, 2021. As part of our consideration of non-performance risk, we perform evaluations of our counterparties for credit risk through ongoing monitoring of their financial health and risk profiles to identify funding risk or changes in their credit ratings.

Counterparties to these agreements are major financial institutions, and we consider the risk of loss due to non-performance to be minimal. We do not require collateral from these institutions. We do not hold and will not issue interest rate swaps for trading purposes.

## PART II — OTHER INFORMATION

### Item 1 — Legal Proceedings

None.

### Item 1A — Risk Factors

None.

### Item 2 — Unregistered Sales of Equity Securities and Use of Proceeds

In April 2021, we issued to Fairfax and certain of its affiliates in a private placement warrants to purchase 5.0 million common shares of the Company at \$13.00 per share. The common shares issuable upon exercise of the warrants are subject to a registration rights agreement entered into between the Company and Fairfax concurrently with the execution of the third amendment to the APR acquisition agreement and the warrant agreement.

In June 2021, we issued to Fairfax and certain of its affiliates in a private placement 12.0 million Series J preferred shares of the Company, representing total liquidation value of \$300.0 million, and warrants to purchase 1.0 million common shares of the Company at \$13.71 per share. The common shares issuable upon exercise of the warrants are subject to a registration rights agreement entered into between the Company and Fairfax concurrently with execution of the Fairfax Exchange and the warrant agreement.

Pursuant to the respective registration rights agreements, the 6.0 million common shares issuable upon exercise of the warrants issued to Fairfax in April and June 2021 were registered under the Securities Act of 1933, as amended, in July 2021.

### Item 3 — Defaults Upon Senior Securities

None.

### Item 4 — Mine Safety Disclosures

None.

### Item 5 — Other Information

None.

### Item 6 — Exhibits

None.