

Investor Day

OCT 5, 2021

TSX: WILD



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Forward-Looking Statements

This presentation contains "forward looking statements" under applicable securities laws with respect to WildBrain including, without limitation, statements regarding the growth strategy of WildBrain's production pipeline and projects in development, WildBrain's brand strategy (including its plans for developing and monetizing Peanuts, Strawberry Shortcake and other franchises), the activation of WildBrain's IP and the results and benefits therefrom, financial projections for WildBrain's business in China, WildBrain's direct ad sales business, the value of WildBrain's assets, leverage ratio and cash flow forecasts, use of capital for investments and other growth opportunities, the business strategies and operational activities of WildBrain, the markets and industries in which WildBrain operates, and the growth and future financial and operating performance of WildBrain. Although WildBrain believes that the expectations reflected in such forward looking statements are reasonable, such statements involve risks and uncertainties and are based on information currently available to WildBrain. Actual results or events may differ materially from those expressed or implied by such forward looking statements. These forward-looking statements are made as of the date hereof, and WildBrain assumes no obligation to update or revise them to reflect new events or circumstances, except as required by law.

Forward-looking statements are based on factors and assumptions that management believes are reasonable at the time they are made, but a number of assumptions may prove to be incorrect, including, but not limited to, assumptions about (i) WildBrain's future operating results, (ii) the expected pace of expansion of WildBrain's operations, (iii) future general economic and market conditions, including debt and equity capital markets and the availability of financing on acceptable terms, (iv) the impact of increasing competition on WildBrain, (v) changes in the industries and changes in laws and regulations related to the industries in which WildBrain operates, (vi) consumer and consumer preferences, (vii) the ability of WildBrain to execute on acquisition and other growth strategies and opportunities and realize the expected benefits therefrom, (viii) the ability of WildBrain to execute on production, distribution and licensing arrangements, (ix) the availability of investment opportunities at acceptable valuations and the ability of WildBrain to execute on such investment opportunities, (x) the timing for commencement and completion of productions, (xi) the ability of WildBrain and its partners to execute on its brand plans and consumer products programs, (xii) changes in the markets and industries in which the WildBrain operates and the ability of WildBrain to adapt to such changes, (xiii) changes to YouTube and in advertising markets, and (xiv) the ability of WildBrain to commercialize consumer products related to its brands.

Factors that could cause actual results or events to differ materially from current expectations include, among other things, the current outbreak of COVID-19 and the magnitude and length of economic disruption as a result of such outbreak, market factors, WildBrain's ability to close and execute on anticipated production, licensing and other contracts, the ability of WildBrain to realize the expected value of its assets, and other factors discussed in materials filed with applicable securities regulatory authorities from time to time including matters discussed under "Risk Factors" in WildBrain's most recent Annual Information Form and annual Management Discussion and Analysis as well as in WildBrain's press release dated September 14, 2021.

Non-IFRS Measures

In this presentation, WildBrain uses certain non-IFRS financial measures, including "Adjusted EBITDA", to measure, compare and explain WildBrain's operating results and financial performance. These measures are commonly used by entities in WildBrain's industry as useful metrics for measuring performance. However, they do not have any standardized meaning prescribed by IFRS and are not necessarily comparable to similar measures presented by other publicly traded entities. These measures should be considered as supplemental in nature and not as a substitute for related financial information prepared in accordance with IFRS. For further details on these non-IFRS measures, including relevant definitions and reconciliations, see "Non-GAAP Measures" in WildBrain's annual Management Discussion and Analysis.







Transformed and Positioned for Significant Growth

Why WildBrain?

Uniquely Positioned, Vertically Integrated Global Kids' Media Company

- Only independent kids' media company with 360° capabilities to monetize across the IP value chain
- Proven, focused leadership team with significant insider ownership aligned with shareholders
- 3 Positioned to capitalize on strong market tailwinds
- 4 Just starting to activate owned and partner IP brands
- 5 Committed production pipeline = earnings visibility
- Only independent, vertically integrated, digital distribution channel, reaching larger audience than most cable services
- Own global licensing platform to maximize monetization of our brands
- 8 Transformed organization to drive operating leverage and deliver sustained and significant earnings growth

Why Now?

We've built a platform, team and process to consistently deliver substantial value across our own and partner IP



Our Value Commitments

Global Leading Kids' Media Company



Top-Choice
Partner for
Media Platforms



Culture of
Creative
Excellence and
Belonging



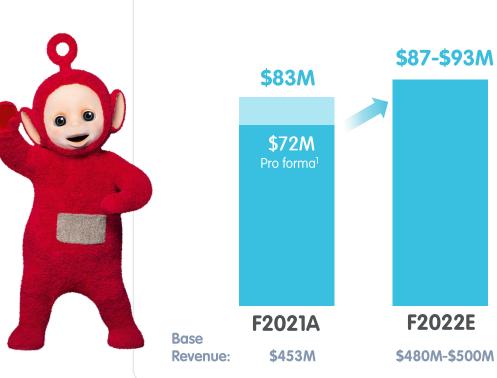
Maximize the Value of Our Own and Partner IP Brands



Deliver
Sustainable
Growth



Our Financial Objectives

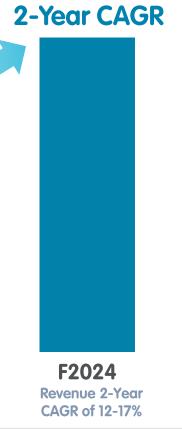


C\$ million

Actual, Estimated and Objective

for Adjusted EBITDA





1. C\$72 million pro forma excludes \$6.4 million of government or other wage subsidies related to COVID-19 and \$4.4 million of litigation settlement

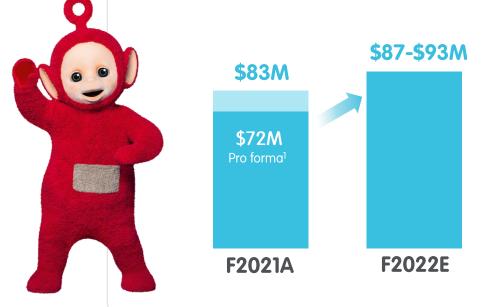


Significant Option
Value Tied to Any IP
Becoming A Consumer
Products Breakout

Base Adjusted EBITDA with Upside Optionality

Actual, Estimated and Objective for Adjusted EBITDA

C\$ million



Driving to maximize size of the prize

15-20% 2-Year CAGR

Upside to Base EBITDA Growth Drivers:

- Consumer products
- WildBrain Spark
- Switch on more owned IP
- Activate partner IP

F2024 Objective

1. C\$72 million pro forma excludes \$6.4 million of government or other wage subsidies related to COVID-19 and \$4.4 million of litigation settlement





Welcome: Why WildBrain? Why Now?

WildBrain Overview: Our Unique, 360° Approach

Increasing the Value of Peanuts

Unlocking the Value of WildBrain Spark

10-minute break

Activating Strawberry Shortcake

Partnering with Top IP

Significant Brand Upside

Positioned for Sustained, Significant Growth

Closing Remarks

Q&A



Our Unique 360° Approach

WILDBRAIN OVERVIEW



Our History: How Did We Get Here?

We assembled all these great assets under one roof:

Incredible library, evergreen global franchises

Owned digital distribution with global reach and engagement

Top-notch production assets and talent

Leading global licensing platform with 16 offices covering 65 countries

EMERGING FROM TRANSFORMATION











2006

2010

2012

2013

2014

2014

2017

2019-2021

2022

Company founded



Acquires Yo Gabba Gabba!



& licensing agency CPLG



Acquires Cookie Jar Acquires Teletubbies



& In the Night Garden



Acquires 30-year old Degrassi franchise



Acquires Family Channel Canada



Acquires Peanuts & Strawberry Shortcake

> Unveils a custombuilt animation studio in Vancouver



Rebranded as WildBrain

New Peanuts content debuts on Apple TV+

Activated Strawberry Shortcake, Yo Gabba Gabba! & Sonic Prime

TRANSFORMATION: REORGANIZED & INTEGRATED ASSETS



Our Transformation: What We've Done



Built out and enhanced our leadership team



Repositioned and reinvigorated our assets



Restructured our approach



Transformed our business to deliver growth and value for years to come



Major Industry Trends Favor Huge Upside for WildBrain

Rising value of IP

Known brands equal discoverability and engagement in an increasingly fragmented media world.

We are rich in IP

Kids want both premium and digital content

We serve both these large and growing content markets

Kids are a key driver for media services

We engage kids and families across all media

Growing importance of AVOD

We are the #1 kids' and family AVOD network¹



of parents choose content that reminds them of their childhood²

\$1.7B

global kids' digital advertising spend³

60% of Netflix customers watch kids' and family content³

- 1. Ranking based on premium kids and family content, global AVOD viewership and average of all key metrics
- 2. WildBrain Spark Ipsos Parent Survey Report July 2021
- 3. PwC Kids Digital Media Report 2019



































WildBrain is Rich in Timeless Brands that We Can Reinvent Time and Time Again

As the owner of the largest independent library of kids' content at 500 properties















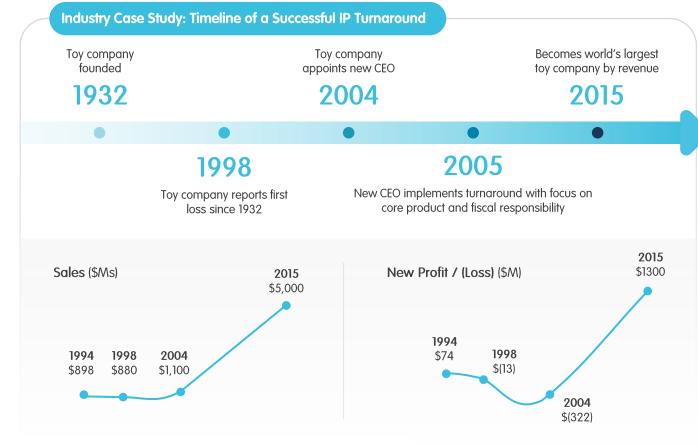




Strong Branded IP Becomes Evergreen When Properly Managed and Targeted

Key Aspects Proven in Successful IP Turnarounds

- Implement management changes
- Rationalize costs
- Focus on core product
- Reinvigorate creative
- Reinvigorate distribution
- Reinvigorate branded products



Examples of successfully reinvigorated branded IP turnarounds

















IP Turnarounds and Franchise Successes Typically Share a Proven Playbook



Implement management changes



Rationalize costs



Focus on core product



Reinvigorate creative



Reinvigorate distribution



Reinvigorate branded products

How we've implemented this playbook

Appointed new leadership with five new top executives

Rationalized costs, reduced debt to improve balance sheet and allow us to invest for growth

Enhanced financial management, systems and process for better reporting and forecasting Reorganized, streamlined and integrated operations to focus on our core strengths in kids' content and IP

Rebranded as
WildBrain to unify
entire company,
working together
around a single focus

Invested in top talent and development and built new process to ingrain creative excellence in our DNA Focused on maximizing reach and engagement of our industry-leading digital platform

Built brand teams, working with toy inventors, developed brand P&Ls and leveraging our 360° approach to harvest brands

Exploiting underserved territories such as China



IP Turnarounds and Franchise Successes Typically Share a Proven Playbook





We've taken this typical playbook further by using technology and data insights to power our decisions on what kids want, where and how



Today: This is WildBrain

A unique 360° platform powered by data and global insights to deliver compelling kids' content whenever, however and wherever they want

Our 360° IP Playbook

All our business units work together to inform and power each other to unlock the value of our IP portfolio



Our Centralized Data Platform Drives Our 360° Management of IP

Our data and insights provide a feedback loop to inform how we go to market across our business units and manage brands





Leadership Aligned to Execute and Deliver on Our 360° Approach

C-Suite with deep experience in IP and kids' content & entertainment

Execs with deep experience in global kids' content, brand and IP building, consumer products, and China, coming from DreamWorks, Disney, Hasbro, LEGO, Mattel, Marvel, NBCU, and Warner Bros.



CEO







Stephanie Betts Chief Content

Officer



Deirdre **Brennan Chief Operating** Officer



Damon Berger **Chief Marketing** Officer



Bishop General Counsel & Corp. Secretary

James



Tim **Erickson** EVP. Brand. Peanuts Worldwide



Anne Loi **FVP M&A & Chief** Commercial Officer



Danielle Neath **EVP & Chief** Accounting Officer



Michael Talbot Riley EVP. Global Chief Brands Officer Talent

Tara



Maarten Weck EVP & MD. WildBrain CPLG



Jianbo Wei MD. China

We are Everywhere Kids Are Consuming Content























PLUTO®















Uniquely Positioned to Serve the Largest, Growing Markets for Kids' Content

Premium Content for Streaming Services

SVOD demand for exclusive originals

We create top-rated content to meet global





Digital-First Content for On-Demand Platforms

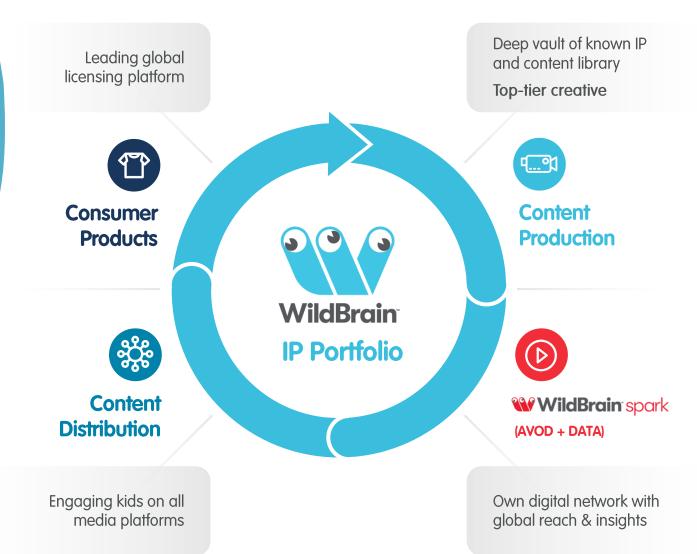
We produce high-quality, digital content informed by data insights on AVOD





Our 360° Playbook for Activating Brands

We are the only independent one-stop shop to build, market, and merchandise kids' brands and IP



Acclaimed Premium Content

Feeding wild brains, from the youngest kids to teens and beyond



Award-winning content producers with the largest independent library of kids' content at approx. 13,000 half-hours.



Top-tier creative including working with acclaimed filmmakers, writers and producers behind The Angry Birds Movie, Mulan, Frozen, The Simpsons, SpongeBob, My Little Pony and Green Hornet and Kato comics



Original productions: Snoopy in Space, Chip and Potato, Dorg Van Dango, Malory Towers, and more.























Premium Animation Studio

Full-service premium-animation studio with writing, design, pre-production, production, and post services

- 75,000 square-foot state of the art animation studio in Vancouver, B.C.
- 950 animators, artists and staff
- 2D & CG and game engine pipeline
- Cost advantage due to incentives as a Canadian studio



Industry Leading Kids' and Family AVOD Network that Excels at Brand Engagement and Amplification



Maximize viewing to a massive global audience, creating awareness and engagement with premium IP



Manage / distribute hundreds of thousands of videos from our library and for our partners



Monetize our audience with industry-leading solutions for direct ad sales and audience targeting



Create new content that meets needs for digital users



Patent pending data tools



Partner with brand owners, toy companies and licensors to create and amplify IP



kids reached globally on our **AVOD** network*

Billions of

monthly views

+008

kids' channels

245M

subscribers

Syndicated across:













*Every 90 days excluding China.





Deep and Ever-Expanding Portfolio of Timeless Brands



Creating premium kids' content to build enduring franchises



Developing long-range brand plans for IP with historic success to engage a new generation of kids globally at retail



Extending brands to all media platforms to engage a broad, multi-generational audience to maximize licensing opportunities

























Largest Independent Global Licensing Agency to Drive Consumer Products¹



Our own global agency covering all key markets to drive consumer products for our brands Long heritage in global licensing since 1974

Representing broadest portfolio of 400+ brands globally including Peanuts, Sesame Street, Paw Patrol, Dr. Seuss, MGM, and many more entertainment, lifestyle, and sports brands Global reach with 16 offices covering 65 countries worldwide reaching >70% of

global GDP²

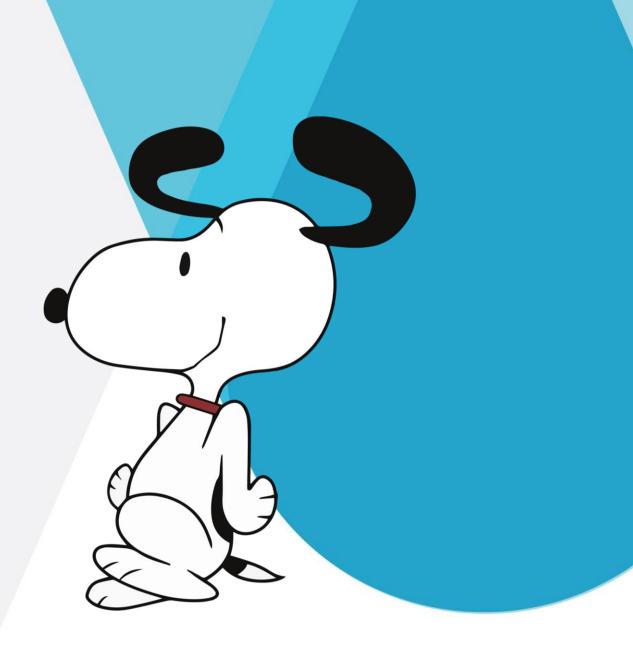
Source of consumer and retail intel, knowing what is on trend to inform our licensing programs and our other businesses

- 1. Based on global office footprint and number of brands represented
- 2. World Economic Forum





Increasing the Value of Peanuts



What We've Done to Increase the Value of Peanuts

Driving significant upside in top-10 character brand¹



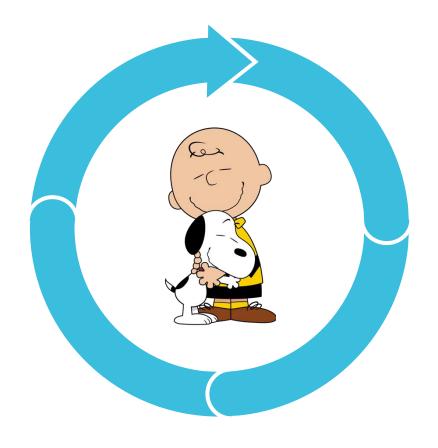
Consumer Products

Consolidated representation of Peanuts globally to grow consumer products



Content Distribution

Partnered with Apple TV+ to extend to a new generation of kids globally Increasing exposure in untapped China market for Peanuts



Content Production



Invested in top-tier creative to deliver multi-year, multi-faceted premium content strategy

WildBrain spark



(AVOD + DATA)

Leveraged new digital content to broaden audience engagement and reach

1. Licensing Letter Dec. 2019



Premier Creative Content to Drive Affinity for Peanuts



From comic strip debuted in Oct. 1950

SIOOP

INSPACE

Type Charles M. SCHUZ

CHARLE







Multi-year, multi-faceted partnership ensures consistent and prolific output of content



Top-tier creative team acclaimed for *The Angry Birds Movie, Frozen* and *The Simpsons*



Collaborating with digital, marketing and licensing to drive engagement around new content and grow consumer products



Started with kids-focused Snoopy content to engage kids' audience and grow licensing in large, untapped categories (e.g. toys)











Extending Peanuts to a New Generation on Apple TV+



Apple marketing worthy of a worldwide theatrical release – increasing market penetration, awareness and viewership



Long-term partnership with Apple TV+ expanding exposure to kids and families who have never seen Peanuts content



Integrating marketing across Apple ecosystem driving new commercial and promotional opportunities (e.g. Apple stores, devices, iTunes)



Leveraging *Snoopy in Space* content to drive awareness (e.g. NASA collaborations, STEM activities and in-school support)





The China Opportunity for Peanuts





We retained broad distribution rights in China on new content

A highly popular brand that has never been supported with media

Heightened engagement will drive more consumer products, commercial tie-ins and location-based entertainment

1. 2020 Tmall Annual Apparel Consumption Data



Success of "Take Care" Campaign Leverages our Digital Strengths



Studio, marketing and digital collaborated to launch new digital content to drive global engagement and affinity for the brand



Driving new promotional and merchandising programs to grow consumer products



Pushing out stream of new multi-language content across social channels and our AVOD network



Significant opportunities to further leverage our AVOD strengths to amplify franchise with more digital initiatives



Since January 2021

130M

video views

135M

engagements

617M

impressions

"Take Care" Campaign engagement across digital channels



AVOD

Peanuts + CPLG Now Exclusive Across EMEA

















US\$1.7B

in annual retail sales today



Full regional management accelerates commercial opportunities for licensees and retailers



Growing collaborations, new, long-term partners and double-digit revenue growth in EMEA



Further elevates WildBrain CPLG's preeminence across EMEA



Maximizing the Power of Peanuts

Significant upside potential on this global top-10 character brand at retail

US\$90B

Global toy market¹

US\$6.4B

Global location-based entertainment market annually for licensed merchandise²



Premium content

Creating more new content including around other characters in the full Peanuts universe to engage a new generation of kids and families globally



Global consumer products

Realizing synergies with our licensing agency to grow consumer products globally



Untapped categories

Growing licensing in major untapped categories including kids and location-based entertainment



China

Increasing market penetration for distribution and licensing in underserved territories including China

- 1. Source: refer to slide 111
- 2. Global Licensing Report 2020 by Licensing International



What We've Done to Increase the Value of the Peanuts Franchise

Results to date executing on our 360° IP playbook on Peanuts brand



Consumer Products

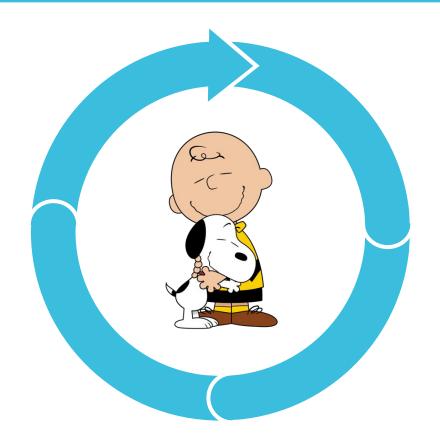
Consolidated representation of Peanuts, driving growth and new, longer-term business



Content Distribution

Licensed library of classic specials at 60% more than prior deal

Distributing Snoopy in Space in China



Content Production



Full slate of new premium originals

Emmy-winning Peanuts in Space doc

Snoopy in Space debuted as one of most watched shows on Apple TV+

The Snoopy Show won Best Animated Series at LEO AWARDS





Driving engagement and reach with Peanuts clips and new digital content on our global AVOD network



WildBrain spark

Unlocking
the Value of
WildBrain Spark



#1 Kids' & Family AVOD Network¹







20 Billionminutes of videos watched monthly

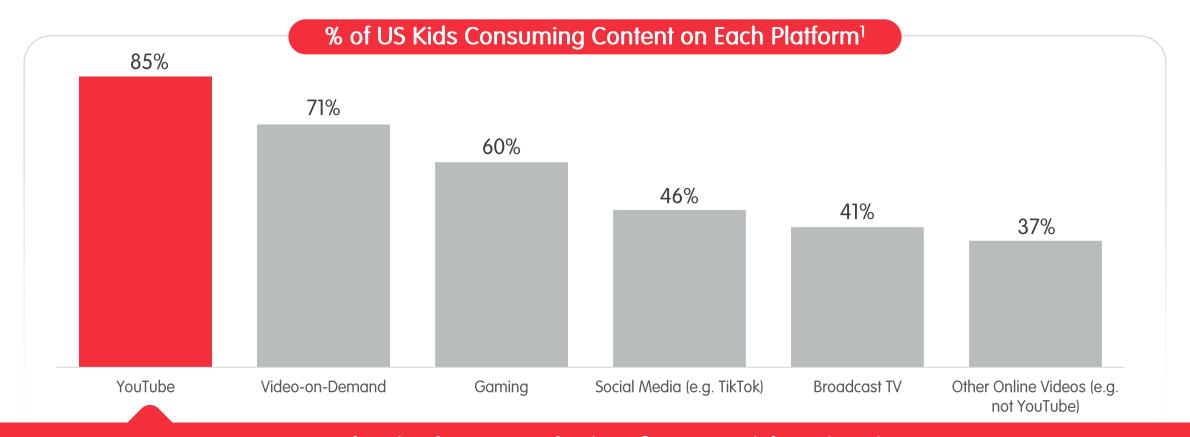
1 in 3 kids reached globally

800+ channels

1. Ranking based on premium kids' and family content, global AVOD viewership and average of all key metrics



Power of YouTube: Generates Audience, Revenue and Data for Kids



YouTube is the Top Choice for US Kids' Viewing

1. Giraffe Insights and Precise TV Survey "Kids Media Universe: Exploring the kids content space", August 2021































WildBrain Spark controls the platform for audience engagement.

We have known brands and network scale.

We have the data analytics to keep viewers engaged in our universe.































We're an AVOD Leader with Global Scale in Kids' Entertainment

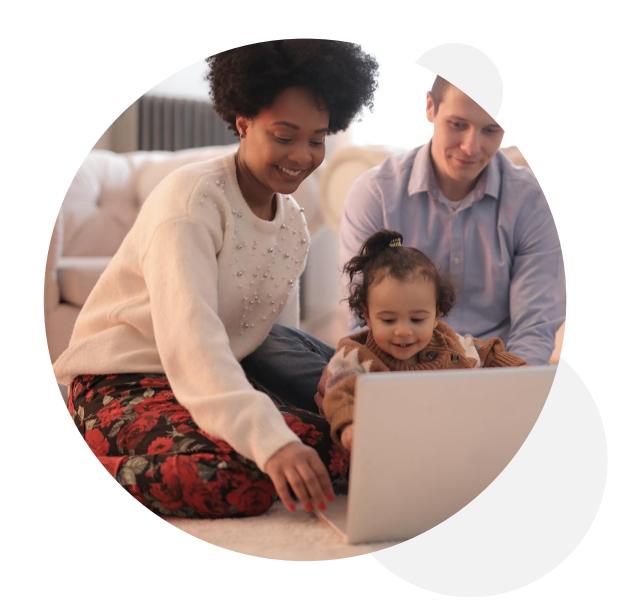
Industry leader in harnessing growing power of YouTube to generate audiences, revenue and data

Leveraged our huge library to build scale

Our expertise has attracted partners from across the kids' media industry

We're industry leaders in monetizing this audience

All underpinned by our investment in data science and patent-pending tools



What is WildBrain Spark?

Our AVOD platform drives brand monetization, awareness and discovery, all informed by data and insights

(\$) Brand monetization

Our owned distribution platform at scale, reaching a larger audience than PBS Kids, Cartoon Network and Nickelodeon

Targeting our fair share of the US\$4.5B spent globally each year on kids' advertising¹

S Brand awareness

We build affinity and engagement for our own and partner IP (e.g. emoji, Mattel, Moose Toys) to drive consumer products

Brand discovery

A valuable source for identifying emerging IP using our data analytics to see what works

n Data insights

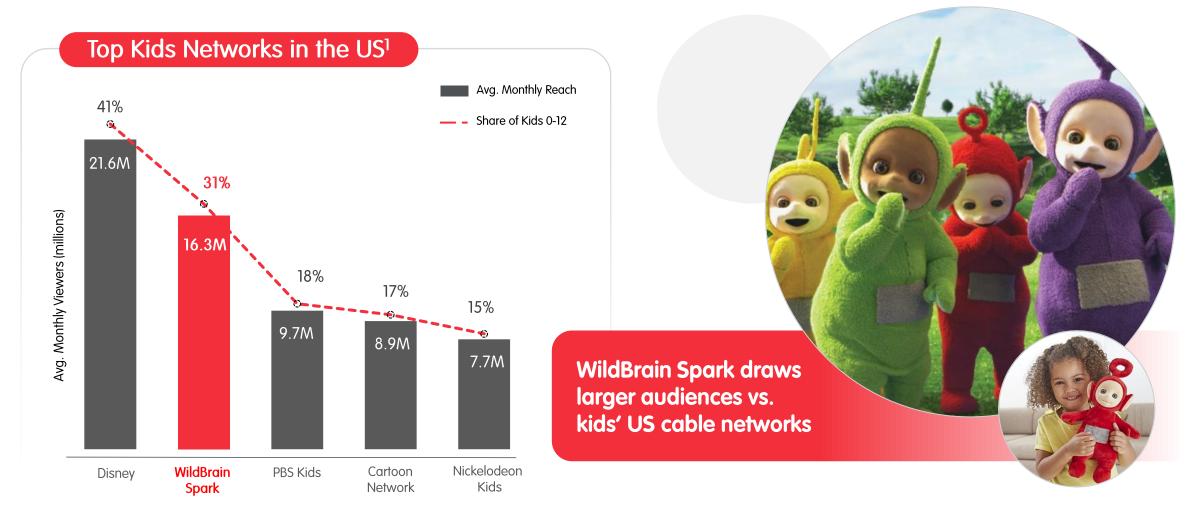
Our data science allows us to identify user patterns and power algorithmic-driven content production

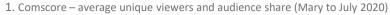
1. PwC Kids Digital Media Report 2019





How Brands Launched in the Old Linear World





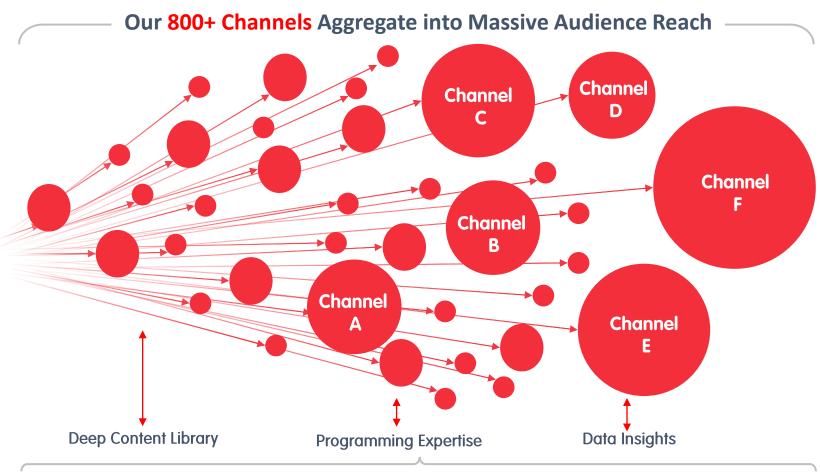


Our Extensive Reach in the New Digital World

Highly valuable, hard to replicate

We deliver mass audience reach, curated for the digital world

Viewership Scale High Quality



Decentralized, curated content, infinite ability for viewership, strong consumer intelligence

Our Network Gives Us Unprecedented Scale and Global Reach



WildBrain Spark is the Solution in the New Digital World

	Old Linear World	WildBrain Spark New Digital World
Scale		
Safety		
Consistent Delivery		
Transparency		
Ability to Curate Endlessly		
Unlimited Content		
Our Solution	High quality, audience scale	3 Safe and purposeful content
	2 Consistent, active audience	⚠ Time-tested IP

And Our AVOD Network is Replicating the TV Experience

... reaching families on the big screen

38% of WildBrain Spark's watch time is on connected TVs

73% of connected TV watch time on WildBrain Spark is for 30 min. or longer

75% of parents are watching AVOD content with their children every week

70% of parents say they buy products or services related to a favorite show or character



Source: YouTube Analytics, comScore, Tubular Analytics, Making Screen Time Family Time, nVision Media Report Dec. 2020

And Our Scale Delivers Massive Data and Insights

Creating feedback loop for improved service offering

Millions of data sets processed every month

Brand-safe and COPPA-compliant insights into viewer behaviour and trends

We see what works: where, why, how

Optimizes AVOD distribution

Tools for improving audience acquisition, brand insights, content creation and media planning

Pinpoints emerging IP with potential for success



Digital Production Fueled By Insights

Production process reflects different content consumption on YouTube

Higher ROI for brands

A 2.5 min episode of original show *Boy and Dragon* drives an average 6 mins per view on YouTube

Flexible short formats

Maximize distribution and scheduling with lower volumes of content

Informed by deep platform expertise and insights

Audience-led creative process based on constant viewing feedback

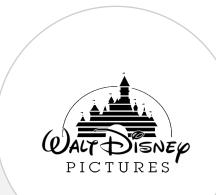
Continual testing to refine publishing strategy, e.g. which creative thumbnail works to engage audience, improving click through rates







WARNERMEDIA











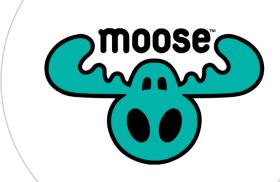
Licensing Driven by Partnerships with Top IP and Toy Companies

Leveraging our content creation and data insights to launch brands and drive consumer products

Engaging kids and parents through our massive audience delivery

Building new franchises with multiple revenue streams shared with WildBrain









WildBrain Spark is Key to Our 360° Strategy



Content and IP

Premium IP library

Reinventing classic IP

New IP creation



Distribution

Our own TV channels

Distribution to global broadcast and SVOD partners



Production Studio

Premium animation, interactive and live-action production



Consumer Products

Global licensing of consumer products for our own brands, plus agent for third-party brands

WildBrain spark

IP sourcing and acquisition

IP development

#1 kids' and family AVOD network with deep engagement and global scale

AVOD content creation

Brand building

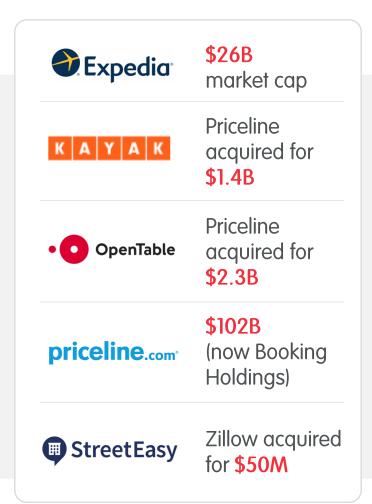
Promotional marketing

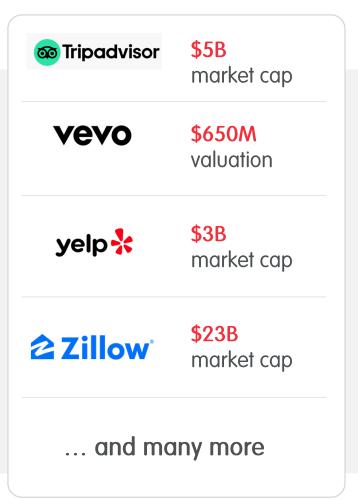
Data, Insights and Technology
Digital Ad Sales

WildBrain Spark is a Platform on a Platform

Similar to many businesses built off of the Google platform ...

Examples of companies that have scaled and succeeded due to discovery through Google search





Sources: Public company, acquisition and valuation info from Factset and Bloomberg, Forbes, Business Insider, Cheddar News, WWD, Axios



Value of WildBrain Spark





Activating
Strawberry Shortcake



Our "Always-On" Approach to Relaunching Strawberry Shortcake

Going with digital-first series on YouTube, premium specials on SVOD and Roblox to maximize brand exposure everywhere and power licensing opportunities



Leveraging the Power of Our 360° Platform



Consumer Products

Global toy launch with proven toy partner and our own global licensing platform closely aligned to drive retail success



Content Distribution

Maximizing distribution across all media platforms to build brand awareness and drive consumer products



Content Production



Working with top-tier creative, collaborating across the company and informed by data analytics and toy inventors to develop new content

WildBrain spark



Leveraging our AVOD strengths for digital-first IP launch on our global platform where we control audience engagement informed by insights

Reimagining Premium IP with Rich History and Enduring Global Appeal

Why we're so excited about this franchise

We own 100% of the brand with enduring global appeal, especially strong in the US, Brazil and France

40-year brand successfully reinvented multiple times

US\$4B in global retail sales to date with 5M dolls sold¹

Historically a bestseller across all consumer products categories

Library of TV specials, animated series and films

Strong active fan base on social and YouTube



^{1.} American Greetings 2012

Minutes watched in F2020

Content Strategy Informed by Extensive Research and Testing to Drive Engagement







Research

Extensive research and focus testing informed our brand plan and creative to engage a generation of digital-savvy kids



Top-Tier Creative

New series production led by a proven creative team in developing IP franchises (*My Little Pony and Transformer*)



Collaborative

Collaborated across brands team, production, distribution, data insights, licensing and toy inventors to develop new content that translates at retail



Digital + Premium Content

Rolling out 80 x 4 min. digital-first series on WildBrain Spark and long-form specials on SVOD to engage across the #1 and #2 platforms for kids' viewing

Leveraging Spark to Maximize Reach and Drive Awareness



Leveraging WildBrain Spark for wide distribution where we control the platform for audience engagement



Brand Amplification

Utilize our global network reach, digital marketing and network advertising to build brand affinity, tune-in to new content and drive toy sales



Maximize Awareness and Reach

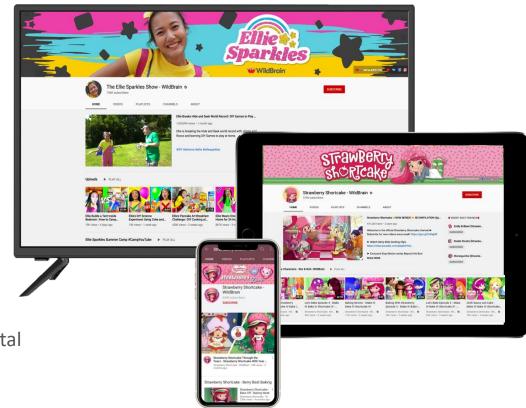
We're delivering a TV experience on AVOD combined with content on SVOD to drive more reach than a traditional brand launch



Data Insights

Content plan and marketing informed by data and our digital expertise to fully optimize audience reach





Maximizing Expansive Content Offering to Drive Always-On Distribution

Full Range of New Originals and Back Catalogue Content to Drive Sustained Viewing Across All Media Platforms

Maximize Audience Reach and Revenue

for classic, new digital and premium content

Omni-Platform Distribution

strategy across linear, SVOD, AVOD and transactional

Single Property Channels

launched on AVOD and connected TV





Berry in the Big City series

new!

Strawberry
Shortcake
Specials
(in development)

new!

Berry Bitty
Adventures
Series

Strawberry Shortcake Classic Series

Movies

Combining Global Reach and Strengths of CPLG with Proven Toy Partner to Launch our new Global Franchise





Top-ranked toy innovator, providing strong financial and marketing commitment to launch and grow global licensing program







Toy Hits in 2020¹

Historical Hits¹

#1 Large Doll | #1 Youth Electronics

#1 Collectible | #1 Toy Property



Leverage our own global licensing platform, highly incented to push our own brand to build an enduring franchise and drive consumer products success

Leverage leading position with key retailers to build and grow licensee base for our own brand

Build on historical retail success in key territories

Introduce to new markets including China

^{1.} Ranked by NPD Group based on sales performance

Rolling Out Cross-Category Program that Connects with Today's Kids



Mobile Console



2022

TOYs

Dolls

Playsets

Role Play

Plush

CELEBRATIONS

PUBLISHING

Story books

Coloring and Activity

APPAREL & ACCESSORIES

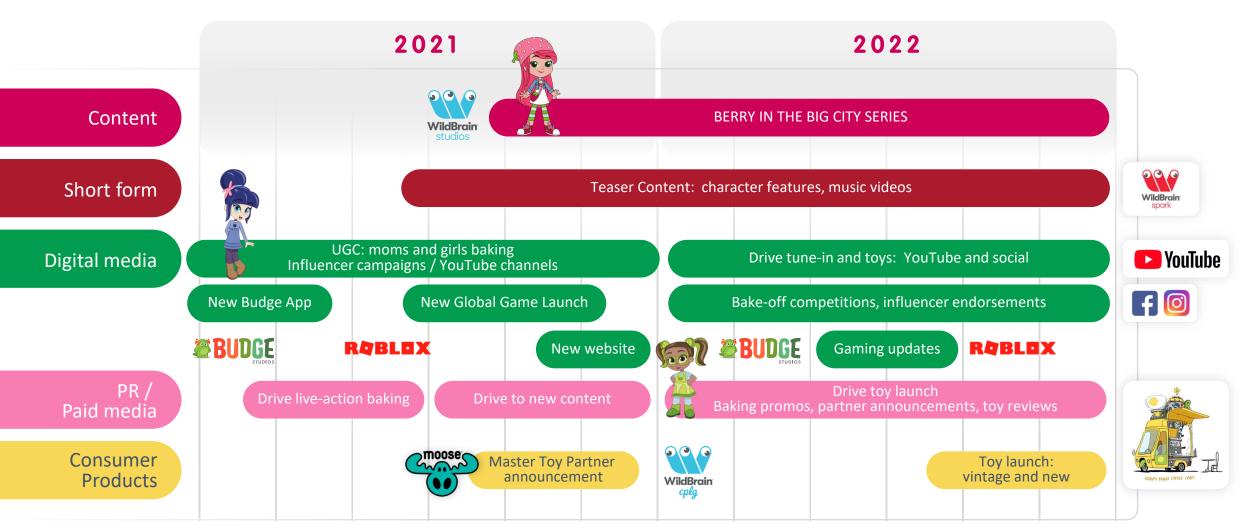
T-shirts

Sleepwear

Underwear

Backpacks

Multi-Stream Approach to Drive Engagement and Global Toy Launch



We're Building Value in the Strawberry Shortcake Brand



Consumer Products

Combining global reach of our licensing platform with top-ranked toy partner, both highly incented to drive retail success



Content Distribution

Delivering always-on distribution of new series and back catalogue to drive sustained awareness across all media platforms



Content Production



Rolling out both digital and premium content informed by extensive research and in collaboration across business units and toy inventors

WildBrain spark



Leveraging our data insights and audience delivery to launch a digital-first strategy and build engagement with a digital-savvy generation of kids

Results to date executing on our 360° IP playbook

Significant Option Value of Strawberry Shortcake

Comparable Brand Successes

(global <u>annual</u> retail sales)

Strawberry Shortcake has huge potential at retail:

Tremendous retail history, generating US\$500M annually in the 1980s and US\$4B to date¹

Enduring global appeal with existing loyal fan base

Brand characteristics play well across consumer products

Captures the Zeitgeist





- 1. American Greetings, New York Times
- 2. Sources for Annual Global Retail Sales: LOL Surprise! 2018 (NY Times), Peppa Pig 2019 (statista.com), Barbie 2019 (statisa.com), My Little Pony 2018 (TLL)



Partnering with Top IP



Our Ecosystem Creates Multiple Entry Points to Partner with Top IP

IP owners see us as the "go-to" partner for our unique 360° offering



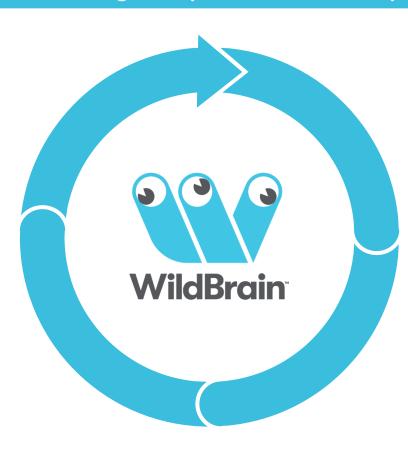
Consumer Products

IP from our licensing agency



Content Distribution

IP from our media partners



Content Production

IP from our studio partners





IP from our network data and AVOD partners







Extending the Sonic Franchise to the Next Level with Sonic Prime

We secured global SVOD for the largest budget, CG production in our history

We share with SEGA across revenue streams including distribution, licensing and consumer products

Will leverage WildBrain Spark to drive broader brand engagement

Representing classic Sonic in Europe





Reimagining Classic IP for a New Generation with DreamWorks

Creating recognizable content, key to discoverability

Original series hit top-10 on debut

Reigniting classic children's book

We're a partner across all revenue streams including licensing









Launching New Digital-First Brand Extension for emoji

Utilizing our data insight and digital strengths to build brand engagement and drive licensing

WildBrain CPLG representing emoji across EMEA; worldwide licensing on new IP *emojitown*

Adds to our IP portfolio as we share in all revenue sources including consumer products

WildBrain spark

WWWildBrain cplg

In just 3 months since launch¹:

32 Wiews
7700% above forecast for a new IP

#43

YouTube entertainment channel in the UK

Launching Digital-First New Global Toy Franchise, Akedo

Moose Toys' biggest global boy brand launch to date, combining action figures and collectability with toys just out

Partnered on new digital series debuted on our AVOD network

Utilizing our data insights and AVOD strengths to drive engagement, marketing to today's digital consumers

We are managing worldwide distribution and global licensing

Adding new IP where we share in all revenue streams

WildBrain spark







Significant Brand Upside







Grow Engagement in Preschool









Elevate into Adult Pop Culture Brand







Broaden Global Audience to Grow Consumer Products

- Expand into a lifestyle franchise for both preschool and adult consumers
- Distribute library across all media platforms globally to engage wider audience
- Create new digital content and amplify brand on WildBrain Spark
- Expand licensing in multiple categories and in China



1. New York Times



us **\$1B**

annual retail

sales at peak¹

Strong Viewership on Library Titles Drives New Content Rollout

- Value of Owning a Library of Known IP
 Netflix saw value from viewership of library titles on its platform. SVOD now exclusive home for all *Johnny Test* programming globally
- Reigniting Property with New Original Content
 Six years after the last season, two brand new
 seasons and an interactive special rolling out







New Premium Content Reactivating Known Musical Franchise in our Library

- Musical Connection Perfect Fit for Apple
 Reigniting IP behind sold-out live tours in 60 cities
- Attractive Location-Based Entertainment Property Increase reach and awareness through live events



Fast Company



Consolidating Rights Ownership in our IP is Increasing Engagement and Monetization of Caillou

- Increased daily views by 8% to +4M globally since WildBrain Spark channels opened in the US
- Warner Media licensed full library plus new digital series produced by WildBrain Spark, exclusively for the US



1. Publisher Weekly



More Unlit IP Provides Significant Upside

>5x more teens than ever before watch on AVOD1

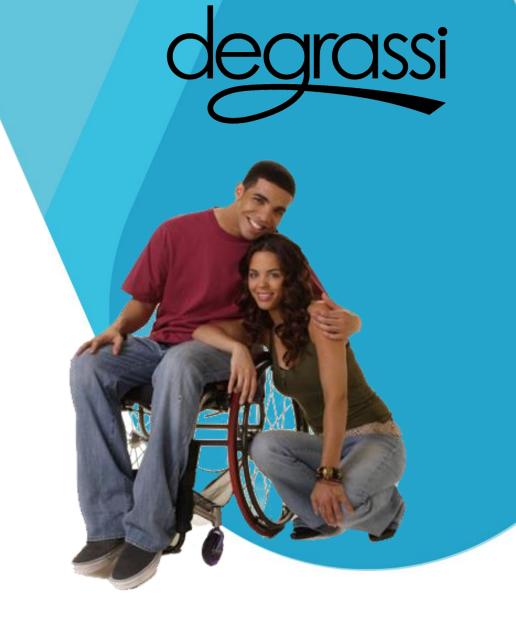
- 40+ year franchise spawned five series, plus specials and TV movies
- Degrassi: The Next Generation ran for 14 seasons airing in 140 countries
- Highly acclaimed franchise including winning Gemini Awards, International Emmys and a Peabody Award

Achieved +1M +1Mviewers at its height²





Nielsen Media Research Sep. 2005

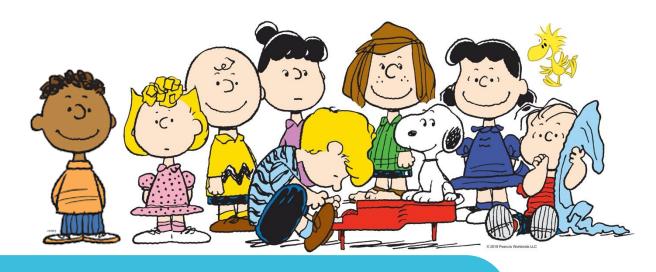




And...

Almost 40-year franchise including multiple TV series, specials, video games and films

Library content continues to engage an audience on leading streaming and AVOD platforms



... And A Universe of Characters We Can Develop



... And Many More!



We're Also
Developing a
Pipeline of New IP

From both our premium production and digital studios





Positioned for Sustained and Significant Growth



Enhanced Financial Flexibility Allows Us To Invest Aggressively Behind Our Growth Initiatives





- Paid down \$300M in debt from asset sales, rights offering and free cash flow
- Secured \$25M in capital to fund growth and consolidate rights ownership
- Term loan refinanced with no financial covenant and improved duration
- Simplified Canadian regulated broadcast assets in separate subsidiary
- Implemented systems, controls and processes for disciplined investment, forecasting and planning

What Has Changed and Why: We've Streamlined Our Organization

PROCESS

Reorganized business into new enhanced structure to drive our 360° strategy and increase collaboration across business units

Streamlined workforce to increase speed and flexibility of operations and promote entrepreneurial culture

CONTENT INVESTMENT

Created cross-functional, content investment group, disciplined in capital management to optimize our investments around largest and best opportunities

SYSTEMS

Upgraded Financial Reporting, Planning and Analysis for improved efficiency, forecasting, and tracking at brand-level P&Ls

Automated contract lifecycle management systems with dynamic reporting, revenue recognition and forecasting, improving reporting to licensees and analytics in our Consumer Products businesses

Automated Data Management to track SKU data across licensees by country and retailers to better target licensing programs



Changes Lead to Growing, Highly Predictable Business

Providing foundation for better margin to drive profitable growth and free cash flow



Greater discipline and focus on exploiting brands over long-term



Enhanced support for partners driving more 3rd party opportunities



Smart, recurring multi-year contract visibility

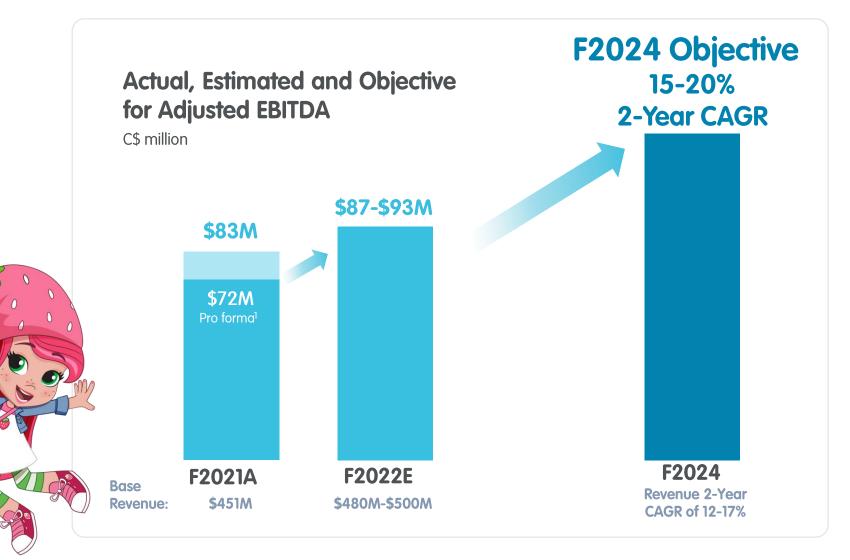


Low capital risk greenlight policy on production while retaining maximum IP rights



Lower cost structure due to streamlined organization

Our Growth Trajectory with Upside Optionality on Any Consumer Product Breakout



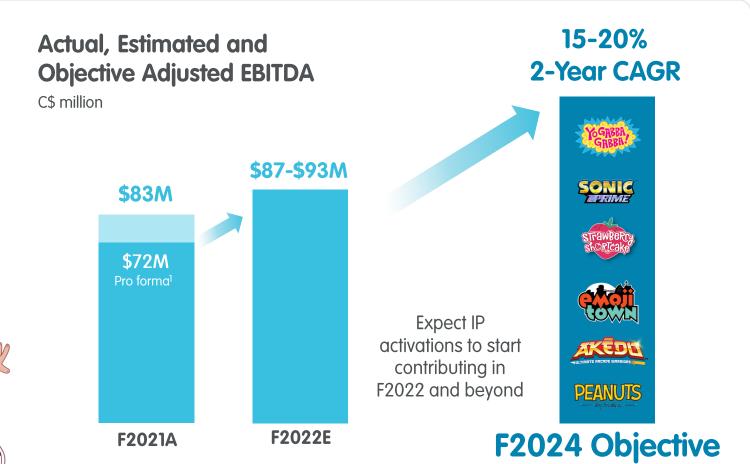
1. C\$72 million pro forma excludes \$6.4 million of government or other wage subsidies related to COVID-19 and \$4.4 million of litigation settlement



Future Growth Supported by Launches of Proven Brands

With a strong and growing pipeline of owned and partner IP

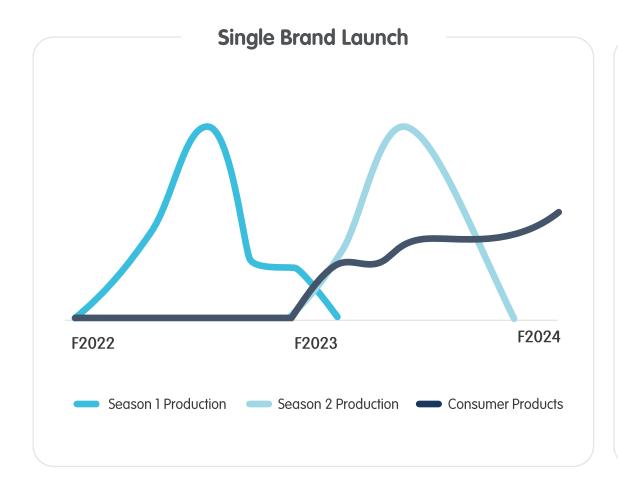


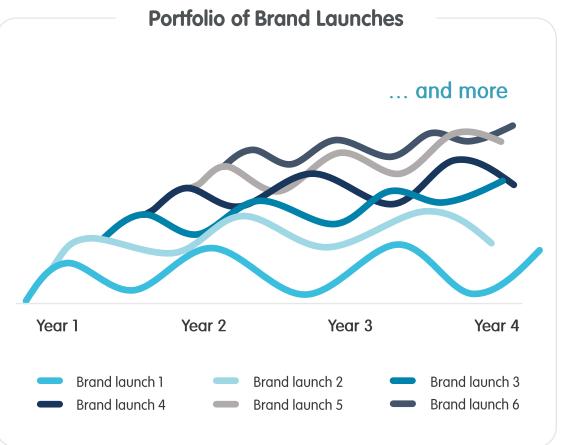


1. C\$72 million pro forma excludes \$6.4 million of government or other wage subsidies related to COVID-19 and \$4.4 million of litigation settlement



Illustrative Timeline of IP Lifecycle from Production to Consumer Products







Upside to Base EBITDA

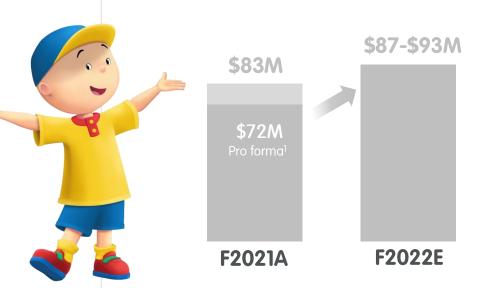
High option value tied to any property becoming a consumer products breakout

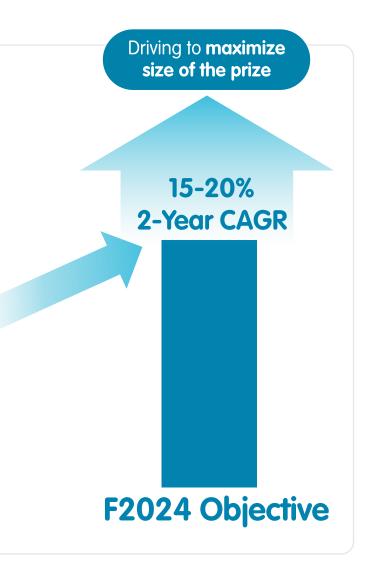
Upside to Base EBITDA Growth Drivers:

- Consumer products
- WildBrain Spark
- Switch on more owned IP
- Activate partner IP



C\$ million





1. C\$72 million pro forma excludes \$6.4 million of government or other wage subsidies related to COVID-19 and \$4.4 million of litigation settlement



Success of Comparable Brands Highlights Substantial Consumer Products Potential

Brands by Global Annual Sales (US\$)







Sources: LOL Surprise! 2018 (NY Times), Paw Patrol (Bloomberg), Peppa Pig 2019 (www.statista.com), Power Rangers (Forbes), My Little Pony 2018 (TLL), Doc McStuffins (Good Black News), CoCoMelon (WSJ), Baby Shark (Time)



Historic Success of Our Brands Support Confidence in Upside Potential of Our IP Portfolio



- 70-year brand
- US\$1.7B in Retail Sales Annually
- Top-10 global character brand



- 40-year brand
- US\$4B global retail sales since launch
- 5M dolls sold



- 25-year brand
- US\$1B in annual retail sales historically
- Aired in 120 countries and in 45 languages



- 3.4M TV viewers each week at peak
- Live tours sold out in 60 cities



- 40-year franchise
- >1M viewers at historic peak
- Five series, specials, TV movies



- 38-year brand
- Multiple TV series, specials, video games and films



- 24-year brand
- 15M books sold worldwide



- 30-year SEGA brand
- US\$6B in lifetime franchise revenue to date
- >1.14B game units sold

Sources: Peanuts (The Licensing Letter, Strawberry Shortcake (American Greetings 2012), Teletubbies (NY Times), Degrassi (Nielsen Media), Caillou (Walmart), Sonic (Video Games Chronicle), Yo Gabba Gabba! (Fast Company)



Illustrative Contribution of a \$1B Brand

\$1B at Retail of an Owned Brand

Retail Gross Sales \$1B

Wholesale Gross Sales \$500M

Gross Royalty \$50M

Less: SG&A (\$5M)

Potential EBITDA to WildBrain

\$45M

Broad assumptions for illustrative purposes:

Wholesale at 50% of retail gross sales

Gross royalty at 10% of wholesale gross sales

Licensing agent commission at 30% of gross royalty

SG&A cost at 10% of gross royalty

\$1B at Retail of a Partner Brand	
Retail Gross Sales	\$1B
Wholesale Gross Sales	\$500M
Gross Royalty	\$50M
Less: Licensing Agent Commission	(\$15M)
Less: SG&A	(\$5M)
Potential EBITDA to Partners	\$30M
Assume 50/50 Partnership	
WildBrain CPLG (Licensing Agent)	\$15M
EBITDA to Each Partner	\$15M
Potential EBITDA to WildBrain	\$30M



Targeted Investments to Maximize Lifetime IP Value

Supporting our long-term growth and maximizing our upside potential

OPPORTUNITY



Build Top-Flight Creative Organization

Improve Financial Reporting and Planning

Exploit New and Underserved Geographies

Capture Greater Share of Growing Digital Ad Spend

Add Executive Expertise and Support to Key Monetization Initiatives

Utilize Data to Drive Feedback Loop, See What Works

Improve Pipeline Visibility

Brand Partnerships/Acquisitions

Drive Brand Awareness and Build Franchise Success

INVESTMENTS



Hired Strong Creative Talent

New and Improved Systems

Built Out China and CPLG US Teams with Top Talent and M&A (Caillou, Mega Man, licensing agencies in Italy and Germany)

Across Our Ad Stack with People Equipped to Develop AdTech

Talent - CMO

Insight Tools

Financial Systems

Talent, Processes

Marketing Dollars Behind Brands



Positioned to benefit from incremental operating leverage from investments

as we move through F22 and beyond



Our Investments are Beginning to Deliver Operating Leverage

	2020	20211	2022E ²
Revenue	\$426M	\$453M	\$490M
Adjusted EBITDA	\$82M	\$72M	\$90M
Adjusted EBITDA % Margin	19%	16%	18%
Incremental Investment Included in Adj. EBITDA		\$8M	\$18M ³
Impact to Adj. EBITDA %		2%	4%
Adj. EBITDA % Without Investment		18%	22%

Incremental investments expected to peak in F22 and level thereafter.
Investing in key areas of:

- Creative
- Brand marketing
- WildBrain Spark and direct ad sales
- Global licensing
- China

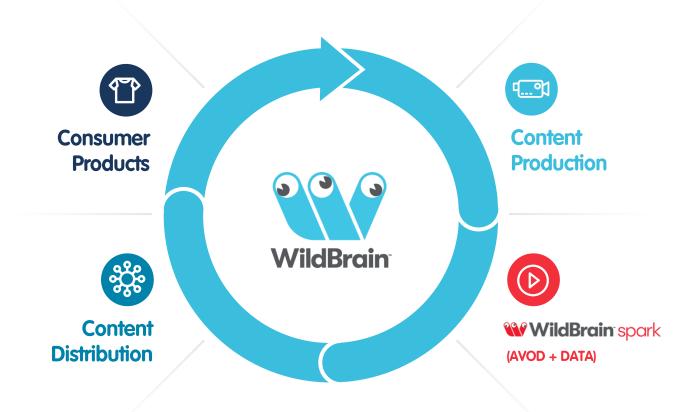
^{3.} Includes investment of \$8 million from F2021 with additional \$10 million in F2022



^{1.} C\$72 million pro forma excludes \$6.4 million of government or other wage subsidies related to COVID-19 and \$4.4 million of litigation settlement

^{2.} Mid-point of F2022 guidance of \$480-\$500 million in revenue and \$87-\$93 million adjusted EBITDA assumed for illustrative purposes

Our 360° Platform Delivers Significant Value from Bolt-On Acquisitions





We Have A Burgeoning M&A Growth Strategy and Platform

Principles: All deals targeted to grow and solidify our scale and strategic market position

- IP rights expansion or consolidation of 360° rights
- IP with proven record of driving network audience for WildBrain Spark
- Geographic expansion to build global licensing platform

30%+ Baseline IRRs; actual IRRs expected to be much greater over the lifetime



ACQUISITIONS TO DATE

Mega Man: Fully Charged – consolidated worldwide rights to fully control all distribution channels

Licensing agencies in Germany and Italy – secured Peanuts' agency rights Caillou – acquired PBS' share of international and US rights for US\$6.4M in Q2 2021

Payback approx. 3 years. ~33% of investment recouped to date through distribution and AVOD revenue

Network driver – among top 1% IP on WildBrain Spark



Path to Financial Growth

We are positioned for strong organic growth due to



Streamlined systems, processes and organizational structure



Visibility to contracted deal pipeline executed or pending with basecase content and advertising revenues



IP deals offer significant upside on consumer products and licensing opportunities





Deep portfolio of IP to further launch and exploit through our 360° approach



Pipeline of strong 3rd party partner IP



WildBrain Spark monetization initiatives Accretive M&A with +30% returns further magnifies our basegrowth targets!





Closing Remarks



WildBrain is the 360° Kids' Media Company

One-Stop Shop to Build, Market and Merchandise Brands and IP



We're Unlocking Value in Many Ways



Switching On Our Huge Portfolio of IP and Content

Launch several new franchises leveraging our 360° strengths

Exploit untapped territories

Exploit untapped licensing categories

Launch digital-first IP strategies

Optimize premium, full-length content for digital

Build out proprietary data tools and ad-tech

Grow direct ad sales

Grow digital production

Grow paid media

सुरा

Monetizing our
Massive Engagement
and Insights on
WildBrain Spark

O

Adding 3rd Party Partnerships with Premium IP Holistic partnerships where we share across all revenue streams

Leverage our one-stop capabilities across premium and AVOD for IP partners



merchandising potential



Developing and Producing New Content and IP





Industry Trends Highly Favor WildBrain

In the early 80s, 50+ companies accounted for majority of US media.

.

.

1990s

majority of US media

Into the 2000s, a handful of companies controlled













2000s

Emergence of digital platforms







€t∨+









TODAY



Market dynamics are rewarding media companies with WildBrain's end-to-end capabilities

With a vast library of evergreen IP, WildBrain is uniquely positioned to deliver kids' entertainment, where, when and how kids choose to view



Significant Media Consolidation is Increasing the Value of WildBrain's Vault of IP Brands



Amazon paid \$8.45B for MGM, ~37x EBITDA

Huge library for Prime Video incl:

+4,000 feature films

+17,000 TV shows

James Bond and Rocky franchises

Handmaid's Tale, Survivor, Real Housewives



A new major competitor with 200K hours of content

Plans to spend upwards of \$20B annually on content

















































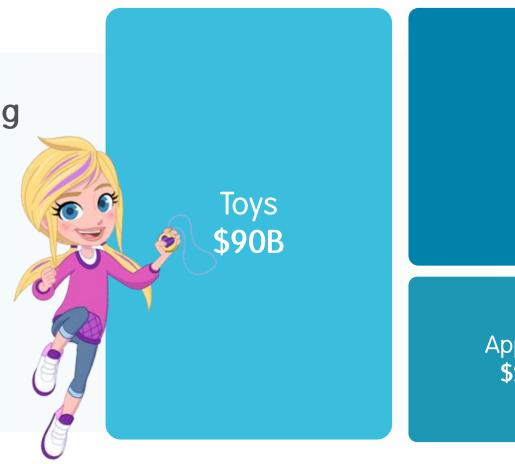
Source: Deadline, Forbes



US\$200+ Billion Global Kids' Entertainment Market ... and Growing!

WildBrain is building brands across all categories to capture a larger share of this huge market

Global Kids' Entertainment Market by Sales (US\$ billions)



Video \$49B

Games \$26B

Apparel \$21B

Events \$49B

Print \$9B

^{2.} Sources: Management information; AdStage Paid Media Benchmark Report Q4 2018; Google Ad Sense; L.E.K. research and analysis; Trade press; BBTV; PwC kids media report 2019; Allied Market Research; Management interviews; Licensed International; Newzoo, International Publishers Association; Technavio



^{1.} Video includes Linear TV, Film, SVOD and AVOD

We Are Aligned to Win

Executive team and largest shareholders strongly vested in WildBrain's success

Insider ¹	No. of Shares '000s	% of Diluted Shares O/S
Senior Management	10,713	6%
Directors	5,716	3%
Fine Capital	57,966	31%
EastBay Capital	14,133	8%
TOTAL	88,528	48%



Nov. 2019 – \$60M rights offering backstopped by Fine Capital, but not needed due to being oversubscribed. Proceeds used to pay down term loan and invest in growth

June 2020 - \$25M in growth capital provided by Fine Capital

^{1.} Senior management and director holdings include deferred share units, restricted share units, performance share units and options as if fully vested.



The Sum of Our Parts Yields Significant Value





Why WildBrain? Uniquely Positioned, Integrated Global Kids' Media Company

Why Now?

We've built the platform, team and processes to consistently deliver substantial value across our own and partner IP...and we're just getting started

- Only independent kids' media company with 360° capabilities to monetize across the IP value chain
 - Content production, distribution, audience delivery and licensing all under one roof
- Positioned to capitalize on strong market tailwinds, resilient demand drivers
 US\$200B and growing global kids' entertainment market; growing importance of AVOD
- Proven, focused leadership team and significant insider ownership
 Track record in building and unlocking value in IP and entertainment businesses
- Just starting to activate IP in growing pipeline of owned and partner brands for significant upside

Deep IP portfolio and historic retail success of our own brands to support upside optionality

Owned digital distribution and global licensing reach maximizes engagement and monetization of our brands

We control platforms for audience delivery and data insights to inform how we go to market

- Nascent initiatives to materially enhance monetization at WildBrain Spark Largely unmonetized viewership on YouTube kids
- 7 Transformed organizational structure to deliver sustained and significant earnings growth

Restructured our approach, reinvigorated our assets and enhanced financial flexibility to drive long-term growth





