
**UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549**

Form 6-K

**REPORT OF FOREIGN PRIVATE ISSUER
PURSUANT TO RULE 13a-16 OR 15d-16
OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended September 30, 2022

Commission File Number 001-39237

ATLAS CORP.

(Exact name of Registrant as specified in its Charter)

**23 Berkeley Square
London, United Kingdom
W1J 6HE**

(Address of principal executive office)

Indicate by check mark whether the registrant files or will file annual reports under cover of Form 20-F or Form 40-F. Form 20-F Form 40-F

Indicate by check mark if the registrant is submitting the Form 6-K in paper as permitted by Regulation S-T Rule 101 (b)(1). Yes No

Indicate by check mark if the registrant is submitting the Form 6-K in paper as permitted by Regulation S-T Rule 101 (b)(7). Yes No

Item 1 — Information Contained in this Form 6-K Report

This report on Form 6-K of Atlas Corp., or this Report, is hereby incorporated by reference into: the Registration Statement of Atlas Corp. filed with the Securities and Exchange Commission, (the “SEC”), on May 30, 2008 on Form F-3D (Registration No. 333-151329), as amended on February 28, 2020, the Registration Statement of Atlas Corp. filed with the SEC on March 31, 2011 on Form S-8 (Registration No. 333-173207), as amended on February 28, 2020, the Registration Statement of Atlas Corp. filed with the SEC on June 20, 2013 on Form S-8 (Registration No. 333-189493), as amended on February 28, 2020, the Registration Statement of Atlas Corp. filed with the SEC on April 24, 2012 on Form F-3 (Registration No. 333-180895), as amended on March 22, 2013 and February 28, 2020, the Registration Statement of Atlas Corp. filed with the SEC on April 29, 2014 on Form F-3 (Registration No. 333-195571), as amended on March 6, 2017, April 19, 2017 and February 28, 2020, the Registration Statement of Atlas Corp. filed with the SEC on November 28, 2014 on Form F-3 (Registration No. 333-200639), as amended on March 6, 2017, April 19, 2017 and February 28, 2020, the Registration Statement of Atlas Corp. filed with the SEC on November 28, 2014 on Form S-8 (Registration No. 333-200640), as amended on February 28, 2020, the Registration Statement of Atlas Corp. filed with the SEC on March 12, 2015 on Form F-3D (Registration No. 333-202698), as amended on February 28, 2020, the Registration Statement of Atlas Corp. filed with the SEC on June 24, 2016 on Form S-8 (Registration No. 333-212230), as amended on February 28, 2020, the Registration Statement of Atlas Corp. filed with the SEC on August 25, 2017 on Form F-3 (Registration No. 333-220176), as amended on February 28, 2020, the Registration Statement of Atlas Corp. filed with the SEC on December 21, 2017 on Form S-8 (Registration No. 333-222216), as amended on February 28, 2020, the Registration Statement of Atlas Corp. filed with the SEC on April 13, 2018 on Form F-3D (Registration No. 333-224291), as amended on February 28, 2020, the Registration Statement of Atlas Corp. filed with the SEC on April 13, 2018 on Form F-3 (Registration No. 333-224288), as amended on May 3, 2018, May 7, 2018 and February 28, 2020, the Registration Statement of Atlas Corp. filed with the SEC on September 28, 2018 on Form F-3 (Registration No. 333-227597), as amended on February 28, 2020, the Registration Statement of Atlas Corp. filed with the SEC on January 18, 2019 on Form F-3 (Registration No. 333-229312), as amended on February 28, 2020, the Registration Statement of Atlas Corp. filed with the SEC on March 27, 2019 on Form F-3 (Registration No. 333-230524), as amended on February 28, 2020, the Registration Statement of Atlas Corp. filed with the SEC on May 11, 2020 on Form F-3 (Registration No. 333-238178), as supplemented on December 7, 2020, the Registration Statement of Atlas Corp. filed with the SEC on June 30, 2020 on Form S-8 (Registration No. 333-239578), the Registration Statement of Atlas Corp filed with the SEC on March 19, 2021 on Form F-3 (Registration No. 333-254536), the Registration Statement of Atlas Corp filed with the SEC on July 16, 2021 on Form F-3 (Registration No. 333-257967) and the Registration Statement of Atlas Corp. filed with the SEC on March 25, 2022 on Form S-8 (Registration No. 333-263872).

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

ATLAS CORP.

Date: November 21, 2022

By: /s/ Graham Talbot

Graham Talbot

Chief Financial Officer

(Principal Financial and Accounting Officer)

ATLAS CORP.
REPORT ON FORM 6-K FOR THE QUARTER ENDED SEPTEMBER 30, 2022
INDEX

| | |
|--|----|
| PART I — FINANCIAL INFORMATION | 1 |
| Item 1 — Interim Consolidated Financial Statements (Unaudited) | 2 |
| Item 2 — Management’s Discussion and Analysis of Financial Condition and Results of Operations | 35 |
| Item 3 — Quantitative and Qualitative Disclosures About Market Risk | 58 |
| PART II — OTHER INFORMATION | 60 |
| Item 1 — Legal Proceedings | 60 |
| Item 1A — Risk Factors | 60 |
| Item 2 — Unregistered Sales of Equity Securities and Use of Proceeds | 60 |
| Item 3 — Defaults Upon Senior Securities | 60 |
| Item 4 — Mine Safety Disclosures | 60 |
| Item 5 — Other Information | 60 |
| Item 6 — Exhibits | 60 |

Unless we otherwise specify, when used in this Report, (i) the terms “Atlas”, the “Company”, “we”, “our” and “us” refer to Atlas Corp. and its subsidiaries, (ii) the term “Seaspan” refers to Seaspan Corporation and its subsidiaries and (iii) the term “APR Energy” refers to Apple Bidco Limited, its subsidiary APR Energy Ltd., and APR Energy Ltd.’s subsidiaries.

ATLAS CORP.
PART I — FINANCIAL INFORMATION

ITEM 1 — INTERIM CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)

ATLAS CORP.

Interim Consolidated Balance Sheets

(Unaudited)

(Expressed in millions of United States dollars, except number of shares and par value amounts)

| | September 30, 2022 | December 31, 2021 |
|---|--------------------|--------------------|
| Assets | | |
| Current assets: | | |
| Cash and cash equivalents | \$ 594.3 | \$ 288.6 |
| Accounts receivable | 87.2 | 56.2 |
| Inventories | 52.0 | 46.4 |
| Prepaid expenses and other | 32.1 | 35.7 |
| Net investment in lease (note 5) | 20.7 | 16.8 |
| Acquisition related assets | 108.8 | 104.0 |
| | <u>895.1</u> | <u>547.7</u> |
| Property, plant and equipment (note 6) | 6,890.4 | 6,952.2 |
| Vessels under construction (note 7) | 1,337.0 | 1,095.6 |
| Right-of-use assets (note 8) | 770.0 | 724.9 |
| Net investment in lease (note 5) | 893.4 | 741.5 |
| Goodwill | 75.3 | 75.3 |
| Deferred tax assets | 0.6 | 1.9 |
| Derivative instruments (note 20(c)) | 119.5 | 6.1 |
| Other assets (note 9) | 402.9 | 424.4 |
| | <u>\$ 11,384.2</u> | <u>\$ 10,569.6</u> |
| Liabilities and shareholders' equity | | |
| Current liabilities: | | |
| Accounts payable and accrued liabilities | \$ 180.4 | \$ 183.4 |
| Deferred revenue | 46.7 | 46.6 |
| Income tax payable | 92.1 | 96.9 |
| Long-term debt - current (note 10) | 531.4 | 551.0 |
| Operating lease liabilities - current (note 11) | 114.6 | 155.1 |
| Finance lease liabilities - current (note 12) | 229.1 | — |
| Other financing arrangements - current (note 13) | 123.1 | 100.5 |
| Other liabilities - current (note 14) | 40.0 | 42.0 |
| | <u>1,357.4</u> | <u>1,175.5</u> |
| Long-term debt (note 10) | 3,623.6 | 3,731.8 |
| Operating lease liabilities (note 11) | 412.0 | 562.3 |
| Other financing arrangements (note 13) | 1,630.7 | 1,239.3 |
| Derivative instruments (note 20(c)) | 3.6 | 28.5 |
| Other liabilities (note 14) | 14.4 | 17.7 |
| Total liabilities | <u>7,041.7</u> | <u>6,755.1</u> |
| Cumulative redeemable preferred shares, \$0.01 par value; 12,000,000 issued and outstanding (2021 – 12,000,000) (note 16 (c)) | 296.9 | 296.9 |
| Shareholders' equity: | | |
| Share capital (note 16): | | |
| Preferred shares; \$0.01 par value; 150,000,000 shares authorized (2021 – 150,000,000); 20,118,833 shares issued and outstanding (2021 – 20,118,833) | | |
| Common shares; \$0.01 par value; 400,000,000 shares authorized (2021 – 400,000,000); 281,259,417 shares issued and outstanding (2021 – 247,024,699); 727,351 shares held in treasury (2021 – 727,351) | 2.8 | 2.4 |
| Additional paid in capital | 3,717.7 | 3,526.8 |
| Retained earnings | 343.5 | 7.5 |
| Accumulated other comprehensive loss | (18.4) | (19.1) |
| | <u>4,045.6</u> | <u>3,517.6</u> |
| | <u>\$ 11,384.2</u> | <u>\$ 10,569.6</u> |
| Commitments and contingencies (note 19) | | |
| Subsequent events (note 21) | | |

See accompanying notes to interim consolidated financial statements.

ATLAS CORP.

Interim Consolidated Statements of Operations

(Unaudited)

(Expressed in millions of United States dollars, except per share amounts)

| | Three months ended September 30, | | Nine months ended September 30, | |
|---|----------------------------------|----------|---------------------------------|------------|
| | 2022 | 2021 | 2022 | 2021 |
| Revenue (note 3) | \$ 439.6 | \$ 451.9 | \$ 1,261.0 | \$ 1,218.4 |
| Operating expenses: | | | | |
| Operating expenses | 84.3 | 86.9 | 257.3 | 253.2 |
| Depreciation and amortization | 93.0 | 106.6 | 282.9 | 284.7 |
| General and administrative | 31.2 | 15.9 | 83.7 | 48.6 |
| Indemnity claim under acquisition agreement (note 9(d)) | — | (13.6) | (21.3) | (29.1) |
| Operating leases (note 11) | 29.9 | 36.5 | 93.1 | 109.4 |
| (Gain) Loss on sale (note 6) | (0.6) | (0.1) | 3.7 | (1.0) |
| | 237.8 | 232.2 | 699.4 | 665.8 |
| Operating earnings | 201.8 | 219.7 | 561.6 | 552.6 |
| Other expenses (income): | | | | |
| Interest expense | 61.5 | 50.0 | 158.9 | 151.4 |
| Interest income | (2.3) | (0.6) | (2.9) | (2.8) |
| Loss on debt extinguishment | 2.2 | 70.9 | 9.4 | 127.0 |
| Loss on equity investment | 2.3 | — | 2.3 | — |
| (Gain) Loss on derivative instruments (note 20(c)) | (58.1) | 0.2 | (126.6) | (6.8) |
| Other expenses | 1.9 | 4.5 | 15.3 | 17.2 |
| | 7.5 | 125.0 | 56.4 | 286.0 |
| Net earnings before income tax | 194.3 | 94.7 | 505.2 | 266.6 |
| Income tax expense (note 15) | 8.6 | 0.1 | 10.1 | 8.4 |
| Net earnings | \$ 185.7 | \$ 94.6 | \$ 495.1 | \$ 258.2 |
| Earnings per share (note 17): | | | | |
| Common share, basic | \$ 0.62 | \$ 0.32 | \$ 1.70 | \$ 0.85 |
| Common share, diluted | \$ 0.59 | \$ 0.30 | \$ 1.58 | \$ 0.78 |

See accompanying notes to interim consolidated financial statements.

ATLAS CORP.

Interim Consolidated Statements of Comprehensive Income

(Unaudited)

(Expressed in millions of United States dollars)

| | Three months ended September 30, | | Nine months ended September 30, | |
|---|----------------------------------|----------------|---------------------------------|-----------------|
| | 2022 | 2021 | 2022 | 2021 |
| Net earnings | \$ 185.7 | \$ 94.6 | \$ 495.1 | \$ 258.2 |
| Other comprehensive income: | | | | |
| Amounts reclassified to net earnings during the period relating to cash flow hedging instruments (note 20(c)) | 0.2 | 0.3 | 0.7 | 0.9 |
| Comprehensive income | <u>\$ 185.9</u> | <u>\$ 94.9</u> | <u>\$ 495.8</u> | <u>\$ 259.1</u> |

See accompanying notes to interim consolidated financial statements.

ATLAS CORP.

Interim Consolidated Statements of Shareholders' Equity and Cumulative Redeemable Preferred Shares

(Unaudited)

(Expressed in millions of United States dollars, except number of shares and per share amounts)

Three months ended September 30, 2022

| | Series J cumulative redeemable preferred shares | | Number of common shares | Number of preferred shares | Common shares | Preferred shares | Additional paid-in capital | Retained earnings | Accumulated other comprehensive loss | Total shareholders' equity |
|--|---|----------|-------------------------|----------------------------|---------------|------------------|----------------------------|-------------------|--------------------------------------|----------------------------|
| | Shares | Amount | | | | | | | | |
| Balance, June 30, 2022, carried forward | 12,000,000 | \$ 296.9 | 281,251,256 | 20,118,833 | \$ 2.5 | \$ 0.3 | \$ 3,711.2 | \$ 208.7 | \$ (18.6) | \$ 3,904.1 |
| Net earnings | — | — | — | — | — | — | — | 185.7 | — | 185.7 |
| Other comprehensive income | — | — | — | — | — | — | — | — | 0.2 | 0.2 |
| Dividends on common shares (\$0.125 per share) | — | — | — | — | — | — | — | (35.2) | — | (35.2) |
| Dividends on preferred shares (Series D - \$0.50 per share; Series H - \$0.49 per share; Series I - \$0.50 per share; Series J - \$0.44 per share) | — | — | — | — | — | — | — | (15.2) | — | (15.2) |
| Shares issued through dividend reinvestment program | — | — | 8,161 | — | — | — | 0.1 | (0.2) | — | (0.1) |
| Share-based compensation expense (note 16 (d) and 16 (e)) | — | — | — | — | — | — | 6.4 | (0.3) | — | 6.1 |
| Balance, September 30, 2022 | 12,000,000 | \$ 296.9 | 281,259,417 | 20,118,833 | \$ 2.5 | \$ 0.3 | \$ 3,717.7 | \$ 343.5 | \$ (18.4) | \$ 4,045.6 |

See accompanying notes to interim consolidated financial statements.

ATLAS CORP.

Interim Consolidated Statements of Shareholders' Equity and Cumulative Redeemable Preferred Shares

(Unaudited)

(Expressed in millions of United States dollars, except number of shares and per share amounts)

Three months ended September 30, 2021

| | Series J cumulative redeemable preferred shares | | Number of common shares | Number of preferred shares | Common shares | Preferred shares | Additional paid-in capital | Deficit | Accumulated other comprehensive loss | Total shareholders' equity |
|---|---|-----------------|-------------------------|----------------------------|---------------|------------------|----------------------------|------------------|--------------------------------------|----------------------------|
| | Shares | Amount | | | | | | | | |
| Balance, June 30, 2021, carried forward | 12,000,000 | \$ 296.9 | 246,952,839 | 33,335,570 | \$ 2.1 | \$ 0.3 | \$ 3,851.7 | \$ (133.1) | \$ (19.7) | \$ 3,701.3 |
| Net earnings | — | — | — | — | — | — | — | 94.6 | — | 94.6 |
| Other comprehensive income | — | — | — | — | — | — | — | — | 0.3 | 0.3 |
| Issuance of common shares from unissued acquisition related equity consideration | — | — | 48,573 | — | — | — | — | — | — | — |
| Redemption of preferred shares | — | — | — | (13,216,737) | — | — | (330.4) | — | — | (330.4) |
| Dividends on common shares (\$0.125 per share) | — | — | — | — | — | — | — | (31.6) | — | (31.6) |
| Dividends on preferred shares (Series D - \$0.50 per share; Series E - \$0.35 per share; Series G - \$0.35 per share; Series H - \$0.49 per share; Series I - \$0.50 per share; Series J - \$0.24 per share;) | — | — | — | — | — | — | — | (17.4) | — | (17.4) |
| Shares issued through dividend reinvestment program | — | — | 6,178 | — | — | — | 0.1 | (0.1) | — | — |
| Share-based compensation expense | — | — | — | — | — | — | 2.6 | (0.2) | — | 2.4 |
| Balance, September 30, 2021 | <u>12,000,000</u> | <u>\$ 296.9</u> | <u>247,007,590</u> | <u>20,118,833</u> | <u>\$ 2.1</u> | <u>\$ 0.3</u> | <u>\$ 3,524.0</u> | <u>\$ (87.8)</u> | <u>\$ (19.4)</u> | <u>\$ 3,419.2</u> |

See accompanying notes to interim consolidated financial statements.

ATLAS CORP.
Interim Consolidated Statements of Shareholders' Equity

(Unaudited)

(Expressed in millions of United States dollars, except number of shares and per share amounts)

Nine months ended September 30, 2022

| | Series J cumulative redeemable preferred shares | | Number of common shares | Number of preferred shares | Common shares | Preferred shares | Additional paid-in capital | Retained earnings /Deficit | Accumulated other comprehensive loss | Total shareholders' equity |
|--|---|----------|-------------------------|----------------------------|---------------|------------------|----------------------------|----------------------------|--------------------------------------|----------------------------|
| | Shares | Amount | | | | | | | | |
| Balance, December 31, 2021, carried forward | 12,000,000 | \$ 296.9 | 247,024,699 | 20,118,833 | \$ 2.1 | \$ 0.3 | \$ 3,526.8 | \$ 7.5 | \$ (19.1) | \$ 3,517.6 |
| Impact of accounting policy change (note 1(b)) | — | — | — | — | — | — | — | (5.1) | — | (5.1) |
| Adjusted balance, December 31, 2021 | 12,000,000 | 296.9 | 247,024,699 | 20,118,833 | 2.1 | 0.3 | 3,526.8 | 2.4 | (19.1) | 3,512.5 |
| Net earnings | — | — | — | — | — | — | — | 495.1 | — | 495.1 |
| Other comprehensive income | — | — | — | — | — | — | — | — | 0.7 | 0.7 |
| Issuance of common shares from unissued acquisition related equity consideration | — | — | 92,444 | — | — | — | — | — | — | — |
| Exercise of Warrants (note 4(b)) | — | — | 25,000,000 | — | 0.3 | — | 201.0 | — | — | 201.3 |
| Cancellation of Holdback Shares (note 4) | — | — | — | — | — | — | (27.3) | (4.9) | — | (32.2) |
| Issuance of common shares related to release of Holdback Shares (note 4 (e)) | — | — | 2,749,898 | — | — | — | — | — | — | — |
| Dividends on common shares (\$0.375 per share) | — | — | — | — | — | — | — | (102.3) | — | (102.3) |
| Dividends on preferred shares (Series D - \$1.50 per share; Series H - \$1.47 per share; Series I - \$1.50 per share; Series J - \$1.32 per share) | — | — | — | — | — | — | — | (45.6) | — | (45.6) |
| Shares issued through dividend reinvestment program | — | — | 21,531 | — | — | — | 0.3 | (0.4) | — | (0.1) |
| Share-based compensation expense (note 16 (d) and 16 (e)) | — | — | 6,370,845 | — | 0.1 | — | 16.9 | (0.8) | — | 16.2 |
| Balance, September 30, 2022 | 12,000,000 | \$ 296.9 | 281,259,417 | 20,118,833 | \$ 2.5 | \$ 0.3 | \$ 3,717.7 | \$ 343.5 | \$ (18.4) | \$ 4,045.6 |

See accompanying notes to interim consolidated financial statements

ATLAS CORP.
Interim Consolidated Statements of Shareholders' Equity

(Unaudited)

(Expressed in millions of United States dollars, except number of shares and per share amounts)

Nine months ended September 30, 2021

| | Series J cumulative redeemable preferred shares | | Number of common shares | Number of preferred shares | Common shares | Preferred shares | Additional paid-in capital | Deficit | Accumulated other comprehensive loss | Total shareholders' equity |
|---|---|----------|-------------------------------|----------------------------------|------------------|---------------------|----------------------------------|------------|--|----------------------------------|
| | Shares | Amount | | | | | | | | |
| Balance, December 31, 2020 carried forward | — | \$ — | 246,277,338 | 33,335,570 | \$ 2.1 | \$ 0.3 | \$ 3,842.7 | \$ (199.2) | \$ (20.3) | \$ 3,625.6 |
| Net earnings | — | — | — | — | — | — | — | 258.2 | — | 258.2 |
| Other comprehensive income | — | — | — | — | — | — | — | — | 0.9 | 0.9 |
| Issuance of common shares from unissued acquisition related equity consideration | — | — | 342,837 | — | — | — | — | — | — | — |
| Series J preferred shares issued | 12,000,000 | 296.9 | — | — | — | — | — | — | — | — |
| Redemption of preferred shares | — | — | — | (13,216,737) | — | — | (330.4) | — | — | (330.4) |
| Warrants for Fairfax Notes | — | — | — | — | — | — | 3.0 | — | — | 3.0 |
| Dividends on common shares (\$0.375 per share) | — | — | — | — | — | — | — | (94.7) | — | (94.7) |
| Dividends on preferred shares (Series D - \$1.49 per share; Series E - \$1.38 per share; Series G - \$1.37 per share; Series H - \$1.48 per share; Series I - \$1.50 per share; Series J - \$0.24 per share;) | — | — | — | — | — | — | — | (51.0) | — | (51.0) |
| Shares issued through dividend reinvestment program | — | — | 19,001 | — | — | — | 0.2 | (0.2) | — | — |
| Share-based compensation expense | — | — | 368,414 | — | — | — | 8.5 | (0.9) | — | 7.6 |
| Balance, September 30, 2021 | 12,000,000 | \$ 296.9 | 247,007,590 | 20,118,833 | \$ 2.1 | \$ 0.3 | \$ 3,524.0 | \$ (87.8) | \$ (19.4) | \$ 3,419.2 |

See accompanying notes to interim consolidated financial statements.

ATLAS CORP.

Interim Consolidated Statements of Cash Flows

(Unaudited)

(Expressed in millions of United States dollars)

| | Three months ended September 30, | | Nine months ended September 30, | |
|---|----------------------------------|----------|---------------------------------|-----------|
| | 2022 | 2021 | 2022 | 2021 |
| Cash from (used in): | | | | |
| Operating activities: | | | | |
| Net earnings | \$ 185.7 | \$ 94.6 | \$ 495.1 | \$ 258.2 |
| Items not involving cash: | | | | |
| Depreciation and amortization | 91.7 | 106.6 | 282.9 | 284.7 |
| Change in right-of-use asset | 26.4 | 31.9 | 82.5 | 94.3 |
| Non-cash interest expense and accretion | 5.2 | 8.0 | 16.2 | 31.5 |
| Unrealized change in derivative instruments | (58.9) | (6.3) | (138.4) | (26.8) |
| Amortization of acquired revenue contracts | 3.2 | 3.7 | 9.6 | 11.8 |
| Loss on debt extinguishment | 2.2 | 70.9 | 9.4 | 127.0 |
| Loss on equity investment | 2.3 | — | 2.3 | — |
| (Gain) Loss on sale | (0.6) | (0.1) | 3.7 | (1.0) |
| Other | 2.4 | 9.4 | 12.4 | 12.3 |
| Change in other operating assets and liabilities (note 18) | (33.8) | (64.6) | (146.4) | (138.4) |
| Cash from operating activities | 225.8 | 254.1 | 629.3 | 653.6 |
| Investing activities: | | | | |
| Expenditures for property, plant and equipment and vessels under construction | (333.4) | (622.6) | (805.8) | (1,331.9) |
| Prepayment on vessel purchase | — | — | — | (132.3) |
| Payment on settlement of interest swap agreements | (2.9) | (5.6) | (14.2) | (19.0) |
| Gain (Loss) on foreign currency repatriation | 3.1 | (1.4) | 2.7 | (10.6) |
| Receipt from contingent consideration asset | — | 11.9 | 12.5 | 25.2 |
| Other assets and liabilities | (72.9) | 11.4 | 179.5 | 11.1 |
| Capitalized interest relating to newbuilds | (12.2) | (4.5) | (32.3) | (8.0) |
| Cash used in investing activities | (418.3) | (610.8) | (657.6) | (1,465.5) |
| Financing activities: | | | | |
| Repayments of long-term debt and other financing arrangements | (314.5) | (244.2) | (805.2) | (1,217.0) |
| Issuance of long-term debt and other financing arrangements | 757.6 | 958.7 | 1,077.6 | 2,797.7 |
| Redemption of Fairfax Notes | — | (300.0) | — | (300.0) |
| Redemption of preferred shares | — | (330.4) | — | (330.4) |
| Financing fees | (5.3) | (12.3) | (16.6) | (40.6) |
| Share issuance cost | — | — | — | (0.1) |
| Dividends on common shares | (35.1) | (31.1) | (101.5) | (93.4) |
| Dividends on preferred shares | (15.2) | (17.4) | (45.6) | (51.0) |
| Proceeds from exercise of warrants | — | — | 201.3 | — |
| Cash from financing activities | 387.5 | 23.3 | 310.0 | 765.2 |
| Increase (decrease) in cash and cash equivalents | 195.0 | (333.4) | 281.7 | (46.7) |
| Cash and cash equivalents and restricted cash, beginning of period | 413.5 | 629.2 | 326.8 | 342.5 |
| Cash and cash equivalents and restricted cash, end of period | \$ 608.5 | \$ 295.8 | \$ 608.5 | \$ 295.8 |

Supplemental cash flow information (note 18)

See accompanying notes to interim consolidated financial statements.

ATLAS CORP.

Notes to Interim Consolidated Financial Statements

(Unaudited)

(Tabular amounts in millions of United States dollars, except per share amount and number of shares)

1. Significant accounting policies:**(a) Basis of presentation:**

Except for the changes described in note 1(b), the accompanying interim financial information of Atlas Corp. (the “Company” or “Atlas”) has been prepared in accordance with accounting principles generally accepted in the United States of America (“U.S. GAAP”), on a basis consistent with those followed in the December 31, 2021 audited annual consolidated financial statements of Atlas. The accompanying interim financial information is unaudited and reflects all adjustments, consisting of normal recurring adjustments, which, in the opinion of management, are necessary for a fair presentation of results for the interim periods presented. The unaudited interim consolidated financial statements do not include all the disclosures required under U.S. GAAP for annual financial statements and should be read in conjunction with the December 31, 2021 annual consolidated financial statements of Atlas filed with the U.S. Securities and Exchange Commission in the Company’s 2021 Annual Report on Form 20-F.

(b) Recent accounting pronouncements:*Discontinuation of LIBOR*

In 2021, the Company adopted ASU 2020-04, “Reference Rate Reform (Topic 848)”, prospectively to contract modifications. The guidance provides optional relief for the discontinuation of LIBOR resulting from rate reform. Contract terms that are modified due to the replacement of a reference rate are not required to be remeasured or reassessed under FASB’s relevant U.S. GAAP Topic. The election is available by Topic. The Company has elected to apply the optional relief for contracts under ASC 470, “Debt”, ASC 840 and 842, “Leases”, and ASC 815, “Derivatives and Hedging”. There was no impact to the Company’s financial statements upon initial adoption. The LIBOR replacement modifications for Debt contracts will be accounted for by prospectively adjusting the effective interest rate in the agreements. Existing lease and derivative contracts will require no reassessments. The ASU has not and is currently not expected to have a material impact on our consolidated financial statements.

Debt with conversion and other options

Effective January 1, 2022, the Company adopted ASU 2020-06, “Debt – Debt with Conversion and Other Options (Subtopic 470-20)” (“ASU 2020-06”), using the modified retrospective method, whereby the cumulative effect adjustment was made as of the date of the initial application. Accordingly, financial information and disclosures in the comparative period were not restated. The impact of the adoption of ASU 2020-06 resulted in an adjustment of \$5,073,000 to opening retained earnings at January 1, 2022 related to the unamortized debt discount that was initially recorded when the convertible notes were issued. Under ASU 2020-06, the accounting for convertible debt instruments is simplified by reducing the number of accounting models and circumstances when embedded conversion features are separately recognized. This update also revises the method in which diluted earnings per share is calculated related to certain instruments with conversion features, among other clarifications. As a result of the adoption, the Company recognizes the maximum potential dilutive effect of its exchangeable notes in diluted EPS using the if-converted method effective January 1, 2022.

(c) Comparative information:

Certain prior period information has been reclassified to conform with current financial statement presentation.

2. Segment reporting:

For management purposes, the Company is organized based on its two leasing businesses and has two reportable segments, containership leasing and mobile power generation. The Company’s containership leasing segment owns and operates a fleet of containerships which are chartered primarily pursuant to long-term, fixed-rate time charters. The Company’s mobile power generation segment owns and operates a fleet of power generation assets, including aero-derivative gas turbines and other equipment, and provides power solutions to customers.

ATLAS CORP.

Notes to Interim Consolidated Financial Statements

(Unaudited)

(Tabular amounts in millions of United States dollars, except per share amount and number of shares)

2. Segment reporting (continued):

The Company's chief operating decision makers monitor the operating results of the leasing businesses separately for the purpose of making decisions about resource allocation and performance assessment based on adjusted EBITDA, which is computed as net earnings before interest expense, income tax expense, depreciation and amortization expense, impairments, write-down and gains/losses on sale, gains/losses on derivative instruments, loss on foreign currency repatriation, change in contingent consideration asset, loss on debt extinguishment, other expenses and certain other items that the Company believes are not representative of its operating performance.

The following tables include the Company's selected financial information by segment:

| Three months ended September 30, 2022 | Containership Leasing | Mobile Power Generation | Elimination and Other | Total |
|--|----------------------------------|------------------------------------|----------------------------------|--------------|
| Revenue | \$ 384.9 | \$ 54.7 | \$ — | \$ 439.6 |
| Operating expense | 77.6 | 6.7 | — | 84.3 |
| Depreciation and amortization expense | 83.0 | 10.0 | — | 93.0 |
| General and administrative expense | 23.0 | 9.2 | (1.0) | 31.2 |
| Operating lease expense | 29.1 | 0.8 | — | 29.9 |
| Gain on sale | — | (0.6) | — | (0.6) |
| Interest income | (2.2) | (0.1) | — | (2.3) |
| Interest expense | 58.7 | 3.1 | (0.3) | 61.5 |
| Income tax expense | 0.4 | 8.2 | — | 8.6 |

| Nine months ended September 30, 2022 | Containership Leasing | Mobile Power Generation | Elimination and Other | Total |
|--|----------------------------------|------------------------------------|----------------------------------|--------------|
| Revenue | \$ 1,145.2 | \$ 115.8 | \$ — | \$ 1,261.0 |
| Operating expense | 230.2 | 27.1 | — | 257.3 |
| Depreciation and amortization expense | 242.9 | 40.0 | — | 282.9 |
| General and administrative expense | 53.6 | 30.9 | (0.8) | 83.7 |
| Indemnity income under acquisition agreement | — | (21.3) | — | (21.3) |
| Operating lease expense | 91.0 | 2.1 | — | 93.1 |
| Loss (Gain) on sale | 4.0 | (0.3) | — | 3.7 |
| Interest income | (2.4) | (0.5) | — | (2.9) |
| Interest expense | 146.1 | 13.4 | (0.6) | 158.9 |
| Income tax expense | 0.9 | 9.2 | — | 10.1 |

ATLAS CORP.

Notes to Interim Consolidated Financial Statements

(Unaudited)

(Tabular amounts in millions of United States dollars, except per share amount and number of shares)

2. Segment reporting (continued):

| Three months ended September 30, 2021 | Containership Leasing | Mobile Power Generation | Elimination and Other | Total |
|--|----------------------------------|------------------------------------|----------------------------------|--------------|
| Revenue | \$ 376.6 | \$ 75.3 | \$ — | \$ 451.9 |
| Operating expense | 73.0 | 13.9 | — | 86.9 |
| Depreciation and amortization expense | 77.5 | 29.1 | — | 106.6 |
| General and administrative expense | 12.2 | 8.1 | (4.4) | 15.9 |
| Indemnity income under acquisition agreement | — | (13.6) | — | (13.6) |
| Operating lease expense | 35.6 | 0.9 | — | 36.5 |
| Gain on sale | — | (0.1) | — | (0.1) |
| Interest income | (0.1) | (0.5) | — | (0.6) |
| Interest expense | 45.0 | 5.1 | (0.1) | 50.0 |
| Income tax expense | 0.3 | (0.2) | — | 0.1 |

| Nine months ended September 30, 2021 | Containership Leasing | Mobile Power Generation | Elimination and Other | Total |
|--|----------------------------------|------------------------------------|----------------------------------|--------------|
| Revenue | \$ 1,056.3 | \$ 162.1 | \$ — | \$ 1,218.4 |
| Operating expense | 215.6 | 37.6 | — | 253.2 |
| Depreciation and amortization expense | 228.6 | 56.1 | — | 284.7 |
| General and administrative expense | 34.9 | 17.1 | (3.4) | 48.6 |
| Indemnity income under acquisition agreement | — | (29.1) | — | (29.1) |
| Operating lease expense | 107.0 | 2.4 | — | 109.4 |
| Gain on sale | — | (1.0) | — | (1.0) |
| Interest income | (0.3) | (2.5) | — | (2.8) |
| Interest expense | 138.0 | 15.2 | (1.8) | 151.4 |
| Income tax expense | 0.7 | 7.7 | — | 8.4 |

ATLAS CORP.

Notes to Interim Consolidated Financial Statements

(Unaudited)

(Tabular amounts in millions of United States dollars, except per share amount and number of shares)

2. Segment reporting (continued):

| | Three months ended September 30, 2022 | Nine months ended September 30, 2022 |
|--|--|---|
| Containership leasing adjusted EBITDA | \$ 255.2 | \$ 770.4 |
| Mobile power generation adjusted EBITDA ⁽¹⁾ | 38.0 | 78.8 |
| Total segment adjusted EBITDA | 293.2 | 849.2 |
| Eliminations and other | 2.1 | 1.5 |
| Depreciation and amortization | 93.0 | 282.9 |
| Interest income | (2.3) | (2.9) |
| Interest expense | 61.5 | 158.9 |
| Gain on derivative instruments | (58.1) | (126.6) |
| Loss on debt extinguishment | 2.2 | 9.4 |
| Other expenses | 1.9 | 13.1 |
| Gain on contingent consideration asset | (0.8) | — |
| Loss on foreign currency repatriation | — | 4.0 |
| (Gain) Loss on sale | (0.6) | 3.7 |
| Consolidated net earnings before tax | \$ 194.3 | \$ 505.2 |

| | Three months ended September 30, 2021 | Nine months ended September 30, 2021 |
|--|--|---|
| Containership leasing adjusted EBITDA | \$ 255.8 | \$ 698.9 |
| Mobile power generation adjusted EBITDA ⁽¹⁾ | 66.0 | 132.6 |
| Total segment adjusted EBITDA | 321.8 | 831.5 |
| Eliminations and other | (0.4) | (1.1) |
| Depreciation and amortization | 106.6 | 284.7 |
| Interest income | (0.6) | (2.8) |
| Interest expense | 50.0 | 151.4 |
| Loss (Gain) on derivative instruments | 0.2 | (6.7) |
| Loss on debt extinguishment | 70.9 | 127.0 |
| Other expenses | 3.0 | 5.0 |
| Gain on contingent consideration asset | (3.9) | (2.2) |
| Loss on foreign currency repatriation | 1.4 | 10.6 |
| Gain on sale | (0.1) | (1.0) |
| Consolidated net earnings before tax | \$ 94.7 | \$ 266.6 |

⁽¹⁾ The calculation of adjusted EBITDA does not include the Indemnity claim under acquisition agreement (note 9) as an adjustment for the mobile power generation segment. Although the revenue reported for this segment is lower due to an injunction at one of the sites, the losses are recoverable through an indemnification agreement.

| Total Assets | September 30, 2022 | December 31, 2021 |
|-------------------------|---------------------------|--------------------------|
| Containership Leasing | \$ 10,640.2 | \$ 9,777.6 |
| Mobile Power Generation | 844.9 | 842.7 |
| Elimination and Other | (100.9) | (50.7) |
| Total | \$ 11,384.2 | \$ 10,569.6 |

ATLAS CORP.

Notes to Interim Consolidated Financial Statements

(Unaudited)

(Tabular amounts in millions of United States dollars, except per share amount and number of shares)

2. Segment reporting (continued):

| Capital expenditures by segment | Three months ended September 30, | | Nine months ended September 30, | |
|---------------------------------|----------------------------------|----------|---------------------------------|------------|
| | 2022 | 2021 | 2022 | 2021 |
| Containership leasing | \$ 326.8 | \$ 611.7 | \$ 783.7 | \$ 1,437.3 |
| Mobile power generation | 6.6 | 10.9 | 22.1 | 26.9 |

3. Revenue:

Revenue disaggregated by segment and by type for the three and nine months ended September 30, 2022 and 2021 is as follows:

| | Three months ended September 30, 2022 | | | Nine months ended September 30, 2022 | | |
|------------------------------|---------------------------------------|-------------------------|-----------------|--------------------------------------|-------------------------|-------------------|
| | Containership Leasing ⁽¹⁾ | Mobile Power Generation | Total | Containership Leasing ⁽¹⁾ | Mobile Power Generation | Total |
| Operating lease revenue | \$ 361.2 | \$ 48.4 | \$ 409.6 | \$ 1,082.9 | \$ 104.0 | \$ 1,186.9 |
| Interest income from leasing | 19.7 | — | 19.7 | 54.2 | — | 54.2 |
| Other | 4.0 | 6.3 | 10.3 | 8.1 | 11.8 | 19.9 |
| | <u>\$ 384.9</u> | <u>\$ 54.7</u> | <u>\$ 439.6</u> | <u>\$ 1,145.2</u> | <u>\$ 115.8</u> | <u>\$ 1,261.0</u> |

| | Three months ended September 30, 2021 | | | Nine months ended September 30, 2021 | | |
|------------------------------|---------------------------------------|-------------------------|-----------------|--------------------------------------|-------------------------|-------------------|
| | Containership Leasing ⁽¹⁾ | Mobile Power Generation | Total | Containership Leasing ⁽¹⁾ | Mobile Power Generation | Total |
| Operating lease revenue | \$ 364.6 | \$ 74.3 | \$ 438.9 | \$ 1,021.3 | \$ 156.7 | \$ 1,178.0 |
| Interest income from leasing | 11.0 | — | 11.0 | 32.0 | — | 32.0 |
| Other | 1.0 | 1.0 | 2.0 | 3.0 | 5.4 | 8.4 |
| | <u>\$ 376.6</u> | <u>\$ 75.3</u> | <u>\$ 451.9</u> | <u>\$ 1,056.3</u> | <u>\$ 162.1</u> | <u>\$ 1,218.4</u> |

⁽¹⁾ Containership leasing revenue includes both bareboat charter and time charter revenue.

As at September 30, 2022, the minimum future revenues to be received on committed operating leases, service arrangements and interest income to be earned from direct financing leases are as follows:

| | Operating lease | Finance lease ⁽¹⁾ | Other | Total committed revenue |
|-------------------|-------------------|------------------------------|----------------|-------------------------|
| Remainder of 2022 | \$ 404.6 | \$ 19.4 | \$ 6.1 | \$ 430.1 |
| 2023 | 1,593.9 | 75.5 | 21.1 | 1,690.5 |
| 2024 | 1,485.7 | 72.4 | 20.4 | 1,578.5 |
| 2025 | 1,197.1 | 69.1 | 20.4 | 1,286.6 |
| 2026 | 825.1 | 66.7 | — | 891.8 |
| Thereafter | 1,089.0 | 523.3 | — | 1,612.3 |
| | <u>\$ 6,595.4</u> | <u>\$ 826.4</u> | <u>\$ 68.0</u> | <u>\$ 7,489.8</u> |

⁽¹⁾ Minimum future interest income includes direct financing leases currently in effect.

ATLAS CORP.

Notes to Interim Consolidated Financial Statements

(Unaudited)

(Tabular amounts in millions of United States dollars, except per share amount and number of shares)

h. Revenue (continued):

As at September 30, 2022, the minimum future revenues to be received based on each segment are as follows:

| | Containership Leasing⁽¹⁾ | Mobile Power Generation | Total committed revenue |
|-------------------|--|--------------------------------|--------------------------------|
| Remainder of 2022 | \$ 390.4 | \$ 39.7 | \$ 430.1 |
| 2023 | 1,586.2 | 104.3 | 1,690.5 |
| 2024 | 1,513.7 | 64.8 | 1,578.5 |
| 2025 | 1,221.8 | 64.8 | 1,286.6 |
| 2026 | 891.8 | — | 891.8 |
| Thereafter | 1,612.3 | — | 1,612.3 |
| | <u>\$ 7,216.2</u> | <u>\$ 273.6</u> | <u>\$ 7,489.8</u> |

⁽¹⁾ Minimum future interest income includes direct financing leases currently in effect.

Minimum future revenues assume 100% utilization, extensions only at the Company's unilateral option and no renewals. It does not include signed charter agreements on undelivered vessels.

The Company's revenue was derived from the following customers:

| | Three months ended September 30, | | Nine months ended September 30, | |
|------------------|---|-----------------|--|-------------------|
| | 2022 | 2021 | 2022 | 2021 |
| COSCO | \$ 112.7 | \$ 128.6 | \$ 347.5 | \$ 349.9 |
| Yang Ming Marine | 58.8 | 61.8 | 179.1 | 188.0 |
| ONE | 65.9 | 63.9 | 176.8 | 192.8 |
| Hapag-Lloyd | 37.0 | 28.9 | 107.9 | 86.4 |
| Maersk Line | 32.1 | 27.9 | 101.1 | 76.3 |
| Other | 133.1 | 140.8 | 348.6 | 325.0 |
| | <u>\$ 439.6</u> | <u>\$ 451.9</u> | <u>\$ 1,261.0</u> | <u>\$ 1,218.4</u> |

i. Related party transactions:

- (a) The income or expenses with related parties relate to amounts paid to or received from individuals or entities that are associated with the Company or with the Company's directors or officers and these transactions are governed by pre-arranged contracts.
- (b) Over the course of 2018, 2019 and 2020, Seaspan issued to Fairfax Financial Holdings Limited and certain of its affiliates ("Fairfax") an aggregate \$600,000,000 of 5.50% senior notes due in 2025, 2026 and 2027 (the "Fairfax Notes") and warrants to purchase an aggregate 101,923,078 common shares of Seaspan. Two tranches of warrants, each for 38,461,539 common shares, were exercisable at a price of \$6.50 per share. One tranche of warrants, for 25,000,000 common shares, was exercisable at a price of \$8.05 per share. All such warrants have been exercised.

In April 2021, in connection with an amendment to the APR Energy acquisition agreement, the Company issued to Fairfax warrants to purchase 5,000,000 common shares of the Company at an exercise price of \$13.00 per share.

ATLAS CORP.

Notes to Interim Consolidated Financial Statements

(Unaudited)

(Tabular amounts in millions of United States dollars, except per share amount and number of shares)

i. Related party transactions (continued):

In June 2021, the Company and Seaspan exchanged and amended \$300,000,000 of the Fairfax Notes for (i) 12,000,000 Series J 7.00% Cumulative Redeemable Perpetual Preferred Shares of the Company (the "Series J Preferred Shares"), representing total liquidation value of \$300,000,000, and (ii) warrants to purchase 1,000,000 common shares at an exercise price of \$13.71 per share. The exchanged Fairfax Notes were subsequently cancelled and, in August 2021, Seaspan redeemed for cash the remaining Fairfax Notes at a redemption price equal to 100% of the principal amount plus any accrued and unpaid interest.

For the three and nine months ended September 30, 2021, interest expense related to the Fairfax Notes, excluding amortization of the debt discount, was \$2,513,000 and \$19,204,000, respectively. For the three and nine months ended September 30, 2021, amortization of debt discount was \$3,655,000 and \$13,059,000, respectively.

During the three and nine months ended September 30, 2022, the dividends paid on Series J Preferred Shares were \$5,250,000 and \$15,750,000, respectively (2021 - \$2,858,000).

- (c) On February 28, 2020, in connection with the acquisition of APR Energy, Fairfax received common shares of Atlas as consideration for its equity interests in APR Energy and as settlement of indebtedness owing to Fairfax by APR Energy. In addition, common shares were reserved for issuance at the time of acquisition for certain indemnifications ("Holdback Shares"). In June 2022, 2,576,014 of the Holdback Shares were cancelled to cover losses related to certain indemnified claims that had been realized. Fairfax remains a counterparty to certain indemnification and compensation arrangements related to the acquisition of APR Energy.

The indemnification obligation related to the cash repatriation from a foreign jurisdiction expired in April 2022. Prior to the expiration of this indemnification, 92,444 Holdback Shares were issued during the six months ended June 30, 2022 (48,573 and 342,837 during the three and nine months ended September 30, 2021, respectively). These Holdback Shares were released from the holdback of the minority sellers and purchased by Fairfax. Upon expiration of this indemnification, the remaining Holdback Shares of 2,749,898 were released and issued to the minority sellers in June 2022. Prior to the expiration of this indemnification, Fairfax also paid \$6,265,000 during the six months ended June 30, 2022 (\$2,906,000 and \$15,443,000, during three and nine months ended September 30, 2021, respectively), to the Company for settlement of an indemnity related to the cash repatriation from a foreign jurisdiction.

In addition, the Company received nil and \$5,239,000, respectively, for the three and nine months ended September 30, 2022 (2021 - \$8,642,000 and \$8,642,000, respectively) from Fairfax for the settlement of an indemnity related to losses realized on sale or disposal of certain property, plant and equipment and inventory items.

- (d) As at September 30, 2022, Fairfax held approximately 44.4% of the Company's issued and outstanding common shares and has designated two members to the Company's board of directors.
- (e) As at September 30, 2022, the Company has invested \$1,000,000 (September 30, 2021 - \$1,000,000) in a joint venture with Zhejiang Energy Group ("ZE JV"). Pursuant to ship management agreements, the Company manages the ship operations of the vessels owned by the ZE JV. During the three and nine months ended September 30, 2022, the Company earned revenue of \$2,554,000 and \$4,481,000, respectively (2021 - nil) and incurred expenses of \$2,717,000 and \$4,734,000, respectively (2021 - nil) in connection with the ship management of the vessels.

ATLAS CORP.

Notes to Interim Consolidated Financial Statements

(Unaudited)

(Tabular amounts in millions of United States dollars, except per share amount and number of shares)

i. Net investment in lease:

| | September 30, 2022 | December 31, 2021 |
|-------------------------------|---------------------------|--------------------------|
| Undiscounted lease receivable | \$ 1,748.8 | \$ 1,448.2 |
| Unearned interest income | (834.7) | (689.9) |
| Net investment in lease | <u>\$ 914.1</u> | <u>\$ 758.3</u> |

| | September 30, 2022 | December 31, 2021 |
|--|---------------------------|--------------------------|
| Lease receivables | \$ 914.1 | \$ 751.4 |
| Unguaranteed residual value | — | 6.9 |
| Net investment in lease | 914.1 | 758.3 |
| Current portion of net investment in lease | (20.7) | (16.8) |
| Net investment in lease | <u>\$ 893.4</u> | <u>\$ 741.5</u> |

At September 30, 2022, the minimum lease receivable from finance leases are as follows:

| | |
|-------------------|-------------------|
| Remainder of 2022 | \$ 24.4 |
| 2023 | 96.9 |
| 2024 | 97.1 |
| 2025 | 96.9 |
| 2026 | 96.9 |
| Thereafter | 1,336.6 |
| | <u>\$ 1,748.8</u> |

In April and May 2022, the Company accepted delivery of two 12,200 TEU newbuild vessels, each of which commenced an 18-year charter upon delivery (note 7).

i. Property, plant and equipment:

| September 30, 2022 | Cost | Accumulated depreciation | Net book value |
|-------------------------------|-------------------|---------------------------------|-----------------------|
| Vessels | \$ 9,282.6 | \$ (2,758.5) | \$ 6,524.1 |
| Equipment and other | 555.1 | (188.8) | 366.3 |
| Property, plant and equipment | <u>\$ 9,837.7</u> | <u>\$ (2,947.3)</u> | <u>\$ 6,890.4</u> |

| December 31, 2021 | Cost | Accumulated depreciation | Net book value |
|-------------------------------|-------------------|---------------------------------|-----------------------|
| Vessels | \$ 9,410.9 | \$ (2,830.4) | \$ 6,580.5 |
| Equipment and other | 557.3 | (185.6) | 371.7 |
| Property, plant and equipment | <u>\$ 9,968.2</u> | <u>\$ (3,016.0)</u> | <u>\$ 6,952.2</u> |

During the three and nine months ended September 30, 2022, depreciation and amortization expense relating to property, plant and equipment was \$83,197,000 and \$249,622,000, respectively (2021 – \$93,537,000 and \$255,890,000, respectively).

Vessel sales

In February 2022, the Company completed the sale of one 4,250 TEU vessel to a liner company for gross proceeds of \$32,750,000 and recognized a gain on sale of \$6,597,000.

ATLAS CORP.

Notes to Interim Consolidated Financial Statements

(Unaudited)

(Tabular amounts in millions of United States dollars, except per share amount and number of shares)

5. Property, plant and equipment (continued):*Vessel sales (continued)*

As at March 31, 2022, the Company had three assets classified as assets held for sale. A loss on classification as asset held for sale of \$8,562,000 was recognized for one of these vessels during the three months ended March 31, 2022.

During the nine months ended September 30, 2022, the Company completed the sale of 10 vessels. The Company received gross proceeds of \$257,075,000 for the 10 vessel sales and recognized loss on sale of \$10,573,000 in aggregate. Seaspan continues to manage the operations of six of these vessels pursuant to management agreements entered into in connection with the sales.

Vessel deliveries

In June 2022, the Company accepted delivery of two 11,800 TEU newbuild vessels, each of which commenced a 5-year charter upon delivery (note 7).

In August and September 2022, the Company accepted delivery of two 11,800 TEU newbuild vessels, each of which commenced a 5-year charter upon delivery (note 7).

7. Vessels under construction

During the three months ended September 30, 2022, vessels under construction includes \$12,832,000 of capitalized interest and \$291,167,000 of installment payments (2021 - \$5,496,000 and \$538,612,000, respectively).

During the nine months ended September 30, 2022, vessels under construction includes \$33,135,000 of capitalized interest and \$716,118,000 of installment payments (2021 - \$9,405,000 and \$974,865,000, respectively).

8. Right-of-use assets:

| September 30, 2022 | Cost | Accumulated amortization | Net book value |
|---------------------------|-------------------|-------------------------------------|-----------------------|
| Vessel operating leases | \$ 835.5 | \$ (312.8) | \$ 522.7 |
| Other operating leases | 14.7 | (8.8) | 5.9 |
| Vessel finance leases | 246.6 | (5.2) | 241.4 |
| Right-of-use assets | <u>\$ 1,096.8</u> | <u>\$ (326.8)</u> | <u>\$ 770.0</u> |

| December 31, 2021 | Cost | Accumulated amortization | Net book value |
|--------------------------|-------------------|-------------------------------------|-----------------------|
| Vessel operating leases | \$ 1,066.6 | \$ (350.0) | \$ 716.6 |
| Office operating leases | 15.8 | (7.5) | 8.3 |
| Right-of-use assets | <u>\$ 1,082.4</u> | <u>\$ (357.5)</u> | <u>\$ 724.9</u> |

In January 2022, the Company exercised its option under an existing lease financing arrangement to purchase one 10,000 TEU vessel. The purchase is expected to complete in January 2023 at the pre-determined purchase price of \$52,690,000.

ATLAS CORP.

Notes to Interim Consolidated Financial Statements

(Unaudited)

(Tabular amounts in millions of United States dollars, except per share amount and number of shares)

k. Right-of-use assets (continued):

In April 2022, the Company exercised options under existing lease financing arrangements to purchase two 10,000 TEU vessels. The purchases are expected to complete in April and May 2023, respectively, at the pre-determined purchase price of \$52,690,000 per vessel.

In August 2022, the Company exercised options under an existing lease financing arrangement to purchase one 10,000 TEU vessel. The purchase is expected to complete in September 2023 at the pre-determined purchase price of \$52,690,000.

During the three and nine months ended September 30, 2022, the amortization of right-of-use assets was \$26,400,000 and \$82,500,000, respectively (2021 – \$31,900,000 and \$94,300,000, respectively).

l. Other assets:

| | <u>September 30, 2022</u> | <u>December 31, 2021</u> |
|---|---------------------------|--------------------------|
| Intangible assets ^(a) | \$ 76.8 | \$ 90.1 |
| Deferred dry-dock ^(b) | 79.7 | 79.4 |
| Restricted cash | 14.2 | 38.2 |
| Contingent consideration asset ^(c) | 42.8 | 49.2 |
| Indemnity claim under acquisition agreement ^(d) | — | 42.5 |
| Deferred financing fees on undrawn financing ^(e) | 64.1 | 77.0 |
| Other ^(f) | 125.3 | 48.0 |
| | <u>\$ 402.9</u> | <u>\$ 424.4</u> |

(a) Intangible assets:

| <u>September 30, 2022</u> | <u>Cost</u> | <u>Accumulated Amortization</u> | <u>Net book value</u> |
|---------------------------|-----------------|-------------------------------------|-----------------------|
| Customer contracts | \$ 129.9 | \$ (88.6) | \$ 41.3 |
| Trademark | 27.4 | (3.5) | 23.9 |
| Other | 21.3 | (9.7) | 11.6 |
| | <u>\$ 178.6</u> | <u>\$ (101.8)</u> | <u>\$ 76.8</u> |

| <u>December 31, 2021</u> | <u>Cost</u> | <u>Accumulated Amortization</u> | <u>Net book value</u> |
|--------------------------|-----------------|-------------------------------------|-----------------------|
| Customer contracts | \$ 129.9 | \$ (76.2) | \$ 53.7 |
| Trademark | 27.4 | (2.5) | 24.9 |
| Other | 16.5 | (5.0) | 11.5 |
| | <u>\$ 173.8</u> | <u>\$ (83.7)</u> | <u>\$ 90.1</u> |

During the three and nine months ended September 30, 2022, amortization related to intangible assets was \$6,400,000 and \$18,211,000, respectively (2021 – \$4,725,000 and \$15,833,000, respectively).

ATLAS CORP.

Notes to Interim Consolidated Financial Statements

(Unaudited)

(Tabular amounts in millions of United States dollars, except per share amount and number of shares)

l. Other assets (continued):**(a) Intangible assets (continued):**

Future amortization of intangible assets is as follows:

| | | |
|-------------------|----|-------------|
| Remainder of 2022 | \$ | 5.2 |
| 2023 | | 17.7 |
| 2024 | | 13.7 |
| 2025 | | 9.2 |
| 2026 | | 4.8 |
| Thereafter | | 26.2 |
| | \$ | <u>76.8</u> |

(b) Deferred dry-dock:

During the nine months ended September 30, 2022, changes in deferred dry-dock were as follows:

| | | |
|--------------------------------------|----|-------------|
| December 31, 2021 | \$ | 79.4 |
| Costs incurred | | 28.1 |
| Vessel sales | | (11.3) |
| Amortization expensed ⁽¹⁾ | | (16.5) |
| September 30, 2022 | \$ | <u>79.7</u> |

⁽¹⁾ Amortization of dry-docking costs is included in depreciation and amortization**(c) Contingent consideration asset:**

As a part of the acquisition of APR Energy on February 28, 2020, the Company is compensated by the sellers for certain losses that may be incurred on future cash repatriation from a foreign jurisdiction until the earlier of (1) reaching the maximum cash flows subject to compensation, (2) termination of specified contracts, (3) sustaining the ability to repatriate cash without losses, and (4) April 30, 2022. The amount of compensation depends on the Company's ability to generate cash flows on specific contracts in the foreign jurisdiction and the magnitude of losses incurred on repatriation. The maximum amount of cash flows subject to compensation is \$110,000,000. The indemnification obligation related to the cash repatriation expired in April 2022. As a result, the remaining 2,749,898 Holdback Shares were released and issued to the minority sellers in June 2022.

In February 2021, Fairfax additionally agreed to compensate the Company for future losses realized on sale or disposal of certain property, plant and equipment and inventory items calculated as the difference between the proceeds on sale or disposal and the book value of the respective assets at February 28, 2020, prior to acquisition. The maximum amount of losses subject to compensation under the February 2021 agreement is \$64,000,000.

| | | |
|--|----|-------------|
| Contingent consideration asset, December 31, 2021 | \$ | 55.3 |
| Change in fair value | | — |
| Compensation received | | (12.5) |
| Contingent consideration asset | | 42.8 |
| Current portion included in prepaid expenses and other | | — |
| Contingent consideration asset, September 30, 2022 | \$ | <u>42.8</u> |

(d) Indemnity claim under acquisition agreement

As a part of the acquisition of APR Energy on February 28, 2020, the Company is compensated by the sellers for losses resulting from an injunction on a certain site in Argentina, which losses are settled through a combination of cancellation of Holdback Shares and cash.

ATLAS CORP.

Notes to Interim Consolidated Financial Statements

(Unaudited)

(Tabular amounts in millions of United States dollars, except per share amount and number of shares)

9. Other assets (continued):**(d) Indemnity claim under acquisition agreement (continued)**

In May 2022, 2,576,014 of the Holdback Shares were cancelled, and in June 2022, \$10,355,000 of cash was received as compensation for the losses related to the injunction. A further \$21,247,000 of cash compensation remains outstanding and is classified as acquisition related assets.

(e) Deferred financing fees on undrawn financings

The Company has entered into financing arrangements for all of its vessels under construction. As the financing arrangements are undrawn as at September 30, 2022, the amounts incurred have been capitalized and recorded as long-term asset. As the financing is drawn, the amounts will be reclassified and presented as a direct deduction from the related debt liability.

(f) Other

In September 2022, the Company funded the delivery installment in the amount of \$81,620,000 relating to a vessel that delivered in October 2022.

10. Long-term debt:

| | September 30, 2022 | December 31, 2021 |
|--|--------------------|-------------------|
| Long-term debt: | | |
| Revolving credit facilities ^{(a) (d)} | \$ — | \$ — |
| Term loan credit facilities ^{(b) (d)} | 1,698.7 | 2,341.8 |
| Senior unsecured notes | 1,302.4 | 1,302.4 |
| Senior unsecured exchangeable notes | 201.3 | 201.3 |
| Senior secured notes ^(c) | 1,000.0 | 500.0 |
| | <u>4,202.4</u> | <u>4,345.5</u> |
| Debt discount on senior unsecured exchangeable notes | — | (5.1) |
| Deferred financing fees | (47.4) | (57.6) |
| Long-term debt | 4,155.0 | 4,282.8 |
| Current portion of long-term debt | (531.4) | (551.0) |
| Long-term debt | <u>\$ 3,623.6</u> | <u>\$ 3,731.8</u> |

(a) Revolving credit facilities:

In February 2022, the Company closed a new \$250,000,000, 3-year unsecured revolving credit facility which replaces a \$150,000,000 2-year unsecured revolving credit facility.

In June 2022, the Company entered into an amended and restated credit facility which comprises a \$50,000,000 revolving credit facility and a \$108,000,000 term loan facility. The credit facility matures on June 27, 2025 and is secured by the Company's power generation assets. As of September 30, 2022, the revolving credit facility is committed but undrawn.

At September 30, 2022 and December 31, 2021, the Company had three revolving credit facilities, which provided, as at September 30, 2022, for aggregate borrowings of up to \$700,000,000 (December 31, 2021 – \$600,000,000), of which \$700,000,000 (December 31, 2021 - \$600,000,000) was undrawn.

The Company pays commitment fees ranging between 0.45% and 0.5% (December 31, 2021 – 0.5% and 0.6%) calculated on the undrawn amounts under the various facilities.

(b) Term loan credit facilities:

In May 2022, the Company voluntarily prepaid a term loan facility with an outstanding balance of \$100,000,000.

In June 2022, the Company entered into an amended and restated credit facility which comprises a \$50,000,000 revolving credit facility and a \$108,000,000 term loan facility (note 10(a)).

ATLAS CORP.

Notes to Interim Consolidated Financial Statements

(Unaudited)

(Tabular amounts in millions of United States dollars, except per share amount and number of shares)

10. Long-term debt (continued):**(b) Term loan credit facilities (continued):**

In September 2022, the Company early repaid a term loan financing in the amount of \$8,180,000.

As at September 30, 2022, the Company had entered into \$3,055,035,000 (December 31, 2021 – \$4,052,103,000) of term loan credit facilities, of which \$1,356,405,000 (December 31, 2021 - \$1,710,224,000) was undrawn.

Term loan credit facilities drawn mature between December 31, 2022 and September 27, 2034.

For the Company's floating rate term loan credit facilities, interest is calculated based on one month, three month or six month benchmark rates, plus a margin per annum, dependent on the interest period selected by the Company. The one month, three month and six month average LIBOR was 3.1%, 2.4% and 3.1%, respectively (December 31, 2021 – nil, 0.2% and 0.2%) and the three month average SOFR was 3.0%. The margins ranged between 0.4% and 2.5% as at September 30, 2022 (December 31, 2021 – 0.4% and 3.5%).

For one of the term loan credit facilities with a total principal amount outstanding of \$17,619,000 (December 31, 2021 – \$27,198,000), interest is calculated based on the Export-Import Bank of Korea ("KEXIM") rate plus 0.7% per annum.

The weighted average rate of interest, including the applicable margin, was 4.6% as at September 30, 2022 (December 31, 2021 – 1.9%) for the Company's term loan credit facilities. Interest payments are made in monthly, quarterly or semi-annual payments.

The Company is subject to commitment fees ranging between 0.2% and 0.5% (December 31, 2021 – 0.2% and 0.6%) calculated on the undrawn amounts under the various facilities.

The following is a schedule of future minimum repayments of the Company's term loan credit facilities as of September 30, 2022.

| | | |
|-------------------|-----------|----------------|
| Remainder of 2022 | \$ | 385.0 |
| 2023 | | 243.2 |
| 2024 | | 115.5 |
| 2025 | | 171.2 |
| 2026 | | 454.9 |
| Thereafter | | 328.9 |
| | <u>\$</u> | <u>1,698.7</u> |

(c) Sustainability-Linked Senior Secured Notes

On May 17, 2022, the Company entered into a note purchase agreement to issue, in a private placement, \$500,000,000 aggregate principal amount of fixed-rate, sustainability-linked senior secured notes. The notes comprise three series, with interest rates ranging from 5.15% to 5.49% and maturities ranging from September 2032 to September 2037. The notes were issued and proceeds received on August 3, 2022.

(d) Credit facilities – other:

As at September 30, 2022, the Company's credit facilities were primarily secured by first-priority mortgages granted on most of its power generation assets and 61 of its vessels, together with other related security. The security for each of the Company's secured credit facilities may include, without limitation:

- A first priority mortgage on collateral assets;
- A pledge or charge over the shares of the entity that owns collateral assets;
- An assignment of the Company's lease agreements and earnings related to the related collateral assets;

ATLAS CORP.

Notes to Interim Consolidated Financial Statements

(Unaudited)

(Tabular amounts in millions of United States dollars, except per share amount and number of shares)

10. Long-term debt (continued):

(d) Credit facilities – other (continued)

- An assignment of the insurance policies covering each of the collateral assets that are subject to a related mortgage and/or security interest;
- An assignment of the Company’s related shipbuilding contracts and the corresponding refund guarantees; and
- A pledge over the related retention accounts.

As at September 30, 2022, \$960,718,000 principal amount of indebtedness under one of the Company’s term loan and revolving credit facilities, together with \$1,000,000,000 of sustainability-linked fixed rate notes with maturities from June 2031 to September 2037, was secured by a portfolio of 48 vessels, the composition of which can be changed, and is subject to a borrowing base and portfolio concentration requirements, as well as compliance with financial covenants and certain other covenants.

The Company may prepay certain amounts outstanding without penalty, other than breakage costs in certain circumstances. A prepayment may be required as a result of certain events, including (without limitation) a change of control, the sale or loss of assets, or a termination or expiration of certain lease agreements (and the inability to enter into a lease replacing the terminated or expired lease acceptable to lenders within a specified period of time).

The amount that must be prepaid may be calculated based on the loan to market value. In these circumstances, valuations of the Company’s assets are conducted on a “without lease” and/or “orderly liquidation” basis as required under the relevant credit facility agreement.

Each credit facility contains a mix of financial covenants requiring the borrower and/or guarantor of the facility to maintain minimum liquidity, tangible net worth, interest and principal coverage ratios, and debt-to-assets ratios, as defined. Seaspan is guarantor under certain facilities, and Atlas is guarantor of APR Energy’s credit facility.

Some of the facilities also have an interest and principal coverage ratio, debt service coverage and vessel value requirement for the subsidiary borrower. The Company was in compliance with these covenants as at September 30, 2022.

ATLAS CORP.

Notes to Interim Consolidated Financial Statements

(Unaudited)

(Tabular amounts in millions of United States dollars, except per share amount and number of shares)

1. Operating lease liabilities:

| | September 30, 2022 | December 31, 2021 |
|--|---------------------------|--------------------------|
| Operating lease commitments | \$ 594.7 | \$ 791.2 |
| Impact of discounting | (71.5) | (104.6) |
| Impact of changes in variable rates | 3.4 | 30.8 |
| Operating lease liabilities | 526.6 | 717.4 |
| Current portion of operating lease liabilities | (114.6) | (155.1) |
| Operating lease liabilities | <u>\$ 412.0</u> | <u>\$ 562.3</u> |

Operating lease costs related to vessel sale-leaseback transactions are summarized as follows:

| | Three months ended September 30, | | Nine months ended September 30, | |
|----------------------------|---|-------------|--|-------------|
| | 2022 | 2021 | 2022 | 2021 |
| Lease costs: | | | | |
| Operating lease costs | \$ 30.3 | \$ 39.5 | \$ 99.0 | \$ 120.0 |
| Variable lease adjustments | (0.3) | (3.0) | (5.3) | (10.6) |

Other information:

| | | | | |
|--|---------|---------|---------|---------|
| Operating cash outflow used for operating leases | 26.5 | 35.6 | 86.2 | 106.6 |
| Weighted average discount rate ⁽¹⁾ | 4.8 % | 4.8 % | 4.8 % | 4.8 % |
| Weighted average remaining lease term | 5 years | 6 years | 5 years | 6 years |

⁽¹⁾ The weighted average discount rate is based on a fixed rate at the time the lease was entered into and is adjusted quarterly as each lease payment is made.

2. Finance lease liabilities:

| | September 30, 2022 | December 31, 2021 |
|--|---------------------------|--------------------------|
| Finance lease liabilities | \$ 229.1 | \$ — |
| Current portion of finance lease liabilities | (229.1) | — |
| Long-term finance lease liabilities | <u>\$ —</u> | <u>\$ —</u> |

In January 2022, the Company exercised its option under an existing operating lease to purchase one 10,000 TEU vessel. The purchase is expected to complete in January 2023 at the pre-determined purchase price of \$52,690,000.

In April 2022, the Company exercised options to purchase two 10,000 TEU vessels. The purchases are expected to complete in April and May 2023, respectively, at the pre-determined purchase price of \$52,690,000 per vessel.

In August 2022, the Company exercised options under existing lease financing arrangements to purchase one 10,000 TEU vessel. The purchase is expected to complete in September 2023 at the pre-determined purchase price of \$52,690,000.

As at September 30, 2022, the total remaining commitments related to financial liabilities of these vessels were approximately \$234,811,000 (December 31, 2021 – nil), including imputed interest of \$5,692,000 (December 31, 2021 – nil), repayable from 2022 through 2023.

The weighted average interest rate on obligations related to finance leases as at September 30, 2022 was 4.7%.

ATLAS CORP.

Notes to Interim Consolidated Financial Statements

(Unaudited)

(Tabular amounts in millions of United States dollars, except per share amount and number of shares)

13. Other financing arrangements:

| | September 30, 2022 | December 31, 2021 |
|---|---------------------------|--------------------------|
| Other financing arrangements | \$ 1,779.8 | \$ 1,363.1 |
| Deferred financing fees | (26.0) | (23.3) |
| Other financing arrangements | 1,753.8 | 1,339.8 |
| Current portion of other financing arrangements | (123.1) | (100.5) |
| Other financing arrangements | <u>\$ 1,630.7</u> | <u>\$ 1,239.3</u> |

Based on amounts funded for other financing arrangements, payments due to lessors would be as follows:

| | | |
|-------------------|-----------|----------------|
| Remainder of 2022 | \$ | 30.3 |
| 2023 | | 124.3 |
| 2024 | | 126.0 |
| 2025 | | 121.5 |
| 2026 | | 118.8 |
| Thereafter | | 1,258.9 |
| | <u>\$</u> | <u>1,779.8</u> |

14. Other liabilities:

| | September 30, 2022 | December 31, 2021 |
|--|---------------------------|--------------------------|
| Asset retirement obligations ^(a) | \$ 32.7 | \$ 37.4 |
| Other | 21.7 | 22.3 |
| Other long-term liabilities | 54.4 | 59.7 |
| Current portion of other long-term liabilities | (40.0) | (42.0) |
| Other long-term liabilities | <u>\$ 14.4</u> | <u>\$ 17.7</u> |

^(a) Asset retirement obligations:

| | | |
|--|-----------|-------------|
| Asset retirement obligations, December 31, 2021 | \$ | 37.4 |
| Liabilities acquired | | 4.5 |
| Liabilities incurred | | (18.3) |
| Liabilities settled | | (2.0) |
| Change in estimated cash flows | | 9.1 |
| Provision reassessment | | 2.0 |
| Asset retirement obligations, September 30, 2022 | <u>\$</u> | <u>32.7</u> |

ATLAS CORP.

Notes to Interim Consolidated Financial Statements

(Unaudited)

(Tabular amounts in millions of United States dollars, except per share amount and number of shares)

15. Income tax:

The effective tax rate for the three and nine months ended September 30, 2022 was 4.4% and 2.0%, respectively (2021 – 0.1% and 3.2%, respectively). The tax rate was significantly lower than the United Kingdom statutory rate of 19% primarily due to international shipping reciprocal exemptions.

16. Share capital:**(a) Common shares:**

Pursuant to the APR Energy acquisition agreement, Holdback Shares are issuable to the sellers at a future date, subject to settlement of potential future events. As of September 30, 2022, 727,351 common shares are issuable as Holdback Shares and the 727,351 shares are held in treasury.

During the six months ended June 30, 2022, 92,444 Holdback Shares were issued. Upon expiration of an indemnification, the remaining Holdback Shares of 2,749,898 were released and issued to the minority sellers in June 2022 (note 4(c)).

In March 2022, the Company's stock incentive plan was amended and restated to increase the number of common shares issuable under the plan from 10,000,000 to 20,000,000.

(b) Preferred shares:

As at September 30, 2022, the Company had the following preferred shares outstanding:

| Series | Shares | | Dividend rate per annum | Redemption by Company permitted on or after ⁽¹⁾ | Liquidation preference | |
|------------------|------------|------------|-------------------------|--|------------------------|-------------------|
| | Authorized | Issued | | | September 30, 2022 | December 31, 2021 |
| D | 20,000,000 | 5,093,728 | 7.95 % | January 30, 2018 | \$ 127.3 | \$ 127.3 |
| H | 15,000,000 | 9,025,105 | 7.875 % | August 11, 2021 | 225.6 | 225.6 |
| I | 6,000,000 | 6,000,000 | 8.00 % | October 30, 2023 | 150.0 | 150.0 |
| J ⁽²⁾ | 12,000,000 | 12,000,000 | 7.00 % | June 11, 2021 | 300.0 | 300.0 |

⁽¹⁾ Redeemable by the Company, in whole or in part, at a redemption price of \$25.00 per share plus unpaid dividends. The preferred shares are not convertible into common shares and are not redeemable by the holder.

⁽²⁾ Dividends are payable on the Series J Cumulative Redeemable Preferred Shares at a rate of 7.0% for the first five years after the issue date, with 1.5% increases annually thereafter to a maximum of 11.5%

The Company's preferred shares are subject to certain financial covenants. The Company was in compliance with these covenants on September 30, 2022.

(c) Cumulative redeemable preferred shares:

As described in note 4(b), in June 2021, the Company and Seaspan exchanged and amended \$300,000,000 of the Fairfax Notes for (i) 12,000,000 Series J 7.00% Cumulative Redeemable Perpetual Preferred Shares, representing total liquidation value of \$300,000,000, and (ii) warrants to purchase 1,000,000 common shares at an exercise price of \$13.71 per share.

Dividends are payable on the Series J Preferred Shares at a rate of 7.0% per annum for the first five years after the issuance, with annual increases of 1.5% thereafter to a maximum of 11.5%.

ATLAS CORP.

Notes to Interim Consolidated Financial Statements

(Unaudited)

(Tabular amounts in millions of United States dollars, except per share amount and number of shares)

16. Share capital (continued)

(d) Restricted shares:

During the three and nine months ended September 30, 2022, the Company granted nil and 56,610 restricted shares, respectively, to its board of directors which vest on January 1, 2023. In March 2022, the Company granted 4,000,000 unrestricted, fully vested shares to the chairman of the board with a requisite service period until September 1, 2027. From the grant date to December 31, 2022, if he ceases to act as a director, other than for reason of his death or disability, the shares will be forfeited and must be returned to the Company. From January 1, 2023 to the end of the service period, except in the event of his death or disability, a pro-rated number of shares will be returned for each month less than 56 that he serves. In June 2022, the Company granted 1,500,000 unrestricted, fully vested shares to the Company's chief executive officer with a requisite service period until December 31, 2027. From the grant date to December 31, 2022, if the chief executive officer resigns without good reason or his employment is otherwise terminated under certain circumstances, the shares will be forfeited and must be returned to the Company. From January 1, 2023 to the end of the service period, if he resigns without good reason or his employment is otherwise terminated under certain circumstances, a pro-rated number of shares will be returned for each month less than 60 that he serves.

(e) Restricted stock units:

During the three and nine months ended September 30, 2022, the Company granted nil and 336,313 restricted stock units, respectively, to certain members of senior management. The restricted stock units generally vest over two years, in equal tranches. During the three and nine months ended September 30, 2022, 4,533 and 58,472 restricted stock units, respectively, were forfeited.

(f) Warrants:

In April 2022, Fairfax exercised warrants to purchase 25,000,000 common shares of Atlas. The warrants, which were originally issued on July 16, 2018, had an exercise price of \$8.05 per common share for an aggregate exercise price of \$201,250,000. Fairfax continues to hold 6,000,000 warrants.

ATLAS CORP.

Notes to Interim Consolidated Financial Statements

(Unaudited)

(Tabular amounts in millions of United States dollars, except per share amount and number of shares)

7. Earnings per share (“EPS”):

| | Three months ended September 30, 2022 | | | Three months ended September 30, 2021 | | |
|---|---------------------------------------|-------------------------|---------------------|---------------------------------------|-------------------------|---------------------|
| | Earnings (numerator) | Shares (denominator) | Per share amount | Earnings (numerator) | Shares (denominator) | Per share amount |
| Net earnings | \$ 185.7 | | | \$ 94.6 | | |
| Less preferred share dividends: | | | | | | |
| Series D | (2.5) | | | (2.5) | | |
| Series E ⁽¹⁾ | — | | | — | | |
| Series G ⁽¹⁾ | — | | | — | | |
| Series H | (4.4) | | | (4.4) | | |
| Series I | (3.0) | | | (3.0) | | |
| Series J | (5.3) | | | (5.3) | | |
| Basic EPS: | | | | | | |
| Earnings attributable to common shareholders | \$ 170.5 | 275,189,000 | \$ 0.62 | \$ 79.4 | 246,411,000 | \$ 0.32 |
| Effect of dilutive securities: | | | | | | |
| Share-based compensation | — | 2,446,000 | | — | 2,590,000 | |
| Fairfax warrants | — | 9,000 | | — | 11,419,000 | |
| Holdback shares | — | 727,000 | | — | 6,153,000 | |
| Senior unsecured exchangeable notes | — | 15,475,000 | | — | 1,399,000 | |
| Diluted EPS: | | | | | | |
| Interest on senior unsecured exchangeable notes | 1.9 | | | — | | |
| Earnings attributable to common shareholders | \$ 172.4 | 293,846,000 | \$ 0.59 | \$ 79.4 | 267,972,000 | \$ 0.30 |

⁽¹⁾ On July 1, 2021 the Company redeemed all of its outstanding 8.25% Series E Cumulative Redeemable Preferred Shares and outstanding 8.20% Series G Cumulative Redeemable Perpetual Preferred shares for cash at \$25.00 per share plus all accrued and unpaid dividends. Over the term of the interest rate swaps, the notional amounts increase and decrease. These amounts represent the peak notional amount over the remaining term of the swap.

ATLAS CORP.

Notes to Interim Consolidated Financial Statements

(Unaudited)

(Tabular amounts in millions of United States dollars, except per share amount and number of shares)

7. Earnings per share (“EPS”) (continued):

| | Nine months ended September 30, 2022 | | | Nine months ended September 30, 2021 | | |
|--|--------------------------------------|-------------------------|---------------------|--------------------------------------|-------------------------|---------------------|
| | Earnings (numerator) | Shares (denominator) | Per share amount | Earnings (numerator) | Shares (denominator) | Per share amount |
| Net earnings | \$ 495.1 | | | \$ 258.2 | | |
| Less preferred share dividends: | | | | | | |
| Series D | (7.5) | | | (7.5) | | |
| Series E ⁽¹⁾ | — | | | (5.6) | | |
| Series G ⁽¹⁾ | — | | | (8.0) | | |
| Series H | (13.3) | | | (13.3) | | |
| Series I | (9.0) | | | (9.0) | | |
| Series J | (15.8) | | | (6.5) | | |
| Basic EPS: | | | | | | |
| Earnings attributable to common shareholders | \$ 449.5 | 264,463,000 | \$ 1.70 | \$ 208.3 | 246,251,000 | \$ 0.8 |
| Effect of dilutive securities: | | | | | | |
| Share-based compensation | — | 2,340,000 | | — | 2,041,000 | |
| Fairfax warrants | — | 4,266,000 | | — | 10,466,000 | |
| Holdback shares | — | 2,436,000 | | — | 6,239,000 | |
| Senior unsecured exchangeable notes | — | 15,475,000 | | — | 790,000 | |
| Diluted EPS: | | | | | | |
| Interest on senior unsecured exchangeable notes | 5.7 | | | — | | |
| Earnings attributable to common shareholders | \$ 455.2 | 288,980,000 | \$ 1.58 | \$ 208.3 | 265,787,000 | \$ 0.7 |

⁽¹⁾ On July 1, 2021 the Company redeemed all of its outstanding 8.25% Series E Cumulative Redeemable Preferred Shares and outstanding 8.20% Series G Cumulative Redeemable Perpetual Preferred shares for cash at \$25.00 per share plus all accrued and unpaid dividends. Over the term of the interest rate swaps, the notional amounts increase and decrease. These amounts represent the peak notional amount over the remaining term of the swap.

ATLAS CORP.

Notes to Interim Consolidated Financial Statements

(Unaudited)

(Tabular amounts in millions of United States dollars, except per share amount and number of shares)

18. Supplemental cash flow information:

| | Three months ended September 30, | | Nine months ended September 30, | |
|----------------------------------|----------------------------------|---------|---------------------------------|----------|
| | 2022 | 2021 | 2022 | 2021 |
| Interest paid | \$ 60.4 | \$ 38.1 | \$ 165.7 | \$ 107.7 |
| Interest received | 2.3 | 0.5 | 3.0 | 2.9 |
| Undrawn credit facility fee paid | 6.6 | 0.4 | 17.6 | 1.3 |
| Income taxes paid | 0.7 | 9.9 | 3.4 | 16.7 |

| | Three months ended September 30, | | Nine months ended September 30, | |
|---|----------------------------------|----------|---------------------------------|----------|
| | 2022 | 2021 | 2022 | 2021 |
| Non-cash financing and investing transactions: | | | | |
| Change in right-of-use assets and operating lease liabilities | \$ 25.3 | \$ 9.6 | \$ 80.6 | \$ 9.6 |
| Commencement of sales-type lease | — | 85.0 | — | 173.0 |
| Dividend reinvestment | 0.1 | — | — | — |
| Prepayments transferred to vessels upon vessel delivery | — | 6.4 | — | 12.7 |
| | \$ 25.4 | \$ 101.0 | \$ 80.6 | \$ 195.3 |

| | Three months ended September 30, | | Nine months ended September 30, | |
|--|----------------------------------|-----------|---------------------------------|------------|
| | 2022 | 2021 | 2022 | 2021 |
| Changes in operating assets and liabilities | | | | |
| Accounts receivable | \$ (1.8) | \$ 10.1 | \$ (30.9) | \$ (18.4) |
| Inventories | (0.1) | (1.8) | (5.4) | (1.1) |
| Prepaid expenses and other, and other assets | 26.3 | (12.5) | 19.4 | (42.8) |
| Net investment in lease | 4.9 | 4.4 | 14.8 | 10.6 |
| Accounts payable and accrued liabilities | 1.6 | (5.1) | 11.1 | 20.9 |
| Settlement of decommissioning provisions | (10.8) | (8.7) | (20.2) | (1.1) |
| Deferred revenue | 7.2 | (0.2) | (0.1) | (7.3) |
| Income tax payable | (2.0) | (6.3) | (3.4) | (0.7) |
| Major maintenance | (11.1) | (10.3) | (33.2) | (25.2) |
| Other liabilities | 0.1 | (1.3) | (8.4) | (5.7) |
| Operating lease liabilities | (22.2) | (33.0) | (70.7) | (93.1) |
| Finance lease liabilities | (7.1) | — | (17.6) | — |
| Derivative instruments | 0.8 | 6.7 | 11.7 | 20.1 |
| Contingent consideration asset | (19.6) | (6.6) | (13.5) | 5.4 |
| | \$ (33.8) | \$ (64.6) | \$ (146.4) | \$ (138.4) |

ATLAS CORP.

Notes to Interim Consolidated Financial Statements

(Unaudited)

(Tabular amounts in millions of United States dollars, except per share amount and number of shares)

18. Supplemental cash flow information (continued):

The following table provides a reconciliation of cash, cash equivalents and restricted cash reported within the consolidated balance sheets that sum to the amounts shown in the consolidated statements of cash flows:

| | September 30, | |
|---|-----------------|-----------------|
| | 2022 | 2021 |
| Cash and cash equivalents | \$ 594.3 | \$ 257.6 |
| Restricted cash included in other assets (note 9) | 14.2 | 38.2 |
| Total cash, cash equivalents and restricted cash shown in the consolidated statements of cash flows | <u>\$ 608.5</u> | <u>\$ 295.8</u> |

19. Commitments and contingencies:

(a) Operating leases:

At September 30, 2022, the commitment under operating leases for vessels was \$588,344,000 for the remainder of 2022 to 2029, and for other leases was \$6,395,000 for the remainder of 2022 to 2031. Total commitments under these leases are as follows:

| | |
|-------------------|-----------------|
| Remainder of 2022 | \$ 28.4 |
| 2023 | 112.6 |
| 2024 | 112.3 |
| 2025 | 115.5 |
| 2026 | 115.1 |
| Thereafter | 110.8 |
| | <u>\$ 594.7</u> |

For operating leases indexed to three-month LIBOR, commitments under these leases are calculated using the LIBOR in place as at September 30, 2022 for the Company.

(b) Vessel commitment:

As at September 30, 2022, the Company had entered into agreements to acquire 61 vessels (December 31, 2021 – 67 vessels). The Company has outstanding commitments for the remaining installment payments as follows:

| | |
|-------------------|-------------------|
| Remainder of 2022 | \$ 424.7 |
| 2023 | 2,667.5 |
| 2024 | 2,466.0 |
| Total | <u>\$ 5,558.2</u> |

(c) Letters of credit:

As at September 30, 2022, the Company had \$10,350,000 (December 31, 2021 – \$10,350,000) in letters of credit outstanding in support of its mobile power generation business, all of which are unused.

20. Financial instruments:

(a) Fair value:

The carrying values of cash and cash equivalents, short-term investments, restricted cash, accounts receivable, accounts payable, income tax payable and accrued liabilities approximate their fair values because of their short term to maturity.

ATLAS CORP.

Notes to Interim Consolidated Financial Statements

(Unaudited)

(Tabular amounts in millions of United States dollars, except per share amount and number of shares)

10. Financial instruments (continued):

(a) Fair value (continued):

As of September 30, 2022, the fair value of the Company's revolving credit facilities and term loan credit facilities, excluding deferred financing fees was \$1,626,127,000 (December 31, 2021 – \$2,326,568,000) and the carrying value was \$1,698,630,000 (December 31, 2021 – \$2,341,879,000). As of September 30, 2022, the fair value of the Company's other financing arrangements, excluding deferred financing fees, was \$1,774,935,000 (December 31, 2021 – \$1,419,508,000) and the carrying value was \$1,779,819,000 (December 31, 2021 – \$1,363,098,000). The fair value of the revolving and term loan credit facilities and other financing arrangements, excluding deferred financing fees, was estimated based on expected principal repayments and interest, discounted by relevant forward rates plus a margin appropriate to the credit risk of the Company. Therefore, the Company categorized the fair value of these financial instruments as Level 2 in the fair value hierarchy.

As of September 30, 2022, the fair value of the Company's senior unsecured notes was \$1,304,802,000 (December 31, 2021 – \$1,349,212,000) and the carrying value was \$1,302,350,000 (December 31, 2021 – \$1,302,350,000). The fair value of the Company's senior unsecured exchangeable notes was \$194,793,000 (December 31, 2021 – \$209,566,000) and the carrying value was \$201,250,000 (December 31, 2021 – \$201,250,000) or \$201,250,000 (December 31, 2021 – \$196,177,000), net of debt discount. The fair value of the Company's senior secured notes was \$947,608,000 (December 31, 2021 – \$456,875,000) and the carrying value was \$1,000,000,000 (December 31, 2021 – \$500,000,000). The fair value was calculated using the present value of expected principal repayments and interest discounted by relevant forward rates plus a margin appropriate to the credit risk of the Company. As a result, these amounts were categorized as Level 2 in the fair value hierarchy.

The Company's interest rate derivative financial instruments are re-measured to fair value at the end of each reporting period. The fair values of the interest rate derivative financial instruments have been calculated by discounting the future cash flow of both the fixed rate and variable rate interest rate payments. The discount rate is derived from a yield curve created by nationally recognized financial institutions adjusted for the associated credit risk. The fair values of the interest rate derivative financial instruments are determined based on inputs that are readily available in public markets or can be derived from information available in publicly quoted markets. Therefore, the Company categorized the fair value of these derivative financial instruments as Level 2 in the fair value hierarchy.

(b) Interest rate swap derivatives:

As of September 30, 2022, the Company had the following outstanding interest rate derivatives:

| Fixed per annum rate swapped for benchmark rate | Notional amount as of September 30, 2022 | Maximum notional amount⁽¹⁾ | Effective date | Ending date |
|--|---|--|-----------------------|--------------------|
| 1.9250% | \$ 500.0 | \$ 500.0 | January 31, 2022 | February 2, 2032 |
| 5.4200% | 252.5 | 252.5 | September 6, 2007 | May 31, 2024 |
| 2.3875% | 200.0 | 200.0 | July 20, 2022 | July 20, 2032 |
| 1.6850% | 105.0 | 105.0 | November 14, 2019 | May 15, 2024 |
| 0.6300% | 86.0 | 86.0 | January 21, 2021 | October 14, 2026 |
| 0.6600% | 86.0 | 86.0 | February 4, 2021 | October 14, 2026 |
| 1.6490% | 80.0 | 80.0 | September 27, 2019 | May 14, 2024 |
| 1.4900% | 25.0 | 25.0 | February 4, 2020 | December 30, 2025 |

⁽¹⁾ Over the term of the interest rate swaps, the notional amounts increase and decrease. These amounts represent the peak notional amount over the remaining term of the swap.

In July 2022, the Company early terminated a swap with notional amount of \$125,000,000 and fixed rate of 0.7270%.

ATLAS CORP.

Notes to Interim Consolidated Financial Statements

(Unaudited)

(Tabular amounts in millions of United States dollars, except per share amount and number of shares)

10. Financial instruments (continued):

(b) Interest rate swap derivatives (continued):

If interest rates remain at their current levels, the Company expects that \$1,655,000 and \$23,644,000 would be paid and received in cash, respectively, in the next 12 months on interest rate swaps maturing after September 30, 2022.

The amount of the actual settlement may be different depending on the interest rate in effect at the time settlements are made.

(c) Financial instruments measured at fair value:

The following provides information about the Company's financial instruments measured at fair value:

| | September 30, 2022 | December 31, 2021 |
|--|--------------------|-------------------|
| Contingent consideration asset (note 9(c)) | \$ 42.8 | \$ 55.3 |
| Fair value of derivative assets: | | |
| Interest rate swaps | 119.5 | 6.1 |
| Fair value of derivative liabilities: | | |
| Interest rate swaps | 3.6 | 28.5 |

The following table provides information about gains and losses included in net earnings and reclassified from accumulated other comprehensive loss ("AOCL") into earnings:

| | Three months ended September 30, | | Nine months ended September 30, | |
|--|----------------------------------|--------|---------------------------------|----------|
| | 2022 | 2021 | 2022 | 2021 |
| (Gain) Loss on recognized in net earnings: | | | | |
| (Gain) Loss on interest rate swaps | \$ (58.1) | \$ 0.2 | \$ (126.6) | \$ (6.7) |
| (Gain) on derivative put instrument | — | — | — | (0.1) |
| (Gain) on contingent consideration asset | (0.8) | (3.9) | — | (2.2) |
| Loss reclassified from AOCL to net earnings ⁽¹⁾ | | | | |
| Depreciation and amortization | 0.2 | 0.3 | 0.7 | 0.9 |

⁽¹⁾ The effective portion of changes in unrealized loss on interest rate swaps was recorded in accumulated other comprehensive income until September 30, 2008 when these contracts were de-designated as accounting hedges. The amounts in accumulated other comprehensive income will be recognized in earnings when and where the previously hedged interest is recognized in earnings.

The estimated amount of AOCL expected to be reclassified to net earnings within the next 12 months is approximately \$1,019,000.

11. Subsequent events:

- (a) On October 6, 2022, the Company declared quarterly dividends of \$0.496875, \$0.492188, \$0.500000 and \$0.437500 per Series D, Series H, Series I and Series J preferred share, respectively, representing a total distribution of 15,223,000. The dividends were paid on October 31, 2022.
- (b) On October 6, 2022, the Company declared quarterly dividends of \$0.125 per common share to all shareholders of record as of October 20, 2022. The dividends were paid on October 31, 2022.
- (c) In October 2022, the Company Seaspan completed its planned upgrade of a previously signed \$1,136,857,000 bank loan financing into a \$1,549,871,000 ECA-Backed JOLCO financing (the "Financing Upgrade"). Proceeds remain intended to finance 15 7,000 TEU newbuild vessels. The financing carries a 12-year tenor.

ATLAS CORP.

Notes to Interim Consolidated Financial Statements

(Unaudited)

(Tabular amounts in millions of United States dollars, except per share amount and number of shares)

1. Subsequent events (continued):

- (d) In October 2022, the Company accepted delivery of one 15,000 TEU newbuild vessel, which commenced a five-year charter upon delivery.
- (e) In October and November 2022, the Company accepted delivery of two 11,800 TEU newbuild vessels, each of which commenced a five-year charter upon delivery.
- (f) In November 2022, the Company entered into a merger agreement with Poseidon Acquisition Corp. (“Poseidon”), an entity formed by certain affiliates of Fairfax, certain affiliates of the Washington Family (“Washington”), David Sokol, Chairman of the Board of Atlas, and Ocean Network Express Pte. Ltd., and certain of their respective affiliates, to acquire all of the outstanding common shares of the Company, other than common shares owned by Fairfax, Washington, Mr. Sokol and certain executive officers of the Company, for cash consideration of \$15.50 cash per common share. The transaction, which is subject to approval of holders of a majority of the common shares not owned by affiliates of Poseidon, certain regulatory approvals and receipt of certain consents, is expected to close in the first half of 2023.

**ITEM 2 — MANAGEMENT’S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND
RESULTS OF OPERATIONS**

The following should be read in conjunction with the unaudited consolidated financial statements and related notes included in this Report and the audited consolidated financial statements, related notes and Management’s Discussion and Analysis of Financial Condition and Results of Operations included in our Annual Report on Form 20-F for the year ended December 31, 2021 filed with the U.S. Securities and Exchange Commission on March 24, 2022 (the “Annual Report”). Unless otherwise indicated, all amounts are presented in U.S. dollars, or USD. We prepare our consolidated financial statements in accordance with U.S. GAAP.

Overview

General

Atlas Corp., is a global asset manager and the parent company of Seaspan Corporation (“Seaspan”) and APR Energy Ltd (together with Apple Bidco Limited, “APR Energy”).

Atlas was incorporated in the Republic of the Marshall Islands in October 2019 for the purpose of facilitating, and to become the successor public company of Seaspan pursuant to, the Reorganization. Atlas is a holding company and its sole assets are its interests in Seaspan and APR Energy and their respective subsidiaries.

Segment Reporting

For management purposes, the Company is organized based on its two leasing businesses and has two reportable segments, containership leasing and power generation. The Company’s containership leasing segment, which is conducted through Seaspan, owns and operates a fleet of containerships which are chartered primarily pursuant to long-term, fixed-rate, time charters with major container liner companies. The Company’s mobile power generation segment, which is conducted through APR Energy, owns and operates a fleet of power generation assets, including gas turbines and other equipment, and provides power solutions to customers, through medium to long-term contracts.

Containership leasing

Through Seaspan, we are a leading independent charter owner and manager of containerships, which we charter primarily pursuant to long-term, fixed-rate time charters with major container liner companies. We primarily deploy our vessels on long-term, fixed-rate time charters to take advantage of the stable cash flow and high utilization rates that are typically associated with long-term time charters. As at September 30, 2022, we operated a fleet of 129 vessels that have an average age of approximately eight years, on a TEU weighted basis.

Customers for our operating fleet as at September 30, 2022 are as follows:

| Customers for Current Fleet | Number of vessels under charter | TEUs under charter |
|------------------------------------|--|---------------------------|
| CMA CGM | 14 | 148,200 |
| COSCO | 25 | 231,000 |
| Hapag-Lloyd | 15 | 120,300 |
| Maersk | 19 | 86,250 |
| MSC | 11 | 127,000 |
| ONE | 25 | 231,130 |
| Yang Ming Marine | 15 | 210,000 |
| ZIM | 5 | 26,350 |
| Total | 129 | 1,180,230 |

Our primary objective for Seaspan is to continue to grow our containership leasing business through accretive vessel acquisitions as market conditions allow. Most of our customers’ containership business revenues are derived from the shipment of goods from the Asia Pacific region, primarily China, to various overseas export markets in the United States and in Europe.

We use the term “twenty-foot equivalent unit”, or TEU, the international standard measure of containers, in describing the capacity of our containerships, which are also referred to as our “vessels”.

The following table summarizes key facts regarding Seaspan's fleet as of September 30, 2022:

| Vessel Class (TEU) | # Vessels (Total Fleet) | # Vessels (of which are unencumbered) | Average Age (Years) | Average Remaining Charter Period (Years) ⁽¹⁾ | Average Daily Charter Rate (in thousands of USD) | Days Off-Hire ⁽⁵⁾ | Total Ownership Days ⁽⁶⁾ |
|----------------------------|-------------------------|---------------------------------------|---------------------|---|--|------------------------------|-------------------------------------|
| 2500-3500 | 14 | 6 | 14.3 | 2.4 | 24.3 | 82 | 3,822 |
| 4250-5100 | 22 | 15 | 14.5 | 2.5 | 21.0 | 222 | 7,312 |
| 8500-9600 ⁽²⁾ | 18 | 3 | 12.7 | 3.4 | 39.8 | 62 | 4,914 |
| 10000-11000 ⁽³⁾ | 33 | 4 | 7.0 | 3.7 | 33.1 | 15 | 9,009 |
| 12000-13100 ⁽⁴⁾ | 25 | — | 5.8 | 7.0 | 40.6 | 9 | 5,733 |
| +14000 | 17 | 2 | 6.4 | 3.9 | 48.0 | 151 | 4,641 |
| Total/Average | 129 | 30 | 8.2 | 4.0 | 34.0 | 541 | 35,431 |

⁽¹⁾ Excludes options to extend charter

⁽²⁾ Includes 3 vessels on bareboat charter.

⁽³⁾ Includes 8 vessel on bareboat charter.

⁽⁴⁾ Includes 6 vessels on bareboat charter.

⁽⁵⁾ Off-hire days include scheduled and unscheduled days related to vessels being off-charter during the nine months ended September 30, 2022

⁽⁶⁾ Ownership Days during the nine months ended September 30, 2022 for time charters and bareboat charters exclude days prior to the initial charter hire date.

Power Generation

Through APR Energy, we also operate a fleet of power generation assets, providing power generation to customers including large corporations and public and private utilities. Our mobile, turnkey power plants are deployed around the world in both developed and developing markets. As of September 30, 2022, we operated a fleet of 30 aero-derivative gas turbines and 409 diesel generators. The average age of our turbines is approximately nine years and the average age of our diesel generators is approximately twelve years.

Our primary objective is to drive sustained growth and optimize cash flow by delivering operational excellence and providing a broad range of innovative technologies and offerings to generate customer value. Our revenues are primarily derived through power generation and our turnkey services include plant design, fast-tracked installation of generating equipment and balance of plant, plant operation, and around-the-clock service and maintenance.

We use the term “megawatts”, or MW, in describing the capacity of our power generation equipment.

| Asset Type | Fleet Size (MW) | Contracted Fleet (MW) | Contracted Revenue (USD millions) | Average Remaining Contract Term (Years) ⁽¹⁾ |
|--------------------|-----------------|-----------------------|-----------------------------------|--|
| Mobile Power Fleet | 1,320 | 1,056 | \$273.6 | 1.4 |

⁽¹⁾ Average remaining contract term excludes extensions; weighted by MW installed.

Significant Developments During the Quarter ended September 30, 2022 and Subsequent

Shipbuilding Contracts for Newbuild Containerships

As at September 30, 2022, Seaspan had entered into agreements with shipyards to build 61 newbuild containerships that are summarized below.

| | Newbuilds | Total TEU | Month Ordered |
|---------------|------------------|------------------|-------------------------|
| 24000 TEU | 2 | 48,000 | February 2021 |
| 15000 TEU LNG | 10 | 150,000 | February 2021 |
| 12000 TEU | 2 | 24,000 | February 2021 |
| 15000 TEU | 4 | 60,000 | February 2021 |
| 16000 TEU | 9 | 144,000 | March 2021 |
| 15500 TEU | 6 | 93,000 | March 2021 |
| 15000 TEU | 3 | 45,000 | June 2021 |
| 7000 TEU LNG | 15 | 105,000 | July and September 2021 |
| 7000 TEU | 10 | 70,000 | August 2021 |
| Total | 61 | 739,000 | |

Upon delivery, these vessels will commence long-term charters with leading global liner companies.

In May 2022, Seaspan entered into shipbuilding contracts for four 7,700 TEU liquified natural gas dual-fuel containerships which remained subject to certain closing conditions. In September 2022, due to certain conditions not being fulfilled by the counterparty, the contracts became null and void. No payments were made by Seaspan in relation to the contracts. Seaspan has notified the relevant parties and has reserved its rights to claim against the counterparty in relation to the contracts.

Financing Developments

In August 2022, Seaspan exercised its option to purchase one 10,000 TEU vessel. The purchase is expected to complete in September 2023, at the predetermined purchase price of \$52.7 million.

In August 2022, Seaspan received \$500.0 million in proceeds pursuant to a sustainability-linked U.S. private placement which was signed in May 2022. The notes were issued on August 3, 2022 and carry a weighted average maturity of approximately 12 years, and a weighted average fixed interest rate of approximately 5.3%. The financing is secured by Seaspan's vessel portfolio financing program. During August, Seaspan partially used proceeds from the financing to pay down approximately \$240 million of existing debt under the portfolio financing program, with the remaining proceeds intended to be used to fund capital expenditures, transaction costs, and for other general corporate purposes.

In October 2022, Seaspan completed its planned upgrade of a previously signed \$1.1 billion bank loan financing into a \$1.5 billion ECA-Backed JOLCO financing (the "Financing Upgrade"). Proceeds remain intended to finance Seaspan's package of 15 7,000 TEU newbuild vessels. This marks Seaspan's third ECA-JOLCO transaction. The Financing Upgrade increases the proceeds raised and significantly lowers the cost of capital through partnership with Sinosure, a Chinese ECA, and a tranche of fixed-rate capital from Japanese investors. The financing carries a 12-year tenor.

Mobile Power Generation Developments

In September and October 2022, APR successfully completed its 4-month Imperial Irrigation District and Mexicali dry-lease contracts, with demobilization of both sites currently underway.

Dividends

On July 7, 2022, our board of directors (the "Board") declared the quarterly cash dividends on outstanding common and preferred shares for a total distribution of \$50.2 million paid on August 1, 2022.

On October 6, 2022, the Board declared a quarterly cash dividend in the amount of \$0.125 per common share. Regular quarterly dividends on the Series D, Series H, Series I and Series J preferred shares were also declared. All such dividends were paid on October 31, 2022.

Recent Changes to Directors and Senior Management

In August 2022, Sarah Pybus resigned as Compliance Officer of Atlas. Andrew E. Derksen was appointed as General Counsel and Corporate Secretary of Atlas with retroactive effect as of August 5, 2022.

Poseidon Acquisition of Atlas

On August 4, 2022, the Board received a non-binding proposal letter from Poseidon Acquisition Corp. (“Poseidon”), an entity formed by certain affiliates of Fairfax, certain affiliates of the Washington Family (“Washington”), David Sokol, Chairman of the Board, and Ocean Network Express Pte. Ltd., and certain of their respective affiliates, to acquire all of the outstanding common shares of Atlas, other than common shares owned by Fairfax, Washington, Mr. Sokol and certain executive officers of the Company, for \$14.45 cash per common share. The Board established a Special Committee consisting of independent directors to consider and negotiate the proposal.

On November 1, 2022, Atlas announced that, following the recommendation of the Special Committee and unanimous approval of the Board, Atlas had entered into a merger agreement with Poseidon pursuant to which Poseidon will acquire Atlas for cash consideration of \$15.50 per common share. The transaction, which is subject to approval of holders of a majority of the common shares not owned by affiliates of Poseidon, certain regulatory approvals and receipt of certain consents, is expected to close in the first half of 2023.

Impacts of Recent Developments in Ukraine

In February 2022, as a result of the invasion of Ukraine by Russia, economic sanctions began to be imposed by the U.S., the EU, the UK and a number of other countries on Russian financial institutions, businesses and individuals, as well as certain regions within the Donbas region of Ukraine. Such sanctions remain in place, and their nature and extent continues to evolve. While it is difficult to estimate the impact of current or future sanctions on the Company’s business and financial position, these sanctions could adversely impact the Company’s operations and/or financial results. Due to volatility in the region caused by the invasion, with the support of our customers, our vessels have ceased trading to Russia for the time being. Given that Ukrainians constitute a significant number of our seafarers, we also anticipate we may face challenges in recruiting seafarers in sufficient numbers to replace Ukrainians seafarers who are not able to or permitted to leave their country, as well as Ukrainians seafarers currently onboard our vessels who request to disembark to return home. Finally, we expect that the Russia-Ukraine conflict may exacerbate market volatility, and may impact access to and pricing of capital.

Effects of COVID-19

The impacts of COVID-19 on our business continue unchanged since the date of our Annual Report, with the most significant impacts being on our ability to conduct crew changes on our vessels and the costs associated therewith. Please read “Item 5. Operating and Financial Review and Prospects—Management’s Discussion and Analysis of Financial Condition and Results of Operations—Effects of COVID-19” in our 2021 Annual Report for more information.

Three and nine months ended September 30, 2022, compared with three and nine months ended September 30, 2021

The following tables summarize select Atlas consolidated financial results, as well as segment financial results, for the three and nine months ended September 30, 2022 and 2021.

| Consolidated Financial Summary (in millions of U.S. dollars, except earnings per share amount) | Three months ended September 30, | | Nine Months Ended September 30, | |
|---|-------------------------------------|----------|---------------------------------|------------|
| | 2022 | 2021 | 2022 | 2021 |
| | Revenue | \$ 439.6 | \$ 451.9 | \$ 1,261.0 |
| Operating expense | 84.3 | 86.9 | 257.3 | 253.2 |
| Depreciation and amortization expense | 93.0 | 106.6 | 282.9 | 284.7 |
| General and administrative expense | 31.2 | 15.9 | 83.7 | 48.6 |
| Indemnity claim under acquisition agreement | — | (13.6) | (21.3) | (29.1) |
| Operating lease expense | 29.9 | 36.5 | 93.1 | 109.4 |
| (Gain) loss on sale | (0.6) | (0.1) | 3.7 | (1.0) |
| Operating earnings | 201.8 | 219.7 | 561.6 | 552.6 |
| Loss on debt extinguishment | 2.2 | 70.9 | 9.4 | 127.0 |
| Interest expense | 61.5 | 50.0 | 158.9 | 151.4 |
| Net earnings | 185.7 | 94.6 | 495.1 | 258.2 |
| Net earnings attributable to common shareholders | 172.4 | 79.4 | 455.2 | 208.3 |
| Earnings per share, diluted | 0.59 | 0.30 | 1.58 | 0.78 |
| Cash from operating activities | 225.8 | 254.1 | 629.3 | 653.6 |

| Segmental Financial Summary (in millions of U.S. dollars) | Three months ended September 30, 2022 | | | |
|--|---------------------------------------|----------------------------|---|----------|
| | Containership Leasing | Mobile Power Generation | Elimination and Other ⁽¹⁾ | Total |
| Revenue | \$ 384.9 | \$ 54.7 | \$ — | \$ 439.6 |
| Operating expense | 77.6 | 6.7 | — | 84.3 |
| Depreciation and amortization expense | 83.0 | 10.0 | — | 93.0 |
| General and administrative expense | 23.0 | 9.2 | (1.0) | 31.2 |
| Operating lease expense | 29.1 | 0.8 | — | 29.9 |
| Gain on sale | — | (0.6) | — | (0.6) |
| Interest expense | 58.7 | 3.1 | (0.3) | 61.5 |
| Interest income | (2.2) | (0.1) | — | (2.3) |
| Income tax expense | 0.4 | 8.2 | — | 8.6 |

⁽¹⁾ Elimination and Other includes amounts relating to gain/loss on contingent consideration asset, elimination of intercompany transactions and unallocated amounts.

Segmental Financial Summary
(in millions of U.S. dollars)

Three months ended September 30, 2021

| | Containership Leasing | Mobile Power Generation | Elimination and Other ⁽¹⁾ | Total |
|--|--------------------------|----------------------------|---|----------|
| Revenue | \$ 376.6 | \$ 75.3 | \$ — | \$ 451.9 |
| Operating expense | 73.0 | 13.9 | — | 86.9 |
| Depreciation and amortization expense | 77.5 | 29.1 | — | 106.6 |
| General and administrative expense | 12.2 | 8.1 | (4.4) | 15.9 |
| Indemnity claim (income) under acquisition agreement | — | (13.6) | — | (13.6) |
| Operating lease expense | 35.6 | 0.9 | — | 36.5 |
| Gain on sale | — | (0.1) | — | (0.1) |
| Interest income | (0.1) | (0.5) | — | (0.6) |
| Interest expense | 45.0 | 5.1 | (0.1) | 50.0 |
| Income tax expense | 0.3 | (0.2) | — | 0.1 |

⁽¹⁾ Elimination and Other includes amounts relating to gain/loss on contingent consideration asset, elimination of intercompany transactions and unallocated amounts.

Operating Results – Containership Leasing Segment

Ownership Days are the number of days a vessel is owned and available for charter. Ownership Days On-Hire are the number of days a vessel is available to the charterer for use. The primary driver of Ownership Days is the increase or decrease in the number of vessels in our fleet.

Total Ownership Days decreased by 309 days for the three months ended September 30, 2022, compared with the same period in 2021. The decrease for the three months ended September 30, 2022 was due to 1,012 fewer ownership days from the sale of 11 vessels since the fourth quarter of 2021, offset by the delivery of ten vessels since the third quarter of 2021, which contributed 702 days.

Vessel Utilization represents the number of Ownership Days On-Hire as a percentage of Total Ownership Days.

The following table summarizes Seaspan's Vessel Utilization for the last eight consecutive quarters:

| | 2020 | | 2021 | | | 2022 | | |
|--|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| | Q4 | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 |
| Vessel Utilization: | | | | | | | | |
| Time Charter Ownership Days ⁽¹⁾ | 10,520 | 10,318 | 10,609 | 10,946 | 10,885 | 10,575 | 10,291 | 10,182 |
| Bareboat Ownership Days ⁽¹⁾ | 1,104 | 1,112 | 1,092 | 1,105 | 1,265 | 1,350 | 1,474 | 1,563 |
| Total Ownership Days | 11,624 | 11,430 | 11,701 | 12,051 | 12,150 | 11,925 | 11,765 | 11,745 |
| Less Off-Hire Days: | | | | | | | | |
| Scheduled Dry-Docking | (20) | (63) | (111) | (123) | (95) | (63) | (129) | (138) |
| Unscheduled Off-Hire ⁽²⁾ | (29) | (25) | (60) | (44) | (93) | (119) | (71) | (100) |
| Ownership Days On-Hire | 11,575 | 11,342 | 11,530 | 11,884 | 11,962 | 11,743 | 11,565 | 11,507 |
| Vessel Utilization | 99.6 % | 99.2 % | 98.5 % | 98.6 % | 98.5 % | 98.5 % | 98.3 % | 98.3 % |

⁽¹⁾ Ownership Days for time charters and bareboat charters exclude days prior to the initial charter hire date

⁽²⁾ Unscheduled off-hire also includes days related to vessels being off-charter.

Vessel utilization remained consistent for the three and nine months ended September 30, 2022, compared with the same periods in 2021, as higher scheduled dry-docking days were offset by fewer unscheduled off-hire days for the three months ended September 30, 2022 when compared to the same period in 2021. For the nine-month ended period, the Company had higher ownership day offset by higher off-hire days than the same period in 2021.

List of Newbuild Vessels

The following table summarizes key facts regarding our 61 newbuild vessels totaling 739,000 TEU as of September 30, 2022:

| Hull Number | Vessel Class (TEU) | Expected Delivery Date | Charterer | Length of Charter ⁽¹⁾ | Charter Type |
|-------------|--------------------|------------------------|-----------|---------------------------------------|------------------|
| 2338 | 24000 | August 2023 | MSC | 18 years | Bareboat Charter |
| 2339 | 24000 | September 2023 | MSC | 18 years | Bareboat Charter |
| H1845A | 15500 | August 2023 | Maersk | Minimum 84 months and up to 96 months | Time Charter |
| H2760 | 15500 | October 2023 | Maersk | Minimum 84 months and up to 96 months | Time Charter |
| H2761 | 15500 | December 2023 | Maersk | Minimum 84 months and up to 96 months | Time Charter |
| H1846A | 15500 | December 2023 | ONE | 5 years | Time Charter |
| H1847A | 15500 | May 2024 | ONE | 5 years | Time Charter |
| H2762 | 15500 | March 2024 | ONE | 5 years | Time Charter |
| 1344 | 16000 | July 2024 | MSC | 18 years | Bareboat Charter |
| 1360 | 16000 | December 2023 | MSC | 18 years | Bareboat Charter |
| 1361 | 16000 | February 2024 | MSC | 18 years | Bareboat Charter |
| 1345 | 15000 | April 2024 | ONE | 5 years | Time Charter |
| 1346 | 15000 | May 2024 | ONE | 5 years | Time Charter |
| 1347 | 15000 | June 2024 | ONE | 5 years | Time Charter |
| 1340 | 15000 | October 2022 | ONE | Minimum 60 months and up to 64 months | Time Charter |
| 1341 | 15000 | April 2023 | ONE | Minimum 60 months and up to 64 months | Time Charter |
| 1342 | 15000 | May 2023 | ONE | Minimum 60 months and up to 64 months | Time Charter |
| 1343 | 15000 | July 2023 | ONE | Minimum 60 months and up to 64 months | Time Charter |
| 2434 | 15000 | February 2023 | ZIM | 12 years | Time Charter |
| 2435 | 15000 | March 2023 | ZIM | 12 years | Time Charter |
| 2436 | 15000 | April 2023 | ZIM | 12 years | Time Charter |
| 2437 | 15000 | May 2023 | ZIM | 12 years | Time Charter |
| 2438 | 15000 | July 2023 | ZIM | 12 years | Time Charter |
| 2444 | 15000 | September 2023 | ZIM | 12 years | Time Charter |
| 2445 | 15000 | November 2023 | ZIM | 12 years | Time Charter |
| 2446 | 15000 | November 2023 | ZIM | 12 years | Time Charter |
| 2447 | 15000 | December 2023 | ZIM | 12 years | Time Charter |
| 2448 | 15000 | January 2024 | ZIM | 12 years | Time Charter |
| 1362 | 16000 | March 2024 | MSC | 18 years | Bareboat Charter |
| 1363 | 16000 | April 2024 | MSC | 18 years | Bareboat Charter |
| 1364 | 16000 | April 2024 | MSC | 18 years | Bareboat Charter |
| 1365 | 16000 | June 2024 | MSC | 18 years | Bareboat Charter |
| 1384 | 16000 | August 2024 | MSC | 18 years | Bareboat Charter |
| 1385 | 16000 | September 2024 | MSC | 18 years | Bareboat Charter |
| 2049 | 12000 | October 2022 | ZIM | 5 years | Time Charter |
| 2050 | 12000 | November 2022 | ZIM | 5 years | Time Charter |
| 1369 | 7000 | October 2023 | ZIM | 12 years | Time Charter |
| 1370 | 7000 | November 2023 | ZIM | 12 years | Time Charter |
| 1371 | 7000 | December 2023 | ZIM | 12 years | Time Charter |
| 1372 | 7000 | January 2024 | ZIM | 12 years | Time Charter |
| 1373 | 7000 | February 2024 | ZIM | 12 years | Time Charter |
| 1386 | 7000 | April 2024 | ZIM | 12 years | Time Charter |
| 1387 | 7000 | May 2024 | ZIM | 12 years | Time Charter |
| 1388 | 7000 | June 2024 | ZIM | 12 years | Time Charter |
| 1389 | 7000 | June 2024 | ZIM | 12 years | Time Charter |
| 1390 | 7000 | August 2024 | ZIM | 12 years | Time Charter |
| 1394 | 7000 | October 2024 | ZIM | 12 years | Time Charter |

| | | | | | |
|-------|------|----------------|-----|----------|--------------|
| 1395 | 7000 | November 2024 | ZIM | 12 years | Time Charter |
| 1396 | 7000 | November 2024 | ZIM | 12 years | Time Charter |
| 1397 | 7000 | December 2024 | ZIM | 12 years | Time Charter |
| 1398 | 7000 | December 2024 | ZIM | 12 years | Time Charter |
| H1562 | 7000 | April 2024 | ONE | 10 years | Time Charter |
| H1563 | 7000 | May 2024 | ONE | 10 years | Time Charter |
| H1564 | 7000 | June 2024 | ONE | 10 years | Time Charter |
| H1565 | 7000 | July 2024 | ONE | 10 years | Time Charter |
| H1566 | 7000 | July 2024 | ONE | 10 years | Time Charter |
| H1567 | 7000 | August 2024 | ONE | 10 years | Time Charter |
| H1568 | 7000 | September 2024 | ONE | 10 years | Time Charter |
| H1569 | 7000 | September 2024 | ONE | 10 years | Time Charter |
| H1570 | 7000 | October 2024 | ONE | 10 years | Time Charter |
| H1571 | 7000 | November 2024 | ONE | 10 years | Time Charter |

⁽¹⁾ Excludes all option periods in the charterer's option.

As of September 30, 2022, the gross contracted cash flows for 61 newbuilds is summarized below:

| | <i>(in millions of USD)</i> | |
|-------------------|-----------------------------|-----------------|
| Remainder of 2022 | \$ | 33.6 |
| 2023 | | 355.1 |
| 2024 | | 892.1 |
| 2025 | | 892.4 |
| 2026 | | 892.4 |
| 2027 | | 884.2 |
| Thereafter | | 6,225.6 |
| | \$ | 10,175.4 |

Operating Results – Mobile Power Generation

Average Megawatt Capacity is the average maximum megawatts that can be generated by the power fleet. The primary driver of Average Megawatt Capacity is the increase or decrease in the number of power generating units in the power fleet. Average Megawatt On-Hire is the amount of capacity that is under contract and available to the customer for use. Power Fleet Utilization represents Average Megawatt On-Hire as a percentage of Average Megawatt Capacity.

The following table summarizes the Power Fleet Utilization, for the last eight consecutive quarters:

| | 2020 | | 2021 | | | 2022 | | |
|--|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| | Q4 | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 |
| Power Fleet | | | | | | | | |
| Average Megawatt On-Hire ⁽¹⁾ | 866 | 866 | 1,063 | 1,246 | 826 | 820 | 908 | 1,056 |
| Average Megawatt Capacity ⁽²⁾ | 1,402 | 1,360 | 1,360 | 1,356 | 1,345 | 1,324 | 1,320 | 1,320 |
| Power Fleet Utilization ⁽³⁾ | 61.8 % | 63.7 % | 78.2 % | 91.9 % | 61.4 % | 61.9 % | 68.8 % | 80.0 % |

⁽¹⁾ Average Megawatt On-Hire is the amount of capacity that is under contract and available to the customer for use post COD.

⁽²⁾ Average Megawatt Capacity is the average maximum megawatts that can be generated by the power fleet.

⁽³⁾ Power fleet utilization in comparative periods has been adjusted to reflect average utilization during the quarter.

Power Fleet Utilization decreased for the quarter ended September 30, 2022, compared with the same period in 2021. The decrease is primarily attributable to the demobilization of our sites in Argentina which commenced in April 2022 and was partially offset by new contracts including one with Imperial Irrigation District and in Brazil.

Financial Results Summary

Revenue

Revenue decreased by 2.7% to \$439.6 million and increased by 3.5% to \$1,261.0 million for the three and nine months ended September 30, 2022, respectively, compared with the same periods in 2021. The decrease for the three months ended September 30, 2022 is primarily related to the Mobile Power Generation segment due to lower asset utilization. Revenue from the Containership Leasing segment increased 2.2% due to vessel deliveries and higher market rates which was partially offset by lower revenue due to the sale of 11 vessels since the fourth quarter of 2021.

The increase for the nine months ended September 30, 2022 compared to the prior period was primarily due to higher market rates and the delivery of ten vessels since the third quarter of 2021 offset by vessel sales and lower asset utilization due to demobilizations in the Mobile Power Generation segment.

Operating Expense

Operating expense decreased by 3.0% to \$84.3 million and increased by 1.6% to \$257.3 million for the three and nine months ended September 30, 2022, respectively, compared with the same periods in 2021. The decrease was primarily due to site demobilizations in the Mobile Power Generation segment, offset by growth in the fleet in the Container Leasing Segment. The increase for the nine months ended is primarily due to growth in our fleet of operating vessels.

Depreciation and Amortization Expense

Depreciation and amortization expense decreased by 12.8% to \$93.0 million and by 0.6% to \$282.9 million for the three and nine months ended September 30, 2022, respectively, compared with the same periods in 2021. The decreases were primarily to a decrease in deferred job costs depreciation as the projects were fully amortized at the Mobile Power Generation segment.

General and Administrative Expense

General and administrative expense increased by 96.2% to \$31.2 million and by 72.2% to \$83.7 million for the three and nine months ended September 30, 2022, respectively, compared with the same periods in 2021. The increases for the three and nine months ended September 30, 2022 was primarily due to an increase in general corporate expenses including non-cash share-based compensation and professional fees incurred by the special committee to evaluate the take-private proposal from Poseidon. In the three months ended September 30, 2021, there was a \$3.9 million change in fair value gain on the contingent consideration asset compared to gain of \$0.8 million in the same period in 2022.

Operating Lease Expense

Operating lease expense decreased by 18.1% to \$29.9 million and by 14.9% to \$93.1 million for the three and nine months ended September 30, 2022, respectively, compared with the same periods in 2021. The decreases were primarily due to the lease reclassification from operating to financing as a result of pre-existing purchase options being exercised in January 2022 through August 2022 for four vessels.

Interest Expense and Amortization of Deferred Financing Fees

Interest expense increased by 23.0% to \$61.5 million and by 5.0% to \$158.9 million for the three and nine months ended September 30, 2022, respectively, compared with the same periods in 2021. The increases are primarily due to higher interest rates, higher balances related to other financing arrangements from vessel deliveries and an increase in finance leases (which were previously classified as operating leases).

Gain on Derivative Instruments

The change in fair value of derivative instruments resulted in a gain of \$58.1 million and \$126.6 million for the three and nine months ended September 30, 2022, respectively. The gain for both periods were primarily due to an increase in the LIBOR forward curve as a result of central bank monetary policy changes and offset by swap settlements. Based on the current notional amount and tenor of our interest rate swap portfolio, a one percent parallel shift in the overall yield curve is expected to result in a change in the fair value of our interest rate swaps of approximately \$58.6 million.

Our fair value instruments, including interest rate swaps were marked to market with all changes in the fair value of these instruments recorded in "Change in fair value of financial instruments" in our Interim Consolidated Statement of Operations.

The fair value of our interest rate swaps is most significantly impacted by changes in the yield curve. Actual changes in the yield curve are not expected to occur equally at all points and changes to the curve may be isolated to periods of time. This steepening or flattening of the yield curve may result in greater or lesser changes to the fair value of our financial instruments in a particular period than would occur had the entire yield curve changed equally at all points. The fair value of our interest rate swaps is also impacted by changes in the company-specific credit risk included in the discount factor. We discount our derivative instruments in a liability position with reference to the corporate Bloomberg industry yield curves and the fair value of our interest rate swaps in an asset position is discounted by the counterparty credit risk.

In determining the fair value, these factors are based on current information available to us. These factors are expected to change through the life of the instruments, causing the fair value to fluctuate significantly due to the large notional amounts and long-term nature of our derivative instruments. As these factors may change, the fair value of the instruments is an estimate and may deviate significantly from the actual cash settlements realized during the term of the instruments. Our valuation techniques have not changed, and we believe that such techniques are consistent with those followed by other valuation practitioners.

Please read “Item 11. Quantitative and Qualitative Disclosures About Market Risk” in our 2021 Annual Report for additional information.

Liquidity and Capital Resources

Liquidity

The Company’s business model is focused on generating stable long-term cash flows, and using that predictability to reduce overall cost of capital. Maintaining strong liquidity is a core pillar of the Company’s financial strategy, allowing it to take advantage of attractive opportunities to deploy capital quickly as they arise through economic and industry cycles. A strong base of liquidity also allows the Company to mitigate short-term market shocks and maintain consistent distributions to its shareholders. The Company’s primary sources of liquidity are cash and cash equivalents, undrawn credit facilities, committed financings for its newbuild vessels, cash flows from operations, capital recycling, as well as access to public and private capital markets.

Consolidated liquidity as of September 30, 2022 and 2021 was comprised of the following:

| (in millions of U.S. dollars) | September 30, | | Change | |
|--|---------------|------------|---------|----------|
| | 2022 | 2021 | \$ | % |
| Cash and cash equivalents | \$ 594.3 | \$ 257.6 | 336.7 | 130.7 % |
| Undrawn revolving credit facilities ⁽¹⁾ | 700.0 | 520.0 | 180.0 | 34.6 % |
| Undrawn Seaspan term loan facilities | — | 179.5 | (179.5) | (100.0)% |
| Total liquidity | 1,294.3 | 957.1 | 337.2 | 35.2 % |
| Total committed and undrawn newbuild financings | 6,000.5 | 6,705.2 | (704.7) | (10.5)% |
| Total liquidity including newbuild financings | \$ 7,294.8 | \$ 7,662.3 | (367.5) | (4.8)% |

(1) Undrawn revolving credit facilities as of September 30, 2022 included \$650.0 million (2021 - \$470.0 million) available from Seaspan and \$50.0 million (2021 - \$50.0 million) available from APR Energy.

As of September 30, 2022, consolidated liquidity was sufficient to meet expected near-term requirements. As of September 30, 2022, the Company had consolidated liquidity of \$1,294.3 million, excluding \$6,000.5 million of committed but undrawn financings related to our newbuild vessels, which represents an increase from \$957.1 million in the prior 2021 period, driven primarily by the expansion of Seaspan’s unsecured revolving credit facility from \$150.0 million to \$250.0 million, and an increase of \$336.7 million in cash and cash equivalents.

Unencumbered Assets

The Company’s growing base of unencumbered assets is a fundamental objective to achieving an investment grade credit rating, as well as a potential source of liquidity through secured financing or asset sales. Over the long-term, the Company expects its unencumbered asset base to grow as it enhances its presence in the unsecured credit markets, and also naturally as secured borrowings mature or are prepaid.

In the short-term, the Company expects that its unencumbered asset base may fluctuate as unencumbered assets may be sold or financed from time to time, as part of normal course management of assets and liquidity.

The following table provides a summary of our unencumbered fleet and net book value over time.

| (in millions of USD) | As at | | | | | |
|----------------------|--------------|------|------|-------|-------|---------------|
| | December 31, | | | | | September 30, |
| | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 |
| Number of Vessels | 21 | 31 | 28 | 31 | 36 | 30 |
| Net Book Value | 828 | 912 | 859 | 1,109 | 1,369 | 1,211 |

Contracted Cash Flows

The Company's focus on long-term contracted cash flows provides predictability and reduces liquidity risk through economic cycles. As of September 30, 2022, the Company had total gross contracted cash flows of \$18.6 billion, which includes components that are accounted for differently, including (i) minimum future revenues relating to operating leases with customers, (ii) minimum cash flows to be received relating to financing leases with certain customers, and (iii) contracted cash flows underlying leases for newbuild vessels which have not yet been delivered to customers.

As of September 30, 2022, minimum future revenues on committed operating leases were as follows:

| (in millions of USD) | Operating lease revenue ⁽¹⁾ | |
|----------------------|--|---------|
| Remainder of 2022 | \$ | 404.6 |
| 2023 | | 1,593.9 |
| 2024 | | 1,485.7 |
| 2025 | | 1,197.1 |
| 2026 | | 825.1 |
| Thereafter | | 1,089.0 |
| | \$ | 6,595.4 |

⁽¹⁾ Minimum future operating lease revenue includes payments from signed charter agreements on operating vessels that have not yet commenced

Minimum future revenues assume that, during the term of the lease, (i) there will be no unpaid days, (ii) extensions are included where exercise is at our unilateral option, and (iii) extensions are excluded where exercise is at the charterers' option. Minimum future revenues do not reflect signed charter agreements for undelivered vessels.

As of September 30, 2022, the undiscounted minimum cash flows related to lease receivable on financing leases are as follows:

| (in millions of USD) | Lease receivable on financing leases | |
|----------------------|--------------------------------------|---------|
| Remainder of 2022 | \$ | 24.4 |
| 2023 | | 96.9 |
| 2024 | | 97.1 |
| 2025 | | 96.9 |
| 2026 | | 96.9 |
| Thereafter | | 1,336.6 |
| | \$ | 1,748.8 |

As of September 30, 2022, the gross contracted cash flows for its 61 undelivered vessels were as follows:

| <i>(in millions of USD)</i> | Gross contracted cash flows | |
|-----------------------------|-----------------------------|----------|
| Remainder of 2022 | \$ | 33.6 |
| 2023 | | 355.1 |
| 2024 | | 892.1 |
| 2025 | | 892.4 |
| 2026 | | 892.4 |
| 2027 | | 884.2 |
| Thereafter | | 6,225.6 |
| | \$ | 10,175.4 |

The Company is focused on continuing to allocate capital selectively into opportunities that enhance the long-term value of the business and provide attractive risk-adjusted returns on capital, which may include synergistic opportunities in adjacent businesses to diversify cash flow drivers.

The Company intends to continue its growth trajectory in 2022, further growing its liquidity through capital recycling and expansion of its revolving credit facilities, diversifying sources of capital to enhance financial flexibility, managing leverage in alignment with its long-term targets, and growing the value of its unencumbered asset base.

The Company's primary liquidity needs include funding our investments in assets including our newbuild vessels under construction, scheduled debt and lease payments, vessel purchase commitments, potential future exercises of vessel purchase options, and dividends on our common and preferred shares.

Borrowings

The following table summarizes our borrowings:

| (in millions of US dollars) | September 30, | | Change | |
|---|-------------------|-------------------|----------------|---------------|
| | 2022 | 2021 | \$ | % |
| Long-term debt, excluding deferred financing fees: | | | | |
| Revolving credit facilities | \$ — | \$ 80.0 | (80.0) | (100.0)% |
| Term loan credit facilities | 1,698.7 | 2,316.5 | (617.8) | (26.7)% |
| Senior unsecured notes | 1,302.4 | 1,302.2 | 0.2 | — % |
| Senior unsecured exchangeable notes | 201.3 | 201.3 | — | — % |
| Senior secured notes | 1,000.0 | 500.0 | 500.0 | 100.0 % |
| Debt discount and fair value adjustment | — | (5.4) | 5.4 | (100.0)% |
| Deferred financing fees on long term debt | (47.4) | (61.3) | 13.9 | (22.7)% |
| Long term debt | 4,155.0 | 4,333.3 | (178.3) | (4.1)% |
| Other financing arrangements | 1,779.8 | 1,211.2 | 568.6 | 46.9 % |
| Deferred financing fees on other financing arrangements | (26.0) | (21.6) | (4.4) | 20.5 % |
| Other financing arrangement | 1,753.8 | 1,189.6 | 564.2 | 47.4 % |
| Total deferred financing fees | 73.4 | 82.9 | (9.5) | (11.4)% |
| Total borrowings⁽¹⁾ | 5,982.2 | 5,605.8 | 376.4 | 6.7 % |
| Vessel under construction | (1,337.0) | (1,019.9) | (317.1) | 31.1 % |
| Operating borrowings⁽¹⁾ | \$ 4,645.2 | \$ 4,585.9 | 59.3 | 1.3 % |

⁽¹⁾ Total borrowings is a non-GAAP financial measure which comprises of long-term debt and other financing arrangements, excluding deferred financing fees. The Company's total borrowings include amounts related to vessels under construction, consisting primarily of amounts borrowed to pay installments to shipyards. The interest incurred on borrowings related to the vessels under construction are capitalized during the construction period. Total borrowings and operating borrowings are non-GAAP financial measures that are not defined under or prepared in accordance with U.S. GAAP. Disclosure of total borrowings and operating borrowings is intended to provide additional information and should not be considered a substitute for financial measures prepared in accordance with U.S. GAAP.

The Company's approach is to target a total borrowings-to-asset ratio of 50-60%, and to mitigate credit risk by diversifying its maturity profile over as long a term as economically feasible, while maintaining or reducing its cost of capital. The Company's total borrowings-to-asset ratio was 52.5% as of September 30, 2022 compared to 53.9% at September 30, 2021.

The consolidated weighted average interest rate for September 30, 2022 was 5.01% compared to 3.64% at September 30, 2021. The weighted average interest rates for the containership segment, power generation segment, and Atlas Corp. (on an unconsolidated basis) were 4.94%, 5.57%, and 7.13%, respectively, for the three months ended September 30, 2022 (September 30, 2021: 3.52%, 5.54% and 7.13%, respectively).

Credit Facilities

The Company's credit facilities are primarily secured by assets, including first-priority mortgages granted on 61 of its vessels and substantially all of its power generation assets, together with other related security.

As of September 30, 2022, the Company had \$1.7 billion principal amount outstanding under its credit facilities, of which \$1.6 billion was related to the containership leasing business and \$104.3 million was related to the power generation business. There were no amounts outstanding under our revolving credit facilities. A total of \$700.0 million was undrawn, of which \$650.0 million was available to the containership leasing business (\$250.0 million of which was unsecured), and \$50.0 million was available to the power generation business.

In August 2022, Seaspan received \$500.0 million in proceeds pursuant to a sustainability-linked U.S. private placement which was signed in May 2022. The notes were issued on August 3, 2022, and carry a weighted average maturity of approximately 12 years, and a weighted average fixed interest rate of approximately 5.3%. The financing is secured by Seaspan's vessel portfolio financing program. During August, Seaspan partially used proceeds from the financing to pay down approximately \$240 million of existing debt under the portfolio financing program, with the remaining proceeds intended to be used to fund capital expenditures, transaction costs, and for other general corporate purposes.

As of September 30, 2022, on a consolidated basis, scheduled principal repayments on our credit facilities were as follows:

| (in millions of USD) | Scheduled Amortization | Bullet Due on Maturity | Total Future Minimum Repayments | Additional Vessels Unencumbered Upon Maturity ⁽¹⁾ | Net Book Value of Vessels Unencumbered ⁽¹⁾ |
|----------------------|---------------------------|---------------------------|---------------------------------------|--|---|
| Remainder of 2022 | \$ 58.5 | \$ 326.5 | \$ 385.0 | 8 | \$ 656.4 |
| 2023 | 131.8 | 111.4 | 243.2 | 3 | 350.6 |
| 2024 | 115.5 | — | 115.5 | — | — |
| 2025 | 108.2 | 63.0 | 171.2 | — | — |
| 2026 | 58.9 | 396.0 | 454.9 | — | — |
| 2027 | 20.9 | 224.4 | 245.3 | — | — |
| 2028 | 13.1 | — | 13.1 | — | — |
| 2029 | 13.2 | — | 13.2 | — | — |
| 2030 | 9.0 | — | 9.0 | 2 | 167.5 |
| 2031 | 4.7 | — | 4.7 | — | — |
| Thereafter | — | 43.6 | 43.6 | 48 | 3,014.2 |
| Total | \$ 533.8 | \$ 1,164.9 | \$ 1,698.7 | 61 | \$ 4,188.7 |

⁽¹⁾ APR Energy's debt matures in 2025, and is secured by certain power generation assets.

Other Financing Arrangements

As part of the Company's strategy to diversify its financing sources, it enters into sale-leaseback financing arrangements with financial leasing companies, which under U.S. GAAP are considered "failed-sales". This accounting treatment requires that the vessel asset remain on the Company's balance sheet, along with the associated lease liability.

As of September 30, 2022, the Company had 30 vessels financed under these sale-leaseback financing arrangements providing for total borrowings of approximately \$1.8 billion.

As of September 30, 2022, on a consolidated basis, scheduled repayments on our other financing arrangements were as follows:

| <i>(in millions of USD)</i> | Scheduled Amortization | Bullet Due on Maturity | Total Future Minimum Repayments | Additional Vessels Unencumbered Upon Maturity | Net Book Value of Vessels Unencumbered ⁽¹⁾⁽²⁾ |
|-----------------------------|---------------------------|---------------------------|---------------------------------------|---|---|
| Remainder of 2022 | \$ 30.3 | \$ — | \$ 30.3 | \$ — | \$ — |
| 2023 | 124.3 | — | 124.3 | — | — |
| 2024 | 126.0 | — | 126.0 | — | — |
| 2025 | 121.5 | — | 121.5 | — | — |
| 2026 | 118.8 | — | 118.8 | — | — |
| 2027 | 119.5 | — | 119.5 | — | — |
| 2028 | 120.1 | — | 120.1 | — | — |
| 2029 | 113.0 | 27.0 | 140.0 | 2 | 185.3 |
| 2030 | 88.6 | 181.0 | 269.6 | 7 | 561.8 |
| 2031 | 74.4 | 151.5 | 225.9 | 4 | 356.8 |
| Thereafter | 119.6 | 264.2 | 383.8 | 11 | 938.9 |
| Total | \$ 1,156.1 | \$ 623.7 | \$ 1,779.8 | 24 | \$ 2,042.8 |

⁽¹⁾ Includes unencumbered vessels that are included in the balance sheet as “Vessels” and as “Net Investment in Lease”.

⁽²⁾ Excludes newbuild containerships that have not been delivered as at September 30, 2022.

Notes

As of September 30, 2022, we had an aggregate of \$2.5 billion outstanding under notes, \$1.5 billion of which was unsecured, with the remaining \$1.0 billion secured by assets held by our containership segment. We expect to continue to access the debt capital markets and issue additional series of notes similar to those described below, the proceeds of which may be used to repay other indebtedness, for capital expenditures, or for other general corporate purposes. The Company’s outstanding notes are summarized below.

7.125% 2027 Atlas Notes

As of September 30, 2022, we had \$52.4 million outstanding under our 7.125% senior unsecured notes due 2027 (the “Atlas Notes”). The Atlas Notes were issued in May 2021 and are callable at par plus accrued and unpaid interest, if any, at any time after May 2023. In the event of certain changes in withholding taxes, at our option, we may redeem the notes, in each case in whole, but not in part, at a redemption price equal to 100.0% of the outstanding principal amount, plus accrued and unpaid interest, if any. Upon the occurrence of a change of control (as defined in the Atlas Notes), each holder of such notes will have the right to require us to purchase all or a portion of such holder’s notes at a purchase price equal to 101.0% of the principal amount thereof plus accrued and unpaid interest, if any.

3.75% 2025 Exchangeable Notes

As of September 30, 2022, we had \$201.3 million outstanding under our 3.75% exchangeable senior notes due 2025 (the “Exchangeable Notes”). The Exchangeable Notes were issued in December 2020, and are exchangeable at the holders’ option into an aggregate 15,474,817 common shares at an initial exchange price of \$13.005 per share, the cash equivalent or a combination thereof, as elected by the Company, at any time on or after September 15, 2025, or earlier upon the occurrence of certain market price triggers, significant corporate events, or in response to early redemption elected by us. The holders may require us to redeem the notes upon the occurrence of certain corporate events qualifying as a fundamental change in the business. The Company may redeem the Exchangeable Notes in connection with certain tax-related events or on any business day on or after December 20, 2023 and prior to September 15, 2025, if the last reported sale price of our common shares is at least 130.0% of the exchange price during a specified measurement period. A redemption of the Exchangeable Notes is made at 100.0% of the principal amount, plus accrued and unpaid interest.

Concurrently with the issue of Exchangeable Notes, the Company entered into capped call transactions using \$15.5 million in proceeds from the issuance of the notes. The capped call transactions provide the Company with the option to purchase up to 15,474,817 common shares at a price per share of \$17.85. The capped call is intended to reduce the potential dilution to shareholders and/or offset any cash payments that are required upon an exchange.

Sustainability-Linked NOK Bonds

As of September 30, 2022, we had an aggregate \$500.0 million outstanding under our NOK Bonds. The NOK Bonds were issued in the Nordic bond market in February 2021 (\$200.0 million) and April 2021 (\$300.0 million), bear interest at 6.5% per annum, and mature in February 2024 and April 2026, respectively. Upon maturity, 100.0% of the principal balance is due, or 100.5% if certain sustainability-linked targets are not achieved, except in the event of certain eligible changes in tax law. As of September 30, 2022, the sustainability-linked targets had been achieved, which targeted capital expenditure for projects which mitigate carbon emissions, including LNG vessel technology. Upon the occurrence of a change of control or a delisting event (each as defined in the NOK Bonds), unless consent of the requisite majority of holders is obtained or the NOK Bonds are otherwise amended, each holder of NOK Bonds will have the right to require the Company to purchase all or a portion of such holder's NOK Bonds at a purchase price equal to 101.0% of the principal amount thereof plus accrued and unpaid interest, if any.

Blue Transition 5.50% 2029 Notes

As of September 30, 2022, we had \$750.0 million outstanding under our blue transition 5.5% senior unsecured notes due 2029 (the "5.5% 2029 Notes"). The 5.5% 2029 Notes were issued in July 2021, bear interest at 5.5% per annum, payable semi-annually beginning on February 1, 2022, and mature in 2029. The blue transition structure includes designated uses of proceeds for carbon mitigating projects, and was developed to align with the Company's sustainability efforts.

Sustainability-Linked Senior Secured Notes

As of September 30, 2022 we had \$1.0 billion outstanding under our senior secured notes. In 2021, \$500.0 million of the notes were issued pursuant to a U.S. private placement with life insurance companies and comprise four series. The Series A, Series C and Series D senior secured notes, totaling \$450.0 million, were issued in May 2021, with interest rates ranging from 3.91% to 4.26% and maturities from June 2031 to June 2036. The Series B senior secured notes, totaling \$50.0 million, were issued in August 2021, with an interest rate of 3.91%, and mature in 2031. The senior secured notes contain certain sustainability features, and are subject to adjustment based on Seaspan's achievements relative to certain key performance indicators.

In May 2022, Seaspan entered into a note purchase agreement to issue \$500.0 million of sustainability-linked, senior secured notes in a U.S. private placement and comprise three series, each ranking pari passu with Seaspan's existing and future portfolio vessel financing program. The Series A, Series B and Series C Senior Secured Notes were issued in August 2022, with interest rates ranging from 5.15% to 5.49% and maturities from September 2032 to September 2037. The Senior Secured Notes contain certain sustainability features, and are subject to adjustment based on Seaspan's achievements relative to certain key performance indicators.

Operating Leases

As of September 30, 2022, the Company had nine vessel operating lease arrangements, each with purchase options at fixed prices. Under all of the operating lease arrangements the Company may purchase the vessels for a predetermined purchase price. As of September 30, 2022, there were total commitments, excluding purchase options, under vessel operating leases from 2022 to 2029 of approximately \$588.3 million. As at September 30, 2022, these purchase option prices were \$510.6 million in aggregate for the nine vessels, and if exercised, such purchases will complete between April 2023 and November 2026. If exercised, the term of the operating leases will shorten, and the amount paid by the Company under the operating leases (excluding the purchase option price) will be less than the total commitment outlined below. In January through August 2022, the Company exercised its options to purchase four 10,000 TEU vessels and each of the leases have been re-assessed as financing leases for the remainder of its term until the purchase is completed in January through September 2023 at the predetermined purchase price of \$52.7 million per vessel, representing an aggregate of \$210.8 million for the four vessels.

As of September 30, 2022, the aggregate commitment under operating leases relating to vessels was \$588.3 million for 2022 to 2029, and for other leases it was \$6.4 million for the remainder of 2022 to 2031. Total commitments under these leases are as follows:

| <i>(in millions of USD)</i> | Operating leases commitment | |
|-----------------------------|-----------------------------|-------|
| Remainder of 2022 | \$ | 28.4 |
| 2023 | | 112.6 |
| 2024 | | 112.3 |
| 2025 | | 115.5 |
| 2026 | | 115.1 |
| Thereafter | | 110.8 |
| | \$ | 594.7 |

Capital Commitments

As of September 30, 2022, the Company had 61 newbuild vessels under construction. The Company had outstanding commitments for the remaining installment payments as follows:

| <i>(in millions of USD)</i> | Capital commitment | |
|-----------------------------|--------------------|---------|
| Remainder of 2022 | \$ | 424.7 |
| 2023 | | 2,667.5 |
| 2024 | | 2,466.0 |
| Total | \$ | 5,558.2 |

Recently, we have seen increasing consensus for a long-term period of heightened inflation. These expectations align with rate and value expectations for our business segments, as the cost of transport and power are major components of inflation, and the underlying demand for our business segments is closely linked to both global GDP growth and inflation. While we expect these factors to continue to be a net positive for our business segments, we anticipate that expectations of quantitative tightening and rising interest rates intended to combat inflation may continue to cause volatility in the equity and credit markets near-term, impacting the pricing of our publicly traded securities, notwithstanding strong and stable underlying performance and asset values.

For additional information about our credit and lease facilities and other financing arrangements, including, among other things, a description of certain related covenants, please read “Item 5. Operating and Financial Review and Prospects—B. Liquidity and Capital Resources” in our 2021 Annual Report.

Certain Terms under our Long-Term Debt, Lease Arrangements, Other Financing Arrangements and Notes

We are subject to customary conditions before we may borrow under our credit, lease and other financing arrangements, including, among others, that there has been no event of default, or any material adverse change in our ability to make all required payments under the arrangements.

Our credit, lease and other financing arrangements and our notes also contain various covenants limiting our ability to, among other things:

- allow liens to be placed on relevant collateral;
- enter into mergers with other entities;
- conduct material transactions with affiliates; or
- change the flag, class or management of the vessels securing the facility.

The Company's credit, lease and other financing arrangements also contain certain financial covenants, including, among others, covenants requiring the relevant entities to maintain minimum tangible net worth, interest coverage ratios, interest and principal coverage ratios, and debt to assets ratios, as defined. The 2022 RCF and 5.5% 2029 Notes contain incurrence-based covenants which may subject us to additional limitations, including limitations on dividend payments in excess of a specified amount, subject to a specified calculation which may increase or decrease over time. To the extent the Company is unable to satisfy the requirements under its credit facilities and lease and other financing arrangements, the Company may be unable to borrow additional funds under the facilities, and if it is not in compliance with specified financial ratios or other requirements under our credit, lease and other financing arrangements or our notes, we may be in breach of the facilities and lease and other financing arrangements or our notes, which could require us to repay outstanding amounts. We may also be required to prepay amounts under our credit facilities, operating leases, other financing arrangements, or our notes if we experience a change of control, which may also result in financial penalties. We were in compliance with these covenants as at September 30, 2022.

Summary of Consolidated Statements of Cash Flows

The following table summarizes our sources and uses of cash for the periods presented:

| (in millions of U.S. dollars) | Three Months Ended September 30, | | Nine Months Ended September 30, | |
|---|----------------------------------|----------|---------------------------------|-----------|
| | 2022 | 2021 | 2022 | 2021 |
| Net cash flows from operating activities | \$ 225.8 | \$ 254.1 | \$ 629.3 | \$ 653.6 |
| Net cash flows used in investing activities | (418.3) | (610.8) | (657.6) | (1,465.5) |
| Net cash flows from financing activities | 387.5 | 23.3 | 310.0 | 765.2 |

Three-month periods ended September 30, 2022 and 2021

Operating Cash Flows

Net cash flows from operating activities were \$225.8 million and \$629.3 million, respectively for the three and nine months ended September 30, 2022, a decrease of \$28.3 million and \$24.3 million, respectively compared to the same periods in 2021. The decreases in net cash flows from operating activities was primarily due to site demobilizations in our power generation segment, offset by an increase in revenue driven by vessel deliveries and higher market rates. For further discussion of changes in revenue and expenses, please read "Three and Nine Months Ended September 30, 2022, Compared with Three and Nine Months Ended September 30, 2021" above.

Investing Cash Flows

Net cash flows used in investing activities was \$418.3 million and \$657.6 million, respectively for the three and nine months ended September 30, 2022, a decrease of \$192.5 million and \$807.9 million, respectively compared to the same periods in 2021. The decrease in cash flows used in investing activities for the three and nine months ended September 30, 2022, was primarily due to the decrease in expenditures related to installments on vessels under construction and an increase in proceeds from vessel sales compared to the same periods in 2021.

Financing Cash Flows

Net cash flows from financing activities were \$387.5 million and \$310.0 million for the three and nine months ended September 30, 2022, an increase of \$364.2 million and a decrease of \$455.2 million, respectively compared to the same periods in 2021. The increase for the three months ended September 30, 2022 compared to the same period in 2021 was primarily attributable to higher net draws in 2021 on our credit facilities and other financing arrangements. In 2021, these higher net proceeds were partially offset by the redemption the Fairfax notes for \$300.0 million and the Series E and G preferred shares for \$330.4 million.

The decrease for the nine months ended September 30, 2022 compared to the same period in 2021 is primarily due to significantly higher net draws in 2021 on our credit facilities and other financing arrangements related to installments on our vessels under construction and acquisition of secondhand vessels. The proceeds in 2021 were partially offset by the redemption of the Fairfax notes and Series E and G preferred shares. During the nine months ended September 30, 2022 we received \$201.3 million in proceeds from Fairfax's exercise of 25 million warrants.

Ongoing Capital Expenditures and Dividends

Ongoing Capital Expenditures

Due to the capital-intensive nature of our Company's business model, ongoing capital investment is required for additions and enhancements, maintenance and repair of our asset base.

The average age of the vessels in our containership fleet is approximately eight years, on a TEU-weighted basis. Maintenance capital expenditures for our containership fleet primarily relate to our regularly scheduled dry-dockings. During the quarter ended September 30, 2022, we completed five dry-dockings. For the remainder of 2022, we expect four additional vessels to complete dry-docking.

The average age of the aero-derivative gas turbines in our power fleet is approximately nine years and the average age of the diesel generators is approximately 12 years. Normal course capital expenditures for these assets primarily relate to fleet maintenance, mobilization to build power plants for new deployments and demobilization of power plants when contracts expire. During the quarter ended September 30, 2022, we continued the demobilization at our turbine plants in Argentina. During the remainder of 2022, we expect to mobilize new sites as new contracts become effective, including our sites in Brazil. The decrease in utilization is primarily attributable to the demobilization of our sites in Argentina which commenced in April 2022 which was partially offset by new contracts including Imperial Irrigation District and Brazil .

We must make substantial capital expenditures over the long-term to preserve our capital base, which is comprised of our net assets, to continue to refinance our indebtedness and to maintain our dividends. We will likely need to retain additional funds at some time in the future to provide reasonable assurance of maintaining our capital base over the long-term. We believe it is not possible to determine now, with any reasonable degree of certainty, how much of our operating cash flow we should retain in our business and when it should be retained to preserve our capital base. The amount of operating cash flow we retain in our business will affect the amount of our dividends. Factors that will impact our decisions regarding the amount of funds to be retained in our business to preserve our capital base, include the following, many of which are currently unknown and are outside our control:

- (1) the remaining lives of our property plant and equipment;
- (2) the returns that we generate on our retained cash flow, which will depend on the economic terms of any future asset acquisitions and lease terms;
- (3) future contract rates for our assets after the end of their existing leases agreements;
- (4) our future operating and interest costs;
- (5) future operating and financing costs;
- (6) our future refinancing requirements and alternatives and conditions in the relevant financing and capital markets at that time;
- (7) capital expenditures to comply with environmental regulations and asset retirement obligations; and
- (8) unanticipated future events and other contingencies.

Please read "Item 3. Key Information – D. Risk Factors" in our 2021 Annual Report for factors that may affect our future capital expenditures and results.

Dividends

The following table reflects dividends paid and accrued by us for the periods indicated:

| (in millions of US dollars, except per share amounts) | Three Months Ended September 30, | | Nine Months Ended September 30, | |
|--|-------------------------------------|----------------|---------------------------------|----------------|
| | 2022 | 2021 | 2022 | 2021 |
| Dividends on Common shares | | | | |
| Declared, per share | \$ 0.125 | \$ 0.125 | \$ 0.375 | \$ 0.375 |
| Paid in cash | 35.1 | 31.1 | 101.5 | 93.4 |
| Reinvested in common shares through a dividend reinvestment plan | 0.1 | 0.1 | 0.3 | 0.2 |
| | <u>\$ 35.2</u> | <u>\$ 31.2</u> | <u>\$ 101.8</u> | <u>\$ 93.6</u> |
| Dividends on preferred shares (paid in cash) | | | | |
| Series D | \$ 2.5 | \$ 2.5 | \$ 7.5 | \$ 7.6 |
| Series E | — | 1.9 | — | 7.5 |
| Series G | — | 2.7 | — | 10.7 |
| Series H | 4.4 | 4.4 | 13.3 | 13.3 |
| Series I | 3.0 | 3.0 | 9.0 | 9.0 |
| Series J | 5.3 | 2.9 | 15.8 | 2.9 |

On October 10, 2022, the Board declared the cash dividends on our common and preferred shares as indicated above under “Subsequent Events — Dividends”.

Critical Accounting Policies and Estimates

We prepare our consolidated financial statements in accordance with U.S. GAAP, which requires us to make estimates in the application of our accounting policies based on our best assumptions, judgments and opinions. Our estimates affect the reported amounts of assets, liabilities, revenue and expenses, and related disclosures. We base our estimates on historical experience and anticipated results and trends and on various other assumptions that we believe are reasonable under the circumstances. However, because future events and their effects cannot be determined with certainty, actual results could differ from our assumptions and estimates, and such differences could be material. For more information about our critical accounting estimates, please read “Item 5. Operating and Financial Review and Prospects—E. Critical Accounting Estimates” in our 2021 Annual Report.

Recent accounting pronouncements

Discontinuation of LIBOR

In 2021, the Company adopted ASU 2020-04, “Reference Rate Reform (Topic 848)”, prospectively to contract modifications. The guidance provides optional relief for the discontinuation of LIBOR resulting from rate reform. Contract terms that are modified due to the replacement of a reference rate are not required to be remeasured or reassessed under FASB’s relevant U.S. GAAP Topic. The election is available by Topic. The Company has elected to apply the optional relief for contracts under ASC 470, “Debt”, ASC 840 and 842, “Leases”, and ASC 815, “Derivatives and Hedging”. There was no impact to the Company’s financial statements upon initial adoption. The LIBOR replacement modifications for Debt contracts will be accounted for by prospectively adjusting the effective interest rate in the agreements. Existing lease and derivative contracts will require no reassessments. The ASU has not and is currently not expected to have a material impact on our consolidated financial statements.

Debt with conversion and other options

Effective January 1, 2022, the Company adopted ASU 2020-06, “Debt – Debt with Conversion and Other Options (Subtopic 470-20)” (“ASU 2020-06”), using the modified retrospective method, whereby the cumulative effect adjustment was made as of the date of the initial application. Accordingly, financial information and disclosures in the comparative period were not restated. The impact of the adoption of ASU 2020-06 resulted in an adjustment of \$5,073,000 to opening retained earnings at January 1, 2022 related to the unamortized debt discount that was initially recorded when the convertible notes were issued. Under ASU 2020-06, the accounting for convertible debt instruments is simplified by reducing the number of accounting models and circumstances when embedded conversion features are separately recognized. This update also revises the method in which diluted earnings per share is calculated related to certain instruments with conversion features, among other clarifications. As a result of the adoption, the Company recognizes the maximum potential dilutive effect of its exchangeable notes in diluted EPS using the if-converted method effective January 1, 2022.

FORWARD-LOOKING STATEMENTS

This Report on Form 6-K for the quarter ended September 30, 2022, contains forward-looking statements (as such term is defined in Section 21E of the Securities Exchange Act of 1934, as amended, or the Exchange Act). Statements that are predictive in nature, that depend upon or refer to future events or conditions, or that include words such as “continue,” “expects,” “anticipates,” “intends,” “plans,” “believes,” “estimates,” “projects,” “forecasts,” “will,” “may,” “potential,” “should” and similar expressions are forward-looking statements. Although these statements are based upon assumptions we believe to be reasonable based upon available information, including projections of revenues, operating margins, earnings, cash flow, working capital and capital expenditures, they are subject to risks and uncertainties that are described more fully in the 2021 Annual Report in the section titled “Risk Factors.”

These forward-looking statements represent our estimates and assumptions only as of the date of this Annual Report and are not intended to give any assurance as to future results. As a result, you are cautioned not to rely on any forward-looking statements. Forward-looking statements appear in a number of places in this Annual Report. These statements include, among others:

- the impact and timing of the pending transaction between Atlas and Poseidon;
- future operating or financial results;
- future growth prospects;
- our business strategy and capital allocation plans, and other plans and objectives for future operations;
- potential acquisitions, financing arrangements and other investments, and our expected benefits from such transactions;
- consummation of the transactions contemplated in the merger agreement entered into with Poseidon announced on November 1, 2022;
- our primary sources of funds for our short, medium and long-term liquidity needs;
- the future valuation of our vessels, power generation assets and goodwill;
- future time charters and vessel deliveries, including replacement charters and future long-term charters for certain existing vessels;
- estimated future capital expenditures needed to preserve the operating capacity of our containership fleet and power generation assets and to comply with regulatory standards, our expectations regarding future operating expenses, including dry-docking and other ship operating expenses and expenses related to performance under our contracts for the supply of power generation capacity, and general and administrative expenses;
- our ability to recruit and retain crew for our containerships, particularly in light of the current Russia-Ukraine conflict and the COVID-19 pandemic;
- number of off-hire days and dry-docking requirements;
- global economic and market conditions and shipping and energy market trends, including charter rates and factors affecting supply and demand for our containership and power generation solutions;
- disruptions in global credit and financial markets as the result of the COVID-19 pandemic, the Russia-Ukraine conflict or otherwise;
- conditions in the public equity market and the price of our shares;
- our financial condition and liquidity, including our ability to borrow funds under our credit facilities, our ability to obtain waivers or secure acceptable replacement charters under certain of our credit facilities, our ability to refinance our existing facilities and notes and to obtain additional financing in the future to fund capital expenditures, acquisitions and other general corporate activities;
- our continued ability to maintain, enter into or renew primarily long-term, fixed-rate time charters and leases of our power generation assets with our existing customers or new customers;
- the potential for early termination of long-term contracts and our potential inability to enter into, renew or replace long-term contracts;
- changes in governmental rules and regulations or actions taken by regulatory authorities, and the effect of governmental regulations on our business;

- our continued ability to meet specified restrictive covenants in our financing and lease arrangements, our notes and our preferred shares;
- the length and severity of the ongoing COVID-19 pandemic, including as a result of the new variants of the virus, and its impact on our business;
- the financial condition of our customers, lenders and other counterparties and their ability to perform their obligations under their agreements with us;
- our ability to leverage to our advantage our relationships and reputation in the containership industry;
- changes in technology, prices, industry standards, environmental regulation and other factors which could affect our competitive position, revenues and asset values;
- disruptions and security threats to our technology systems;
- taxation of our company, including our exemption from tax on our U.S. source international transportation income, and taxation of distributions to our shareholders;
- the continued availability of services, equipment and software from subcontractors or third-party suppliers required to provide our power generation solutions;
- our ability to protect our intellectual property and defend against possible third-party infringement claims relating to our power generation solutions;
- our ability to achieve or realize expected benefits from ESG initiatives;
- potential liability from future litigation; and
- other factors detailed in this Report and from time to time in our periodic reports.

Forward-looking statements in this Report are estimates and assumptions reflecting the judgment of senior management and involve known and unknown risks and uncertainties. These forward-looking statements are based upon a number of assumptions and estimates that are inherently subject to significant uncertainties and contingencies, many of which are beyond our control. Actual results may differ materially from those expressed or implied by such forward-looking statements. Accordingly, all forward-looking statements should be considered in light of various important factors, including, but not limited to, those set forth in “Item 3. Key Information—D. Risk Factors” in our Annual Report on Form 20-F for the year ended December 31, 2021.

We do not intend to revise any forward-looking statements in order to reflect any change in our expectations or events or circumstances that may subsequently arise. We expressly disclaim any obligation to update or revise any of these forward-looking statements, whether because of future events, new information, a change in our views or expectations, or otherwise. You should carefully review and consider the various disclosures included in this Report and in our other filings made with the Securities and Exchange Commission, or the SEC, that attempt to advise interested parties of the risks and factors that may affect our business, prospects and results of operations.

ITEM 3 — QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

We are exposed to market risk from changes in interest rates and foreign currency fluctuations. We use interest rate swaps to manage interest rate price risks. We do not use interest rate swaps for trading or speculative purposes.

Interest Rate Risk

As of September 30, 2022, our variable-rate credit facilities totaled \$1.7 billion, of which we had entered into interest rate swap agreements to fix the rates on a notional principal amount of \$1.3 billion. As of September 30, 2022, we have an asset of \$119.5 million and a liability of \$3.6 million related to our interest rate swaps.

The tables below provide information about our financial instruments at September 30, 2022 that are sensitive to changes in interest rates. In addition to the disclosures in this interim report, please read note 12 to 14 to our consolidated financial statements included in our 2021 Annual Report, which provide additional information with respect to our existing credit and lease facilities.

| (in millions of US dollars) | Principal Payment Dates | | | | | | |
|--|-------------------------|-----------------|-----------------|-----------------|-----------------|-------------------|-------------------|
| | Remainder of 2022 | 2023 | 2024 | 2025 | 2026 | Thereafter | Total |
| Credit Facilities ⁽¹⁾ | \$ 381.8 | \$ 228.8 | \$ 115.5 | \$ 171.3 | \$ 454.8 | \$ 328.9 | \$ 1,681.1 |
| Vessel Operating Leases ⁽²⁾ | 27.6 | 110.6 | 111.4 | 115.1 | 114.7 | 108.9 | 588.3 |
| Vessel Finance Leases ⁽³⁾ | 7.2 | 221.9 | — | — | — | — | 229.1 |
| Sale-Leaseback Facilities ⁽⁴⁾ | 30.3 | 124.3 | 126.0 | 121.5 | 118.8 | 1,258.9 | 1,779.8 |
| Total | \$ 446.9 | \$ 685.6 | \$ 352.9 | \$ 407.9 | \$ 688.3 | \$ 1,696.7 | \$ 4,278.3 |

⁽¹⁾ Represents principal payments on amounts drawn on our credit facilities that bear interest at variable rates. We have entered into interest rate swap agreements under certain of our credit facilities to swap the variable interest rates for fixed interest rates. For the purposes of this table, principal payments are determined based on contractual repayments in commitment reduction schedules for each related facility.

⁽²⁾ Represents payments under our operating leases. Payments under the operating leases have a variable component based on underlying interest rates, calculated using the applicable LIBOR in place as at September 30, 2022.

⁽³⁾ Represents payments under our finance leases. Payments under the finance leases have a variable component based on underlying interest rates, calculated using the applicable LIBOR in place as at September 30, 2022.

⁽⁴⁾ Represents payments, excluding amounts representing interest payments, on amounts drawn on our sale-leaseback facilities where the vessels remain on our balance sheet and that bear interest at variable rates.

As of September 30, 2022, we had the following interest rate swaps outstanding:

| Fixed per annum rate swapped for benchmark rate | Notional Amount as of September 30, 2022 (in millions of US dollars) | Maximum Notional Amount ⁽¹⁾ (in millions of US dollars) | Effective Date | Ending Date |
|---|--|--|--------------------|-------------------|
| 1.9250% | \$ 500.0 | \$ 500.0 | January 31, 2022 | February 2, 2032 |
| 5.4200% | 252.5 | 252.5 | September 6, 2007 | May 31, 2024 |
| 2.3875% | 200.0 | 200.0 | July 20, 2022 | July 20, 2032 |
| 1.6850% | 105.0 | 105.0 | November 14, 2019 | May 15, 2024 |
| 0.6300% | 86.0 | 86.0 | January 21, 2021 | October 14, 2026 |
| 0.6600% | 86.0 | 86.0 | February 4, 2021 | October 14, 2026 |
| 1.6490% | 80.0 | 80.0 | September 27, 2019 | May 14, 2024 |
| 1.4900% | 25.0 | 25.0 | February 4, 2020 | December 30, 2025 |
| | \$ 1,334.5 | \$ 1,334.5 | | |

⁽¹⁾ Over the term of the interest rate swaps, the notional amounts increase and decrease. These amounts represent the peak notional amount over the remaining term of the swap.

Counterparties to these financial instruments may expose us to credit-related losses in the event of non-performance. As of September 30, 2022, these financial instruments are both in the counterparties' favor and our favor. We have considered and reflected the risk of non-performance by us and the counterparties in the fair value of our financial instruments as of September 30, 2022. As part of our consideration of non-performance risk, we perform evaluations of our counterparties for credit risk through ongoing monitoring of their financial health and risk profiles to identify funding risk or changes in their credit ratings.

Counterparties to these agreements are major financial institutions, and we consider the risk of loss due to non-performance to be minimal. We do not require collateral from these institutions. We do not hold and will not issue interest rate swaps for trading purposes.

PART II — OTHER INFORMATION

Item 1 — Legal Proceedings

None.

Item 1A — Risk Factors

None.

Item 2 — Unregistered Sales of Equity Securities and Use of Proceeds

None.

Item 3 — Defaults Upon Senior Securities

None.

Item 4 — Mine Safety Disclosures

Not applicable.

Item 5 — Other Information

None.

Item 6 — Exhibits

None.